



AGENDA

Thursday, May 23, 2019

Breckenridge Grand Vacations Community Center
 Hopefull/Discovery Room
 103 S. Harris St. Breckenridge, CO
 10:00am – 2:00pm

VIDEO & PHONE CONFERENCE INFORMATION

Zoom Meeting

- Join from PC, Mac, Linux, iOS or Android: <https://zoom.us/j/521533615>
- Phone: 1-669-900-6833
- MEETING ID: 521-533-615

NWCCOG COUNCIL & ECONOMIC DEVELOPMENT DISTRICT BOARD MEETING

10:15 a.m.	1.	Call to Order – Karn Stiegelmeier, NWCCOG Council Chair & EDD Representative	
	2.	Roll Call and Determination of Quorum	
	*3.	NWCCOG CONSENT AGENDA ITEMS	
	*3a.	ACTION COG: Minutes from 01/24/2019 NWCCOG & EDD Board Meeting	Pgs. 3-7
	*3b.	ACTION COG: Minutes from 04/10/2019 Executive Committee	Pgs. 8-10
	*3c.	ACTION COG: May 2019 Financials <ul style="list-style-type: none"> - NWCCOG – List of Payments, Balance Sheet, Statement of Revenues and Expenditures (posted separately week of meeting) - NLF Financials (may be sent separately or at July Meeting) 	
	*3d.	ACTION COG: Policy & Procedure Updates <ul style="list-style-type: none"> - CORA Policy (previous version followed by revised copy) 	Pgs. 11-14
	*4.	ACTION COG: Adopt 2019 Employee Handbook <ul style="list-style-type: none"> - Available on website: http://nwccog.org/about/meetings/ 	
	*5.	ACTION COG: 2018 Independent Audit – Eric Miller with Clifton Larson Allen LLP. <ul style="list-style-type: none"> - For printed copy, send an email to Jon at jstavney@nwccog.org by Monday, May 20 - Available on website: http://nwccog.org/about/meetings/ - I move to accept the 2018 Independent Audit as presented... 	
	6.	FYI: Member Input – Regional Auditors Spreadsheet (requested Dec 2018)	Pg. 15
	7.	Presentation: NWCCOG Member Survey Results, Jon Stavney	Pgs. 16-31
	8.	COG INFO: Update on Ski Area Fee Retention Bill – Jon Stavney <ul style="list-style-type: none"> - Conference call with Bennet and Gardner offices from 5/6/2019 - Memo in Packet 	Pgs. 32-33
	9.	COG INFO: Federal Government Update <ul style="list-style-type: none"> - (Confirmed) Matt Kireker from Senator Bennet's office - Others contacted 	
	10.	COG INFO AND QUESTION: Avon Request to update the 2008 NWCCOG Second Home Study <ul style="list-style-type: none"> - Rachel Lunney Memo—Second Home Study - Also attached STR best practices and matrix from CAST. - Should NWCCOG price out a full update, or is basic info good enough? 	Pgs. 34-60
11:00a.m	11.	NWCCOG COUNCIL & EDD BOARD AND NWCCOG BROADBAND STEERING COMMITTEE (and PROJECT THOR COMMITTEE): Joint session <ul style="list-style-type: none"> - THOR and NWCCOG BB participating entities share local projects - Broadband Funding, Director Position, 5 yr - \$5M, August DOLA round - Broadband Committee future and THOR Governance 	

NOON		Lunch from Black Diamond Catering for those who RSVP to office@nwccog.org by Monday, May 20, 2019.	
12:15	12.	Lunch Topics <ul style="list-style-type: none"> - CC4CA (Colorado Communities for Climate Action) overview and legislative updates, Jacob Smith, Executive Director - Future Broadband Uses and Opportunities – Nate Walowitz 	
12:30 p.m.	13.	PRESENTATION EDD: Update on CDLE / Workforce Center/Workforce System update for the Rural Resort and Northwest Regions, Jessica Valand, Regional Director, Northwest & Rural Resort Workforce Regions, CDLE.	
1:00 p.m.	14.	PRESENTATION EDD: Trailing Spouses Initiative, Chris Romer, Vail Valley Partnership <ul style="list-style-type: none"> - Handout in packet 	Pgs. 61-62
1:15 p.m.	15.	DISCUSSION EDD: 2018 Regional Economic Summit Debrief, Rachel Lunney <ul style="list-style-type: none"> - Memo in packet 	Pgs. 63-69
1:25 p.m.	16.	Program Updates: <ul style="list-style-type: none"> - Summary document in the packet. If you have any questions for our programs that may benefit the whole group, please ask for further detail at this time. 	Pgs. 70-75
1:30 p.m.	17.	Member Updates:(3 min or less for each, please 3 min x 27 members =1.5 hrs)	
	18.	FYI: Town of Walden Solar project <ul style="list-style-type: none"> - Handout in packet 	Pg. 76
	19.	New Business	
2:00 p.m.	*20.	Adjourn NWCCOG Meeting	
<p style="text-align: center;"><u>NEXT NWCCOG MEETING:</u> Thursday, July 11, 2019 at Colorado Mountain College, 1402 Blake Ave., Glenwood Springs, CO room 307 from 10am – 2pm</p>			

* requires a vote



Northwest Colorado Council of Governments

NWCCOG Council Meeting

Colorado Mountain College Vail Valley, Room #261
150 Miller Ranch Rd., Edwards, Colorado
January 24, 2019

Council & EDD Board Members Present:

Aaron Blair, Town of Granby
Alyssa Shenk, Town of Snowmass Village
Amy Kemp, Elevate CoSpace
Andy Miller, Town of Fraser
Anne McKibbin, Town of Eagle
Brian Waldes, Town of Breckenridge (phone)
Carolyn Skowyra, Town of Dillon
Chris Romer, Vail Valley Partnership
Corry Mihm, Summit Independent Business Alliance (phone)
DiAnn Butler, EDD Grand County (phone)
Health Sloop, City of Steamboat Springs (phone)
Jeanne McQueeney, Eagle County
Jeremy Rietmann, Town of Gypsum
Karn Stiegelmeier, Summit County
Kristen Manguso, Grand County
Mark Hoblitzell, CO Dept. of Labor & Employment
Matt Langhorst, City of Glenwood Springs
Matt Scherr, Town of Minturn
Patti Clapper, Pitkin County
Patty McKenny, Town of Vail
Susan Fairweather, Kaiser Permanente
William Infante, Town of Basalt

Others Present:

Brian Meinhardt, US Census Bureau
Cassie Heykeep, US Census Bureau
Ken Fellman, Kissinger & Fellman P.C. (phone)

NWCCOG Staff:

Elaina West
Jon Stavney
Rachel Lunney

Call to Order:

Karn Stiegelmeier, NWCCOG Council Chair at 10:09am. Roundtable introductions were completed, and a quorum was present for the groups.

Approval of December 6, 2018 Council & EDD Board Meeting Minutes:

M/S/P Andy Miller/Jeanne McQueeney to approve the December 6, 2018 Council & EDD Board Meeting Minutes with a couple corrections.

Financials:

Preliminary Financials were postponed for the next meeting.

Election of 2019 NWCCOG Officers and Executive Committee Members

The current NWCCOG Officers are as follows: Karn Stiegelmeier serves as Chair, Patti Clapper as Vice-Chair, and Carolyn Skowyra as Secretary/Treasurer. All three individuals offered to serve another year.

M/S/P Kristen Manguso/Patty McKenny move to approve existing Executive Committee

For clarification, the Executive Committee consists of nine members; one member from each of the Region XII counties and four municipal members at large. The current members are as follows: Karn Stiegelmeier, Betsy Blecha, Patti Clapper, Jeanne McQueeney, and Kristen Manguso (Region XII County Members); Alyssa Shenk, Carolyn Skowyra, and Patty McKenny with one remaining vacancy (Municipal Members). Andy Miller offered to serve in the remaining

municipal member position. Betsy Blecha is no longer a County Commissioner in Jackson County, which creates one county member vacancy in the Executive Committee. All others offered to serve another year.

M/S/P Kristen Manguso/Patty McKenny move to approve existing Executive Committee with the addition of Andy Miller and one remaining vacancy designated to Jackson County.

CHP Representative:

Thomas Clark has served as the NWCCOG representative to the County Health Pool for the past 5 years with the NWCCOG Executive Director as alternate. As Thomas Clark is no longer on the NWCCOG Council, Carolyn Skowyra offered to serve as the County Health Pool Representation with Jon Stavney, NWCCOG Executive Director, as alternate.

M/S/P Patti Clapper/Kristen Manguso to appoint Carolyn Skowyra as the 2019 NWCCOG County Health Pool Representative with Jon Stavney as the alternate.

Alpine AAA Regional Advisory Council (RAC)

It was recommended to reauthorize Pitkin County Commissioner, Steve Childs, to continue to sit on the Alpine AAA Regional Advisory Council (RAC).

M/S/P Patti Clapper/Anne McKibbin move to reauthorize Steve Childs to sit on the Alpine AAA Regional Advisory Council (RAC).

MVR Policy & Background Investigation Policy & Procedures

The council recommended that Alyssa Shenk review the MVR and Background Check Investigation Policies before the council approves. NWCCOG will present these policies at the next meeting after receiving Alyssa's suggestions.

Approval of THOR Updates

NWCCOG has contracted with Ken Fellman for review of all contracts per request from Barbara Green at SGS. Contract approvals for Network Operator, CDOT, and up to 12 MMC Host entities have been delegated to the Executive Committee which will require a special phone meeting with the Executive Committee to keep the project on schedule (rather than waiting for periodic NWCCOG Council meetings—March may be too soon, May will be too late for project schedule).

M/S/P Patti Clapper/Kristen Manguso to approve modification of DOLA grant for CDOT IRU from 10-year request to a 3-year request (or 1 year if DOLA grant is not approved) and for final approval at special meeting if there are further changes.

M/S/P Patti Clapper/Patty McKenney to allow for contract approvals either by special phone meeting or special meeting of NWCCOG Executive Committee.

Disaster Preparedness Workshop

DOLA awarded NWCCOG funding to do the Disaster Preparedness Workshop again in 2019. See meeting packet for 2018 Disaster Preparedness Workshop evaluation. Sessions from 2018 Workshop are available on our website:

<http://nwccog.org/resources/nwccog-workshops/>.

HazMat Tunnel Bill

The proposed Hazmat Bill authorizes a public highway authority or a governmental partner in a public-private partnership to apply to the Colorado State Patrol (CSP) for a new or modified hazardous materials route designation for a road or highway that it directly or indirectly maintains. The bill also requires the department of transportation (CDOT) to conduct a study to assess the feasibility of allowing the transportation of hazardous materials through the Eisenhower-Edwin C. Johnson Memorial Tunnel, and prepare a study report that includes findings and recommendations and under what conditions the transportation of hazardous materials through the tunnel should be allowed. CDOT must solicit input from representatives of specified counties, town, communities, ski resorts, industries, organizations, emergency services providers, and the CSP regarding the scope of the study and must consider specified information and criteria, and conduct specified types of analysis when conducting the study. The Town of Dillon is opposed to this bill, because their water supply is directly adjacent to the tunnel road. If there is a hazmat spill or fire near the tunnel, it could jeopardize the water supply. If the council wishes to take a position on this bill, please email Jon Stavney (jstavney@nwccog.org). Jon will keep the council informed of any hazmat bill updates. Council declined to take an official position.

Member Updates:

****Note: Zoom Meeting recording did not capture the member updates due to a loss of connectivity.***

Summit County, Karn Stiegelmeier – Summit County replaced Commissioner Dan Gibbs who was appointed next Executive Director of the Colorado Department of Natural Resources (DNR). Elizabeth Lawrence was elected as Summit County's newest Commissioner through a vacancy committee. The county successfully passed measure 1A as a property tax in the most recent election, which bundled a variety of important services: funding for mental health, preschool, fire mitigation, recycling, composting, and facilities. Mission is to implement in transparent way, so citizens feel good about their vote.

Town of Minturn – Minturn has started a housing plan. Throughout the past 60 years, Minturn has lost 5% of their population. Water decisions regarding upcoming growth change. Valley wide housing program and Minturn is looking to be a solution for the valley.

Grand County, Kristen Manguso – Grand County has vacancies for a County Manager and County Attorney. They have three interviews scheduled for attorney position and three interviews scheduled for manager position. The county is planning to build a new jail. Ideally, their goal is to erect a campus in Granby housing the sheriff's office, jail, and public service, but the county's seat is located in Hot Sulphur Springs.

Town of Fraser, Andy Miller – Fraser is currently battling traffic counts that are too high for US40, so are began a upgrade they aim to have completely by July 4, 2019. The town revised their development and zoning code. There is a large open space residing beside the Fraser River of which the town plans to utilize a section as a manicured park next to Safeway. The town will eventually devise a big loop trail in the area with a few river access points.

Town of Basalt, William Infante – Basalt is moving forward with plans to promote improved connectivity in the area. Basalt vista was the first to do road work to put in new cable MOU with cedar networks where current connecting is consistently poor.

Town of Eagle, Anne McKibbin – Eagle resolved a concern regarding fish passage at the water-park. They are currently rebuilding their land use code and are working on developing new housing units. Eagle has an opening for a new judge due to their longtime judge retiring. The town recently received an important mental health report from the chief of police, which supported mental health professionals' participation in mental health emergencies. With the Hope Center Eagle River Valley partnership, emergency responders are able to solicit a crisis team to the scene that is well versed in mental health assistance (Vail Daily article on the subject: <https://www.vaildaily.com/news/hope-center-eagle-river-valley-brings-mental-health-help-directly-to-people-who-need-it/>).

Pitkin County, Patti Clapper – The Basalt Vista project allowed nine qualifying households to purchase affordable-housing residences in the Vista community below-market prices. It is a three-party agreement among Habitat for Humanity Roaring Fork, Pitkin County, and the Roaring Fork School District. Basalt Vista is a model for energy-efficient construction as a net-zero project. The community is ecstatic about the project and the opportunity for qualifying locals to remain in the valley. Pitkin County increased their energy code and is examining issues with their land use code. A committee for airport project was approved. They may be discussing a whole new runway to accommodate a new generation of jets, the potential for a new terminal, etc. Multiple groups of interested people are helping with input. Pitkin County stepped up to support the community during the government shutdown by passing an emergency resolution allowing for the temporary hire of local furloughed workers. The resolution temporarily waives selection and recruitment personnel policies (Aspen Times article on the resolution: <https://www.aspentimes.com/news/pitkin-county-aims-to-hire-furloughed-workers/>). The Resolution is on the NWCCOG website: <http://nwccog.org/wp-content/uploads/2019/01/Emergency-Reso.-Authorizing-a-Temporary-Waiver-of-the-Pitkin-County-Policies-Procedures-Manual-Policy-3.10-Recruitment-Selection-Reso.-007-2019.pdf>. The City of Aspen is looking for a City Manager and Assistant City Manager. The city election was changed to March with openings for mayor and two council seats.

Eagle County, Jeanne McQueeney – Eagle County has a County Commissioner vacancy with 8 interested and capable candidates. The vacancy committee consists of about 50 people who will make a selection on Tuesday, February 5, 2019: <https://www.vaildaily.com/news/eagle-county-democrats-vacancy-committee-convenes-to-choose-new->

[commissioner/](#). Jeanne attended the US Mountain Communities Housing Summit in Vail and said the successful conference provided excellent resources for this community. RAFTA regional funding vote squeaked by to assist RAFTA 2040 to deal with transparency issues including improving a really good website in terms of communicating to the public times lines and being more transparent overall

Town of Dillon, Carolyn Skowrya – Ice Castles remain a success for the town and encouraged more winter visitation in Dillon. Due to a medical issue, Dillon's Finance Director is the current acting Town Manager. The town approved constructing a surgery and orthopedic center in Dillon in front of the movie theater.

City of Glenwood Springs, Matt Langhorst – The city has four council seats available for the upcoming April election. There is a tax measure on the ballot for more streets. The city started their 2017 bridge street project. They are continuing their work to revamp downtown. The Highway 82 project is anticipated to be completed in November.

Town of Snowmass Village, Alyssa Shenk – After two years of discussion, the comprehensive plan has finally been approved: <https://www.tosv.com/132/Comprehensive-Plan>. Snowmass is debating on raising the age of purchasing tobacco to 21. The town approved the addition of marijuana shops in Snowmass.

