



2019 BUDGET

DRAFT VERSION FOR COUNCIL

Submittal: October 17, 2018



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Letter from Executive Director & Fiscal Officer

2019 BUDGET (25 October 2018)

Behold the proposed 2019 Budget for the Northwest Colorado Council of Governments as required by Article V of the Amended and Restated Bylaws of the Northwest Colorado Council of Governments.

Payroll: The 2019 budget proposes a 3.7% COLA increase (reflects the “2018” Denver-Boulder-Greeley Consumer Price Index calculated by the Department of Labor) and up to an additional 1.3% merit increase per employee.

General Administration: CDOT has approved our Indirect Rate for 2019. Indirect calculations “lag” a year, so while the leap from 12% to 15% causes a challenge for programs, it better reflects “real” costs of general administration of the organization than when it was “artificially” managed to remain near 12% for many years. This jump is a result of a number of factors, primarily the cost of increased cyber security, bringing one fiscal position in-house 50% to indirect (with benefits) and increasing the proportion of Executive Director time charged to indirect from 0% in 2016 to approximately 25%. Ideally 30% of the ED time would be charged to indirect which would allow Regional Business (Dues) to deliver even greater direct value to the membership. The 2019 Indirect budget totals \$291,389 and represents 3.14% of the total budget. It would be significantly less if Project THOR start-up costs were included. Rent for each program was increased 3% again year to bolster the fund balance for the aging NWCCOG office building. After mortgage, CAM and planned maintenance, this will increase the Building fund balance from approximately \$59,000 to \$70,000 by the end of 2019. Ideally it would be \$150,000 or two years of expenses.

Dues: Breckenridge and Avon have returned to membership this past year. The only municipality in Region 12 that is not a member is Silverthorne. The projected 2019 Member Dues (jurisdictions confirm participation by December 1) are \$273,000. Member dues represent a single digit fraction of the overall NWCCOG budget. Combined with Indirect and fees for service from the Elevator Program, dues are the “General Fund” of NWCCOG. Note that revenues transferred from the Elevator Inspection Program balance the Regional Business budget and “cover” most of the local match required to for the Broadband Director position. Calculations for dues NWCCOG were increased for 2019 to reflect a 10% increase in revenues following a vote of approval from NWCCOG Council at the August Meeting. Note that QQ projected dues for 2019 are estimated at \$160,565. This is most of the QQ operating budget. QQ also keeps a \$100,000 Legal Defense Fund balance and continues to build on beginning fund balance.

Leverage: One of the primary values of membership in NWCCOG is the ability of the organization each year to leverage Regional Business Dues as matching funds for grant programs which require it. This “local match” is required for NWCCOG to qualify for the grant. These important regional programs would not be possible with the match. For 2019, the following estimated amounts are submitted for approval with the budget:

Alpine AAA	\$ 29,633 - cash
Broadband Grant	\$ 47,500 - cash
Economic Development District	\$ 70,000 - cash
Watershed Services	\$ 7,000 – cash
DOLA BB Program Grant	\$ 15,300 – ED in kind
DOLA COG Grant	\$ 6,000 – ED & EDD in kind
<hr/>	
TOTAL	\$161,433 (59% of Dues)

*With Broadband, this reflects two different half years of grants for the program.

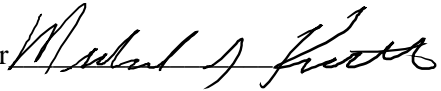
The 2019 budget does not need to transfer any of the Unreserved Fund balance to support any of the NWCCOG programs. The Bylaws require Restricted Emergency Reserve Account to be 10% of the current year's internal programs' projected revenues, which is \$8,042,303. The balance of the reserve fund is estimated to be \$714,806 at the beginning of 2019 and is anticipated to be \$849,823 at the end of 2019 which equals 10.6% of the internal program budgeted revenues.

We feel Confident that the 2019 budget continues NWCCOG's commitment to provide high-quality, cost effective services to our members.

Jon Stavney Executive Director

A handwritten signature in black ink, appearing to read "Jon", written over a horizontal line.

Michael Kurth, Fiscal Officer

A handwritten signature in black ink, appearing to read "Michael J. Kurth", written over a horizontal line.

Additional NWCCOG Budget Narrative from the Executive Director

The bulk of the revenues at NWCCOG come from narrowly targeted funding streams from federal and state programs or grants, each of which is managed by a different state or federal department or agency, and only permissible for specific uses within specifically tailored programs at NWCCOG designed around a nexus of services needed across the region and the boundaries of that funding stream. NWCCOG programs work with approximately eight different federal agencies and nine different state agencies. This is one reason for so many specialized departments and programs, and many silos of expertise built upon the scope, guidelines and criteria of those funding streams.

The Energy Program receives an allotment of dollars for a fiscal year and must tailor staffing and the number of jobs around utilizing those allotted dollars. The Northwest All Hazards Emergency Management Region and the Northwest Healthcare Coalition have a somewhat similar situation as the total grant to the region is defined tri-annually and annually respectively. The Economic Development District receives annual funding from the Economic Development Administration to run the program, but must apply for grants for specific projects. The Northwest Loan Fund is annually allotted monies by the state on an as requested basis and is only distributed those dollars as it closes on qualified loans. Staffing for NLF is paid from a 16% administrative fee allowed for each loan.

Programs at the AAAA are funded by federal dollars through the Older Americans Act and state dollars through the State Funding for Senior Services. The RSVP grant is federally funded through the Corporation for National and Community Service and the SHIP Medicare program is funded through a small state grant (funds less than 25% of the program) and AAAA state funding. Some of the support for people over 60 years of age is directly provided by AAAA, but much of it is subcontracted to providers within the region, many of whom bring additional funds to the programs for services such as congregate meals, home delivered meals and legal assistance. These are all funded through the annual federal budget process.

The Elevator Inspection Program is the only fully fee-for-service program at NWCCOG and supplements the Regional Business and Broadband programs. The Energy Program in 2018 continued to expand two programs which are fee-for-service. These funds were less than 15% of the program in 2017 and remained within the Weatherization overall budget. The goal is to increase these fee-for-service programs to stabilize and diversify the program to counter the fluctuations of annual federal appropriations to WAP.

Most of the programs above pay into the indirect fund to help cover the general costs of managing NWCCOG, the office manager, copier, payroll, accounting, audits and other costs that would be onerous to track and bill out to specific departments. This indirect calculation is re-approved annually by a state and a federal agency. Watershed Services, and QQ, with contract staff that are out of the NWCCOG office pay a lesser amount into Indirect as a fee. Indirect is not allowed by the NWAHEMR grant requirements, so that group contracts directly with Summit Bookkeeping for accounting, and with the NWCCOG auditor for those services. The Healthcare Collaborative grant allows for an administrative fee, which was proposed and accepted annually as 10% of the grant.

These are quite different models than most of our member jurisdictions (municipalities and counties) which collect sales or property taxes and then have relatively broad latitude for prioritizing and distributing those funds across departments. Some of those county and municipal departments may charge fees for service which may or may not cover the cost of running that department and may or may not just return to the general fund. The closest analogue to most of our programs is for municipalities with designated Enterprise Funds in which a specific service (water, wastewater or other utility) must build a fee structure for revenues to balance against expenses.



History & Mission Statement

2018 BUDGET

HISTORY

Northwest Colorado Council of Governments was established as Colorado Planning and Management Region XII in 1972 by Executive Order of the Governor in response to the Federal Intergovernmental Cooperation Act of 1968. Regional, multi-jurisdictional planning was encouraged as a means to avoid overlap, duplication, and competition between local planning activities. Today, NWCCOG serves a five county region including Eagle, Grand, Jackson, Pitkin, and Summit Counties and 19 municipalities therein. Additional members from outside Region XII include the Cities of Glenwood Springs and Steamboat Springs. Many programs serve customer bases larger than Region 12 for various reasons – including critical mass and opportunity.

MISSION STATEMENT

The purpose of Northwest Colorado Council of Governments is to be responsive to our members' needs and interests by providing guidance and assistance in problem solving, information sharing, and partnership building, advocating members' interests and needs with local, state, and federal entities and providing quality services that are relevant, effective, and efficient.



2018 NWCCOG Council Members

2019 BUDGET

COUNTIES

Eagle
Grand
Jackson
Pitkin
Summit

REPRESENTATIVES

Jeanne McQueeney
Kristen Manguso
Betsy Blecha
Patti Clapper
Karn Stiegelmeier

ALTERNATE

Kelley Collier
Richard Cimino
Jeff Benson
Steve Child
Dan Gibbs

MUNICIPALITIES

Aspen
Avon
Basalt
Blue River
Breckenridge
Dillon
Eagle
Fraser
Frisco
Glenwood Springs
Granby
Grand Lake
Gypsum
Hot Sulphur Springs
Kremmling
Minturn
Montezuma
Red Cliff
Snowmass Village
Steamboat Springs
Vail
Walden
Winter Park

REPRESENTATIVES

Ward Hauenstein
Jennie Fancher
Ryan Mahoney
Toby Babich
Brian Waldes
Carolyn Skowrya
Anne McKibbin
Andy Miller
Deborah Shaner
Rick Voorhees
Aaron Blair
Jim White
Jeff Shroll
Robert McVay
Rhonda Shearer
Matt Scherr
Jake Still
Jake Spears
Alyssa Shenk
Heather Sloop
Patty McKenny
James Dustin
Bill Wengert

ALTERNATE

vacant
Preston Neill
Watkins Fulk-Gray
Michelle Eddy
Eric Mamula
vacant
Brandy Reitter
Jeff Durbin
Randy Ready
Kathryn Trauger
vacant
Jim Peterson
Jeremy Rietmann
Sandy White
Vacant
John Wideman
vacant
Valarie Blevins
Bob Sirkus
Ginger Scott
Greg Clifton
Sherry Cure
James Shockey



2019 Fiscal Management

2019 BUDGET

Program Categorization:

Internal Programs:

Internal programs are managed by NWCCOG employees. NWCCOG is the sponsoring agency for Alpine Area Agency on Aging (Alpine AAA), Elevator Inspection Program (EIP), Energy Management, Regional Business (RB), Economic Development District (EDD), and Regional Transportation Coordinating Council (RTCC). These "internally" sponsored programs are included in the NWCCOG annual audit and share administrative costs through the application of an indirect cost rate.

External Programs:

NWCCOG enters into agreements for the provision of office space and services with external programs that can benefit through co-location and shared usage of NWCCOG resources. Most external programs are coordinated by contract staff rather than employees with benefits. The NWCCOG Foundation, Inc. is administered by NWCCOG, but its administrative costs are covered by a 5% administrative rate assessed annually to active accounts rather than by an indirect cost rate. The NWCCOG Foundation's 5% administrative fee may be waived for NWCCOG programs that are partnering with the Foundation on projects. NWCCOG is the designated fiscal agent for the Northwest All Hazards Emergency Management Region (NWAHEMR) and the Northwest Colorado Healthcare Coalition as well as the Northwest Loan Fund (NLF). Federal granting sources for the NWAHEMR do not allow reimbursement for expenses based on an indirect cost rate so all expenses are individually calculated and direct billed. NWCCOG also serves as the fiscal agent for the High County Forest Collaborative (was CBBC), Water Quality/Quantity Committee (QQ), Watershed Services, and the Summit Water Quality Committee (SWQC) which are each charged an administrative fee which is somewhat less than the indirect fee charged to programs.

Fiscal Philosophy:

NWCCOG will operate common cost centers such as motor pool, arrange for leasing and/or purchasing of equipment, cars, phone systems, fax machines, copiers, postal machines, etc. to meet the needs of both internal and external program staff. Actual costs for the use of the equipment and services will be charged directly to programs whenever it is efficient for NWCCOG staff to do so.



Annual Dues Assessment Policy

2019 BUDGET

1. DUES ASSESSMENT: Members of the Northwest Colorado Council of Governments shall pay annual dues assessment for services. In recognition of the mandatory nature of regional delivery of many of NWCCOG's services and the matching fund requirements for these services, the NWCCOG has created dues assessment policies to ensure the equitable distribution of member assessment obligations.

2. CALCULATION AND APPROVAL OF TOTAL ANNUAL DUES ASSESSMENT: The proposed total annual dues assessment will be adjusted by the latest available population estimates and assessed valuation and a factor calculation for each. The proposed total dues assessment shall be calculated by adding the individual jurisdictions' dues amounts together. The proposed total annual dues assessment will be presented to the membership for approval at the July Council meeting.

3. INDIVIDUAL MEMBER JURISDICTION ASSESSMENT: The dues assessment for each Member Jurisdiction will be calculated using a formula applying a dollar multiplier on population and percent of mills multiplier on assessed valuation as approved by the NWCCOG Council. Assessed valuation amounts will be the most recent annual report produced by the State of Colorado, Division of Property Taxation. Population numbers will be the latest available estimates from the State Demographer's Office.

4. ANNUAL CONFIRMATION OF DUES ASSESSMENT: The dues calculation shall be reviewed and approved by the NWCCOG Council at either the July or August meeting (depending on availability of population numbers from the State Demographers Office. By August 31st, NWCCOG shall send notices to each Member Jurisdiction stating the amount of the next calendar year's annual assessment for services, including a confirmation of that annual assessment. The confirmation of intention to pay the assessment must be received by NWCCOG by December 1st.

5. PAYMENT OF DUES ASSESSMENT: Dues Assessments are billed in early January and due and payable on an annual basis by February 28th. All members who have fulfilled their dues assessment responsibilities by this date will be considered "current" and thereby eligible for all Council rights, privileges, and services for the calendar year. New members jurisdictions may join at any time and pay that years full dues based on the same calculations as other members.

6. NON-PAYMENT OF DUES ASSESSMENT: If any members' dues payment is more than 20 days delinquent, the Council Chair shall send written notice to each Member Jurisdiction within the county where such delinquent member is located, setting forth in detail the amount of said delinquency and permitting all Member Jurisdictions within that county to collectively contribute the amount of the delinquency. If, at the next regular meeting it is determined that the amount of the delinquency will be contributed by the other members, then the delinquent member shall be deemed to be current. If the amount of the delinquency will not be covered by the other members, then the delinquent member will not be eligible for any membership rights, privileges, and services.

7. REQUIRED WITHDRAWAL FROM NWCCOG: In the event of a member's non-payment of dues the Council may by majority vote require that the non-paying member withdraw from NWCCOG in accordance with the procedures set forth in Article III, 303 of the Articles of Incorporation. Failure to comply with Article III, 303 of the Articles of Incorporation and Article IV, 5 and 6 of the Bylaws may result in the Council taking action to discontinue services and all other rights and privileges of membership to the delinquent Member Jurisdiction.

2019 Dues Summary

County	2019 NWCCOG DUES	2019 Q/Q DUES	2019 TOTAL DUES
Eagle County	64,960	22,809	87,769
Grand County	15,407	22,809	38,216
Gunnison County	n/a	5,305	5,305
Jackson County	1,344	n/a	1,344
Park County	n/a	4,774	4,774
Pitkin County	44,341	22,809	67,150
Summit County	37,032	22,809	59,841
Municipality			
Aspen	21,882	7,214	29,096
Avon	5,988	n/a	5,988
Basalt (Eagle & Pitkin)	4,067	1,326	5,393
Blue River	959	n/a	959
Breckenridge	8,934	5,570	14,504
Carbondale	n/a	3,448	3,448
Crested Butte	n/a	1,591	1,591
Dillon	1,291	796	2,087
Eagle	4,999	1,857	6,856
Fraser	1,116	743	1,859
Frisco	3,875	1,857	5,732
Glenwood Springs	7,792	n/a	7,792
Granby	1,627	743	2,370
Grand Lake	714	743	1,457
Gypsum	5,279	2,122	7,401
Hot Sulphur Springs	465	212	677
Kremmling	961	1,061	2,022
Minturn	862	690	1,552
Montezuma	58	n/a	58
Red Cliff	189	265	454
Silverthorne	n/a	1,804	1,804
Snowmass Village	6,945	n/a	6,945
Steamboat Springs	14,583	2,652	17,235
Vail	16,128	6,631	22,759
Walden	363	n/a	363
Winter Park	1,734	1,326	3,060
Yampa	n/a	212	212
Districts & Associations			
19 Water & Sanitation Districts	n/a	12,123	
2 Associations	n/a	4,259	
Total Dues	273,895	160,558	



2019 Indirect Cost Rate

2019 BUDGET

Introduction: Cost effectiveness is a key component to the viability of any Council of Governments. Programs sponsored by NWCCOG must be able to make more effective use of their administrative dollars by sharing operational systems than a comparable stand-alone operation. An example of this shared program cost savings is the annual audit, which covers all NWCCOG program areas, and is bid and administered once for all of these entities rather than multiple times on an individual program basis. Other costs that follow this pattern include office supplies, the copy machine, the phone system, equipment repairs, and some organizational staff time in the positions of Executive Director, Administrative Assistant, and Fiscal Office.

Support Areas: The 2018 Indirect Cost Center is comprised of support services, which provide fiscal accountability, communication services, and basic office functions.

Fiscal: Includes the Fiscal Officer, Fiscal Assistant, audit expense, accounting software support, and check printing.

Telephone: Includes office telephone equipment, line expenses, and service charges.

Office: Includes 100% of the Administrative Assistant's time (1FTE). Other expenses include office supplies, office equipment rentals and maintenance, copier lease, etc. Executive Director time related to general human resources, building, motor pool and other matters of general organizational concern not specific to a program.

Management: Includes overall direction, Human Resources support, and individual program support and performance evaluation.

Insurance: Includes General Liability, Errors and Omissions, and Property.

Methodology: Indirect costs are shared, pro-rata, by all of the NWCCOG programs. Each program contributes to these costs based on that program's total salaries and wages. The percentage applied is determined by averaging the prior four audited fiscal years' indirect costs as a percentage of the total salaries as shown below:

Application of Four-Year Averaging Factor:

YEAR	RATE
2018	12.08
2017	12.92
2016	12.20
2015	12.28
Four Year Total	49.48
Four Year Average	12.37%

Indirect

	FUND BALANCE-BEGIN	(158)	637	(25,920)	637	(25,920)
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
2200	CARRY-OVER	-				
4540	OTHER INCOME	827	8,402	-	1,280	5,000
4550	INTERNAL INDIRECT REVENUE	186,270	197,673	198,999	193,650	285,064
4560	EXTERNAL INDIRECT REVENUE	8,968	9,190	31,583	33,300	27,245
	TOTAL REVENUES	196,066	215,265	230,582	228,230	317,309
6110	SALARIES - EXECUTIVE DIRECTOR	13,132	6,480	18,365	21,861	32,139
6121	SALARIES - PROGRAM STAFF	-		-	-	
6131	SALARIES - OFFICE SUPPORT	28,072	51,684	41,583	45,528	46,934
6141	SALARIES - FISCAL		-	19,247	36,530	26,951
6210	TAXES & BENEFITS	11,456	26,542	22,764	30,851	28,993
6310	FLEX PLAN ADMIN	977	977	700	1,500	1,500
6311	BACKGROUND CHECK	41		-	-	
6330	EE TRAINING EXPENS	-		-	-	
6420	FISCAL OFFICER CONTRACT	39,991	35,100	30,288	30,100	31,409
6430	LEGAL EXPENSE		983			
6440	AUDIT SERVICES	26,740	20,600	21,500	20,225	24,000
6510	CONTRACT SERVICES- GENERAL	3,235	11,267	3,500	4,450	6,000
6610	OFFICE SUPPLIES	7,647	7,359	8,500	6,200	7,000
6640	POSTAGE	449	256	600	255	250
6650	PRINTING & PUBLICATION	-	643	100	100	100
6660	ADVERTISING	106	873	-	-	-
6670	INTERNET/WEB SITE ADMIN	1,828	5,013	2,000	6,800	7,000
6680	DUES & SUBSCRIPTIONS	4,150	2,001	5,172	6,200	6,500
6690	COPIER CHARGES	818	1,054	-	985	900
6720	RENT	19,275	19,814	15,578	18,060	\$16,153
6730	TELEPHONE	3,391	13,025	12,000	13,276	13,500
6750	OFFICE REPAIRS, JANITOR & MAINT.	600	600	600	1,300	1,500
6760	INSURANCE	11,767	13,428	12,000	12,600	13,000
6800	EQUIP. MAINT. & REPAIRS	-	3,710	-	2,400	1,500
6830	EQUIPMENT LEASE - Copier	13,390	15,111	14,340	17,775	16,500
6830	EQUIPMENT LEASE - Postage	2,017		1,730	-	1,750
7130	TRAVEL & MEETINGS	662	931	500	250	250
7150	TRAINING & TECH ASSISTANCE		1,759		3,600	3,600
8000	CAPITAL OUTLAY	5,527	2,613	6,000	2,625	3,960
9100	CONTINGENCY					
	TOTAL EXPENSES	195,271	241,822	237,066	283,471	291,389
	REVENUE OVER EXPENDITURES	795	(26,557)	(6,484)	(55,241)	25,920
	FUND BALANCE -END	637	(25,920)	(32,404)	(54,604)	0

Building - 249 Warren Avenue

	REPLACEMENT FUND -BEGIN	33,161	40,024		49,760	59,232
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4530	DIRECT CHARGES INCOME	75,649	75,648	77,919	77,919	80,797
4810	RENTAL INCOME	(1)	-	-	-	-
	TOTAL REVENUES	75,648	75,648	77,919	77,919	80,797
6121	PROGRAM STAFF	328	-	-	-	-
6210	TAXES & BENEFITS	30	-	-	-	-
6420	FISCAL SERVICES CONTRACT					-
6510	CONTRACT SERVICES- GENERAL	-	-	2,000	2,000	500
6610	OFFICE SUPPLIES	-	116	-	-	-
6680	DUES & SUBSCRIPTIONS	-	-	-	-	-
6710	MORTGAGE EXPENSE	38,160	38,160	38,160	38,160	38,160
6720	RENT - COG Storage/ Parking Spaces	6,000	6,000	6,000	6,000	6,000
6740	CAM FEES	16,687	16,687	16,700	16,687	16,700
6800	REPAIRS & MAINTENANCE.	4,932	1,837	5,000	2,400	5,000
6750	JANITORIAL/TRASH EXPENSE	2,649	3,112	3,400	3,200	3,400
	TOTAL EXPENSES	68,785	65,912	71,260	68,447	69,760
	REVENUE OVER EXPENDITURES	6,862	9,736	6,659	9,472	11,037
	REPLACEMENT FUND -END	40,024	49,760		59,232	70,269

*Continue to build replacement fund for major improvements, window replacement, carpet, remodel, etc--goal \$100,000 balance
OK Jon 9/19/19

Motor Pool

	REPLACEMENT FUND -BEGIN	39,015	62,957		82,698	92,357
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4530	MOTOR POOL BILLINGS	43,718	35,273	40,000	36,000	36,000
4610	INSURANCE PROCEEDS	-		-	2,670	-
4620	REIMBURSED EXPENSES	-	-	-		-
4010	GAIN ON SALE	-	-	-	-	-
	TOTAL REVENUES	43,718	35,273	40,000	38,670	36,000
6131	SALARY - ADMIN. ASST.	3,500			-	
6141	SALARY - FISCAL	-		513	-	539
6210	BENEFITS .	735		137	-	143
6260	LICENSE & PERMITS	-			-	
6420	CONTRACT- FISCAL OFFICE	2,701	2,440	2,232	2,150	2,232
6610	OFFICE SUPPLIES		35			
6660	ADVERTISING	-		-	-	
6680	DUES & SUBSCRIPTIONS	-		-	-	
6760	INSURANCE	1,671	1,446	2,500	1,881	2,500
6761	INSURANCE-DEDUCTIBLE	-				
6800	COPIER EXPENSE	-				
6810	REPAIR & MAINTENANCE	1,242	3,735	4,000	16,200	16,500
6811	GAS, OIL & VEHICLE SUPPLIES	9,913	7,850	10,000	8,750	9,000
6990	DEPRECIATION	-		-	-	
7130	TRAVEL & MEETING	15	26	-	30	30
8000	CAPITAL OUTLAY	-		-	-	-
	CARRY FORWARD	-		-	-	-
9,130	TRANSFERRED BETWEEN PROGRAMS	-	-	-	-	-
	TOTAL EXPENSES	19,776	15,532	19,383	29,011	30,944
	YTD NET	23,942	19,741	20,617	9,659	5,056
	REPLACEMENT FUND -END	62,957	82,698		92,357	97,414



2019 PROGRAM BUDGET SUMMARIES



ALPINE AREA AGENCY ON AGING

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1978
Program Director:	Erin Fisher

Recent Program Highlights:

- Information from ten “Community Conversations” throughout the region will direct the budgeting and programming for Alpine AAA beginning July 1, 2019 through the revised Four Year Area Plan. The report is due to the State Unit on Aging by March 31, 2019
- Hiring of new staff member who will work part time with the RSVP volunteer program and part time as the long term care ombudsman, a position that has never existed within the Alpine AAA

Budget Notes:

Contract revenues from federal and state funding are slightly higher between 2018 and 2019, although federal funding continues to be delayed, sometimes for months. Until federal funds are received, state funds are solely used.