Town of Gypsum, Jeremy Riemann – hydro project coming down from main water line. Received generator and installing right now. Gypsum is starting a big roundabout project. The town has worked with neighboring land owner at the Interstate 70/Highway 6 corner that already has retail. The plan is to demolish properties and build new. For anyone interested in mental health issues in our society, Jeremy recommends Jonathan Haidt's book, The Coddling of the American Mind. Jonathan Haidt discusses the book on Joe Rogan's podcast, The Joe Rogan Experience, in episode #1221: <https://player.fm/series/the-joe-rogan-experience-142216/ep-1221-jonathan-haidt>.

Vail Valley Partnership, Chris Romer – The US mountain communities housing summit was really popular and well attended. Click following link to view Vail Daily article about the summit: <https://www.vaildaily.com/news/vail-hosts-4-day-summit-featuring-workforce-affordable-housing-leaders-from-26-mountain-communities/> or Colorado Sun article: <https://coloradosun.com/2019/01/18/affordable-housing-crisis-colorado-high-country/>.

Town of Breckenridge, Brian Waldes – Breckenridge has a short-term rental compliance program, which recently audited the town's short-term rentals: <https://www.summitdaily.com/news/audit-of-breckenridges-short-term-rentals-finds-65-violations-98-percent-compliance-rate/>. They now have a call center to field calls about parking, trash, and noise instead of those calls going to the police. Vail Resorts made plans with the town to develop a parking garage on resort-owned land in 2020: <https://www.summitdaily.com/news/breckenridge-reaches-an-agreement-with-ski-resort-on-parking-garage/>. Breckenridge is working on broadband infrastructure with the Foresite Group and NWCCOG's own, Nate Walowitz.

City of Steamboat Springs, Heather Sloop – Steamboat approved the first reading of the West Steamboat Neighborhoods (WSN) annexation with a 4-3 favor. The proposed WSN development is for about 450 homes: <https://www.weststeamboatneighborhoods.com/>. Steamboat is hosting Winter Carnival with Guinness Book of World Records largest fire work ever. The city is looking into a plastic bag ordinance. They also established a vacation home rental subcommittee.

New Business:

There was none.

Adjournment:

M/S/P Carolyn Skowrya/Kristen Manguso adjourned the NWCCOG Council meeting at 12:22pm.

Presentation: 2020 Census

Presentation by Brian Meinhardt and Cassie Heykoop of the US Census Bureau is on the EDD website: <http://northwestcoloradoregion.org/DataCenter/Census-2020.aspx>.

Call to Order:

Patti Clapper, EDD Vice-Chair at 1:22pm. Roundtable introductions were completed, and a quorum was present for the groups.

Election of 2019 EDD Officers

The current EDD Officers are as follows: Thomas Clark serves as Chair, Patti Clapper as Vice-Chair, and DiAnn Butler as Secretary/Treasurer. Patti Clapper agreed to serve another year as Vice-Chair, while DiAnn Butler offered to serve as Chair and Kristen Manguso as Secretary/Treasurer in 2019.

M/S/P Karn Stiegelmeier/Chris Romer move to approve DiAnn Butler as EDD Chair, Pattie Clapper as Vice-Chair, and Kristen Manguso as Secretary/Treasurer in 2019.

EDD Program Update

Rachel reviewed the workforce housing update and passed out documents provided on the EDD website:

<http://northwestcoloradoregion.org/Live-Work/Housing/Housing-Options.aspx>. Specific materials for her update are on the NWCCOG website: <http://nwccog.org/about/meetings/>. The next Economic Summit is on May 4, 2019 at the Pavilion in Silverthorne, CO. Rachel is still gathering potential speakers and panels.

Presentation: How Granby bought land, made a deal for 1,100 Housing Units with Sun Communities; This isn't your Typical Affordable Housing Deal, Aaron Blair, Granby Town Manager

Aaron Blair's presentation is on the NWCCOG website: <http://nwccog.org/about/meetings/>.

New Business:

There was none.

Adjournment:

M/S/P Susan Fairweather/Karn Stiegelmeier adjourned the EDD Board meeting at 2:41pm.

Karn Stiegelmeier, NWCCOG Council Chair

Date

DiAnn Butler, EDD Chair

Date



Northwest Colorado Council of Governments

NWCCOG Executive Committee Minutes

Conference Call

April 10, 20189

Council & EDD Board Members Present:

Patty McKenny, Town of Vail
Andy Miller, Town of Fraser
Alyssa Shenk, Town of Snowmass Village
Carolyn Skowyra, Town of Dillon
Karn Stiegelmeier, Summit County

NWCCOG Staff:

Jon Stavney
Nate Walowitz

Item 1: Call to Order:

Jon Stavney and Nate Walowitz opened the zoom meeting (call) and answered questions from 10:00 am on the call until Karn Stiegelmeier, NWCCOG Council Chair officially called the NWCCOG Executive Committee Meeting to order at 10:28 a.m.

Item:2 Quorum:

With Five of the nine Executive Committee members on the call, Stiegelmeier proclaimed that a quorum was present.

Item 3: Questions Addressed prior to Calling meeting to order

It was noted that the documents in the packet were complex legal documents with much technical and legal jargon. Stiegelmeier and Shenk noted that having Ken Fellman working with NWCCOG staff to build and negotiate the documents significantly adds to their confidence. Stiegelmeier to that end noted that most of the motions written in the Agenda had "with minor edits" at the end. She noted that she would prefer that they also say "with final edits and final legal review." She also noted that there were some blanks yet to be filled in on documents and in one case, a missing contact information. Jon and Nate said they knew of this and planned to go page by page through each of the documents and look for such omissions, some of which have been intentionally left blank.

Stavney noted from the Agenda how the Committee was granted authority to make this decision. *Per vote of NWCCOG Council at January 24, 2019 Meeting, the NWCCOG Executive Committee has been delegated authority for the actions requested today. Note notice, posting and packet procedures for this meeting for the record.*

Walowitz reviewed status of Meet Me Center Contracts: CCC –signed and at NWCCOG office, Summit –voted by BOCC, have not received signed contract yet, Vail – vote next week on afternoon of April 16th, Eagle – approved, signed and at NWCCOG office, GWS – approved and signed at office, Aspen – was on agenda this week, tabled till 24th because of question about cost, RBC – signed and at the office, YVE – approved language this week signed shortly, NCB- same as YVE, MPH – board approved, waiting on signed copy. Walowitz re-iterated that Stiegelmeier will not sign any MMC Host Contracts until all are in NWCCOG possession signed by other party.

Shenk had some questions about the Markup on Page 7, whether that would show up (Fellman notes), Stavney apologized that between his handling of docs and formatting for packet, the final markup was reactivated and shown in the packet. Shenk said it was ok and interesting. Skowyra, Miller each had no questions. Shenk noted that such focus shown in the markup is why you hire a contract lawyer who is a content specialist in that area.

Stiegelmeier had a question about the "up to \$1 M" request with the Graybar order. Stavney clarified that the actual order for the network equipment was closer to \$800,000 but that if MMC hosts wanted to order additional equipment through the price reduced deal, it would have to go through NWCCOG. Nate noted that it is possible that Breck and YVA may purchase some equipment.

10:28 Following official meeting call to order:

Stiegelmeier noted that the committee had been asking questions answered by Stavney and Walowitz who answered and reviewed the concept, terms and timeline of Project THOR for the previous 30 minutes. She asked if any members had additional questions or comments. There was one. Patty asked when MMC Host communities could expect invoices. Stavney answered that they would be invoiced for Non-Recurring Network Establishment costs immediately following the signing of all contracts (last week of April, first week of May), and that NWCCOG would need record of payment of these in order to submit to DOLA for the 50% match. That money would be required to pay Graybar for equipment and for payment of circuits other than those leased through CDOT. Then MMC Host communities would be billed for 6 months of MRC in June. This (plus second invoice in December for first half of 2020) would be required to show further local match for the second DOLA grant which will be paid in January 2020 to CDOT for the first 3 years of the CDOT lease.

Item 4: Notice of DOLA Grant for First Three Years of CDOT fiber lease

Jon notified the group that this was granted. McKenny asked how second three years of lease will be paid. Stavney noted that the MRC from "day 1" starts accumulating funds to be able to pay second 3 years when due, but that ultimately whether that is how it works (or MRC is reduced and THOR pays CDOT annually after third year with 3% escalation) will be up to the Project THOR committee.

Item 5: Network Operator Contract between NWCCOG and Mammoth Networks

Chair asked if there were question. There were not.

Motion: ***I move to approve the Contract between NWCCOG and Mammoth Networks to act as Network Operator for Project THOR presented in the packet and authorize Council Chair to sign with minor edits and final legal review.***

Motion: Stiegelmeier

Second: Shenk

Vote: 5 yes to 0 no

McKenny noted that she asked Town of Vail attorney if an affirmative vote with NWCCOG Executive Committee in any way bound the Town to any on their upcoming vote on the MMC Host Contract and noted for the record that it does not.

Item 6: Fiber Lease agreement between CDOT and NWCCOG:

Chair asked if there were questions. There were none.

Motion: ***I move to approve the Fiber Lease (IRU) agreement between CDOT and NWCCOG dated March 20, 2019 and Exhibit A, the table of costs as presented in the packet and to notify CDOT which will begin the formal contract issuance process with the state and authorize Council Chair to sign upon receipt of documents from the State of Colorado with any minor edits and final legal review.***

Motion: McKenny

Second: Miller

Vote: 5 yes to 0 no

Item 7: Authorize NWCCOG Executive Director to sign other Fiber Lease Agreements or contracts for circuits required to complete Project THOR loop as engineered.

There was a question about not having these agreements in the packet. Stavney explained that among all of the other efforts, NWCCOG and Mammoth realized late in negotiations that it would be preferable for NWCCOG to have these in NWCCOG name as Network Owner (stability of there were a change of Network Operator later) even though these have been negotiated by Mammoth. Owners of segments which would involve agreements included Century Link, Zayo, Strata Networks and one Mammoth Networks segment. Walowitz noted that these are cut and dried business deals usually without much negotiation. It was offered and discussed that staff could bring these to the Executive Committee for a vote when they were ready as an alternative. The group decided instead to authorize staff to sign as proposed in the Agenda.

Item 7 Motion: ***I move to authorize the Executive Director of NWCCOG to enter into various Fiber Lease Agreements as necessary for Project THOR and to provide updates to be presented the NWCCOG councils at regularly scheduled meetings.***

Motion: McKenny

Second: Stiegelmeier

Vote: 5 yes, to 0 no

Item 8: Approve Meet-Me-Center host agreement “template” and authorize NWCCOG Council Chair to sign each agreement between NWCCOG and host (entities listed in Agenda).

Stiegelmeier opened this item and reviewed explanation from earlier in the call.

Motion: ***I move to approve each of the Contracts between NWCCOG and the various Meet Me Center Hosts for Project THOR authorize Council Chair to sign each with minor edits.***

Motion: Shenk

Second: Miller

Vote: 5 yes to 0 no

Item 9: Authorize Staff to purchase Ciena and other project equipment through Graybar for up to \$1,000,000

Questions: Shenk asked how many RFP responses there were for this (2) and how much they differed (about \$200,000)

Nate explained the difference between the two (one passed on a Ciena discount to NWCCOG and the other didn't).

Shenk then asked about page 79 of the packet if the \$24,000 for professional services was in addition (Stavney and Walowitz said it was contained). Stavney explained that for an analogy, NWCCOG designed the network with Ciena staff which would be like designing a car with Toyota, but that the RFP was required because Toyota does not direct sale, so the RFP was required to find the dealer. Nate clarified that a significant part of the possible professional services cost was training for Mammoth personnel as Network operator on Ciena equipment through the veondor. Chair asked if there were more questions. There were none.

Motion: ***I move to authorize staff to purchase Network Equipment through Graybar as presented and as needed to construct Project THOR network.***

Motion: Shenk

Second: Skowyra

Vote: 5 yes, 0 no

Adjournment:

Chair asked if there were additional questions or comments. McKenny congratulated staff – “great work.” The motion to adjourn was made by McKenny, Seconded by Shenk and passed 5 -0. The NWCCOG Executive Committee was adjourned at 11 a.m.

Karn Stiegelmeier, NWCCOG Council Chair

Date

COLORADO OPEN RECORDS ACT POLICY FOR THE NORTHWEST COLORADO COUNCIL OF GOVERNMENTS

The Northwest Colorado Council of Governments (NWCCOG) is committed to transparency and open government. The following policy specifies how the Colorado Open Records Act (§ 24-72-201 to 206, C.R.S.) will be applied in a uniform and reliable manner.* This policy will help ensure NWCCOG complies in all respects with the Colorado Open Records Act and meets all of its constitutional and statutory duties to the People of Colorado in an orderly and expeditious manner. This policy is not intended to be duplicative of CORA or supersede state law. This policy applies solely to records requests where NWCCOG is the custodian of records pursuant to CORA.

Office procedure for handling records requests

All records requests made of NWCCOG by mail, fax, courier, e-mail or other means shall be immediately provided to the Executive Director's Office. NWCCOG shall accept only records requests made in writing or electronically via e-mail or fax. Records requests or requestors that cite the federal Freedom of Information Act shall be treated as though they were made pursuant to the Colorado Open Records Act.

When responding to a records request, NWCCOG shall make every effort to respond within three working days as required by § 24-72-203(3)(b), C.R.S. NWCCOG can add up to a seven-working-day extension if extenuating circumstances apply, as defined in § 24-72-203(3)(b), C.R.S. The three-day response time starts when a records request is in NWCCOG's possession. A request is received the day an e-mail, fax or letter containing a request is opened. A request received after 5 p.m. or any day NWCCOG is officially closed will be considered received as of the following business day.

When feasible, NWCCOG should endeavor to provide electronic copies or files to requestors if such alternative is significantly less burdensome to provide than paper records (see "The format of records produced" below). When responsive records cannot be easily or cost effectively provided electronically to a requestor, NWCCOG shall work with the requestor to schedule a time to inspect the records in person. NWCCOG staff should never assume a document is exempt from the Colorado Open Records Act and should always consult the Executive Director before making a final determination.

These provisions shall not apply to records requests received and handled by employees as part of their work for client agencies or officials when the custodian of records is not NWCCOG.

Fees for document retrieval, review, copies and release of records

When a substantial request is made — requiring the production of more than 25 pages of documents or the use of more than two hours of staff time to locate or produce records — NWCCOG shall charge the requestor for all copying expenses and reasonable, actual costs associated with staff time pursuant to § 24-72-205(5)(a), C.R.S.

When the number of pages produced pursuant to the Colorado Open Records Act exceeds 25 pages, NWCCOG shall charge \$0.25 per page for all documents copied. When producing records consumes more than two hours of staff time, NWCCOG shall charge \$20 an hour for all staff time associated with locating and producing records for a requestor. The Office also may charge an hourly rate greater than

* This policy also shall generally apply to requests made pursuant to the Colorado Criminal Justice Records Act.

\$20 an hour when specialized document production or specialized skills are required to locate, compile or produce records pursuant to a records request, including the use of third-party contractors. Any costs charged to a requestor shall not exceed the actual cost of producing the records, per § 24-72-205(5)(a), C.R.S.

For requests where NWCCOG anticipates more than 25 pages will be produced and/or more than two hours of staff time will be consumed, NWCCOG shall provide a requestor with advance notice and an estimate of compliance costs. Such costs shall be paid in full either before the production of records unless alternative arrangements have been made through the Executive Director.

The format of records produced

The Colorado Open Records Act guarantees that “all public records shall be open for inspection by any person at reasonable times, except as provided in this part 2 or as otherwise specifically provided by law” (§ 24-72-201, C.R.S.). The Colorado Open Records Act does not guarantee access to the documents in a specific format. When the production or review of records in a specific format would interfere with the regular discharge of duties of NWCCOG employees (§ 24-72-203(1)(a), C.R.S.) or levy an undue burden upon NWCCOG, NWCCOG legal counsel shall determine the appropriate format for the records to be produced. Records maintained electronically may be produced electronically at NWCCOG’s discretion; this may or may not mean records are provided in their native format.

NWCCOG may require that members of the public or press be allowed to review only copies of documents when the custodian of records determines that allowing access to originals could interfere with the regular discharge of duties of NWCCOG or its staff or production of original records could jeopardize the condition of the records.