Program Description:

The Alpine Area Agency on Aging (Alpine AAA) connects the community with support & services that promote aging with independence and dignity for individuals sixty and older and their caregivers in their community of choice. The Alpine AAA is funded through the Federal Older Americans Act and State Older Coloradans Program funds. Each individual AAA must submit a four-year area plan outlining how it will utilize funds to pursue initiatives set forth by the State Unit on Aging. The new Four Year Plan for State Fiscal Years 2019-2022 is due to the State Unit on Aging on March 31, 2019 and will direct the funding and programs for the foreseeable future. The current plan is available on the NWCCOG website and the updated plan will be available in 2019 after approval by the state.

Programs provided directly through the AAAA umbrella include:

- RSVP – (Retired & Senior Volunteer Program) in Eagle County and region-wide volunteer program
- SHIP – (State Health Insurance Assistance Program) Medicare Counseling Program
- Material Aid Voucher – provides funds for dental and vision assistance
- Low Income Senior Dental Program – dental services for qualified seniors through HCPF contract
- Low Vision Program – vision assistance and financial assistance for seniors with low vision
- Information & Assistance – information for seniors and their families about services
- Caregiver Services – services and supports for family caregivers providing care for someone 60+
- Ombudsman Program – resident advocate for people living in long term care facilities

Programs provided through contractual agreements, through Alpine AAA partners include:

- Nutrition Education and Counseling, Home Delivered Meals, Congregate Meals, Transportation, Caregiver Support Groups, Case Management, Legal Services, Assurance, and Evidence Based Health Promotion Programs.

Alpine Area Agency on Aging

		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Estimated	BUDGET
	Revenue				Actual	
4100	FEDERAL CONTRACT REVENUE	463,393	441,918	96,693	489,159	576,680
4120	FEDERAL REVENUE - NSIP/usda	-	3,484	-	17,500	19,000
4200	STATE CONTRACTS REVENUE	640,301	677,343	-	534,813	588,859
4200	HCPF LOW INCOME DENTAL GRANT			-	25,400	12,700
4210	STATE CASH MATCH	-		-	-	3,392
4510	OTHER LOCAL FUNDING	15		-	-	-
4620	REIMBURSED FEES - SR ID, ETC	(611)	(3,955)	-	-	-
4630	LOCAL CASH MATCH - NWCCOG	27,450	29,633	-	29,633	29,313
4640	FEDERAL CONTRACT CARRYOVER	(23,114)		-	10,647	-
4660	MATCHING FUNDS	50		-	-	-
4400	FOUNDATIONS & TRUSTS	-		-	78,081	45,000
	IN-KIND MATCH			-	-	-
	TOTAL REVENUES	1,107,484	1,148,422	96,693	1,185,233	1,274,944
	Expenses					
6010	SALARIES - PROGRAM - STAFF	816		-	47,754	-
6010	SALARIES - PROGRAM - STAFF	-		27,643	54,201	-
6112	SALARIES - PROGRAM DIRECTOR	67,622	74,060	-	74,060	82,556
6121	SALARIES - PROGRAM ASSISTANT	136,372	144,633	-	42,318	154,299
6131	SALARIES - OFFICE	4,491	29	-	6,470	-
6141	SALARIES - FISCAL	-		-	-	1,348
6210	TAXES & BENEFITS	73,830	78,411	7,083	79,304	83,329
6400	CONTRACT SERVICES-Other	1,510	2,640	-	-	-
6420	CONTRACT - FISCAL	4,485	2,134	-	2,924	1,344
6430	LEGAL EXPENSE	940		-	-	-
	BACKGROUND CHECKS	295		250	250	100
6560	OTHER CONTRACTOR	-		400	16,725	23,720
6610	OFFICE SUPPLIES	2,512	1,239	2,350	5,350	2,850
6620	BANK CHARGES	-	30	-	20	30
6640	POSTAGE	2,293	2,220	1,700	3,500	3,600
6650	PRINTING	-		1,000	2,600	1,300
6660	ADVERTISING	1,163	632	5,894	7,694	7,560
6670	INTERNET/WEBSITE	3,100	24,202	424	4,191	-
6680	DUES & SUBSCRIPTIONS	1,634	929	200	5,065	2,700
6720	RENT	12,783	12,783	6,680	12,784	13,654
6730	TELEPHONE	213	161	-	750	-
6800	EQUIP REPAIR/MAINTENANCE	90		-	-	-
7110	PROGRAM SUPPLIES	8,603	3,793	3,500	5,500	4,300
7130	TRAVEL & MEETINGS	7,722	5,233	6,650	12,150	21,396
7150	TRAINING & TECHNICAL ASSISTANCE	3,174	3,680	4,900	8,000	4,600
7310	SENIOR AWARDS CEREMONY	24		-	3,000	3,000
7311	RSVP RECOGNITION EVENT	5,123		6,000	6,000	3,070
7312	RAC & NoC TRAVEL/MEETINGS	798	534	-	1,500	-
7313	VOLUNTEER TRAVEL REIMBURSEMENT	21,807	18,009	15,400	15,400	20,966
7320	PASS THRU SERVICE FUNDS -SUBCONTRACT	719,922	744,811	-	496,000	529,936
7340	PASS THRU NSIP FUNDS - SUBCONTRACTOR	-		-	17,500	19,000
7340	AAAA - DIRECT SERVICES DELIVERY	-		-	222,219	254,556
7910	INDIRECT COSTS APPLIED	25,225	28,259	3,281	26,684	35,730
7950	LOCAL MATCH COST-Grant funds	-		-	-	-
9130	TRANSFERED BETWEEN PROGRAMS	176		-	-	-
9160	DEFERRED EXPENSE	762		-	-	-
	IN-KIND SERVICES			-	-	-
	TOTAL EXPENSES	1,107,484	1,148,422	93,354	1,179,914	1,274,944
	REVENUES OVER EXPENDITURES	-	-	3,339	5,319	0



HIGH COUNTRY FOREST COLLABORATIVE (formerly Colorado Bark Beetle Collaborative)

2018 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2017
Program Director:	Currently, no paid Director

General Program Description:

This program dormant with some remaining funds from the original role as the Colorado Bark Beetle Collaborative. No funds were expended in 2017 or 2018 and no revenues or expenditures are currently budgeted for 2019. There are local leaders who have begun holding meetings at various locations around the region in an effort to rekindle support for a group which they are calling the High Country Forest Collaborative. They have requested to remain under the umbrella of NWCCOG which was significant in the early stages of the CBBC and passed through extensive funding for forest studies, management and mitigation projects. Forest health and forest management continue to be a topic of regional interest. This year NWCCOG spearheaded a letter to the Colorado Congressional delegation regarding USFS funding, and wildfires continue to be discussed among the membership. NWCCOG remains the fiscal agent.

High Country Forest Collaborative - CBBC

	FUND BALANCE - BEGINNING	2,339		-	1,390	1,390
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	STATE GRANT REVENUE	-	-	-	-	-
	COUNTY PLEDGES	-	-	-	-	-
	MUNICIPAL PLEDGES	-	-	-	-	-
	OTHER LOCAL FUNDING	150	-	-	-	-
4620	REIMBURSED EXPENSES	-	-	-	-	-
4640	CARRY OVER REVENUE	-	-	-	-	-
	TOTAL REVENUES	150	-	-	-	-
6100	PAYROLL EXPENSE					
6510	OUTSIDE CONTRACT	753		-	-	-
6640	POSTAGE	1		-	-	-
6680	DUES & SUBSCRIPTIONS	-		-	-	-
6690	COPIER CHARGES	40		-	-	-
7130	TRAVEL & MEETINGS	305		-	-	-
9310	CARRY FORWARD	-	-	-	-	-
	TOTAL EXPENSES	1,099	-	-	-	-
	REVENUES OVER EXPENDITURES	(949)	-	-	-	-
	FUND BALANCE - ENDING	1,390.19		-	1,390.19	1,390.19



ECONOMIC DEVELOPMENT DISTRICT

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2012
Program Director:	Rachel Lunney

Recent Program Highlights:

- a. 2018 Regional Economic Summit – May 4, 2018
- b. Workforce Housing Report – Fourth Quarter of 2018
- c. Building Partnerships / Collaboration / Capacity Building: One of the largest values NWCCOG EDD can offer our member communities to provide a vehicle for building partnerships for trainings, workshops, information sharing through our electronic bulletins, website, staff, etc. NWCCOG EDD often gets called on by various organizations in our region to help further their message/mission/information serve as a valuable resource to our members. Over the course of 2018, the following organizations have called on NWCCOG EDD to help with this effort: (OEDIT; Startup Colorado; Count Me In Campaign; Mountain Careers; SBDC; Colorado Purchasing Office; Vision 2020; sponsored CampSight with Elevate CoSpace September 018; Steamboat Springs Economic Summit October 2018...)

Budget Notes:

As of budget time, the EDA did not have final confirmation on the amount of funding for Planning Partnership funds (that is what funds the EDD Districts across the country). Therefore, we have used the amount of \$70,000, which has traditionally been the amount for this funding. Note that the Executive Director time charged to EDA is customarily established as such: first, establish what EDA is willing to contract for staff (\$70,000) which NWCCOG is required to match (out of Dues), so that establishes the salary "pool." First the EDD program director's wages and benefits are calculated and subtracted from the "pool," then the remainder is what is available for NWCCOG ED to charge as time to ED.

General Program Description:

NWCCOG is an officially designated Economic Development District under the auspices of the U.S. Department of Commerce Economic Development Administration. This EDA designation serves as a foundation for economic development projects and programs that aim to build the capacity of our member communities in creating and sustaining health, vibrant, diverse economies. The EDA's mission is to "lead the federal economic agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy". To further this mission, the EDA provides annual funding to EDD's across the country to assist in their pursuit of region-building economic development activities. NWCCOG will continue to use this funding to focus on activities which aim to stimulate growth and business expansion in order to strengthen the economies of member communities in our region.

Economic Development District

	FUND BALANCE - BEGINNING	15,817	1,010	8,152	8,152	22,563
					Estimated	Estimated
		2,016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	Budget
4100	FEDERAL CONTRACT	66,000	131,665	70,000	70,000	70,000
4200	STATE GRANT REVENUE	19,537		-		
4250	REIMBURSED EXPENSES	45,992	33,936	-	-	
4520	LOCAL FUNDING / DONATIONS		100,000	(13,500)	-	
61000	NWCCOG MATCHING	60,924	70,000	70,000	70,000	70,000
4640	CARRY OVER REVENUE	-			8,153	
	TOTAL REVENUES	192,453	335,600	126,500	148,153	140,000
6110	SALARIES- EXECUTIVE DIRECTOR	33,505	21,558	9,500	10,917	9,975
6121	SALARIES - STAFF	61,090	62,748	69,161	68,000	71,258
6210	TAXES & BENEFITS	30,650	29,039	29,645	31,619	30,587
6410	CONTRACT STAFF	-		-	-	-
6510	OUTSIDE CONTRACT	20,960	157,697		200	
6610	OFFICE SUPPLIES	18	907	-	1,000	50
6640	POSTAGE	68	35	32	5	10
6660	ADVERTISING	36,885	15,357	-	1,000	3,300
6670	INTERNET / WEBSITE	135	3,817	3,600	5,103	2,000
6680	DUES & SUBSCRIPTIONS	3,160	314	900	900	1,500
6720	RENT	1,791	1,791	1,845	1,845	1,913
6910	CHAIRTABLE DONATIONS	-	19,350	-	-	
7110	PROGRAM SUPPLIES	1,975		-	-	
7130	TRAVEL & MEETINGS	4,134	2,601	3,303	1,775	4,222
7150	TRAINING & TECH. ASSISTANCE	1,659	2,846	1,360	1,845	3,000
7320	PASSED THROUGH	-		-	-	-
7910	INDIRECT COSTS APPLIED	11,228	10,397	9,502	9,533	12,185
	TOTAL EXPENSES	207,260	328,459	128,848	133,742	140,000
	REVENUES OVER EXPENDITURES	(14,807)	7,142	(2,348)	14,411	0
	FUND BALANCE - ENDING	1,010	8,152	5,804	22,563	22,564