COLORADO OPEN RECORDS ACT (CORA) POLICY

PO Box 2308 • 249 Warren Ave • Silverthorne, CO 80498 • 970-468-0295 •
Fax 970-468-1208 • www.nwccog.org

Date Adopted:	May 23, 2013	Date Revised:	May 23, 2019
Author:	NWCCOG		

POLICY:

The Northwest Colorado Council of Governments (NWCCOG) is committed to transparency and open government. The following policy specifies how the Colorado Open Records Act (§ 24-72-201 to 206, C.R.S.) will be applied in a uniform and reliable manner. This policy will help ensure NWCCOG complies in all respects with the Colorado Open Records Act and meets all of its constitutional and statutory duties to the People of Colorado in an orderly and expeditious manner. This policy is not intended to be duplicative of CORA or supersede state law. This policy applies solely to records requests where NWCCOG is the custodian of records pursuant to CORA.

OFFICE PROCEDURE FOR HANDLING RECORDS REQUESTS:

All records requests made of NWCCOG shall be immediately provided to the Executive Director. NWCCOG shall accept only records requests made in writing or electronically via e-mail or fax. Records requests or requestors that cite the federal Freedom of Information Act shall be treated as though they were made pursuant to the Colorado Open Records Act.

When responding to a records request, NWCCOG shall make every effort to respond within three working days as required by § 24-72-203(3)(b), C.R.S. NWCCOG can add up to a seven-working-day extension if extenuating circumstances apply, as defined in § 24-72-203(3)(b), C.R.S. The three-day response time starts when a records request is in NWCCOG's possession. A request is received the day an e-mail, fax or letter containing a request is opened. A request received after 5 p.m. or any day NWCCOG is officially closed will be considered received as of the following business day.

When feasible, NWCCOG will endeavor to provide electronic copies or files to requestors if such alternative is significantly less burdensome to provide than paper records (see "The format of records produced" below). When responsive records cannot be easily or cost effectively provided electronically to a requestor, NWCCOG shall work with the requestor to schedule a time to inspect the records in person. These procedures do not apply to records requests received and handled by employees as part of their work for client agencies or officials when the custodian of records is not NWCCOG.

DETERMINATION BY LEGAL COUNSEL REQUIRED:

The Colorado Open Records Act requires that certain records be made available and requires that access to other records be denied. The Executive Director will consult with legal counsel to ensure that NWCCOG is in compliance with these requirements before determining whether access to records should be granted or denied.

FEES FOR DOCUMENT RETRIEVAL, REVIEW, COPIES, AND RELEASE OF RECORDS:

When a substantial request is made — requiring the production of more than 25 pages of documents or the use of more than two hours of staff time to locate or produce records — NWCCOG shall charge the requestor for

all copying expenses and no more than \$30.00 per hour, or as that fee is adjusted pursuant to 24-72-205 (6)(b) for research and retrieval time in excess of two (2) hours pursuant to § 24-72-205(6)(a), C.R.S.

When the number of pages produced pursuant to the Colorado Open Records Act exceeds 25 pages, NWCCOG shall charge \$0.25 per page or actual cost for non-standard pages for all documents copied. The Office also may charge an hourly rate greater than \$20 an hour when specialized document production or specialized skills are required to locate, compile or produce records pursuant to a records request, including the use of third-party contractors. Any costs charged to a requestor shall not exceed the actual cost of producing the records, per § 24-72-205(5)(a), C.R.S.

For requests where NWCCOG anticipates more than 25 pages will be produced and/or more than two hours of staff time will be consumed, NWCCOG shall provide a requestor with advance notice and an estimate of compliance costs. Such costs shall be paid in full either before the production of records unless alternative arrangements have been made through the Executive Director.

THE FORMAT OF RECORDS PRODUCED

The Colorado Open Records Act guarantees that “all public records shall be open for inspection by any person at reasonable times, except as provided in this part 2 or as otherwise specifically provided by law” (§ 24-72-201, C.R.S.). The Colorado Open Records Act does not guarantee access to the documents in a specific format. When the production or review of records in a specific format would interfere with the regular discharge of duties of NWCCOG employees (§ 24-72-203(1)(a), C.R.S.) or levy an undue burden upon NWCCOG, NWCCOG legal counsel will determine the appropriate format for the records to be produced. Records maintained electronically may be produced electronically at NWCCOG’s discretion; this may or may not mean records are provided in their native format.

NWCCOG may require that members of the public or press be allowed to review only copies of documents when the custodian of records determines that allowing access to originals could interfere with the regular discharge of duties of NWCCOG or its staff or production of original records could jeopardize the condition of the records.

NWCCOG Local Auditors Spreadsheet

Apr-19

Jurisdiction	Auditor	Years in Role	Name	Contact Info	Procurement	Comment/Contact
NWCCOG	Clifton, Larson, Allen	3 years	Eric Miller	eric.miller@claconnect.com	No policy, sought service to fix late in 2016	Lead changes by year
Eagle County	McMahon and Associates	14 + years	Mike Jenkins	michael.jenkins@mcmahancpa.com	RFP periodically, ended up with same	Jill Klosterman, Finance Director
Grand County	McMahon and Associates	5 years	Michael Jenkins	Avon 970-845-8800	5 Year contract, no policy only RFP/RFB	Lee Staab, County Manager
Jackson County	Rubin Brown	10 years	Russel White	russ.white@rubinbrown.com	No	
Pitkin County	McMahon and Associates	5 years	Michael Jenkins		All county services are bid every 5 years	Ann Driggers, Finance Director
Summit County	Eide Bailly	11 years	Sara Kurtz	skurtz@eidebailly.com	Rotated 3 partners since 2008, no policy	Marty Ferris, Finance Director
Aspen	McMahon and Associates	14 Years	Paul Backes	paul.backes@mcmahancpa.com	Have not bid for some time	Pete Strecker, Finance Director
Avon	McMahon and Associates	8 years	Paul Backes	970 845-8800	no policy, usually RFP for 3 yr with 2- 1yr ext	Scott Wright, ATM, Finance Director
Basalt	Pete Blair and Associates	10 + years	Pete Blair	970-856-7550	Policy for general professional services	Ryan Mahoney, Town Manager
Blue River	Crady/Puca	3 years	Debbie Crady	debbie.crady@cradypucacpas.com	2016 RFP, annual agreement of fees	Michelle Eddy, Town Manager
Breckenridge	Anton, Collins, Mitchell LLP	New	don't know yet	303 440-0399	No policy	Brian Waldes, Director of Finance
Dillon	Hinkle & Company	2 years	Gina Karapetian	gina@hinklecpas.com	Do not. Hinkle bought out Swanhorst & Co.	Carri McDonnell, Finance Director
Eagle	Maggart & Hood*	2 or 46 years	Roger Maggard	rmaggard@hnhcpa.com	Been through three name changes, same firm	Jill Kane, Finance Director, Treasurer
Fraser	McMahon and Associates	15 years	Paul Backes	paul.backes@mcmahancpa.com	Rotate lead auditor every year	Jeff Durbin, Town Manager
Frisco	McMahon and Associates	20 + years	Billi Lewis, CPA	billi.lewis@mcmahancpa.com	No procurement policy	Bonnie Moinet, Finance Director
Glenwood Springs	McMahon and Associates	25 years	Paul Backes	paul.backes@mcmahancpa.com	multiple RFPs-same result. Rotate lead auditor	Yvette Gustad, Finance Director
Granby	McMahon and Associates	18 + years		970 845-8800	RFP Procured by Finance, was Board and Manager	Sharon Sprulin, Finance Director.
Grand Lake	Dazzio and Associates	6 years	Steve Dazzio	303-905-0849	RFP	Jim White, Town Manager
Gypsum	Maggart & Hood*	3 years	Joe Hood	jhood@hnhcpa.com	Was Monahan, Lampman and Hays for many	Mark Silverthorne, Finance Director
Hot Sulphur Springs	Hinton Burdick	4 years	Jeff Bauer	jbauer@hintonburdick.com	Will RFP for 2019 audit.	Jessie Webb, Town Clerk
Kremmling	McMahon and Associates	10 + years	Ashley Findley	ashley.findley@mcmahoncpa.com	No procurement policy	Joanna Eaton, Town Clerk
Minturn	Hinkle & Company	16 + years	Wendy	303 796-1000	Merged with Swanhorst, RFP, may RFP in 2019	Jay Brunvand, Treasurer
Montezuma						
Red Cliff	Cutler & Associates	6 years	John Cutler	303-634-2259	5 years-- changing within Cutler (had local before)	Barb Smith, Town Manager
Snowmass Village	Eide Bailly	10 + years	Brent Millspaugh	bmillspaugh@eidebailly.com	RFP. 3 partner rotations, regular staff rotations	
Steamboat Springs	Eide, Bailly, LLP	10 years	Jeff Burch	jburch@eidebailly.com	No policy, but RFP twice in 10 yrs (same choice)	Kim Weber, Finance Director
Vail	McMahon and Associates	20 + years	Michael Jenkins	970 845-8800	No policy. Town Charter has language: Sec 9.11	Kathleen Halloran, Finance Director
Walden	Hamblin and Associates, LLC	3 years	Lyman Hamblin	LHAMBLIN@hamblin-cpas.com		Jo McQueery, Walden Deputy Clerk
Winter Park	McMahon and Associates	10 +	Paul Bacas	(970)845-8800	Town purchase policy is silent on audit	Keith Riesberg, Town Manager

Requested by NWCCOG Council: to know how often jurisdictions RFP for auditors, how many different firms are being utilized

2019 NWCCOG Member Survey

Tuesday, May 14, 2019

32

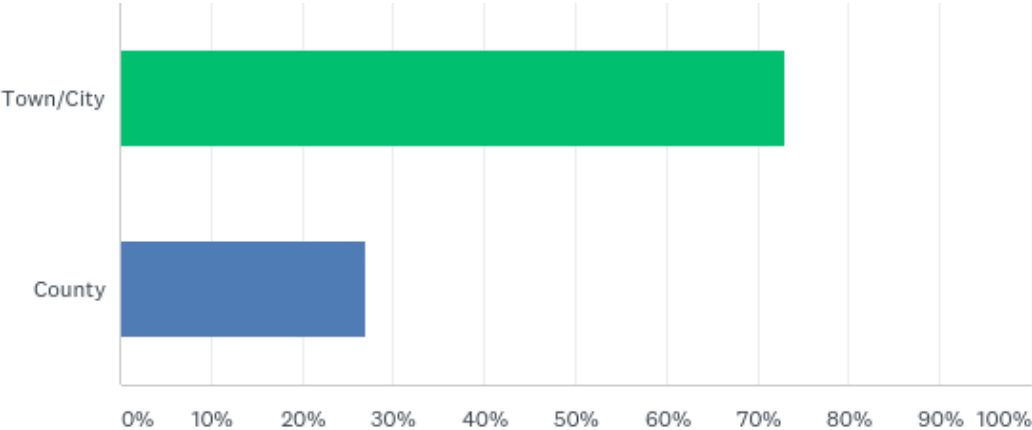
Total Responses

Date Created: Monday, March 18, 2019

Complete Responses: 27

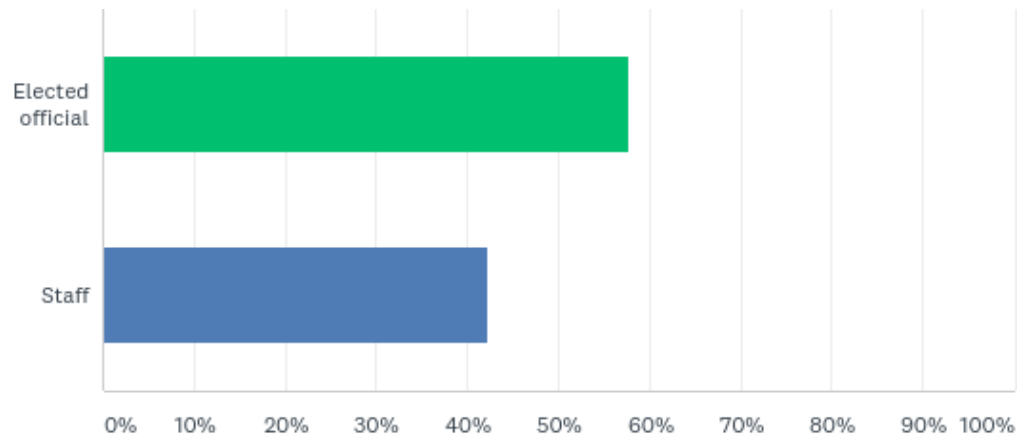
Q1: Do you represent a municipality or county?

Answered: 26 Skipped: 6



Q2: Are you an elected official or staff?

Answered: 26 Skipped: 6



Q3: Rate your perceived value of each of the following NWCCOG programs to the region:

Answered: 27 Skipped: 5

	1- MINIMAL VALUE	2 - VALUABLE	3 - VERY VALUABLE	DON'T KNOW PROGRAM	TOTAL	WEIGHTED AVERAGE
Elevator Inspection Program (1993)	7.41% 2	37.04% 10	33.33% 9	22.22% 6	27	3.33
Energy (Weatherization) Program (1977)	7.41% 2	37.04% 10	37.04% 10	18.52% 5	27	3.36
Economic Development District (2012)	15.38% 4	30.77% 8	42.31% 11	11.54% 3	26	3.30
Northwest Business Loan Fund (2013)	0.00% 0	33.33% 9	37.04% 10	29.63% 8	27	3.53
Alpine Area Agency on Aging (1978)	11.11% 3	33.33% 9	44.44% 12	11.11% 3	27	3.38
Volunteer Program (RSVP) (2015)	19.23% 5	19.23% 5	23.08% 6	38.46% 10	26	3.06

	1- MINIMAL VALUE	2 - VALUABLE	3 - VERY VALUABLE	DON'T KNOW PROGRAM	TOTAL	WEIGHTED AVERAGE
SHIP Medicare Assistance (2015)	7.41% 2	33.33% 9	22.22% 6	37.04% 10	27	3.24
RTCC Mobility Program (Mountain Ride Call Center) (2012)	3.70% 1	37.04% 10	33.33% 9	25.93% 7	27	3.40
Northwest All Hazards Emergency Management Region (2003)	3.70% 1	33.33% 9	33.33% 9	29.63% 8	27	3.42
Northwest Health Care Coalition (2018)	7.41% 2	25.93% 7	29.63% 8	37.04% 10	27	3.35
Watershed Services/208 Plan/Water Quality Monitoring Programs (1979)	0.00% 0	29.63% 8	48.15% 13	22.22% 6	27	3.62
QQ Committee (1979)	0.00% 0	22.22% 6	40.74% 11	37.04% 10	27	3.65
Broadband Program (2013)	3.70% 1	33.33% 9	48.15% 13	14.81% 4	27	3.52

Q4: Is your jurisdiction active or planning to be active in broadband efforts in coming years?

Answered: 26 Skipped: 6

ANSWER CHOICES	RESPONSES	
Yes	84.62%	22
No	15.38%	4
TOTAL		26

Answered: 27 Skipped: 5

Q5: NWCCOG is interested in development opportunities for elected officials. Rate how prepared or trained you believe others on your council or board are with regard to the following topics:

	1 - NOT PREPARED	2 - PREPARED	3 - VERY WELL PREPARED	N/A	TOTAL	WEIGHTED AVERAGE
Budgeting and Finance	11.11% 3	48.15% 13	40.74% 11	0.00% 0	27	2.30
Capital Planning/ Benchmark Metrics	18.52% 5	59.26% 16	18.52% 5	3.70% 1	27	2.00
Land Use Code/Framework	14.81% 4	55.56% 15	29.63% 8	0.00% 0	27	2.15
Strategic Planning	14.81% 4	66.67% 18	18.52% 5	0.00% 0	27	2.04
How to run a meeting	7.41% 2	55.56% 15	37.04% 10	0.00% 0	27	2.30
How to work together as a board	22.22% 6	37.04% 10	40.74% 11	0.00% 0	27	2.19
Relationship with manager/board	14.81% 4	40.74% 11	44.44% 12	0.00% 0	27	2.30
Public Works	7.41% 2	70.37% 19	22.22% 6	0.00% 0	27	2.15
Water & Wastewater systems	14.81% 4	51.85% 14	25.93% 7	7.41% 2	27	2.12
Police/Sheriff	18.52% 5	48.15% 13	29.63% 8	3.70% 1	27	2.12

Ar

	1 - NOT PREPARED	2 - PREPARED	3 - VERY WELL PREPARED	N/A	TOTAL	WEIGHTED AVERAGE
Community Development/Planning	14.81% 4	55.56% 15	29.63% 8	0.00% 0	27	2.15
Disaster Preparedness	37.04% 10	51.85% 14	11.11% 3	0.00% 0	27	1.74
Ethics in Public Office	25.93% 7	44.44% 12	29.63% 8	0.00% 0	27	2.04
Transparency/Executive Sessions	11.11% 3	51.85% 14	37.04% 10	0.00% 0	27	2.26
Encouraging and Managing Public Engagement	25.93% 7	40.74% 11	33.33% 9	0.00% 0	27	2.07
Marijuana or Liquor Laws	22.22% 6	40.74% 11	29.63% 8	7.41% 2	27	2.08
Community Marketing/Branding	29.63% 8	62.96% 17	7.41% 2	0.00% 0	27	1.78

Answered: 27 Skipped: 5

Q6: NWCCOG Regional Business/Member Services has been very adaptive to meeting emerging member needs over the years. Which of the following past, present, and potential roles do you place the most value on for the future?

	1 - NOT VALUABLE	2 - LITTLE VALUE	3 - VALUABLE	4 - VERY VALUABLE	TOTAL	WEIGHTED AVERAGE
Providing relevant regional level information to local leaders	0.00% 0	3.85% 1	73.08% 19	23.08% 6	26	3.19
Cross-jurisdictional idea sharing	0.00% 0	7.69% 2	46.15% 12	46.15% 12	26	3.38
Bringing a regional perspective to local issues	0.00% 0	7.41% 2	59.26% 16	33.33% 9	27	3.26
Technical assistance for Broadband efforts	0.00% 0	11.11% 3	51.85% 14	37.04% 10	27	3.26
Sharing information/ideas/resources across region via Newsletter	3.70% 1	25.93% 7	44.44% 12	25.93% 7	27	2.93
Providing access to State and Federal Grants	0.00% 0	18.52% 5	44.44% 12	37.04% 10	27	3.19
NWCCOG/DOLA Mini-Grant program	0.00% 0	11.11% 3	55.56% 15	33.33% 9	27	3.22

Q7: Of the Member Service roles NWCCOG has considered providing, rate the importance of this role in the future:

	1 - LITTLE VALUE	2 - VALUABLE	3 - VERY VALUABLE	TOTAL	WEIGHTED AVERAGE
Video interviews with your peers about how they do their job	62.96% 17	29.63% 8	7.41% 2	27	2.44
Focus groups on key topics of interest	7.41% 2	62.96% 17	29.63% 8	27	3.22
Professional development training opportunities for elected officials	7.41% 2	59.26% 16	33.33% 9	27	3.26
Providing Best Practices in local governance materials/self-assessment tools	7.41% 2	62.96% 17	29.63% 8	27	3.22
Expanding role in Emergency Preparedness for citizens	11.11% 3	51.85% 14	37.04% 10	27	3.26
Providing more opportunities to interact with peers	18.52% 5	48.15% 13	33.33% 9	27	3.15
Celebrating local success stories, innovations, best practices	11.11% 3	51.85% 14	37.04% 10	27	3.26
Member Profiles featured regularly	37.04% 10	37.04% 10	25.93% 7	27	2.89

Q8: Of the Member Service roles NWCCOG has provided in the past, rate the importance of this role in the future:

	1 - LITTLE VALUE	2 - VALUABLE	3 - VERY VALUABLE	TOTAL	WEIGHTED AVERAGE
Facilitation for member board retreats, other meetings	22.22% 6	48.15% 13	29.63% 8	27	3.07
Emergency Preparedness workshop for local officials	23.08% 6	42.31% 11	34.62% 9	26	3.12
Economic Development Summit	15.38% 4	50.00% 13	34.62% 9	26	3.19
Sharing stories, data and ideas from other jurisdictions	3.70% 1	48.15% 13	48.15% 13	27	3.44
Contracting for professional shared services (i.e. GIS, HR)	18.52% 5	55.56% 15	25.93% 7	27	3.07
Perform regional studies (Gap Analysis, Second Homes, Cost of Living, etc)	3.70% 1	48.15% 13	48.15% 13	27	3.44
Advocating for region at state level	0.00% 0	40.74% 11	59.26% 16	27	3.59
Regional leadership on Federal Land Management issues	3.70% 1	55.56% 15	40.74% 11	27	3.37
Direct technical assistance to jurisdictions	18.52% 5	51.85% 14	29.63% 8	27	3.11
Managing complex grants and services on behalf of membership	11.11% 3	51.85% 14	37.04% 10	27	3.26

Q12: Rate NWCCOG's membership as a value proposition for the cost of the dues:

Answered: 21 Skipped: 11

2019

ANSWER CHOICES	RESPONSES	
1 - not valuable	0.00%	0
2 - little value	0.00%	0
3 - valuable	66.67%	14
4 - very valuable	33.33%	7
TOTAL		21

2017

Answer Choices	Responses	
1 - not valuable	4.55%	1
2 - little value	4.55%	1
3 - valuable	50.00%	11
4 - very valuable	40.91%	9
Total		22

Jon's Takeaways

- * Survey link sent to 68 members. Thirty two opened it, and 27 completed the survey (40% completion rate).
- QQ, Broadband and AAAA are our most highly valued programs, everything we do has value to someone
- We still have a challenge with many programs, including our most highly valued getting “don’t know the program” answers
- 82% of our jurisdictions are “planning to be active in broadband efforts” in coming years
- Changed elected official training question from “what do you need” to “how prepared do you think others on your council” are?
- With similar results– Disaster Preparedness still low, just about any topic worth some effort
- Member Services– most valued for “cross jurisdiction idea sharing”, “information sharing”, “managing grants”, “sharing local success stories”
- Newsletter has 50% valued and split 25%/25% with highly valued and not so much
- NWCCOG is still a 90% valued, highly valued proposition for our members

- In the comments, the inconsistency of video conferencing came up



MEMORANDUM

PO Box 2308 • 249 Warren Ave • Silverthorne, CO 80498 • 970-468-0295 •
Fax 970-468-1208 • www.nwccog.org

To: NWCCOG Council
From: Jon Stavney, Executive Director
Date: 10 May 2019
Re: Ski Area Fee Retention Bill Update and Question about Action

On May 5, John Whitney from Senator Bennet's office held a call for NWCCOG and CAST to speak with his colleagues and a representative from Senator Gardner's office about this legislation which is soon to be re-introduced. On the call were Margaret Bowes (CAST), Todd Brown (Town of Telluride, CAST), John Whitney and Pat Donovan (Bennet) and Dustin Sherer, Legislative Assistant (Gardner) and I. Because of our joint July 26th letter to the Colorado Delegation on last year's bill, Whitney wanted to provide a chance to weigh in with Gardner's office before the Senate version of the bill was introduced again this year. Bennet plans to co-sponsor. Congressman Tipton will again sponsor the House version of the bill.

Bottom Line: Sherer stated that the bill would "look different" this year though it would be "substantially the same" as last year. Sherer noted that the Senator confirmed with BLM and USFS staff that the bill will not negatively affect SRS or PILT, so references to these will be removed. He also said that at the request of Senator Bennet that one additional use would be allowed for the funds—allowing USFS to lease admin sites as was approved through this year's Farm Bill—allowing ski area fees could fund USFS staff time for such processing including NEPA. This small change will benefit mountain communities planning to collaborate with USFS to develop housing on those sites. Sherer listened to points made by the three of us as to why the bill should be modified to allow uses of the funds beyond "...improve ski areas, ski permit administration and improve the Ski Area Program" to either have no limit at all on use of funds (unlikely) or be broadened to also allow recreation management and wildfire mitigation. Sherer countered many points and in the end said he would have to "check with a couple people" to see if they were ok with any modifications. I asked if those people were in the ski industry or in Gardner's office and he stated that they were industry people.

Question: Since it appears unlikely that the bill will be modified. How should NWCCOG weigh in again? By actively oppose the bill, or campaigning again to amend once it is introduced?

Notes: Bowes stated that CAST members strongly believe this bill should have beneficiaries other than ski areas. She cited data from Colorado Ski Country that ski area visitors today are actively pursuing other non-ski area activities, many of which are on USFS lands during their winter visits. Brown, from the Telluride Town Council shared that they also pay \$5,000/year to fund Front Country rangers to educate people at trailheads. I stated that we are concerned about this bill "setting the management priorities, and that ski area management was actually a very small portion of the staffing needs." I also stated that the USFS is "severely underfunded" citing numbers from our letter. Here were some of our points, and the counter points we heard:

Ski Area Fee Retention Bill P. 2

Points

Only backed by narrow group
Why not expand narrow management focus
USFS is underfunded
Forest visits increased while rec funding has decreased
Shouldn't dictate priorities to local managers
Summer visits now larger than winter
Forests have many public uses
Forests are public and for public enjoyment not revenue
Winter visitors use forest activities than just skiing

Counterpoints

That is who requested it
Funding will "trickle down" to benefit other needs
USFS budget increased, and fire fix has not begun
Dispute "per capita" argument
Not sure where all the money is going
Ski areas have summer activities
Those uses are "non-revenue producing"
(Silence)
None

Inside Scoop: It is very likely that this bill again will have limited support due to a narrow focus. The optics of this benefitting a profit-making industry, while local communities shell out funds for a federal agency will likely be overshadowed by much more egregious giveaways of the public realm to industry by this administration. The bill also has a significant obstacle. Gardner and Bennet staff discussed that Alaska Senator Murkowski would be gatekeeper on this bill since she leads the committee in charge of Dept of Interior Appropriations. Alaska does not produce significant ski area revenue. This might effectively decrease other USFS funding to Alaska and other forests without big skier numbers. Murkowski is likely concerned about the impact this \$20 - \$25M carve out could have on the general fund revenues from USFS. There was talk that recreation management for USFS might not be a priority in Alaska. USFS staff are not supposed to weigh in but one was overheard saying that limited staffing in recent years from the ski industry POV might appear to slow down expansion processes but having more funding might actually allow more robust environmental review of such proposals than is currently possible. Gardner is unlikely to get "permission" from ski industry to expand use of funds.



MEMORANDUM

To: NWCCOG Council & Economic Development District Board of Directors
From: Rachel Lunney, Economic Development Director
Date: May 13, 2019
Re: Second Home Study: Review of Past Studies and Discussion on Possible Future Update

History of the Study:

"The Social and Economic Effects of Second Homes" – June 2004

Background:

In 2002, the Town of Vail, on behalf of towns and counties in the NWCCOG region, received a Colorado Heritage Grant from the Colorado Office of Smart Growth to study the social and economic effects of second homes. A steering committee for the project was established with representatives from NWCCOG member towns and counties.

Questions to be answered by the study:

Initial steering committee discussions identified many questions about second homes and their effects on mountain communities. What motivates people to buy second homes here, how often do they use them, what do they do when they are here, how do they spend their money, how many jobs are generated, where do the workers live, how are these trends changing mountain resort communities, and what will happen in the future?

The steering committee discussed all of these questions and decided to focus on six areas of greatest interest for the study:

1. Effects on overall housing prices
2. Jobs generated by second homes
3. Effects on community values and social structures
4. Usage patterns of second homeowners
5. Effects on community services
6. Effects on local and regional economies

Methodology:

Assessor databases from four of the counties (Eagle, Grand, Pitkin and Summit) were collected and assembled into one large GIS database of over 64,000 records. The database reflects ownership information dated from the years 2000-2001. Records were re-coded to reflect common fields such as type of unit (single family home, condominium, etc.), value of unit, square footage and year built. There is no indicator within County Assessor records for whether a home is being used as a second home or local residence. A code was added to the NWCCOG database to indicate the current usage of the housing unit based on where the property tax assessment notice was being sent. Out-of-county addresses were marked as "second homes" and local addresses were marked as "local residents".

The steering committee designed a survey that went out to homeowners (both local residents and second homeowners) in the four county study area. The sample was randomly selected from the NWCCOG database of 64,000 property records. Over 4,300 surveys were mailed out and 1,346 were returned, for an overall response rate of 32%. The survey has an overall 2.6% margin of error. Survey questions covered shopping patterns, demographics, values, usage of second home, future usage plans, recreational activities, involvement in the community, use of services, and much more. (See survey instrument attached to this memo).

Social and Economic Indicators:

In order to answer the questions related to jobs generated by second homes, a complete economic base analysis was performed for the four counties in the study area for the 2004 Study. NWCCOG contracted with Lloyd Levy Consulting to do the economic analysis. The main economic “drivers” that bring outside dollars into the region were identified. These direct basic dollars generate both basic and secondary jobs. The economic analysis tracked the \$5.3 billion outside dollars coming into the four counties into the specific drivers to account for 48,908 basic jobs, 33,424 secondary jobs, and 82,332 total jobs. It identified the ratio of secondary to direct basic jobs for each of the subcategories, such as second homes less than 3000 sq. ft. and second homes greater than 3000 sq. ft. It also provided job generation rates for each of the drivers based on a per-unit denomination such as a dwelling unit, 1,000 skier/visitor days, or \$1 million sales.

In Conclusion: (from 2004 Study)

Knowledge of the effects of any economic driver or basic industry is essential to planning. Such developments create demands for construction, maintenance and operations. The workers employed in the basic industry and their families require housing and a wide range of private and public community services, whose workers also have the same needs. Good planning requires anticipating and providing for the “multiplier” or secondary effects. Not doing so can lead to shortages and to major conflicts among the users of the various resources of the area.

Where do the outside dollars come from?

Outside dollars by driver:

- Summer Visitors 14%
- Resident Income 18%
- Second Homes 34%
- Winter Visitors 28%
- Other Drivers 6%

These concerns are especially important in resort counties because of the development of second homes. Typically, in these types of counties, there is the initial development and maturation of a traditional tourism industry. However, over time second homes become a large and often dominant part of both the physical and economic landscape. Their development creates a demand for workers above that of the traditional tourists industry, especially in construction but also in their maintenance, operation and use. As their numbers increase, the demand for workers increases as well. Second homes take up large amounts of land in Colorado mountain resort areas where developable land is already in short supply. As a result, the second homes’ values and the land surrounding them rises above that normally paid for worker housing. As their numbers increase, and the land available for development decreases, a dilemma is created. Second homes have generated the need for more workers, but the rise in property values and subsequent housing costs have made it difficult for the workers to live within a reasonable distance of their place-of-work. ***Traditionally, residential homes and their neighborhoods have provided workers with a decent home and adequate community services. However, second homes are different in that they are not a residence, but an industry creating a demand for workers.***

Secondly, second homes drive up property values, including residential housing for workers. Because of this, it becomes especially important for elected officials and community planners to understand and estimate the secondary effects of second homes in tourist based economies. With this information, policies can be developed by local governments to provide for the social needs of citizens with each new development and to influence the growth in the economic drivers themselves. To ignore this information concerning second homes within Colorado rural resort region casts social and economic fates to the wind.

Where do we go from here? Second Home Study – Phase II

“Transitions in Mountain Communities: Resort Economies and Their Secondary Effects

NWCCOG conducted another second home study in 2006 to follow up to the first. The study aimed to follow up on these topics:

- Re-analyze the property records in 2006 – measure the conversion of units: second homes to primary residences
- Analyze economic changes related to the trend of second homeowners retiring to the area

- Create “panels” within existing respondent groups to analyze spending patterns, trends and attitudes
- Update both the survey and the economic analysis to measure changes
- Gain perspectives, if not forecasts, on each of the drivers

In 2006, the same four counties, plus the City of Steamboat Springs, directed NWCCOG to repeat the study to get further information and determine trends. (The City of Steamboat Springs was not a NWCCOG member when the first phase of the study was conducted.) Their funds were matched by a Department of Local Affairs (DOLA) Energy and Mineral Impact grant.

The second phase of the study, known as “Transitions in Mountain Communities”, was designed to survey homeowners on many of the same topics included in the first phase. The results were used to determine trends and provide information to local officials as they plan and forecast for the future. In addition, the second phase focused on the impact of second homes on local workers and workforce housing. The NWCCOG Second Home Study Steering Committee (compiled of a representative from each participating jurisdiction) decided to update the study name to Transitions in Mountain Communities to illustrate the increased reach of the study.