ELEVATOR INSPECTION PROGRAM

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1993
Program Director:	David L Harris

Program Highlights:

- a. **The Field Inspectors continuing education:** The Program Inspectors who have each been hired since 2015 were complimented by the State Office of Public Safety (OPS) for their performance. We have increased the level of continuing education for all field inspectors. The administrative staff as also increased their knowledge of the Code by attending a four-day training course offered by the State of Washington making the program much stronger than most if not all other programs in Colorado. Field inspection staff is in the process of learning how to be more detailed in writing Code violations
- b. **The program is on track to meet a compliance deadline:** The program has completely changed its database to handle the required tasks necessary to issue and track enforcement, insuring that all conveyance regulated within our Jurisdiction are operating with a valid certificate of operation (CO). Notice of violations will be issued to any conveyance owner who does not have a valid (CO) and failure to comply with violation notices may result in the possible shut-down on the conveyance. The program is moving to an email notification process and moving away from mailing notices when possible.
- c. **The Program is currently being overhauled:** EIP is in the process of consolidating all forms, permit applications and other documents to replace multiple forms that are currently being used. This will help in streamlining and simplifying the information coming in from the inspection staff and what is being displayed to the public.
- d. **There will be more new faces in the Program in 2019:** The fourth inspector position which was budgeted for 2017 has been filed. A second administrative assist has been hired and cross trained. The lead administrative assistant will be retiring by March 2019. A new administrative assist will be hired leaving the EIP admin staff at two people. This is more than necessary as the program moves into a far more complex enforcement protocol

General Program Description:

Nearly 2,000 conveyances need inspecting across the NWCCOG region as well as Clear Creek, Garfield, Lake, Moffat and Routt Counties. All conveyances are inspected annually, and required tests are witnessed on a 5-year cycle.

Budget Notes:

Increases in conveyances, more detailed inspection processes and a strict enforcement program will put greater demand on the field inspection staff so it is not yet known if four field inspectors can meet the demands as we move forward. Implementation of the enforcement program will increase revenue put the full extent of that is not yet fully known. As a result, we have budgeted revenues somewhat conservatively for 2019. We also anticipate these will peak in 2019 and return to a modest year over year increase in future years. In addition, with rising costs of fuel and other factors the program will look to make a minor increase in it fee structure for 2020. Though fund balance from EIP have been used to balance deficits in Regional Business (and now also Broadband), in the 2019 budget we have formalized this arrangement by adding a formal transfer of funds to Regional Business.

Elevator Inspection Program

		2016	2017	2018	Estimated	
		2016	2017	2018	2,018	2,019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4410	INSPECTION FEES	475,793	466,975	510,000	475,400	500,000
4430	OTHER SERVICES INCOME	116,795	241,950	210,000	112,500	200,000
4440	PERMIT REVIEW FEES	78,702	131,320	100,000	238,194	150,000
	FINES & PENALTIES					200,000
	MISCELLANEOUS INCOME	20,500	-	-	-	-
	TOTAL REVENUES	691,790	840,245	820,000	826,094	1,050,000
6110	SALARIES - EXECUTIVE DIRECTOR		6,392		411	
6112	SALARIES - PROGRAM DIRECTOR	87,926	73,645	95,000	89,000	99,750
6121	SALARIES - INSPECTORS	198,444	211,092	264,223	250,250	288,559
6131	SALARIES - OFFICE SUPPORT	38,836	54,758	72,461	72,000	99,481
6141	SALARIES - FISCAL			10,265	2,000	-
6210	TAXES & BENEFITS	86,878	76,089	135,696	100,000	120,837
6420	FISCAL OFFICE Contract	-		-	-	
6510	CONTRACTOR	1,164	77,147	43,000	35,500	13,000
6560	OTHER CONTRACTOR					30,000
6610	OFFICE SUPPLIES	2,106	2,061	2,500	5,200	3,000
6630	CREDIT CARD FEES	3,051	4,091	4,000	4,000	-
6640	POSTAGE	588	695	600	500	600
6650	PRINTING	65	-	500	300	500
6660	ADVERTISING	995	-	1,000	1,000	1,000
6680	DUES & SUBSCRIPTIONS	1,003	1,317	1,200	500	1,200
6690	COPIER CHARGES	-	-	-	-	
6720	RENT & UTILITIES	7,763	7,763	7,996	7,996	8,291
6730	TELEPHONE	2,394	2,585	3,700	3,400	3,900
6760	INSURANCE	60	60	100	100	60
6800	EQUIP. MAINT. & REPAIRS	3,958		-	-	
6811	VEHICLE SUPPLIES/TIRES	4,085	114	-	-	-
6840	TOOLS & EQUIPMENT	2,140	754	2,000	6,000	2,000
6930	BAD DEBT WRITTEN OFF	225			1,050	500
7120	LICENSE & PERMITS	1,252	1,402	2,500	500	2,500
7130	TRAVEL & MEETINGS	40,689	30,281	30,000	45,000	35,000
7150	TRAINING & TECH. ASSISTANCE	3,587	1,794	6,000	6,000	6,000
7910	INDIRECT COSTS APPLIED	39,195	44,686	53,387	50,000	73,169
8000	CAPITAL EXPENDITURES	37,456	-	-	-	-
9130	TRANSFERRED TO OTHER PROGRAMS				50,000	100,000
	TOTAL EXPENSES	563,861	596,726	736,127	730,707	889,346
	REVENUES OVER EXPENDITURES	127,929	243,519	83,873	95,387	160,654
	REPLACEMENT FUND RESERVE	22,500	22,500	22,500	22,500	22,500
	BEGINNING OF YEAR BALANCE					
	CHANGE IN RESERVE FUND					
	END OF YEAR BALANCE					

Note: net revenue decline from 2017 to 2018/2019 due to full year of Director and two admin

*Estimating low Permit Fees -- in case of economic downturn

** Added Transfer to RB (and RB-BB) instead of implied "balance" to GF in previous years



ENERGY PROGRAM (Weatherization)

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1977
Program Director:	Doug Jones (Program Director) Nate Speerstra (Program Manager)

Recent Program Highlights:

- a. Contracted again with the Colorado Energy Office (CEO) for the 18/19 program year to administer the Weatherization Assistance Program (WAP).
- b. WAP funding has increased 8.6% over PY 17/18 and the Energy Program has contracted to weatherize 110 homes.
- c. The Colorado Affordable Residential Energy Program (CARE) administered by Energy Outreach Colorado (EOC) contacted the Energy Program to provide efficiency improvements in an additional 45 homes in the region. For quality and consistency reasons EOC will be using the Energy Program exclusively in the territory to install all measures in the home starting in 2019. This could potentially be an additional 150 homes.
- d. The Crisis Intervention Program (CIP) completed 36 emergency no-heat calls over the 17/18 heating season. The Energy Program has again contracted with EOC to provide this service in 2019.
- e. CEO applied for a State Energy Program (SEP) grant and the Energy Program will be working in Rio Blanco County to either install a solar panel photovoltaic array on an identified low-income multi-family development or use the funds to weatherize additional homes in the county.
- f. The Energy Program will attempt to be the sub-contractor in centrally heated multi-family weatherization partnering with EOC.
- g. Outreach and visibility have been emphasized with branding of fleet vehicles. The Outreach Coordinator has presented all aspects of the Energy Program to all counties in the territory.

General Program Description:

The Energy Program serves a 13 county territory with WAP and a slightly different territory with CARE, and CIP programs. The funding comes from the Department of Energy (DOE), the Low Income Energy Assistance Program (LEAP), numerous utility providers that offer rebates for certain energy related home improvements and funding from a SEP grant.

WAP installs all cost-effective measures into a home that save at least a dollar on their utility bill for every dollar spent installing the measure. Air leakage reductions, insulation, storm windows, furnace improvements and lighting upgrades are just some of the work done. Additionally, client education is given.

CARE serves a similar clientele and performs similar work but is based on available utility rebates. The Energy Program will cover a slightly smaller territory because some counties do not have utility companies that offer these rebates.

The CIP program is available to all those who receive LEAP and allows them to get a free repair or replacement if they have an emergency no-heat during the winter. The Energy Program has bid for its entire territory including some adjacent areas in Fremont, Jefferson, Teller, and Gilpin Counties.

Energy Program Budget

			Grant Funds	Non-Grant		estimated	
		2016	2017	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4050	GAIN ON SALE / INSURANCE PROCEEDS						
4100	FEDERAL CONTRACT REVENUE	1,287,186	814,306		717,935	809,519	1,132,965
4200	STATE CONTRACT REVENUE				129,960	122,340	37,711
4520	CARE/CIP REVENUE	-		202,183	130,000	157,639	300,000
4620	REIMBURSED EXPENSES	-	122	40	122,180	-	
4620	LOCAL REVENUE	3,004	1,900				47,880
4640	CARRYOVER REVENUE	-	16,486	30,716	-	-	-
	GAIN ON SALE / INSURANCE PROCEEDS			10,520			
	TOTAL REVENUES	1,290,190	832,815	243,458	1,100,075	1,089,498	1,518,556
6112	SALARIES - PROGRAM DIRECTOR	2,340	-	1,120	-	-	-
6115	SALARIES - FIELD SUPERVISOR	74,424	78,880		82,480	80,000	91,463
6115	SALARIES - ADMIN & PROCUREMENT	61,332			68,010	64,764	74,060
6121	SALARIES - WEATHERIZATION HOURLY	359,363	254,362	81,203	253,433	331,219	515,646
6122	SALARIES - STAFF - INSULATION	-				-	
6131	SALARIES - OFFICE SUPPORT	10,193	44,373	755	42,479	39,612	45,296
6141	SALARIES-FISCAL	-			17,450	-	19,005
6210	TAXES & BENEFITS	175,581	140,333	11,612	152,666	164,367	225,318
6410	CONTRACT STAFF						23,400
6420	CONTRACT - FISCAL	31,793	21,286		10,236	32,588	8,880
6430	LEGAL EXPENSE - GENERAL	-			275	275	275
6440	AUDITOR						
6520	CONTRACT SERVICES	44,320	35,789	23,799	37,940	26,572	39,078
6610	OFFICE SUPPLIES	3,459	2,904		2,769	300	2,852
6630	CREDIT CARD FEES	26			26	-	
6640	POSTAGE	1,535	1,166	43	1,365	986	1,406
6650	PRINTING	-			225	225	500
6660	ADVERTISING	581	2,057		663	600	600
6680	DUES & SUBSCRIPTIONS	318	80		-	-	
6690	COPIER CHARGES	-					
6720	OUTSIDE RENT & UTILITIES	38,705			10,673	35,820	36,895
6,720	COG RENT & UTILITIES	22,201	57,243		22,201	21,551	23,021
6730	TELEPHONE	6,134	7,193		7,218	6,073	7,435
6760	INSURANCE - VEHICLES & LEAD	11,153	9,999		13,772	10,500	13,772
6800	EQUIP. MAINT & REPAIR	660	1,243		210	400	500
6810	VEHICLE REPAIR/MAINT	14,033	8,492		12,469	7,185	17,350
6811	GAS, OIL & SUPPLIES	25,965	19,242	52	26,900	23,474	31,655
6840	TOOLS AND EQUIPMENT	50,699	18,617	8,509	4,000	1,674	4,500
7120	LICENSE & PERMIT FEES	663	655	102	1,000	1,500	1,000
7130	TRAVEL & MEETINGS	82,337	26,097	7,941	36,700	29,868	35,500
7150	TRAINING & TECH ASSISTANCE	4,120	85		97,008	6,654	7,853
7410	MATERIALS	188,366	60,202	36,892	141,874	142,090	195,636
7910	INDIRECT COSTS APPLIED	60,128	42,518	15,674	56,033	61,201	95,660
9160	DEFERRED EXPENSE	19,761	-	5,078	-	-	
8000	CAPITAL OUTLAY						
	TOTAL EXPENSES	1,290,190	832,815	192,779	1,100,075	1,089,498	1,518,556
	REVENUES OVER EXPENDITURES	(0)	-	50,679	0	(0)	0



NORTHWEST ALL-HAZARDS EMERGENCY MANAGEMENT REGION

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2003
Program Director:	Kim Cancelosi (Coordinator)

Recent Program Highlights:

- a. NWAHEMR was awarded \$226,934 for federal fiscal year 2017 and \$223,248 for fiscal year 2018 State Homeland Security Grant Program, the grants are 3-year grants and overlap
- b. Some the Grant projects continuing this year include Phase 3 of the mobile light generator project, the continued expansion of the credentialing project, training as well as the McClure Pass microwave link partial funding for the Grand Junction Police Department Bomb Squad X-Ray, regional capability assessment and threat analysis.