Region-wide (results from 2006 study)

- Across the study region, including all four counties and the City of Steamboat Springs, the percentage of homes owned by second homeowners decreased slightly, from 59% in 2003 to 55% in 2006.
- Region-wide, second homeowners occupied their properties an average of 64 days a year – most often during ski season and the summer months of July and August.
- Second homeowners visit their properties most frequently during the ski season (an average of 24 days December through March) and in the summer (an average of 20 days in July & August).
- 73% of second homeowners surveyed said they consider their property a vacation home rather than an investment.
- Region-wide, the top three reasons second homeowners purchased their properties were slightly different in 2006 than 2003, with the third and fourth reasons changing places.

In 2003:

1. Recreational amenities – 83%
2. Proximity to ski resort – 73%
3. Scenery/surroundings – 72%
4. Intend to vacation here for years – 66%

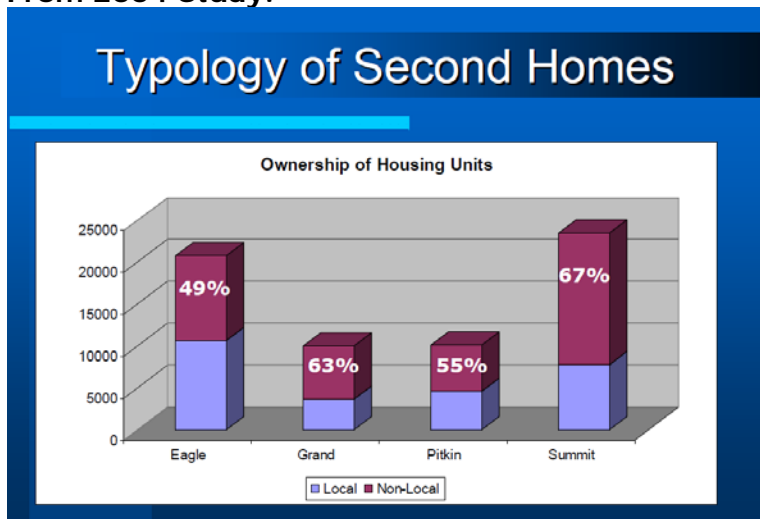
In 2006:

1. Recreational amenities – 81%
2. Proximity to ski resort – 75%
3. Intend to vacation here for years – 71%
4. Scenery/surroundings – 64%

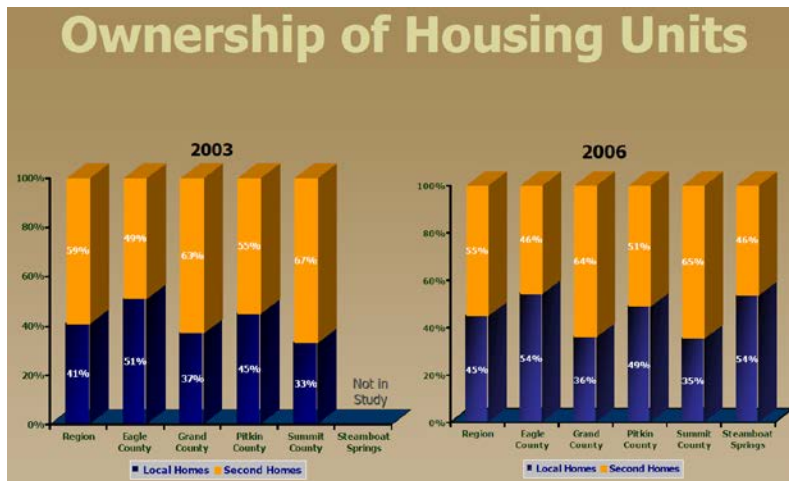
A sample of data comparing results from 2004 and 2006 studies is included following this memo.

Compare Trends in Number of Second Homes using currently available data

From 2004 Study:



From 2006 Study:



Current Census Data:

	% Local Homes	% Second Homes*
Eagle County, CO	61%	39%
Grand County, CO	45%	55%
Pitkin County, CO	66%	34%
Summit County, CO	35%	65%
Steamboat Springs, CO	68%	32%

Source: U.S. Census Bureau, American Community Survey, latest 5-Year Estimates, 2017

*referred to as "Vacant for Seasonal/Recreational Use" by US Census Bureau

The chart below shows the trend in number of second homes over time. It compares the % of all housing units used as second homes using the NWCCOG second home study survey data for 2004 and 2006, and US Census data for 2017 (i.e. housing units indicated as "Vacant for seasonal/recreational use"). As you can see, in all communities there is a downward trend in the number of second homes:

Trend over time:	2004	2006	2017
Eagle County, CO	49%	46%	39%
Grand County, CO	63%	64%	55%
Pitkin County, CO	55%	51%	34%
Summit County, CO	67%	65%	65%
Steamboat Springs, CO	not in study	46%	32%

2019 Update of Second Home Study:

NWCCOG has been asked from time to time over the last 13 years since the last update was done (2006) if we are going to update the study. The questions to ask are: What is the end goal of updating the study? Are we still seeking the same type of data? The main purpose of the 2004 and 2006 studies was to determine job creation as well as economic and social impacts of second homes on our region. Is the purpose still the same? If we are going to try to compare apples to apples (i.e. compare a 2020 study to the 2004 and 2006 studies to identify trends) will we use the same survey instrument and ask the same questions? (See survey instrument and comparison data from 2004 and 2006 studies following this memo.) Or are we going to include new questions to reflect current trends which affect second homes,

such as the proliferation of second homeowners using their homes not just as vacation homes for personal use, but to rent out short term using on-line platforms such as AirBnB and VRBO.

To get at these answers, we need to ask the questions of second homeowners to get this information. Most likely the only way to do this is by mailing a postcard/letter asking them to complete an on-line survey. The people we are trying to reach do not live here, therefore we can't necessary reach them via grass-roots efforts directed at locals.

Estimated Cost of Updated Second Home Study

To ascertain the approximate cost of updating the study, based on past studies' methodology, Rachel had a phone conversation with Willa Williford, from Williford LLC. Williford LLC recently completed the "Eagle River Valley Housing Needs and Solutions" study in 2018. This study involved an on-line survey of local residents. There was no mailing of surveys, instead the survey was promoted and advertised via grass-roots efforts. Approximately 900 surveys were completed. The total cost of this study was \$70,000. The scope of the NWCCOG study would be quite a bit larger. The NWCCOG Second Home Study update would need to involve mailing at least post cards, as the intended audience we are trying to reach do not live in the region on a regular basis. The "ball park" figure Williford LLC provided was in the \$80,000 - \$120,000 range. This was based on numbers from the original survey, in which 4,342 surveys were mailed out; 1,346 were returned. This figures includes everything: survey development, obtaining mailing addresses from county assessor's offices, analyzing and preparing the data to create mailing addresses, mailing the survey, collecting and analyzing results (including comparisons to 2004 and 2006 studies), presentation of final results.

Alternative: Use Existing Studies/Data

Several of our member jurisdictions have conducted community surveys over the last 13 years since the last second home study. Most of these surveys are not done to be "statistically significant"- i.e. they use a grassroots effort to advertise that the survey is open and invite residents and second home owners to go online to complete the survey. Most surveys do ask the question up front: Are you a full-time resident of the community or are you a part-time resident (i.e. second homeowner). We could research the most current data available from recent community surveys conducted to compile data that attempts to answer the questions we are trying to get at. This method would not be comparing "apples to apples", in that the survey instruments, i.e. questions asked, are not exactly the same as the 2004 and 2006 studies. This method may, however, get at the spending habits and future plans of second homeowners with respect to their planned future use of their property.

For instance, from the Summit Daily News reporting on the Town of Dillon 2018 resident survey:

SECOND HOMES AND SHORT-TERM RENTALS: The survey also dove into the demographics behind second-home owners and short-term rentals in town, revealing some surprising numbers. Nearly half of the respondents said they own an investment property in Dillon, but of those, less than half said they use the property for rentals. Among second-home owners, a majority said they spent at least one month in town a year, while 10 percent said they spent more than six months. The survey also seems to support Dillon's decision to adopt new a new short-term rental ordinance last month. While more than half of respondents said they approve of short-term rentals in their neighborhoods, over 30 percent noted they had been negatively impacted by rentals in the past. Almost 60 percent of individuals said they support short-term rental regulations, citing parking issues, increased noise levels and occupancy levels as their primary concerns.



2003 Mountain Resort Homeowners Survey

Communities in the mountain resort areas of Northwest Colorado are very interested in receiving input from homeowners, both those who live in the area full-time (Locals) and those who visit the area on a more limited basis (Second Homeowners). Please fill out this survey and return it by Monday, April 21, 2003. All responses will remain confidential. Please note the numerals in parentheses are for tabular purposes only. Feel free to skip any questions that do not apply to you. Thank you, your help is greatly appreciated!

Designated Residence:

For the purposes of this survey, please answer the questions based on your ownership of the following residential unit:

1. Do you consider this residence to be your: **(Please check all that apply)**

- ☐ Primary residence (1)
- ☐ Second home (for personal or rental use) (2)
- ☐ Other: (3)

2. How long have you lived and/or owned property in this area? **(Not just the designated residence.)**

- ☐ Less than one year (1)
- ☐ 1-2 years (2)
- ☐ 3-5 years (3)
- ☐ 6-10 years (4)
- ☐ 11-20 years (5)
- ☐ 21 or more years (6)



FULL TIME RESIDENTS ONLY:
All other respondents please skip to Question # 5

3. Why do you live in this area? **(Please check all that apply)**

- ☐ I was born here (1)
- ☐ To be with family (2)
- ☐ To be with spouse (3)
- ☐ To be with friends (4)
- ☐ Employment opportunities (5)
- ☐ For the recreational amenities (6)
- ☐ Came here looking for a place to retire (7)
- ☐ More affordable than other mountain resorts (8)
- ☐ Climate (9)
- ☐ Winters (10)
- ☐ Summers (11)
- ☐ Scenery (12)
- ☐ Small town atmosphere (13)
- ☐ Proximity to Front Range (14)
- ☐ Proximity to airport (15)
- ☐ Friendliness (16)
- ☐ Other: (17)

4. Where do you see yourself living in the next 5-10 years? **(Please check all that apply.)**

- ☐ Same area (1)
- ☐ Relocated to warmer climate (2)
- ☐ Relocated to lower altitude (3)
- ☐ Relocated to less expensive area (4)
- ☐ Relocated closer to relatives(5)
- ☐ Relocated closer to job (6)
- ☐ Relocated for financial reasons (7)
- ☐ Relocated for educational opportunities (8)
- ☐ Relocated to area with more amenities (9)
- ☐ Other: (10)



ALL RESPONDENTS

Community Input

5. Please let the Local Government officials for your **Designated Residence** know how important the following issues are to you:

Please use the following scale:

Not Important					Very Important	
1	2	3	4	5		

- A. Local economy: 1 2 3 4 5
 B. Local workforce housing opportunities: 1 2 3 4 5
 C. Recreational opportunities: 1 2 3 4 5
 D. Transportation infrastructure: 1 2 3 4 5
 E. Public transportation: 1 2 3 4 5
 F. Wildland fire mitigation: 1 2 3 4 5
 G. Health care services: 1 2 3 4 5
 H. Education (K-12): 1 2 3 4 5
 I. Adult education: 1 2 3 4 5
 J. Arts & Culture: 1 2 3 4 5
 K. Water Quality/Quantity: 1 2 3 4 5
 L. Wildlife habitat: 1 2 3 4 5
 M. Scenic/visual quality: 1 2 3 4 5
 N. Parks/trail systems: 1 2 3 4 5
 O. Air quality: 1 2 3 4 5
 P. Other: 1 2 3 4 5

6. Please prioritize your top three items by indicating the letter designation from the list in #5:

#1. _____
 #2. _____
 #3. _____

7. Where do you normally shop for the following goods while you are in the **Designated Residence**?

Please use the following codes:
 Please circle the number for the code which represents where you shop for the following goods **the majority of the time.** (Please circle only one choice.)

1 = Locally (0-10 miles of residence)
 2 = Regionally (11-29 miles of residence)
 3 = Extended Region (30+ miles of residence)
 4 = Front Range (Denver area)
 5 = Mail-Order/Internet
 6 = None of the above

Locally	Regionally	Extended region	Front Range	Mail Order/Internet	None of the above	
1	2	3	4	5	6	a. Groceries
1	2	3	4	5	6	b. Prescriptions
1	2	3	4	5	6	c. Clothing
1	2	3	4	5	6	d. Sports/Recreational Equipment
1	2	3	4	5	6	e. Household Furnishings
1	2	3	4	5	6	f. Appliances
1	2	3	4	5	6	g. Office Supplies
1	2	3	4	5	6	h. Hardware/Building Supplies
1	2	3	4	5	6	i. Garden Supplies
1	2	3	4	5	6	j. Automobiles
1	2	3	4	5	6	k. Entertainment/Restaurants

8. While in the **designated residence**, for items that can be purchased in the **local community**, please estimate the % of goods that you and your family members purchase locally?
- ☐ 0-19% (1)
☐ 20-39% (2)
☐ 40-59% (3)
☐ 60-79% (4)
☐ 80-100% (5)

Demographics

9. Are you a registered voter in this residence?
☐ Yes (1) ☐ No (2)
10. Family Status:
☐ Single, no children (1)
☐ Single, with children (2)
☐ Single, children no longer at home (3)
☐ Couple, no children (4)
☐ Couple, with children (5)
☐ Couple, children no longer at home (6)
☐ Other (7) _____
11. What is your age?
☐ under 20 (1) ☐ 45 - 54 (5)
☐ 20 - 24 (2) ☐ 55 - 64 (6)
☐ 25 - 34 (3) ☐ 65 - 74 (7)
☐ 35 - 44 (4) ☐ Over 75 (8)
12. Sex
☐ Male (1) ☐ Female (2)
13. Ethnicity:
☐ Black/African American (1)
☐ Hispanic Origin (2)
☐ American Indian (3)
☐ Asian (4)
☐ Pacific Islander (5)
☐ White (6)
☐ Other: (7) _____
14. What level of education have you completed?
☐ Less than 9th grade (1)
☐ 9th to 12th grade, no diploma (2)
☐ High school graduate or GED (3)
☐ Some college, no degree (4)
☐ Associate's degree (5)
☐ Bachelor's degree (6)
☐ Graduate or professional degree (7)
15. Please indicate if your Annual Household Income is:
☐ \$0 - \$14,999 (1)
☐ \$15,000 - 34,999 (2)
☐ \$35,000 - 49,999 (3)
☐ \$50,000 - 74,999 (4)
☐ \$75,000 - 99,999 (5)
☐ \$100,000 - \$149,999 (6)
☐ \$150,000 - \$199,999 (7)
☐ \$200,000 - \$299,999 (8)
☐ \$300,000 - \$499,999 (9)
☐ \$500,000 - \$999,999 (10)
☐ 1,000,000+ (11)

16. What is your employment status?

(Please check all that apply.)

- ☐ Part time employed (1)
- ☐ Full time employed (2)
- ☐ Retired (3)
- ☐ Looking for work (4)
- ☐ Self employed (5)
- ☐ Other: (6) _____



**If the
designated
residence is
your primary
residence
please go to
Question #29.**

17. What is the current use of your second home property? (Please check all that apply)

- ☐ Full time rental (1)
- ☐ Part time rental (2)
- ☐ Owner use only (3)
- ☐ Owner, friends and family use (4)
- ☐ Corporate use (5)
- ☐ No use (6)
- ☐ Other: (7) _____

18. Which statements most accurately reflect the reason(s) you bought this property? (Please check all that apply)

- ☐ Recreational amenities (1)
- ☐ Air and water quality (2)
- ☐ Proximity to Ski Resort (3)
- ☐ Friendliness (4)
- ☐ Intend to retire here (5)
- ☐ Intend to vacation here for years (6)
- ☐ More affordable than other mountain resorts (7)
- ☐ Proximity to friends and/or family (8)
- ☐ Investment potential (9)
- ☐ Rental income (10)
- ☐ Climate (11)
- ☐ Small town atmosphere (12)
- ☐ Proximity to Front Range (13)
- ☐ Proximity to airport (14)
- ☐ Scenery/surroundings (15)
- ☐ Other: (16) _____

19. Please rank your top three reasons by indicating the number designation from the list in #18.

#1. _____
#2. _____
#3. _____

20. Where is your primary residence located? (City and State only)

21. Do you have additional residences?
☐ Yes (1) ☐ No (2)

If yes, please list where they are located: (City and State only)

22. Which modes of transportation do you typically use to get from home to the Designated Residence? (Please check all that apply)

- ☐ Train (1)
- ☐ Air (Commercial) (2)
- ☐ Air (Private) (3)
- ☐ Rental Car (4)
- ☐ Personal vehicle (5)
- ☐ Bus or van (6)
- ☐ Taxi (7)
- ☐ Other: (8) _____

23. Please estimate the total usage in days of the designated residence for the past 12 months. (Include your visits, short and long term rentals, friends and family usage, etc.)

- ☐ None (1)
- ☐ 0 - 7 (2)
- ☐ 8 - 14 (3)
- ☐ 15 - 29 (4)
- ☐ 30 - 59 (5)
- ☐ 60 - 89 (6)
- ☐ 90 - 119 (7)
- ☐ 120 - 299 (8)
- ☐ 300+ (9)
- ☐ Other: (10) _____

24. Of the time indicated in #23 please estimate the usage by season.
(Total percent should add up to 100%)

December - March _____ %
April - June _____ %
July - August _____ %
Sept. - November _____ %
Total 100%

25. In the past 12 months, have you rented out your residence when you are not using it?

- ☐ No (1)
- ☐ Yes (2)

If yes, for approximately how many days? _____

26. Do you use a professional property management and/or rental company to manage your designated residence?

- ☐ No (1)
- ☐ Yes (2)

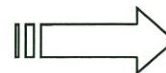
27. In the future, do you expect to spend more or less time at your residence?

- ☐ More (1) ☐ Less (2)
- ☐ About the same (3)

28. Which of the following statements most accurately reflects your intended future use of your residence/property: (Please check all that apply)

- ☐ Increase my personal use of the residence/property (1)
- ☐ Increase use by friends and family (2)
- ☐ Maintain current use (3)
- ☐ Decrease current use (4)
- ☐ Sell the residence/property (5)
- ☐ Use the residence as a full time rental unit (6)
- ☐ Use the residence as a part time rental unit (7)
- ☐ Retire to the area and use as retirement residence (8)
- ☐ Renovate the residence (9)
- ☐ Become a full time resident (10)
- ☐ Other: (11)

Please turn page to complete last page of survey.





2006 Mountain Resort Homeowners Survey

1. Communities in the mountain resort areas of Northwest Colorado are very interested in receiving input from homeowners, both those who live in the area full-time (Locals) and those who visit the area on a more limited basis (Second Homeowners). Please answer these survey questions and return the questionnaire in the postage paid envelope supplied. You need to enter the code number you received in the mail. For the purposes of this survey, please answer the questions based on your ownership of the designated residence (refer to your cover letter). Please skip any questions that do not apply to you. All responses will remain confidential. Thank you, your help is greatly appreciated!

PLEASE RESPOND BY NOVEMBER 10, 2006

2. IDN - Please enter the code you received in the mail. (Letter and numbers.) Warning: Survey responses cannot be accepted without a valid code. If you leave this field blank, your responses can not be counted.

3. Please indicate the letter which precedes the numbers on your IDN code.

☐ E

☐ G

☐ P

☐ S

4. Do you consider this residence to be your:

☐ Primary residence

☐ Second home (for personal or rental use)

☐ Other: _____

5. How long have you lived and/or owned property in this area?

☐ Less than one year

☐ 1-2 years

☐ 3-5 years

☐ 6-10 years

☐ 11-20 years

☐ 21+ years

6. Please let the Local Government officials for your designated residence know how important the following issues are to you:

	Not Important			Very Important		
7. Local economy	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
8. Affordable housing	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
9. Recreational opportunities	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
10. Public safety	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
11. Traffic	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
12. Sense of community	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
13. Open space	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
14. Public transportation	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
15. Wildfire mitigation	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
16. Health services	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
17. Job opportunities	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
18. Education (K-12)	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
19. Adult education	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
20. Appearance of town	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
21. Shopping opportunities	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
22. Arts & culture	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
23. Water quality/quantity	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
24. Wildlife habitat	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
25. Scenic/visual quality	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
26. Parks and trails	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	
27. Air quality	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5	

28. Shopping: Where do you predominantly shop for the following goods while you are in the designated residence? Please use the following references: Locally (0 -10 miles of residence); Regionally (11 - 29 miles of residence); Extended Region (30+ miles of residence); Front Range (Denver area); Mail-Order/Internet; Not applicable

	Locally	Regionally	Extended Region	Front Range	Mail-Order or Internet	N/A
29. Groceries	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
30. Prescriptions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
31. Clothing	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
32. Sports/Recreational Equipment	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
33. Household Furnishings	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
34. Appliances	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
35. Office Supplies	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
36. Hardware/Building Supplies	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
37. Garden Supplies	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
38. Automobiles	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
39. Entertainment/Restaurants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

40. Are you a registered voter at this residence?

☐ Yes

☐ No

41. Family Status

☐ Single, no children

☐ Single, with children

☐ Single, children no longer at home

☐ Couple, no children

☐ Couple, with children

☐ Couple, children no longer at home

☐ Other _____

42. What is your age?

☐ under 20

☐ 20-24

☐ 25-34

☐ 35-44

☐ 45-54

☐ 55-64

☐ 65-74

☐ Over 75

<p>43. Gender</p> <p><input type="radio"/> Male</p> <p><input type="radio"/> Female</p>	<p>49. Type of residence</p> <p><input type="radio"/> Single Family Residence</p> <p><input type="radio"/> Condo</p> <p><input type="radio"/> Townhome</p> <p><input type="radio"/> Duplex/Triplex</p> <p><input type="radio"/> Mobile Home</p> <p><input type="radio"/> Other: _____</p>				
<p>44. Ethnicity</p> <p><input type="radio"/> Black/African American</p> <p><input type="radio"/> Hispanic Origin</p> <p><input type="radio"/> American Indian</p> <p><input type="radio"/> Asian</p> <p><input type="radio"/> Pacific Islander</p> <p><input type="radio"/> White</p> <p><input type="radio"/> Other: _____</p>	<p>50. Year Built of residence</p> <p><input type="radio"/> before 1960</p> <p><input type="radio"/> 1960-1969</p> <p><input type="radio"/> 1970-1979</p> <p><input type="radio"/> 1980-1989</p> <p><input type="radio"/> 1990-1999</p> <p><input type="radio"/> 2000+</p>				
<p>45. What level of education have you completed?</p> <p><input type="radio"/> Less than 9th grade</p> <p><input type="radio"/> 9th to 12th grade, no diploma</p> <p><input type="radio"/> High school graduate or GED</p> <p><input type="radio"/> Some college, no degree</p> <p><input type="radio"/> Associate's degree</p> <p><input type="radio"/> Bachelor's degree</p> <p><input type="radio"/> Graduate or professional degree</p>	<p>51. Square Footage of residence</p> <p><input type="radio"/> <1000</p> <p><input type="radio"/> 1000-1999</p> <p><input type="radio"/> 2000-2999</p> <p><input type="radio"/> 3000-3999</p> <p><input type="radio"/> 4000-4999</p> <p><input type="radio"/> 5000-5999</p> <p><input type="radio"/> 6000-6999</p> <p><input type="radio"/> 7000+</p>				
<p>46. Please indicate if your Annual Household Income is:</p> <p><input type="radio"/> \$0-14,999</p> <p><input type="radio"/> \$15,000 - 34,999</p> <p><input type="radio"/> \$35,000 - 49,999</p> <p><input type="radio"/> \$50,000 - 74,999</p> <p><input type="radio"/> \$75,000 - 99,999</p> <p><input type="radio"/> \$100,000 - 149,999</p> <p><input type="radio"/> \$150,000 - 199,999</p> <p><input type="radio"/> \$200,000 - 299,999</p> <p><input type="radio"/> \$300,000 - 499,999</p> <p><input type="radio"/> \$500,000 - 999,999</p> <p><input type="radio"/> \$1,000,000 -1,999,999</p> <p><input type="radio"/> \$2,000,000 - 4,999,999</p> <p><input type="radio"/> \$5,000,000+</p>	<p>52. Value of residence</p> <p><input type="radio"/> <100,000</p> <p><input type="radio"/> \$100,000 - 199,999</p> <p><input type="radio"/> \$200,000 - 299,999</p> <p><input type="radio"/> \$300,000 - 399,999</p> <p><input type="radio"/> \$400,000 - 499,999</p> <p><input type="radio"/> \$500,000 - 599,999</p> <p><input type="radio"/> \$600,000 - 699,999</p> <p><input type="radio"/> \$700,000 - 799,999</p> <p><input type="radio"/> \$800,000 - 899,999</p> <p><input type="radio"/> \$900,000 - 999,999</p> <p><input type="radio"/> \$1,000,000 - 1,999,999</p> <p><input type="radio"/> \$2,000,000 - 4,999,999</p> <p><input type="radio"/> \$5,000,000+</p>				
<p>47. What are the primary sources of income for your Household? (Please check all sources accounting for at least 15% of the total Household income)</p> <p><input type="checkbox"/> Wage and Salary income earned within the county</p> <p><input type="checkbox"/> Wage and Salary income earned outside of the county</p> <p><input type="checkbox"/> Other income (dividends, rent, interest, savings, sale of assets, etc)</p> <p><input type="checkbox"/> Payments from government agencies (social security, public assistance, etc.)</p> <p><input type="checkbox"/> Private pensions or retirement plans</p> <p><input type="checkbox"/> Family related support (alimony, child support, etc.)</p> <p><input type="checkbox"/> Other: _____</p>	<p>53. The next questions are for full-time residents only. Are you a full-time resident? (Answer Required!)</p> <p><input type="radio"/> Yes (Skip to Question 54.)</p> <p><input type="radio"/> No (Skip to Question 65.)</p>				
<p>48. Town of designated residence (refer to cover letter)</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 25%; vertical-align: top;"> <p>EAGLE COUNTY</p> <p><input type="checkbox"/> Avon</p> <p><input type="checkbox"/> Basalt</p> <p><input type="checkbox"/> Eagle</p> <p><input type="checkbox"/> Gypsum</p> <p><input type="checkbox"/> Minturn</p> <p><input type="checkbox"/> Red Cliff</p> <p><input type="checkbox"/> Vail</p> <p><input type="checkbox"/> Unincorporated</p> </td> <td style="width: 25%; vertical-align: top;"> <p>GRAND COUNTY</p> <p><input type="checkbox"/> Fraser</p> <p><input type="checkbox"/> Granby</p> <p><input type="checkbox"/> Grand Lake</p> <p><input type="checkbox"/> Hot Sulphur Springs</p> <p><input type="checkbox"/> Kremmling</p> <p><input type="checkbox"/> Winter Park</p> <p><input type="checkbox"/> Unincorporated</p> </td> <td style="width: 25%; vertical-align: top;"> <p>PITKIN COUNTY</p> <p><input type="checkbox"/> Basalt</p> <p><input type="checkbox"/> Aspen</p> <p><input type="checkbox"/> Snowmass Village</p> <p><input type="checkbox"/> Unincorporated</p> </td> <td style="width: 25%; vertical-align: top;"> <p>SUMMIT COUNTY</p> <p><input type="checkbox"/> Blue River</p> <p><input type="checkbox"/> Breckenridge</p> <p><input type="checkbox"/> Dillon</p> <p><input type="checkbox"/> Frisco</p> <p><input type="checkbox"/> Montezuma</p> <p><input type="checkbox"/> Silverthorne</p> <p><input type="checkbox"/> Unincorporated</p> </td> </tr> </table>	<p>EAGLE COUNTY</p> <p><input type="checkbox"/> Avon</p> <p><input type="checkbox"/> Basalt</p> <p><input type="checkbox"/> Eagle</p> <p><input type="checkbox"/> Gypsum</p> <p><input type="checkbox"/> Minturn</p> <p><input type="checkbox"/> Red Cliff</p> <p><input type="checkbox"/> Vail</p> <p><input type="checkbox"/> Unincorporated</p>	<p>GRAND COUNTY</p> <p><input type="checkbox"/> Fraser</p> <p><input type="checkbox"/> Granby</p> <p><input type="checkbox"/> Grand Lake</p> <p><input type="checkbox"/> Hot Sulphur Springs</p> <p><input type="checkbox"/> Kremmling</p> <p><input type="checkbox"/> Winter Park</p> <p><input type="checkbox"/> Unincorporated</p>	<p>PITKIN COUNTY</p> <p><input type="checkbox"/> Basalt</p> <p><input type="checkbox"/> Aspen</p> <p><input type="checkbox"/> Snowmass Village</p> <p><input type="checkbox"/> Unincorporated</p>	<p>SUMMIT COUNTY</p> <p><input type="checkbox"/> Blue River</p> <p><input type="checkbox"/> Breckenridge</p> <p><input type="checkbox"/> Dillon</p> <p><input type="checkbox"/> Frisco</p> <p><input type="checkbox"/> Montezuma</p> <p><input type="checkbox"/> Silverthorne</p> <p><input type="checkbox"/> Unincorporated</p>	<p>54. Why do you live in this area? (Please check all that apply)</p> <p><input type="checkbox"/> I was born here</p> <p><input type="checkbox"/> To be with family</p> <p><input type="checkbox"/> To be with spouse</p> <p><input type="checkbox"/> To be with friends</p> <p><input type="checkbox"/> Employment opportunities</p> <p><input type="checkbox"/> For the recreational amenities</p> <p><input type="checkbox"/> Owned a second home here for years and decided to retire here</p> <p><input type="checkbox"/> Came here looking for a place to retire</p> <p><input type="checkbox"/> More affordable than other mountain resorts</p> <p><input type="checkbox"/> Climate</p> <p><input type="checkbox"/> Winters</p> <p><input type="checkbox"/> Summers</p> <p><input type="checkbox"/> Scenery</p> <p><input type="checkbox"/> Small town atmosphere</p> <p><input type="checkbox"/> Proximity to Front Range</p> <p><input type="checkbox"/> Proximity to airport</p> <p><input type="checkbox"/> Friendliness</p> <p><input type="checkbox"/> Other: _____</p>
<p>EAGLE COUNTY</p> <p><input type="checkbox"/> Avon</p> <p><input type="checkbox"/> Basalt</p> <p><input type="checkbox"/> Eagle</p> <p><input type="checkbox"/> Gypsum</p> <p><input type="checkbox"/> Minturn</p> <p><input type="checkbox"/> Red Cliff</p> <p><input type="checkbox"/> Vail</p> <p><input type="checkbox"/> Unincorporated</p>	<p>GRAND COUNTY</p> <p><input type="checkbox"/> Fraser</p> <p><input type="checkbox"/> Granby</p> <p><input type="checkbox"/> Grand Lake</p> <p><input type="checkbox"/> Hot Sulphur Springs</p> <p><input type="checkbox"/> Kremmling</p> <p><input type="checkbox"/> Winter Park</p> <p><input type="checkbox"/> Unincorporated</p>	<p>PITKIN COUNTY</p> <p><input type="checkbox"/> Basalt</p> <p><input type="checkbox"/> Aspen</p> <p><input type="checkbox"/> Snowmass Village</p> <p><input type="checkbox"/> Unincorporated</p>	<p>SUMMIT COUNTY</p> <p><input type="checkbox"/> Blue River</p> <p><input type="checkbox"/> Breckenridge</p> <p><input type="checkbox"/> Dillon</p> <p><input type="checkbox"/> Frisco</p> <p><input type="checkbox"/> Montezuma</p> <p><input type="checkbox"/> Silverthorne</p> <p><input type="checkbox"/> Unincorporated</p>		

55. Including yourself, how many persons live in your home?

- ☐ 1
☐ 2
☐ 3
☐ 4
☐ 5
☐ 6+

56. How many persons in your home are under 18 years of age?

- ☐ 0
☐ 1
☐ 2
☐ 3
☐ 4
☐ 5+

57. Including yourself, how many members of your household are employed?

- ☐ 0
☐ 1
☐ 2
☐ 3
☐ 4
☐ 5
☐ 6+

58. For the following work related questions, you are Adult #1. If you are married or have another adult living in your household please provide their information under Adult #2

59. What is your employment status?

Adult #1	Adult #2
<input type="radio"/> Part time employed	<input type="radio"/> Part time employed
<input type="radio"/> Full time employed	<input type="radio"/> Full time employed
<input type="radio"/> Retired	<input type="radio"/> Retired
<input type="radio"/> Looking for work	<input type="radio"/> Looking for work
<input type="radio"/> Self employed	<input type="radio"/> Self employed
<input type="radio"/> Work more than one job	<input type="radio"/> Work more than one job
<input type="radio"/> Other: _____	<input type="radio"/> Other: _____