General Program Description:

The Governor of Colorado designated nine All Hazard Emergency Management Regions within the state to plan, implement and administer on a regional basis, the functions related to all hazards within the region. The Northwest All Hazards Emergency Management Region (NWAHEMR) is guided by a regional committee comprised of the emergency managers from each of the 10 counties within the region and one regional representative for each of 12 functional areas. The 10 participating counties include Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit. The 12 functional areas include Communications, Coroners, Emergency Medical Services (EMS), Emergency Management, Fire, Government Administration, Hazmat, Healthcare, Information Technology (IT)/Geographic Information Systems (GIS), Law Enforcement, Public Health, and Public Works. NWCCOG serves the NWAHEMR as the regional coordinator and fiscal agent for the region.

Northwest All Hazards Emergency Management Region

		2016	2017	2018	Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4100	FEDERAL FUNDS - SHSG	362,165	111,696	231,165	88,450	100,800
4100	FEDERAL FUNDS - M & A	-		12,166	9,000	11,200
	TOTAL REVENUES	362,165	111,696	243,331	97,450	112,000
6410	CONTRACT STAFF	41,921	38,908	66,500	60,000	65,000
6420	FISCAL CONTRACT	3,600	3,900	4,020	4,200	4,500
6440	AUDIT EXPENSE	2,500	2,500	2,500	2,500	2,500
6520	OUTSIDE CONTRACT		444			
6610	OFFICE SUPPLIES	42		-	-	-
6640	POSTAGE*	172	271	-	350	350
6650	PRINTING*	-	81	-	100	100
6690	COPIER CHARGES	-	-	-	-	-
6670	INTERNET / WEBSITE	-	-	-	-	-
6720	RENT	-	-	-	-	-
6840	TOOLS & EQUIPMENT	-	1,517		2,000	2,000
7130	TRAVEL & MEETINGS	6,105	9,482	19,223	16,300	15,000
7150	TRAINING	-	4,000	-	-	-
7160	EXERCISE/Training	-		2,000	-	
8000	CAPITAL OUTLAY	307,825	50,593	149,088	12,000	22,550
	TOTAL EXPENSES	362,165	111,696	243,331	97,450	112,000
	REVENUES OVER EXPENDITURES	-	-	-	-	-



NORTHWEST (BUSINESS) LOAN FUND

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2013
Program Director:	Anita Cameron (Director of Business Lending)

Recent Program Highlights:

- The first loan was made one year after the re-establishment process for the Northwest Loan Fund. In 4.5 years, the NLF has made 36 loans totaling \$2.7 M. 12 loans paid off early resulting in 24 loans totaling \$1.2 M as of 9-30-18.
- Many loans are highlighted in the monthly newsletter or annual report; a few are confidential by request of the client
- The Community Development Block Grant (CDBG) program was approved in the Federal budget & allocated; distribution is as demand supports
- In 2019, the Loan Fund purchased and transferred all data to specialized loan management software, greatly increasing the accuracy of the accounting process

Budget Note:

There remains a need for a part time Loan Administrator to be trained by the temporary Loan Administrator Contractor. It is unclear as to whether this function is a fit for someone already employed by COG but we have agreed to a test period.

General Program Description:

The Northwest Loan Fund (NLF) an economic development program that loans to start-up and/or expanding businesses to create, or retain, new full-time jobs in Eagle, Garfield, Grand, Jackson, Moffat, Pitkin, Rio Blanco, Routt, and Summit counties. Federal CDBG funds (HUD) for loans are managed through the State OEDIT office to the NLF. As loans are repaid, they become “revolved” and have fewer restrictions. NLF utilizes revolved funds sparingly. Recently, State CDBG allotments to NLF have been \$500,000 or more, and are requested as loans are approved. The budget shows the average allotment that is expected. CDBG allows a 16% fee for administration of each loan, so the \$500,000 nexus is significant because it also covers the cost of the Program Director, some assistance and general overhead costs. There are a handful of other funding sources from which NLF could draw upon, but rarely does, because these do not allow collection of an administration fee to fund the program.

The NLF is governed by the NLF Board which mirrors the NWCCOG Council. That group approves Loan Committee members as recommended by Director. The NLF loan committee which is comprised of a volunteer from each of the nine counties in the service territory. The Executive Director of the Northwest Colorado Council of Governments serves as Ex Officio Member. Loan size ranges from \$5,000 to \$500,000 with a one-job-per-\$20,000-loaned guideline, with 51% of the new jobs filled by persons from low to moderate income backgrounds (per HUD guidelines).

The Director, besides travelling extensively to meet with prospective recipients of loans and to service, collect and sometimes restructure active loans in the portfolio, also provides significant education regarding business funding, and markets the NLF to Banks, Chambers and other business support organizations to increase awareness of the NLF.

Northwest Loan Fund

	Beginning Fund Balance	1,109,087	1,504,214	2,471,722	2,471,722	2,491,821
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
4,201	OEDIT STATE OEDIT CONTRACT	-	-	100,000	47,000	50,000
4200	CDBG FEDERAL CONTRACT	390,000	482,337	400,000	400,000	450,000
4251	STATE OEDIT CONTRACT -ADMIN	-	-	2,700	-	-
4250	CDBG CONTRACT- ADMIN	62,400	72,369	64,000	60,000	72,000
4620	REIMBURSED EXPENSES	-	14	-	-	-
4710	INTEREST EARNINGS	-	-	72,000	-	-
4720	REVOLVED INTEREST	42,276	55,164	1,000	59,000	60,000
4730	ORGINATION FEE	8,788	11,618	10,000	10,000	10,000
	LATE FEES	-	3,214	-	3,443	-
4770	LOAN RECOVERY	3,283	-	-	-	-
4640	CARRY OVER	-	-	-	-	-
	TOTAL REVENUES	506,747	624,715	649,700	579,443	642,000
	* Less AMOUNT TO BE LOANED OUT	-	(482,337)	500,000	447,000	500,000
	NET REVENUES	506,747	1,107,052	149,700	132,443	142,000
	Operating Expense					
6112	SALARIES - PROGRAM DIRECTOR	67,958	71,900	75,494	71,900	79,269
6131	SALARIES - OFFICE	-	76	-	-	-
6141	SALARIES - FISCAL	-	-	2,566	250	2,695
6210	TAXES & BENEFITS	15,023	15,412	16,540	15,500	17,202
6420	FISCAL SERVICES	2,160	1,239	444	1,300	1,800
6510	OUTSIDE CONTRACT SERVICES	2,424	1,902	3,000	1,500	-
6511	LOAN ASSISTANT	-	-	48,000	-	15,000
6610	OFFICE SUPPLIES	2,545	855	2,000	1,000	1,000
6615	BAD DEBTS EXPENSE	-	-	-	-	-
6620	BANK CHARGES	114	72	-	-	-
6640	POSTAGE	277	209	300	250	250
6650	PRINTING	-	-	-	-	-
6660	ADVERTISING	-	-	-	-	-
6660	ADVERTISING	500	-	500	250	250
6670	INTERNET/WEBSITE	100	13	-	-	-
6680	DUES & SUBSCRIPTIONS	1,052	808	800	800	2,500
6690	COPIER CHARGES	-	-	-	-	-
6720	RENT & UTILITIES	2,344	2,344	2,415	2,344	2,504
6730	TELEPHONE EXPENSE	687	762	700	750	750
6760	INSURANCE PREMIUM EXPENSE	25	-	25	-	-
6930	BAD DEBTS - WRITTEN OFF	-	28,158	-	-	-
		-	-	-	-	-
7110	PROGRAM SUPPLIES	100	65	1,000	500	500
7120	LICENSE-PERMITTS	27	72	50	1,000	1,000
7130	TRAVEL & MEETINGS	8,218	6,357	9,000	5,700	6,500
7150	TRAINING & TECH. ASSISTANCE	-	-	-	-	-
7321	PASSTHROUGH - LOANS MADE	-	-	-	-	-
7910	INDIRECT COSTS APPLIED	8,067	9,299	9,430	9,300	12,295
7920	ADMINISTRATION EXPENSE	-	-	-	-	-
8000	CAPITAL OUTLAY	-	-	-	-	-
	TOTAL EXPENSES	111,620	139,544	172,263	112,344	143,515
	REVENUES OVER EXPENDITURES	395,127	967,508	(22,563)	20,099	(1,515)
	ENDING FUND BALANCE	1,504,214	2,471,722	2,449,159	2,491,821	2,490,306



NWCCOG FOUNDATION INC.

2019 BUDGET NARRATIVE PROGRAM SUMMARY 9

Program Established:	1996
Program Director:	Jon Stavney (NWCCOG Executive Director)

Recent Program Highlights:

In 2018 the NWCCOG Foundation was not utilized.

Budget Notes:

The NWCCOG Foundation is a separate entity from NWCCOG. It is “included” in this NWCCOG budget only for the convenience of the Council. The Foundation “owes” Indirect an additional \$16,300 which had been collected in Admin Fees. Staff recommends transferring this to Indirect in 2019 since it is effectively the fund balance. This would reduce the “hit” to other programs for the increase in Indirect in 2019.

General Program Description:

The NWCCOG Foundation Inc. is a federal tax exempt public charity under section 501© (3) of the Internal Revenue Code. The mission of the NWCCOG Foundation, Inc. is to provide a financial mechanism for the member jurisdictions of the Northwest Colorado Council of Governments to work collaboratively with not-for-profit organizations, citizen based groups and individuals on projects of mutual interest and benefit for the region. The board members of the NWCCOG Foundation Inc. are the officers of the NWCCOG Council. NWCCOG staff provides administration, and the cost of administration is customarily 5% of actively accounts, though this is negotiable based on the estimated time involved in administering any specific project.

NWCCOG Foundation

	BEGINNING FUND BALANCE	29,518	22,027	14,260	14,260	14,223
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4003	FUNDRAISING INCOME					
4200	STATE GRANT INCOME	80,230	-	-	-	-
4250	DONATIONS	7,300	-	-	-	-
4300	LOCAL FUNDING / MATCH	-	-	-	-	-
4400	FOUNDATION & TRUSTS	45,052	41,371	-		-
4800	PROGRAM FEES	387	-	-	-	-
4900	MISCELLANEOUS INCOME	5,038	-	-	-	-
7010	INTEREST EARNINGS	3	-	-	3	-
	TOTAL REVENUES	138,011	41,371	-	3	-
6050	CONTRACT LABOR	68,617	-	-		
6100	ADVERTISING & PROMOTION	40	-	-	-	
6120	DUES & SUBSCRIPTIONS	-	-	-	-	
6141	FISCAL					4,043
6210	FRINGE BENEFITS					1,069
6155	BANK SERVICE CHARGES	148	-	-	40	
6180	OFFICE SUPPLIES	44	-	-	-	
6181	MISCELLANEOUS	-	-	-	-	
6195	POSTAGE	25	-	-	-	
6230	TELEPHONE	419	-	-	-	
6240	INTERNET/WEBSITE	60	-	-	-	
6250	TRAVEL & MEETINGS	5,660	-	-		
6260	LICENSE & PERMITS	10	-	-	-	
6270	PROFESSIONAL FEES	18,822	-	-	-	
6500	PROGRAM ADMIN FEE	-	-	-	-	5,000
6520	OUTSIDE CONTRACT	-	-	-	-	
6650	PRINTING	-	-	-	-	
6655	CONSULTING	-	-	-		
6660	ADVERTISING	-	-	-	-	
6690	COPIER CHARGES	-	-	-	-	
6770	SUPPLIES	1,108	-	-	-	
6800	PRINTING & REPRODUCTION	-	-	-	-	
6810	OUTREACH	-	-	-	-	
7320	PASS THROUGH FUNDS	444	49,138	-		
7910	INDIRECT COST ALLOCATION					606
8010	OTHER EXPENSES	1,043	-	-		-
	TOTAL EXPENSES	96,442	49,138	-	40	10,718
	REVENUES OVER EXPENDITURES	41,569	(7,767)	-	(37)	(10,718)
	ENDING FUND BALANCE	71,087	14,260	14,260	14,223	3,505



REGIONAL BUSINESS

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1972
Program Director:	Jon Stavney (NWCCOG Executive Director)

Budget Notes:

In 2018 we separated the Broadband program from the Regional Business budget in anticipation of better tracking of Project THOR costs. Two years of dues increases allow us to continue to fund the broadband director position and continue other programs that require matching funds. As Executive Director, I have continued to increase the amount of my time charged to Indirect from zero in 2017 to 25% in 2019 to accurately represent time spent as GM of the organization and make more room in Regional Business budget for increased impacts directly to the membership. I am also tracking time on Project THOR as half of the amended local match. Rather than just implying a balanced budget between the Elevator Program, Regional Business and Broadband, we have put actual fund transfers in place to make this more transparent. Without a well-run fee-for-service elevator program, we would not be able to have a broadband program among other benefits.