60. If you answered part-time employed, full-time employed, self employed or work more than one job please use the space below to enter the total number of hours per week that you typically work.
Adult #1:

61. If you answered part-time employed, full-time employed, self employed or work more than one job please use the space below to enter the total number of hours per week that you typically work.
Adult #2:

62. If employed, in what industry?

Adult #1	Adult #2
<input type="radio"/> Recreation services e.g. Ski industry	<input type="radio"/> Recreation services e.g. Ski industry
<input type="radio"/> Lodging	<input type="radio"/> Lodging
<input type="radio"/> Food Services & Drinking Places	<input type="radio"/> Food Services & Drinking Places
<input type="radio"/> Real Estate/Property Management	<input type="radio"/> Real Estate/Property Management
<input type="radio"/> Retail Trade	<input type="radio"/> Retail Trade
<input type="radio"/> Construction (including Maintenance)	<input type="radio"/> Construction (including Maintenance)
<input type="radio"/> Professional Services	<input type="radio"/> Professional Services
<input type="radio"/> Personal Services (cleaning, massage, etc.)	<input type="radio"/> Personal Services (cleaning, massage, etc.)
<input type="radio"/> Government	<input type="radio"/> Government
<input type="radio"/> Other: _____	<input type="radio"/> Other: _____

63. If employed, where is your primary job located in relation to your residence?

Adult #1	Adult #2
<input type="radio"/> Work at home	<input type="radio"/> Work at home
<input type="radio"/> Within 5 miles	<input type="radio"/> Within 5 miles
<input type="radio"/> 5-9 miles	<input type="radio"/> 5-9 miles
<input type="radio"/> 10-14 miles	<input type="radio"/> 10-14 miles
<input type="radio"/> 15-19 miles	<input type="radio"/> 15-19 miles
<input type="radio"/> 20-24 miles	<input type="radio"/> 20-24 miles
<input type="radio"/> 25-29 miles	<input type="radio"/> 25-29 miles
<input type="radio"/> 30+ miles	<input type="radio"/> 30+ miles

64. If employed, how do you typically get to work?

Adult #1	Adult #2
<input type="radio"/> Walk	<input type="radio"/> Walk
<input type="radio"/> Bicycle	<input type="radio"/> Bicycle
<input type="radio"/> Private vehicle	<input type="radio"/> Private vehicle
<input type="radio"/> Carpool	<input type="radio"/> Carpool
<input type="radio"/> Bus or other transit	<input type="radio"/> Bus or other transit
<input type="radio"/> Work at home	<input type="radio"/> Work at home
<input type="radio"/> Other: _____	<input type="radio"/> Other: _____

65. The following section is for second homeowners only. Are you a second homeowner? (Answer Required!)

- ☐ Yes (Skip to Question 66.)
☐ No (Skip to Question 74.)

66. Do you consider this property primarily:

- ☐ an investment property
☐ a vacation home

67. What is the current use of your second home property? (Please check all that apply)

- ☐ Full term rental
☐ Short term rental
☐ Owner use only
☐ Owner, friends and family use
☐ Corporate use
☐ No use
☐ Other: _____

68. Which statements most accurately reflect the reason(s) you bought this property? (Please check all that apply)

- ☐ Recreational amenities
☐ Air and water quality
☐ Proximity to ski resort
☐ Friendliness
☐ Intend to retire here
☐ Intend to vacation here for years
☐ More affordable than other mountain resorts
☐ Proximity to friends and/or family
☐ Investment potential
☐ Cultural amenities
☐ Safe place for family
☐ Rental income
☐ Climate
☐ Small town atmosphere
☐ Proximity to Front Range
☐ Proximity to airport
☐ Scenery/surroundings
☐ Other: _____

69. Where is your primary residence located? (City and State only)

--	--

70. Please estimate the total use of your designated residence in days for the past 12 months. Include your visits, and friends and family use. Do not include rental use.

☐ None

☐ 0-7

☐ 8-14

☐ 15-29

☐ 30-59

☐ 60-89

☐ 90-119

☐ 120-289

☐ 300+

☐ Other _____

71. Of the time indicated in the preceding question, please estimate the number of days of use by season.

☐ December - March

☐ April - June

☐ July - August

☐ September - November

72. Do you employ persons to perform any of the following services for this second home? (Please check all that apply.)

☐ Gardeners/Mowers/Landscaping

☐ Snow Removal

☐ Housekeepers

☐ Cooks/Kitchen Help/Caterers

☐ Child Care/Nannies

☐ Caretakers/Butlers

☐ Personal Trainer

☐ Administrative Assistant

☐ Accountant

☐ Other _____

73. Which of the following statements most accurately reflects your intended future use of your residence: (Please check all that apply)

☐ Increase my personal use of the residence/property

☐ Increase use by friends and family

☐ Maintain current use

☐ Decrease current use

☐ Sell the residence/property

☐ Use the residence as a full time rental unit

☐ Use the residence as a part time rental unit

☐ Retire to the area and use as retirement residence

☐ Renovate the residence

☐ Become a full time resident

☐ Other: _____

74. How do you find out about community events and issues? (Please check all that apply.)

☐ Local Newspaper

☐ Internet

☐ Radio

☐ Chamber of Commerce

☐ Visitor Center

☐ Local television station

☐ Post office postings

☐ Public building postings

☐ Word of mouth

☐ Senior Center Newsletter

☐ Other: _____

75. What recreational activities do you participate in while in the area?

☐ Bicycling

☐ Downhill Skiing

☐ Fishing

☐ Golf

☐ Hiking

☐ Ice (hockey or skating)

☐ In-line skating

☐ Kayaking

☐ Mountain Biking

☐ Nordic Skiing

☐ Picnic areas

☐ Playgrounds

☐ Rafting

☐ Sailing/Boating

☐ Snowboarding

☐ Swimming

☐ Tennis

☐ Walking/Jogging

☐ Other _____

76. What is your current assessment of the following characteristics the town or area in which your designated residence is located?

	Very Poor						Very Good				
77. Air quality	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
78. Scenic/visual quality	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
79. Wildlife habitat	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
80. Sense of community	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
81. Appearance of town	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
82. Local economy	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
83. Open space	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
84. Arts & culture	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
85. Parks and trails	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
86. Wildfire mitigation	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
87. Shopping opportunities	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
88. Public safety	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
89. Recreational opportunities	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
90. Job opportunities	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
91. Affordable housing	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
92. Health services	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
93. Education (K-12)	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
94. Adult education	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
95. Water quality/quantity	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
96. Traffic	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5
97. Public transportation	<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5		<input type="radio"/> 1	<input type="radio"/> 2	<input type="radio"/> 3	<input type="radio"/> 4	<input type="radio"/> 5

98. Please use this space to share any suggestions or recommendations you have regarding the community.

99. If you would like to volunteer to answer some possible additional follow-up questions, please enter your e-mail address in the space below. All information will be confidential.

Thank you for filling out the survey! Please return by November 10th in the postage paid envelope supplied.

Transitions in Mountain Communities 2006 Mountain Resort Homeowner Survey

Assessment

	2003					2006				
	Eagle County Resident	Grand County Resident	Pitkin County Resident	Summit County Resident	ALL Resident	Eagle County Resident	Grand County Resident	Pitkin County Resident	Summit County Resident	ALL Resident
	n=160	n=128	n=123	n=120	n=531	n=147	n=146	n=128	n=136	n=557
7 Local economy						63	23	66	59	52
8 Affordable housing	10	9	23	4	11	9	10	25	15	14
9 Recreational opportunities	77	77	89	91	83	85	83	94	93	88
10 Public safety	52	51	73	70	61	71	50	78	75	68
11 Traffic	29	31	27	12	25	37	30	15	39	31
12 Sense of community	46	46	61	44	49	50	49	58	59	54
13 Open space						63	59	80	72	68
14 Public transportation						47	4	65	78	48
15 Wildfire mitigation						43	27	62	40	42
16 Health services	52	23	64	39	45	50	18	55	66	47
17 Job opportunities	28	11	25	22	22	48	17	41	36	35
18 Education (K-12)	45	56	61	40	50	47	43	71	59	54
19 Adult education	28	19	58	26	33	39	7	52	43	35
20 Appearance of town	47	30	70	47	48	55	31	68	66	54
21 Shopping opportunities	13	7	20	46	21	29	11	14	48	26
22 Arts & culture	47	16	79	48	47	47	20	74	48	46
23 Water quality/quantity						67	60	80	81	72
24 Wildlife habitat						70	80	82	74	76
25 Scenic/visual quality						86	87	95	92	90
26 Parks and trails						67	65	88	81	75
27 Air quality						84	94	84	93	89

Numbers reflect the percent of respondents who rated the priority a 4 or 5 on a 5 point scale. (Very Poor to Very Good)

90+	
80 - 89	
70 - 79	

Transitions in Mountain Communities 2006 Mountain Resort Homeowner Survey

Values

	2003						2006					
	Eagle County Resident	Grand County Resident	Pitkin County Resident	Summit County Resident	ALL Resident		Eagle County Resident	Grand County Resident	Pitkin County Resident	Summit County Resident	ALL Resident	
	n=160	n=128	n=123	n=120	n=531		n=147	n=146	n=128	n=136	n=557	
27 Air quality	91%	90%	91%	94%	91%		92%	89%	94%	93%	92%	
23 Water quality/quantity	92%	91%	90%	94%	91%		89%	94%	91%	87%	90%	
25 Scenic/visual quality	90%	85%	92%	92%	90%		85%	88%	87%	88%	87%	
7 Local economy	88%	69%	76%	78%	79%		90%	82%	76%	89%	84%	
10 Public safety							90%	84%	78%	80%	83%	
16 Health services	79%	69%	82%	80%	77%		81%	86%	80%	80%	82%	
24 Wildlife habitat	85%	86%	76%	88%	84%		78%	82%	82%	81%	81%	
12 Sense of community							79%	74%	85%	83%	80%	
26 Parks and trails	79%	65%	83%	85%	78%		80%	74%	84%	81%	80%	
11 Traffic							82%	74%	87%	76%	79%	
20 Appearance of town							77%	74%	84%	82%	79%	
13 Open space							72%	82%	81%	77%	78%	
9 Recreational opportunities	75%	67%	88%	87%	79%		77%	72%	81%	81%	78%	
15 Wildfire mitigation	68%	67%	63%	67%	67%		67%	78%	65%	69%	70%	
18 Education (K-12)	63%	54%	63%	55%	59%		68%	69%	71%	69%	66%	
17 Job opportunities							67%	60%	62%	64%	63%	
8 Affordable housing	50%	33%	48%	29%	41%		67%	57%	66%	60%	62%	
22 Arts & culture	54%	25%	78%	58%	54%		55%	49%	75%	56%	58%	
14 Public transportation	52%	32%	56%	35%	44%		53%	38%	70%	57%	54%	
21 Shopping opportunities							52%	46%	46%	38%	46%	
19 Adult education	43%	25%	46%	44%	40%		36%	35%	44%	48%	40%	

Numbers reflect the percent of respondents who rated the priority a 4 or 5 on a 5 point scale. (Not Important to Very Important)

90+	
80 - 89	
70 - 79	

Transitions in Mountain Communities 2006 Mountain Resort Homeowner Survey

Current use of second home property

	2003					2006				
	Eagle County	Grand County	Pitkin County	Summit County	ALL	Eagle County	Grand County	Pitkin County	Summit County	ALL
	2nd Home n=112	2nd Home n=240	2nd Home n=129	2nd Home n=240	2nd Home n=721	2nd Home n=142	2nd Home n=210	2nd Home n=102	2nd Home n=229	2nd Home n=683
Owner, friends and family use	49	60	44	44	50	60	58	58	59	59
Part time rental	33	21	39	38	32	39	15	34	31	28
Owner use only	22	23	24	19	21	18	32	30	21	25
Full time rental	14	11	12	19	14	12	6	9	8	8
Other	1	1	4	1	2	1	1	4	1	2
Corporate use	0	0	2	1	1	1	1	0	1	1
No use	0	0	0	0	0	1	2	0	0	1

Future use of second home property

	2003					2006				
	Eagle County	Grand County	Pitkin County	Summit County	ALL	Eagle County	Grand County	Pitkin County	Summit County	ALL
	2nd Home n=112	2nd Home n=240	2nd Home n=129	2nd Home n=240	2nd Home n=721	2nd Home n=142	2nd Home n=210	2nd Home n=102	2nd Home n=229	2nd Home n=683
Increase my personal use of the residence/property	45	49	37	52	47	54	59	48	56	55
Maintain current use	42	44	51	40	44	31	31	46	38	36
Increase use by friends and family	26	29	23	30	28	36	35	27	33	33
Use the residence as a part time rental unit	12	13	17	24	17	20	5	10	16	13
Retire to the area and use as retirement residence	17	9	7	13	11	12	20	10	18	16
Renovate the residence	17	13	11	9	11	13	8	7	11	10
Sell the residence/property	8	7	11	10	9	4	13	9	8	9
Use the residence as a full time rental unit	5	6	7	9	7	4	1	3	4	3
Become a full time resident	5	3	2	4	3	4	6	2	10	6
Decrease current use	1	1	0	2	1	1	1	1	1	1
Other	0	1	2	0	1	4	4	2	3	3

Transitions in Mountain Communities

2006 Mountain Resort Homeowner Survey

Why bought second home property

	2003					2006				
	Eagle County 2nd Home n=112	Grand County 2nd Home n=240	Pitkin County 2nd Home n=129	Summit County 2nd Home n=240	ALL 2nd Home n=721	Eagle County 2nd Home n=142	Grand County 2nd Home n=210	Pitkin County 2nd Home n=102	Summit County 2nd Home n=229	ALL 2nd Home n=683
Recreational amenities	84	84	78	85	83	81	80	82	80	81
Proximity to Ski Resort	82	59	77	82	73	78	56	79	79	72
Scenery/Surroundings	67	72	69	76	72	53	74	69	64	66
Intend to vacation here for years	70	64	70	63	66	75	65	77	69	70
Investment potential	47	46	42	57	49	54	42	49	51	50
Small town atmosphere	24	51	39	45	43	26	60	52	52	49
Climate	41	36	46	39	39	43	31	52	38	39
Air and water quality	37	42	34	36	38	22	35	35	30	31
Friendliness	26	33	29	25	29	20	38	30	28	30
Proximity to Front Range	15	38	2	35	27	17	46	3	38	31
Rental Income	19	20	24	33	25	30	14	22	24	22
More affordable than other mtn. resorts	5	41	1	24	22	4	48	2	27	25
Intend to retire here	17	21	16	16	18	16	22	15	21	19
Proximity to friends/family	15	21	9	14	16	17	18	16	18	18
Proximity to airport	10	4	15	13	10	13	5	21	15	12
Cultural amenities						28	2	48	15	18
Safe place for family						33	29	34	27	30
Other	7	9	9	3	7	8	7	8	4	6

Numbers reflect frequency/percentages

80 and above	
60 - 79	
40 - 59	



Best Practices and Potential Practices Identified in 2015 CAST VHR Study

The CAST Vacation Home Rental (VHR) report identifies multiple best practices and potential practices. The Best Practices identified in the VHR study are actions that select CAST members have already taken and might be considered in other jurisdictions.

- Require that license numbers be displayed on all advertising. Helps communities identify non-compliant properties and new listings.
- Better coordination between planning, housing, law enforcement could improve tracking and management process.
- Map VHRs in community. A good management tool.
- Coordinate with other jurisdictions. VHRs exist within and outside city limits. More efficient management of VHRs is achieved when municipal and county staff coordinates management efforts.
- Develop a system that captures data on VHR units that is shared by multiple departments. System could then be replicated by towns and counties.
- Adding and changing regulations will be unique to each community. The CAST VHR study offers multiple regulatory considerations around safety, property management, neighborhood/community character and local housing.
- Establish license requirements, set fees that cover VHR management, and consider compliance strategies (investigation, education, enforcement).
- Consider increased license fees to mitigate work force housing impacts.
- Negotiate tax collection agreements with Airbnb. Individual communities may be too small, but CAST and a broader coalition could have success.
- Coordinate tax collection among collection entities within a geographic area.
- Improve tracking of VHR tax revenues through coordination of licensing/permitting staff and tax collection.
- Determine a lead entity within town to manage VHRs. Could be community development, economic development or a staff specialist.
- Document staff costs of VHR management to enable cost/benefit analysis.
- The study offers many suggestions for managing neighborhood impacts, broken into two categories: Outreach/Education and Nuisance Mitigation.
- Track conversion of employee housing into VHRs.
- Prohibit use of workforce housing as VHRs.
- Engage housing agency/department in VHR licensing and permitting.
- Allocate VHR revenue to workforce housing efforts.
- CAST could have a significant role in implementation of Best Practices, taking on responsibilities for state initiatives in revisions to state statutes on property and sales tax, negotiate agreements with hosting sites and developing efficient tracking systems.
- More cooperation from hosting sites is needed to improve tracking and VHR compliance.