Recent Program Highlights:

- a. Overhaul of NWCCOG Website to highlight services, success stories and people (ongoing)
- b. Addition of the Town of Avon to Membership in 2018
- c. Facilitation of retreats for the Towns of Dillon, Minturn and Blue River as well as statewide group of County Commissioners
- d. Continued GIS services to Fraser and Winter Park
- e. Applied for funding in 2018 through DOLA for
 - a. Disaster preparedness training for local elected officials
 - b. An Economic Development 101 seminar
 - c. Mini-Grants
- f. Regular "From the Director's Desk" in the monthly NWCCOG newsletter
- g. Extensive collaboration on Broadband with coordinator including
 - a. Development of Project THOR
 - b. Support for Tony Neil Graves, Colorado "Broadband Czar" tour of region

General Program Description:

The Regional Business budget provides for the administration, oversight and leadership to the NWCCOG. Dues paid by 28 local government members support the activities of the Regional Business program which in turn provides matching funds for the Alpine Area Agency on Aging, QQ, Watershed Services, the Economic Development District and various DOLA grants.

The primary expense in Regional Business is funding of the Executive Director position, which besides supporting and managing the NWCCOG organization, continues to identify and support member needs, share information and be a resource for local governments and officials across the regions membership.

Regional Business

		2016	2017	2018	Estimated 2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
4200	STATE GRANT REVENUE	158,419	250,059	78,500	12,753	63,000
4100	FEDERAL GRANT INCOME		20,500		20,500	
4310	COUNTY PLEDGES	128,081	137,104	151,789	151,789	163,084
4320	MUNICIPAL PLEDGES	78,383	91,235	101,048	101,048	110,808
4520	OTHER LOCAL FUNDING	37,464	39,928	26,400	26,400	26,400
4620	REIMBURSED EXPENSES	16,479	558	-	1,600	
4820	INTEREST INCOME	2,659	6,891	-	10,000	-
	TRANSFER FROM EIP					
	CARRY FORWARD	-		-		-
	TOTAL REVENUES	421,485	546,275	357,737	324,090	363,292
6110	SALARIES - EXECUTIVE DIRECTOR	66,695	82,174	94,568	80,000	86,441
6121	SALARIES - PROGRAM STAFF	138,239	135,779	-	-	
6131	SALARIES - OFFICE SUPPORT	-	644	-	170	
6210	TAXES & BENEFITS	48,343	48,461	24,673	23,000	22,183
6100	SALARIES - OTHER	33,464		-	-	
6410	CONTRACT STAFF	61,448	27,603	26,400	26,400	26,400
6430	LEGAL EXPENSES	17,290	559	500	500	1,200
6510	OUTSIDE CONTRACT LABOR	12,407	22,126	14,000	32,000	32,000
6610	OFFICE SUPPLIES	1,142	48	1,500	1,200	1,200
6620	BANK SERVICE CHARGES	1,296	547	1,000	900	900
6630	CREDIT CARD FEES	-		-	-	
6640	POSTAGE	263	154	200	100	100
6650	PRINTING & PUBLICATIONS		-	500	200	1,200
6660	ADVERTISING	892	-	-	-	
6670	INTERNET/WEBSITE	-	9	-	800	5,000
6680	DUES & SUBSCRIPTIONS	2,053	2,181	1,420	2,000	2,000
6690	COPIER CHARGES	-		-	-	
6710	MORTGAGE EXPENSE	-		-	-	-
6720	RENT & UTILITIES	3,562	3,561	3,667	3,667	3,803
6730	TELEPHONE	679	1,523	750	750	1,500
6910	CHARITABLE DONATIONS		250			
7130	TRAVEL & MEETINGS	7,408	19,213	10,000	13,000	15,000
7150	TRAINING & TECHNICAL ASSISTANCE		11		3,000	12,000
7321	PASSTHROUGH - MINI GRANTS	8,974	67,510	78,500	5,000	63,000
7910	INDIRECT COSTS APPLIED	24,814	28,243	11,424	11,424	12,966
7950	CASH MATCH TO PROGRAMS	95,324	106,633	106,313	144,804	154,133
8000	CAPITAL OUTLAY	2,522	(114)	-	-	-
	TOTAL EXPENSES	526,814	547,113	375,415	348,915	441,026
	REVENUE OVER EXPENDITURES	(105,329)	(838)	(17,678)	(24,825)	(77,734)



REGIONAL BUSINESS – BROADBAND

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2013
Program Director:	Nate Walowitz (Regional Broadband Coordinator)

Recent Program Highlights:

- a. NWCCOG submitted a DOLA grant application August 1st for Project THOR
- b. Is providing technical assistance to the Town of Breckenridge which selected a consultant/engineering firm to evaluate the town's potential Broadband Project.
- c. Is providing technical assistance and community outreach for Summit County broadband efforts for their county-wide network as well as the lower blue valley and integration of cellular communications and public safety into requirements and solutions;
- d. Is supporting Town of Gypsum, Town of Eagle and Eagle County for local coordination related to Project THOR and determining the best ways for them to support last mile broadband "down valley" and the best financial model for them to move forward together;
- e. Continues to provide technical assistance for Moffat County and their DOLA grant
- f. Is supporting Pitkin County broadband RFPs, service provider selection and public safety joint use of infrastructure;
- g. Provided Technical assistance to Clear Creek County which joined NWCCOG's broadband program and Project THOR;
- h. Continuing development of Project THOR, assessing participant interest in participation, and requirements development to address the regional need for resilient, lower cost broadband.
- i. Contracted with Mammoth Networks to produce a blueprint for the network including network architecture, network design, technical specifications and vendor relations;

General Program Description:

The Regional Broadband program delivers technical assistance, education, inter-jurisdiction coordination, project and, program management for broadband, cellular, and public safety communications throughout the 9-County program area.

The primary expense in Regional Broadband is funding of the Regional Broadband Coordinator position, which besides supporting and managing the NWCCOG Regional Broadband Program, continues to identify and support member needs, share information and be a resource for local governments and officials across the region membership.

Because the Broadband Coordinator position and broadband activities are funded by a Department of Local Affairs (DOLA) Energy Impact Assistance Grant, that position has been reflected in the Regional Business budget. The most recent grant award for that position for \$140,000 has a 25% NWCCOG match. Dues paid by 28 local government members, as well as, City of Glenwood Spring, Rio Blanco, Moffat and Routt Counties support the activities of the Regional Broadband program with matching funds. That grant period ends June 30, 2018.

For 2019, NWCCOG will be the fiscal agent for the DOLA grant and local match funding. It will also serve as the contracting authority for the CDOT fiber and conduit leases, network equipment procurement, and the Network Operator contract. The total budget for Project THOR for 2019, including all grant funds is \$3,259,989.59 including proposed Project THOR with DOLA Grant funds as submitted.

Broadband Program Budget

	FUND BALANCE - BEGINNING	0		0	(4,938)	(23,516)
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4200	STATE GRANT REVENUE Jan-Jun PROGRAM	-	-	70,071	51,674	51,674
4200	STATE GRANT REVENUE J-J THOR					1,072,000
4200	STATE GRANT REVENUE Jul-Dec PROGRAM			51,674	56,933	51,647
4200	STATE GRANT REVENUE J-D THOR					867,000
4310	COUNTY PLEDGES	-	-	-	-	
4320	MUNICIPAL PLEDGES	-	-	-	-	
4520	OTHER LOCAL FUNDING Jan-Jun PROGRAM	-	-	7,223	30,488	14,000
4520	OTHER LOCAL FUNDING Jul-Dec PROGRM	-	-	28,750	18,608	14,000
4520	OTHER LOCAL FUNDING THOR MRC					459,000
4520	OTHER LOCAL FUNDING THOR PROJECT 1 NRC					379,000
4620	REIMBURSED EXPENSES	-	-	-	-	
4630	LOCAL CASH MATCH - NWCCOG Jan-Jun			15,577	15,577	23,000
4630	LOCAL CASH MATCH - NWCCOG Jul-Dec			22,924	22,924	23,000
4640	CARRY OVER REVENUE	-	-	-	-	-
	TOTAL REVENUES	-	-	196,219	196,204	2,954,321
6110	SALARIES - EXECUTIVE DIRECTOR	-	-	-	17,500	17,500
6121	SALARIES - PROGRAM STAFF			136,895	136,895	141,960
6210	TAXES & BENEFITS			33,241	33,241	34,080
6510	OUTSIDE CONTRACT	-	-	-	305	
6640	POSTAGE	-	-	-	-	
6680	DUES & SUBSCRIPTIONS	-	-	180	-	
6690	COPIER CHARGES	-	-	-	-	
6720	RENT & UTILITIES	-	-	2,304	2,304	2,389
7130	TRAVEL & MEETINGS	-	-	12,000	8,000	8,000
7150	TRAINING	-	-	-	-	
7320	PASS THROUGH CONTRACTUAL PAYMENTS			-	-	
7300	PTCP THOR MRC					459,000
7300	PTCP THOR NRC					1,451,000
7300	PTCP THOR P2					867,000
7910	INDIRECT	-	-	16,537	16,537	21,294
9310	CARRY FORWARD	-	-	-	-	
	TOTAL EXPENSES	-	-	201,157	214,782	3,002,223
	REVENUES OVER EXPENDITURES	-	-	(4,938)	(18,579)	(47,902)
	FUND BALANCE - ENDING	-		(4,938)	(23,516)	(71,419)

*Executive Director time billed to Project THOR is for DOLA grant match, and is charged to Regional Business, not BB.

*Project THOR Costs will be revised in 2019 Budget after DOLA grant is awarded, and then Local Contracts are signed--Feb 2019



REGIONAL TRANSPORTATION COORDINATING COUNCIL, MTN RIDE

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	RTCC 2010, Mountain Ride Call Center 2014
Program Director:	Chelsey Voden (Mobility Manager)

Recent Program Highlights:

- Call Center use has increased eleven fold since 2014.
- The revenue base has been stabilized with local match sources from partner agencies and counties; in 2019 Park County will utilize the same formula as the other partner counties
- RTCC's 2019 grant award from CDOT increased from 2018
- These sources protect a program that was largely funded on two one-time grants

General Program Description:

The RTCC is the local coordinating council for a 7-county rural area of northwest Colorado and strives to improve transportation coordination and options, especially for veterans, people with disabilities, seniors, and low-income adults. Participating counties include Eagle, Garfield, Grand, Jackson, Pitkin, Routt and Summit. Formed in 2010 as a result of the Rural Resort Region study, the RTCC identified a primary gap of transportation options available for travel across county boundaries to access healthcare and other critical services. The RTCC's efforts are focused on coordinating the existing public and private transit providers with health and human services professionals by promoting, enhancing and facilitating seamless access to transportation services through a coordinated system that is easily available to customers from anywhere in the region.

While continuing to facilitate regional discussions with transportation and human service entities, RTCC currently has two main projects: the Mountain Ride Call Center which began in 2014, and the regional Non-Emergent Medical Transportation Billing project.

In the first four full years of operation for the Mountain Ride Call Center, over 27,569 one-way trips and associated services have been coordinated. The Mountain Ride website provides information and referral for transportation in the seven-county area and regional transportation information for travel to either Denver or Grand Junction. Clients can request trips via the website or a toll-free phone number. The center maintains a collaborative network of transportation providers in the region and is constantly expanding the transportation provider network. The Call Center also is the Non-Emergent Medical Transportation Medicaid billing center for six counties including Grand, Eagle, Pitkin, Summit, Jackson and Park Counties.

Regional Transportation Coordinating Council

	FUND BALANCE - Beginning	41,100	54,706	54,706	143,607
				Estimated	
		2017	2018	2018	2019
ACCT#	ACCOUNT NAME	ACTUAL	BUDGET	Actual	BUDGET
4100	FTA 5310 MOBILITY MANAGEMENT FUNDS	71,898	97,600	105,000	120,000
4100	FTA VTCLI-1 CALL CENTER - EQUIPMENT	81,584	-		
4100	FTA VTCLI-2 MARKETING		-	-	-
4200	CDOT LCC CONTINUATION FUNDS	5,288	7,000	-	-
4200	VTCLI-1 STATE (FASTER)	2,071	-	-	-
4200	NEMT	406,467	300,000	410,000	410,000
4301	LOCAL REVENUE - FASTER FUNDS		-	-	-
4301	LOCAL REVENUE - MATCH	37,277	16,000	20,000	20,000
4520	OTHER LOCAL FUNDING	7,500	118,000	105,192	92,190
4620	REIMBURSED EXPENSES		15,900	7,500	
4640	CARRY OVER FUNDS		-	-	-
	TOTAL REVENUES	612,084	554,500	647,692	642,190
6112	SALARIES - PROGRAM DIRECTOR	63,624	-	1,500	4,345
6121	SALARIES - PROGRAM STAFF	4,698	94,000	94,000	98,716
6131	SALARIES - OFFICE	71,929	26,250	-	38,000
6210	TAXES AND BENEFITS	27,480	39,399	27,129	51,301
6311	BACKGROUND CHECK		-	-	
6430	LEGAL EXPENSES	1,490			
6520	OUTSIDE CONTRACTORS	2,534	2,600	2,500	3,500
6610	OFFICE SUPPLIES & MATERIALS	1,790	1,000	500	500
6620	BANK CHARGES	60	-	-	100
6640	POSTAGE	876	500	700	500
6650	PRINTING	-	400	550	500
6660	ADVERTISING	-	600	100	600
6670	INTERNET/WEBSITE	223	3,150	500	2,500
6680	DUES AND SUBSCRIPTIONS	2,152	220	1,700	500
6720	RENT & UTILITIES	8,493	8,747	8,493	9,010
6730	TELEPHONE	87	1,200	100	300
7130	TRAVEL & MEETINGS	6,264	6,500	6,558	6,500
7150	TRAINING & TECHNICAL ASSISTANCE	-	3,451	100	500
7320	PASS THROUGH FUNDS	388,657	290,000	395,000	395,000
7910	INDIRECT COSTS	18,121	14,526	16,361	21,159
8000	CAPITAL OUTLAY		500	3,000	
	CARRY FORWARD		61,457		8,659
	TOTAL EXPENSES	598,478	554,500	558,791	642,190
	REVENUES OVER EXPENDITURES	13,606	(0)	88,901	(0)

FUND BALANCE - ENDING	54,706.15	54,705.92	143,607.15	143,606.94
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Fund balance to cover year with out CDOT and replacement software



WATERSHED SERVICES & SUMMIT WATER QUALITY COMMITTEE

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1979
Program Director:	Lane Wyatt

Recent Program Highlights:

- a. These are two different entities with separate budgets, but narrative is similar
- b. WSP represents NWCCOG as a Cooperating Agency in the Bureau of Reclamations NEPA analysis of alternatives to improve clarity in Grand Lake. In addition WSP participates in the Grand Lake Adaptive Management Committee which coordinates with the Bureau of Reclamation on the operation of the Colorado Big Thompson project in a manner that protects water quality in Three Lakes.
- c. Though Watershed Services and SWQC are staffed by the same contractors as QQ, much of the technical work related to water quality on behalf of local jurisdictions, monitoring, commenting on regulations and referred development reviews, etc. is funded through this NWCCOG program instead of QQ since these are roles played as the Region's 208 Plan manager
- d. WSP updated the 208 Plan to include the recent improvements to Model Water Quality Standards for local governments.
- e. Staff continues to monitor activities of the Colorado Water Quality Control Commission and related entities on behalf of the membership. In 2019, this effort drilled down into facilitation of a local response to proposed changes to statewide molybdenum standards proposed by Freeport McMoRan and protecting the current conditions of Ten Mile Creek in Summit County in the interim.

General Program Description:

The Watershed Services Program provides the counties and municipalities of Region XII with expertise in watershed planning, water quality regulatory programs, and technical assistance. The major responsibilities of the program include the Regional Water Quality Management Plan (208 Plan); permit reviews; and technical assistance to members (project development, grant applications, land use issues related to water quality impacts). The program tracks proposed local, state and federal water quality regulations and provides a regional response when appropriate based on 208 Plan policies, objectives and guidelines.

Watershed Services

	FUND BALANCE BEGINNING	9,604	11,351	958	958	(146)
					Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4100	FEDERAL GRANT REVENUE - Snake	-		-	-	-
4250	REIMBURSED EXPENSES	-		-	-	-
4200	STATE CONTRACT -208	11,300	10,800	10,800	10,800	12,900
4440	PERMIN REVIEW INCOME	-		-	-	
4510	LOCAL REVENUE - PERMIT REVIEWS	-		-	-	-
4630	LOCAL REVENUE - COG	7,000	7,000	7,000	7,000	7,000
4640	CARRY OVER(used)	-		-	1,130	-
	TOTAL REVENUES	18,300	17,800	17,800	18,930	19,900
6000	SALARIES - DIRECTOR	-	-	-	-	-
6005	BENEFITS - DIRECTOR	-	-	-	-	-
6131	SALARIES - OFFICE WAGES	-	-	-	-	-
6210	TAXES & BENEFITS	-		-	-	-
6410	CONTRACT STAFF	13,500	25,571	17,000	13,500	12,400
6430	LEGAL EXPENSE - GENERAL	-		-	-	-
6100	ADVERTISING	-		-	-	-
6110	CAPITAL OUTLAY	-		-	-	-
6120	DUES & SUBSCRIPTIONS	20		-	-	100
6125	EQUIP RENT/MAINT/SUPPLIES	-		-	-	-
6520	OUTSIDE CONTRACT SERVICES			-	3,500	3,500
6640	POSTAGE	1	1	25	25	25
6650	PRINTING & PUBLICATIONS		11			
6180	OFFICE SUPPLIES	-	60			
6650	PRINTING	-		25	25	
6690	COPIER CHARGES	76		-	-	-
6720	RENT & UTILITIES	-		-	-	-
6230	TELEPHONE	1,600	800	1,000	1,000	1,500
6245	TRAINING & TECH. ASSISTANCE	-		-	-	-
6730	TELEPHONE	-		-	-	-
7130	TRAVEL & MEETINGS	217	609	500	500	500
7910	INDIRECT COSTS APPLIED	1,139	1,142	1,484	1,484	1,558
6190	PASS THROUGH FUNDS	-		-	-	-
9130	CARRY FORWARD(added)	-		-	-	-
	TOTAL EXPENSES	16,553	28,193	20,034	20,034	19,583
	REVENUES OVER EXPENDITURES	1,747	(10,393)	(2,234)	(1,104)	317
	CHANGE IN CARRYOVER	1,747	(10,393)	(2,234)	(1,104)	317
	END OF YEAR FUND BALANCE	11,351	958	(1,276)	(146)	171

Summit Water Quality Committee - SWQC

	FUND BALANCE BEGINNING	34,873	36,064	31,746	31,746	29,882
				-	Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
	REIMBURSED EXPENSES		(0)		594	
4510	LOCAL REVENUE - SWQC	34,000	34,090	33,000	32,000	33,000
4300	LOCAL REVENUE - PERMIT REVIEWS	-		-	-	-
	LOCAL REVENUE - COG	-		-	-	-
4640	CARRY OVER(used)	-		-	-	-
4420	OTHER SERVICE INCOME	-	-	-	-	-
	TOTAL REVENUES	34,000	34,090	33,000	32,594	33,000
6131	SALARIES - ADM SECY	-	-	-	-	-
6210	TAXES & BENEFITS	-	-	-	-	-
6410	CONTRACT STAFF	24,025	28,575	26,000	26,000	26,000
6510	OUTSIDE CONTRACT SERVICES	4,550	4,492	2,500	2,500	1,500
6610	OFFICE SUPPLIES	34	25	-	-	50
6640	POSTAGE	0	9	100	50	50
6650	PRINTING & PUBLICATIONS	721	285	50	50	
6660	ADVERTISING	-		-	-	
6680	DUES & SUBSCRIPTIONS	35	20	100	50	50
6690	COPIER CHARGES	-		-	-	
	LEGAL EXPENSE - GENERAL			-	-	-
6720	RENT & UTILITIES	-		-	-	-
6730	TELEPHONE	-	640	1,000	500	1,900
6800	EQUIP RENT/MAINT/SUPPLIES	-		100	100	
7130	TRAVEL & MEETINGS	2,418	3,308	2,750	2,600	2,750
7910	INDIRECT COSTS APPLIED	1,025	1,054	2,608	2,608	2,738
8000	CAPITAL OUTLAY	-		-	-	
9130	CARRY FORWARD(added)	-		-	-	-
	TOTAL EXPENSES	32,809	38,408	35,208	34,458	35,038
	REVENUES OVER EXPENDITURES	1,191	(4,318)	(2,208)	(1,864)	(2,038)
	CHANGE IN CARRYOVER	1,191	(4,318)	(2,208)	(1,864)	(2,038)
	END OF YEAR FUND BALANCE	36,064	31,746	29,538	29,882	27,844



WATER QUALITY/QUANTITY COMMITTEE (QQ)

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1978
Program Director:	Torie Jarvis

Recent Program Highlights:

- Completed the study: [Climate Change in the Headwaters: Water and Snow Impacts](#), with assistance from NWCCOG and its DOLA grant written in 2017.
- Issued a new set of [Model Water Quality Protection Standards](#) for the headwaters.
- Initiated an assessment of all QQ members on integrating water quality protection and water conservation and efficiency member land use codes, with support from the Colorado Water Conservation Board through a 2017-2019 grant. The project included the assessment, the development of best management practices for integration water conservation into land use codes in the headwaters region, and technical assistance to help implement best practices in 2019.
- Participate in the Water Quality Control Commission (WQCC) hearings on changing the molybdenum water quality standard; in 2019, the WQCC will consider proposed changes to water quality standards specifically for the Upper Colorado River Basin, and QQ will represent members in that process.
- Hosted the first member retreat for QQ in a decade (plus). The retreat was an opportunity to look back on [QQ's accomplishments](#) over the past 40 years and to affirm its policies and strategies moving forward.
- Continued to advocate for the region at the legislature and forge new relationships with the Colorado General Assembly to implement Colorado's State Water Plan

Budget Notes

Though QQ is not charged the calculated indirect rate, and it's Contract staff utilize less of the kind of resources charged to indirect, the program is charged an administrative fee that is somewhat less than the +/- 15% indirect cost. This year, that is being increased from an average of 3% to 8%.

General Program Description:

The annual QQ budget is also reviewed and approved by that Committee, which has direct oversight of the contract "employees" at QQ. Dues from QQ fund most program activities.

Water Quality/Quantity (QQ) continues to focus on issues related to trans-mountain diversions, basin of origin protection, addressing water quality impacts and land use concerns as they relate to water. QQ will seek water supply, water quality and recreation solutions associated with growth on both sides of the Continental Divide. QQ will be involved in statewide and local water planning efforts. QQ is active in the State legislature and continuously seeks to educate Front Range water users about the impacts associated with trans-basin diversions.

Water Quality/Quantity Committee

	LEGAL DEFENSE FUND	100,000	100,000	100,000	100,000	100,000
	BEGINNING FUND BALANCE	21,416	10,582	13,288	13,288	22,387
		Actual			Estimated	
		2016	2017	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4000	GRANT INCOME					
4310	COUNTY PLEDGES	95,500	98,365	101,316	101,315	101,316
4320	MUNICIPAL PLEDGES	40,150	36,109	42,860	42,863	42,860
4330	ASSOCIATE MEMBER PLEDGES	3,800	4,120	4,244	4,243	4,244
4350	WATER & SAN. DIST. PLEDGES	11,454	11,433	11,776	11,776	11,776
4400	FOUNDATION & TRUST	-		2,000	-	
4510	OTHER LOCAL FUNDING	-		-	5,685	-
4620	REIMBURSED EXPENSES	1,160	1,580	-	10,147	2,000
	CWCB GRANT LEFTOVER	-		-	-	-
4820	INTEREST INCOME	355	983	-	1,600	-
	TOTAL REVENUES	152,419	152,590	162,196	177,629	162,196
6131	OFFICE WAGES	-	-	-	-	-
6210	TAXES & BENEFITS	-	-	-	-	-
6410	QQ CONTRACT STAFF	108,249	126,249	127,995	127,995	127,995
6520	OUTSIDE CONTRACT	33,768	3,274	13,000	14,146	7,192
6610	OFFICE SUPPLIES	36		-	-	
6640	POSTAGE	33	31	50	50	50
6650	PRINTING	-		50	50	50
6670	WEBSITE/INTERNET	30		30	30	30
6680	DUES & SUBSCRIPTIONS	2,340	1,863	1,700	1,700	1,700
6690	COPIER CHARGES	-		-	-	
6720	RENT	-		-	-	
6730	TELEPHONE	360	710	360	360	360
6760	INSURANCE	1,800	1,950	1,800	1,800	1,800
7130	TRAVEL & MEETINGS	9,833	8,813	10,000	10,000	10,000
7610	INDIRECT COSTS APPLIED	6,804	6,994	12,399	12,399	12,399
8000	CAPITAL OUTLAY	-	-	-	-	
	TOTAL EXPENSES	163,252	149,885	167,384	168,530	161,576
	REVENUES OVER EXPENDITURES	(10,834)	2,705	(5,188)	9,099	620
	CURRENT YEAR NET INCOME (LOSS)	(10,834)	2,705	(5,188)	9,099	620
	ENDING FUND BALANCE	10,582	13,288	8,100	22,387	23,007

Note that QQ projects in 2017 are accounted for in Regional Business since they are funded by DOLA Grant for COGs.

County	2017 QQ Dues (3% increase)	2018 QQ Dues (3% increase)	2019 PROPOSED QQ Dues
Eagle County	\$22,145	\$22,809	\$22,809
Grand County	\$22,145	\$22,809	\$22,809
Gunnison County	\$5,150	\$5,305	\$5,305
Jackson County	\$0	\$0	\$0
Park County	\$4,635	\$4,774	\$4,774
Pitkin County	\$22,145	\$22,809	\$22,809
Summit County	\$22,145	\$22,809	\$22,809
Municipality			
Aspen	\$7,004	\$7,214	\$7,214
Avon	\$0	\$0	\$0
Basalt (Eagle & Pitkin)	\$1,288	\$1,326	\$1,326
Blue River	\$0	\$0	\$0
Breckenridge	\$5,408	\$5,570	\$5,570
Carbondale	\$3,348	\$3,448	\$3,448
Crested Butte	\$1,545	\$1,591	\$1,591
Dillon	\$773	\$796	\$796
Eagle	\$1,803	\$1,857	\$1,857
Fraser	\$721	\$743	\$743
Frisco	\$1,803	\$1,857	\$1,857
Glenwood Springs	\$0	\$0	\$0
Granby	\$721	\$743	\$743
Grand Lake	\$721	\$743	\$743
Gypsum	\$2,060	\$2,122	\$2,122
Hot Sulphur Springs	\$206	\$212	\$212
Kremmling	\$1,030	\$1,061	\$1,061
Minturn	\$670	\$690	\$690
Montezuma	\$0	\$0	\$0
Red Cliff	\$258	\$265	\$265
Silverthorne	\$1,751	\$1,804	\$1,804
Snowmass Village	\$0	\$0	\$0
Steamboat Springs	\$2,575	\$2,652	\$2,652
Vail	\$6,438	\$6,631	\$6,631
Walden	\$0	\$0	\$0
Winter Park	\$1,288	\$1,326	\$1,326
Yampa	\$206	\$212	\$212
Associations			
Colorado River Water Conservation District	\$3,605	\$3,713	\$3,713
Upper Gunnison River Water Conservation District	\$515	\$530	\$546

Water & San Districts			
Basalt Sanitation District	\$103	\$106	\$109
Bellyache Ridge Metro District	\$103	\$106	\$109
Copper Mountain Consolidated Metro District	\$927	\$955	\$983
Dillon Valley Dstrict	\$515	\$530	\$546
Eagle River Water & Sanitation District	\$2,060	\$2,122	\$2,185
East Dillon Water District	\$515	\$530	\$546
Granby Sanitation Dist	\$515	\$530	\$546
Grand County Water&San Dist	\$515	\$530	\$546
Hamilton Creek Metro District	\$103	\$106	\$109
Kremmling Sanitation District	\$103	\$106	\$109
Mid Valley Metro District	\$103	\$106	\$109
Silver Creek Water & San Dist	\$103	\$106	\$109
Snake River Water District	\$515	\$530	\$546
Snowmass Water & Sanitation	\$2,060	\$2,122	\$2,185
Three Lakes Water & San Dist	\$0	\$0	\$0
Town of Silverthorne - SDJSA	\$2,060	\$2,122	\$2,185
White Horse Springs Water District	\$103	\$106	\$109
Winter Park Ranch Water & San	\$515	\$530	\$546
Winter Park Water&San Dist	\$515	\$530	\$546
Total Dues	\$155,530	\$160,196	\$160,565



Northwest Colorado Regional Healthcare Coalition (NWRHCC)

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2017
Program Coordinator:	All Clear Emergency Management

Recent Program Highlights:

- The Colorado Department of Health and Environment (CDPHE) awarded NWCCOG Fiscal Agent status in July of 2017 and extended this through June 2019.
- The NWRHCC was awarded \$182,950.00.
- Working closely with NWRHCC Steering Committee and Coordinator to finalize project funding process and streamline reimbursement process.
- 2018-2019 is the second year of the NWRHCC in this current format. There are a list of deliverables from CDPHE that the NWRHCC is to complete by June 2019.
- Design of a NWRHCC website at www.colorado-nwrhcc.org. Information about the Coalition and its members can be found on the website.

General Program Description:

In March 2017, the CDPHE designated nine regional healthcare coalitions that align with the already established boundaries of the all hazards (homeland security) regions in Colorado. . Federal grant guidance defines Healthcare Coalitions (HCCs) as a regional healthcare system of emergency preparedness activities involving member organizations that serve as a multiagency coordinating group to support healthcare related preparedness, response, recovery, and mitigation activities. The NWRHCC counties include Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit. Required agencies include hospitals, public health, EMS, and emergency management but the NRWHCC is open to all healthcare agencies in the region.

Budget Note:

This program is expected to begin incurring expenditures as soon as a Coordinator is hired, hopefully by November of 2017. The grant is expected to be renewed again, but the current grant period is for July 2017 through June 2018. The draft budget for the state did not outline specific equipment, capital expenditures or such costs because the group has not identified these as of yet. This is simply lumped for now in Travel & Meetings. The split of expenditures is 2:12 ratio of expenditures in late 2017 through the first half of 2018.

This grant was renewed for a second year and will run from July 1, 2018 – June 30, 2019. Minimal costs have been incurred thus far as a majority of the NWRHCC spending will come in following months. Categories defined in the budget include Coordinator salary, Travel and meeting support for the NRWHCC and Coordinator and Operating Expenses. The bulk of the funding is earmarked for projects applied for and granted to Coalition Members. The NWCCOG receives 10% of the grant for administrative services.

2018 Program Goals and Objectives:

- Complete 2018-2019 grant-required activities as defined through CDPHE deliverables.
- Identify and fund Coalition member sponsored projects with the NWRHCC grant award (to be expended by 6/30/19 – close of fiscal year).
- Host a networking and training conference in the NW Region to bring together healthcare representatives from all counties in the NWRHCC.
- Engage and recruit additional members of the NWRHCC in planning and preparedness efforts.

Health Care Coalition

	FUND BALANCE - BEGINNING	0		0	0	0	0
					Actual	Revised	
		2016	2017	2018	2018	2018	2019
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	1-1 to 8-31-18	BUDGET	BUDGET
4200	STATE GRANT REVENUE	-	7,041	150,905	143,700	144,434	105,500
4310	COUNTY PLEDGES	-	-	-	-	-	-
4320	MUNICIPAL PLEDGES	-	-	-	-	-	-
4520	OTHER LOCAL FUNDING	-	-	-	-	-	-
4620	REIMBURSED EXPENSES	-	-	-	-	-	-
4640	CARRY OVER REVENUE	-	-	-	-	-	-
	TOTAL REVENUES	-	7,041	150,905	143,700	144,434	105,500
6100	PAYROLL EXPENSE	-	-	-	-	-	-
6510	OUTSIDE CONTRACT	-	5,475	52,000	43,075	43,075	
6620	BANK CHARGES				45	45	
6640	POSTAGE	-	-	-	-	-	-
6660	ADVERTISING		309				
6680	DUES & SUBSCRIPTIONS	-	-	-	-	-	-
6690	COPIER CHARGES	-	-	-	-	-	-
7130	TRAVEL & MEETINGS	-	617	16,666	3,650	3,650	
7150	TRAINING & TECHNICAL ASSISTANCE	-	-	1,667	7,500	7,500	
7320	PASS THROUGH CONTRACTUAL PAYMENTS			65,480	77,100	77,100	94,950
7910	INDIRECT	-	640	15,092	13,064	13,064	10,550
9310	CARRY FORWARD	-	-	-	-	-	-
	TOTAL EXPENSES	-	7,041	150,905	144,435	144,434	105,500
	REVENUES OVER EXPENDITURES	-	-	-	(735)	-	-
	FUND BALANCE - ENDING	-				-	-

NWCCOG 2019 Budget Summary

	Beginning	2019						2019		Ending
	Fund	Budgeted						Budgeted		Fund
Internal programs	Balance	Income	Salaries	Benefits	Rent	Indirect	Other	Expense	Net	Balance
Alpine Area on Aging		1,274,944	238,202	83,329	13,654	35,730	904,028	1,274,944	0	
Broadband	(23,516)	2,954,321	159,460	34,080	2,389	21,294	2,785,000	3,002,223	(47,902)	(71,419)
Economic Development		140,000	81,233	30,587	1,913	12,185	14,082	140,000	0	
Elevator Inspection		1,050,000	487,790	120,837	8,291	73,169	99,260	789,346	260,654	
Energy Management		1,518,556	745,470	225,318	59,916	95,660	392,192	1,518,556	0	
Homeland Security		112,000	-	-	-	-	112,000	112,000	-	
Regional Business		363,292	86,441	22,183	3,803	12,966	315,633	441,026	(77,734)	
Regional Transportation		642,190	141,061	51,301	9,010	21,159	419,659	642,190	(0)	
Subtotal	(23,516)	8,055,303	1,939,657	567,635	98,976	272,163	5,041,854	7,920,285	135,017	
NWCCOG Fund Balance	714,806								135,017	849,823
Internal Service Funds Funds										
Indirect	(25,918)	317,309	106,024	28,993	\$16,153	-	140,219	291,389	25,920	2
Motor Pool	93,662	36,000	539	143	-	-	30,262	30,944	5,056	98,719
Office Condo	41,422	80,797	-	-	-	-	69,760	69,760	11,037	52,459
Subtotal	109,166	434,106	106,563	29,136	16,153	-	240,241	392,092	42,014	151,180
External Programs										
High Country Forest Collaborative - CBB	1,390	-	-	-	-	-	-	-	-	1,390
Health Care Coalition	0	105,500	-	-	-	94,950	10,550	105,500	-	-
NWCCOG Foundation	14,260	-	4,043	1,069	-	606	5,000	10,718	(10,718)	3,542
Northwest Loan Fund	1,989,385	642,000	81,964	17,202	2,504	12,295	529,550	643,515	(1,515)	1,987,870
Summit Water Quality Committee	32,746	33,000	-	-	-	2,738	32,300	35,038	(2,038)	30,708
Water Quality/Quanity	113,288	162,196	-	-	-	12,399	149,177	161,576	620	113,908
Watershed Services	(146)	19,900	-	-	-	1,558	18,025	19,583	317	171
Subtotal	2,150,923	962,596	86,007	18,271	2,504	124,546	744,602	975,930	(13,334)	2,137,590
Total non-duplicated budget	2,127,407	9,017,899	2,025,664	585,906	101,480	396,709	5,786,456	8,896,215	121,684	2,137,590
Grand Total	2,236,573	9,452,005	2,132,226	615,042	117,633	396,709	6,026,697	9,288,307	163,698	2,288,770