- Optimally, hosting sites would be required to provide needed information to communities upon request. Portland and California have achieved this. CAST communities could lobby for this on a statewide basis. Since taxation is largely controlled by state statute, cooperative initiatives are needed.
- Communities can request they be added to list of cities for which Airbnb provides direct links to their local VHR requirements.

Find the full CAST Vacation Home Rental report at CoSkiTowns.com under Links of Interest.

Short-Term Rental Property Ordinance Matrix-March 2019

Credits: Colorado Association of Ski Towns, CML, City of Fort Collins

City	Primary Residence Allowed	Non-Primary Residence Allowed	Which Taxes Required	Tax Collected: By municipality or listing agency	License Required	Neighbor Notification	Concentration Limit	Zoning Limitations	Fees
Avon	yes	yes	yes	yes	yes, non-transferrable	no	no	Short Term Overlay Districts - primarily town core	Annual Business License fee is \$75
Aurora	yes	no	8% lodging tax	municipality	yes	no	no	yes, accessory to primary residence, no external evidence of business activity	\$39 fee
Basalt	yes	May only be rented on a short-term basis with the primary residence	yes		yes, annually renewable	no	no on single-family, max. of 6 short-term rental allowed in multi-family buildings	no	\$35 annually, plus a \$150 safety inspection charge on initial license
Beaver Creek	no	yes	yes	by BCRC	yes, annual Business License	no	no	no	\$200 annually
Blue River	yes	yes	yes	Municipality	yes, non-transferrable	no	No	no	\$200 first time; \$75 annually
Boulder	yes	no	7.5% lodging tax	AirBnB collects for their listings. Taxes remitted directly to the City by owner/manager in other cases.	yes, non-transferrable	no	no	yes, determine occupancy limits	\$130 first time includes business license; \$105 for 4 year license renewal
Breckenridge	yes	yes	yes	municipality	yes, non-transferrable	no	no	none- unless deed restricted workforce housing, then prohibited	BOLT: \$75 - \$175 annually/Admin Fee: \$25-\$150 annually
Crested Butte	Yes	Yes	4.5% Lodging Sales Tax & 5% Vacation Rental Excise Tax The excise tax collected is used to fund affordable housing projects.	The Property owner or authorized agent is responsible for collecting and remitting taxes through the Town's on-line licensing and sales tax software program.	Vacation Rental License & Town of Crested Butte Business License are both required	Yes, 100ft radius	No. The number of unlimited vacation rental licenses is limited to 30% of the total number of freemarket residential units in town located in the permitted zone districts. Currently 213 unlimited vacation rental licenses can be issued.	Yes. Restricted to permitted zones. Not allowed in deed restricted housing or accessory dwelling units that are required to be long term rentals.	Unlimited Vacation Rental License fee: \$750/year. Primary Residence License fee: \$200/year with a maximum of 60 nights of rental per year
Denver	yes	no	lodging tax: 10.75% occupational privilege tax: \$4/month business personal property tax and/or sales tax if applicable	AirBnB collects for their listings. Taxes remitted directly to the City in other cases.	yes, lodger's tax id license and non-transferrable business license required	no	no	Yes. Allowed wherever residential uses are permitted, but additional limitations apply. See sections 11.7.1, 11.8.10, and 11.12.7.7 of the Denver Zoning Code.	Lodger's Tax License - \$50 biannually Business License application fee - \$25 upon application Business License - \$25 annually

City	Primary Residence Allowed	Non-Primary Residence Allowed	Which Taxes Required	Tax Collected: By municipality or listing agency	License Required	Neighbor Notification	Concentration Limit	Zoning Limitations	Fees
Dillon	Yes	Yes	yes	State collected sales tax but lodging tax remitted to Town	yes, renew annually	no	no	no	\$50 annually
Durango	yes	yes	sales/lodging	AirBnB collects for their listings. Taxes remitted directly to the City by owner/manager in other cases.	yes, non-transferrable	yes, 300 foot radius	yes, by zone including total number and by block face	yes, only allowed in certain zones	\$750 first time and annual business license fees of approx. \$100
Estes Park	no	yes	yes		yes for in town with fee, operating permit for county with no fee	yes	no	no	\$200 base fee plus \$50 per bedroom for properties inside Town limits
Estes Park - outside Town, inside Estes Valley	Same as Town	Same	Same		no; however, an operating permit is required per the land use code (Estes Valley Development Code)	Same	Same	yes, in all residential zones, A-1 Accommodations/Low Intensity and CD - Downtown Commercial	none
Fort Collins	yes	yes	3.85% sales tax 3% lodging tax	municipality	tax license, STR license	no	no	yes, primary only in zones that allow B&Bs up to 6 beds/non-primary only in zones that allow B&B, motels	\$150, annual renewal is \$100
Fraser	yes	yes	sales & lodging	do not self collect	registration	no	no	no	\$150
Frisco	yes	yes	yes	Municipality	yes	no	none	no	\$125 STR License application fee
Georgetown	yes	yes	sales/lodging		yes, non-transferrable	yes	7% per town ward	no	\$500 first time; \$250 renewal
Golden	yes- must be owner occupied to be licensed in residential zones	yes - as "tourist homes" no owner occupancy required	Sales and Use Tax	municipality	yes- \$200 for two years	No	Must meet regular occupancy restrictions- no more than 4 unrelated per unit.	Allowed in all, residential zoning districts must be owner occupied	\$200 for 2 year license, \$25 Sales and Use Tax license and remittance as required
Grand Lake	yes	yes	yes	Listing Agency	yes, renewable annually	yes	no	no	\$600 Annually

City	Primary Residence Allowed	Non-Primary Residence Allowed	Which Taxes Required	Tax Collected: By municipality or listing agency	License Required	Neighbor Notification	Concentration Limit	Zoning Limitations	Fees
Silverthorne	yes	yes	Yes. Annual STR license in addition to requirement to remit sales & lodging tax to the town.	Owners are responsible for collection/remittance of tax except for listings with AirBnb. VCA with Airbnb (effective 11/1/18). Sales & lodging tax due monthly to the Town of Silverthorne (Prior to 1/1/19 had been qtrly. Collection)	Yes, short term rental license issued to property owner. Non-transferable, renews annually on Dec. 1.	Only in case of duplex	No.	No.	Tiered fee: Studio \$100 , 1 BR \$150, 2BR \$200, 3BR \$250 4BR+ \$300
Snowmass Village	Yes	Yes	Yes	AirBnB collects for their listings. Taxes remitted directly to the City in other cases.	yes, non-transferrable	No	No	No	No
Steamboat Springs	yes	yes	Yes (Sales & Lodging)	Municipality	Sales Tax License Required; VHR permit required for single family homes and duplexes in most zone districts	yes for VHR permits	no	no	\$50 Sales Tax Fee (one time); \$500 VHR permit fee, \$75 annual renewal fee
Telluride	yes	yes	yes		yes	no	no	yes, restrictions in residential zone	\$165 base fee plus \$22 per bedroom
Vail	Yes	Yes	Yes sales/lodging	Prop. Owner or representative / booking agency remits taxes	yes Effective 3/1/19 STR Registration required per unit.	Yes, for Duplex neighbor only; proof of notification required	No	No	tiered fee structure-- \$150 per unit for unmanaged properties, \$10 per unit for managed units, \$5 per unit for condotel managed units (24x7 front desk)
Winter Park, CO	yes	yes	yes	Municipality	yes, non-transferrable	no	no	no	Annual business license fee of \$60
Counties									
Eagle County	No county-wide restriction; short-term rentals not allowed in price-capped deed-restricted units	No county wide restriction	If assessors's office is aware a unit is a rental, it is taxed as such		No, counties can not initiate business licenses	No county wide restriction	No county wide restriction	No county wide restriction	none

City	Primary Residence Allowed	Non-Primary Residence Allowed	Which Taxes Required	Tax Collected: By municipality or listing agency	License Required	Neighbor Notification	Concentration Limit	Zoning Limitations	Fees
Summit County	yes	yes	All short term property rentals (less than 30 days) are subject to the sales tax, mass transit and affordable housing tax. A sales tax license is obtained from the State because the State of Colorado Department of Revenue collects these taxes. Personal property tax is also collected by the County Assessor on residential rental furnishings.	Sales tax is collected through the State; Personal property tax on short term rental properties is assessed and collected by the County Assessor's office.	A short-term vacation rental permit is required through the County Planning Department. There are no business licenses in unincorporated Summit County, so the use is regulated through a land use permit. A sales tax license is required through the State of Colorado. A personal property tax declaration form must be submitted to the County Assessor.	Notice is sent to neighbors only in cases where changes are proposed to the exterior of the property or building.	no	Zoning regulations are included in Section 3821 of the Summit County Land Use and Development Code, and include requirements for permitting, responsible agent, health & safety standards, parking, trash, noise, outdoor lighting, pets, signage, advertising, and complaints and enforcement. Not permitted in deed restricted workforce housing units, and in certain PUDs that expressly prohibit the use.	Initial permit - \$150; Annual renewal - \$75 Administrative Conditional Use Permit (CUP) required for higher occupancy and parking requests Initial CUP fee - \$350 (this is the full fee charged; not charged both the STR permit fee and the CUP fee); Annual CUP renewal - \$75 20% discount applied to bulk permit applications of 6 STR permits or more
Out-of-state municipalities									
Park City, UT	yes	yes	COMDEV does not have any enforcement. All applicants need to provide state sales tax number	Owner remits tax to State Tax Commission.	yes, non-transferrable, annual business license	yes, in cases of duplexes or if shared common areas/hallways exist between or within a building Yes, to neighbors within 300 ft.	Yes, 75 sq. ft per bedroom, at least 50sq ft of floor space per occupant (if more than 1)	yes, only allowed in certain zones or with CUP's in certain zones	\$149.00 Admin Fee, \$28.74 per bedroom fee, \$17.00 Yearly renewal admin fee plus \$28.74/bedroom
Jackson, WY	yes	yes	yes	Collected by state and by AirBnB	yes , a permit		no	yes, only allowed within the Lodging Overlay District or the Snow King Resort District	yes, \$100 for each residential short-term unit being permitted
Ketchum, ID	yes	yes	yes	As of Jan '18 tax collected by listing agency and remitted to City	yes, business license	no	no	No, State Legislature pre-empted local control of STR's	no
Moab, UT	no	no	yes	County and Airbnb	Yes, for each property owner	no	no	yes, only allowed in certain commercial zones	Business license fee - \$45 plus \$4 per room

City	Occupancy Requirement	Require a “local responsible party” to take complaints?	Mandatory response time for the responsible party to address the complaint?	Utilize a 24 hour call center for complaints?	Compliance Efforts? (Compliance monitoring company, municipal staff, software, other)	Weblink to STR ordinance/regulations	Number of listings (Approx.)	Other
Avon	none	No	No	No	MuniRevs	http://www.avon.org/str	135	
Aurora	no other than regular building and zoning code	No	No	No	STR Helper	Aurora STR FAQ	300	require license number in online ads, no limit on number of days or amount of premisis used in the activity, however, limit to a singular listing as part of being accessory to primary residence
Basalt	none							Not permitted in employee housing units, Requires local representative
Beaver Creek	no	Yes	30 days	No	We are utilizing Host Compliance to find owners renting on their own who have not paid appropriate tax/assessment		1200	BCRC collects 5.35% Civic Assessment and .0096% Lodging Assessment for all STR
Blue River	none	No	No	No	We utilize Hamari	www.colorado.gov/townofblueriver	148	
Boulder	determined by zoning				1 dedicated FTE compliance officer, Host Compliance software beginning 2019	Boulder STR Code	900 licenses as of 12/31/2018	require license number in online ads, no advertising before obtaining license, must be principle residence, new ordinance to require annual certification being considered by council
Breckenridge	none	Yes	60 minutes	Yes, STR Helper (970)-368-2044	Yes, STR Helper	www.townofbreckenridge.com/shortterm	3781	All properties - Special Conditions of License/BOLT License -Location Card posting requirement/Advertisement Requirements
Crested Butte	2 people per bedroom plus an additional 2 people for the unit with a maximum occupancy of 10 people. Occupancy over 10 people requires an additional parking space be provided on site for every four additional people or part thereof.	Yes	1 Hour	No. Complaints can be lodged via phone or email to the Vacation Rental Inspector at Town Hall	Short Term Rental Helper generates a monthly list of non compliant properties based on our list of licensed properties.	https://www.crestedbutte-co.gov/index.asp?SEC=0DA56E89-36E1-4A3A-8001-5F16483DEFCD&Type=B_BASIC	209 unlimited licences. 17 primary residence licenses	Site safety inspection and on-site parking verification required.
Denver	No maximum number of guests per night. No simultaneous rental to more than one party under separate contracts.	Yes. LRP must be in City and County of Denver during the entire length of the STR period, must have access to the licensed premises, and must be authorized to make decisions regarding the licensed premises.	No	Yes. Complaints may be filed at any time by calling 311; however, response will likely only come during business hours (except for emergency situations	Host Compliance, 1 full-time Compliance Manager, 4 employees who assist with STR compliance matters part time, STR Advisory Committee to guide policy changes	STR Business Licensing Homepage	3773 active listings, 2556 active licenses	

City	Occupancy Requirement	Require a "local responsible party" to take complaints?	Mandatory response time for the responsible party to address the complaint?	Utilize a 24 hour call center for complaints?	Compliance Efforts? (Compliance monitoring company, municipal staff, software, other)	Weblink to STR ordinance/regulations	Number of listings (Approx.)	Other
Dillon	no	yes	no	yes	yes, STR Helper	yes, https://www.townofdillon.com/business-resources/dillon-short-term-rental-str	113	requires license number in ads, must submit parking and trash/recycling plans
Durango	none	Yes		No	Host Compliance, since 2017	http://online.encodeplus.com/regs/durango-co/doc-viewer.aspx#secid-273	93	Staff will be coordinating a public process and going to City Council to propose eliminating vacation rentals as a permitted use in additional zone districts.
Estes Park	2 per bedroom, plus 2 up to 8 total Large vacation home application can be applied for homes larger than 3 bedroom	Yes	30 Minutes - May be changed to 1 hours	Yes	Host Compliance	www.estes.org/businesslicensing	588 residential and 190 commercially zoned. The Town's cap for residential was met in May 2018 and the waiting list is at 37	New regulations were adopted December 2016 and modified in March 2017. Additional modifications are being proposed for 2019.
Estes Park - outside Town, inside Estes Valley	Same							
Fort Collins	no	yes	Yes - 4 hours	no	Host Compliance	https://www.fcgov.com/shorttermrentals/faqs.php	643	parking requirements, owners only - not tenants, fee waiver for accessibility standards, self-certify, unit meets rental habitability standards
Fraser	no	yes	one hour				120	Program implementation late 2017
Frisco	2/BR plus 4, with option to apply for more upon inspection	No, "responsible agent" 24/7 with no local requirement	No	Not yet, but coming summer of 2019	STR Helper	Updated materials should be available by 4/1/19	900	New ordinance passed 1/8/19; New annual STR license term of 5/1-4/30; First STR license issued 5/1/2019
Georgetown	based on sq footage, must be posted	Yes, within Clear Creek County				Georgetown STR Code		
Golden	4 unrelated	Yes, must provide emergency contact local		Yes, through STR Helper Consultant	STR Helper	www.cityofgolden.net/shorttermrentals		
Grand Lake	none	yes	15 min	no	STR Helper			

City	Occupancy Requirement	Require a “local responsible party” to take complaints?	Mandatory response time for the responsible party to address the complaint?	Utilize a 24 hour call center for complaints?	Compliance Efforts? (Compliance monitoring company, municipal staff, software, other)	Weblink to STR ordinance/regulations	Number of listings (Approx.)	Other
Silverthorne	Max advertised occupancy =2/Bedroom + 2	Yes	7am -11pm (60 minutes) 11pm -7am (30 minutes)	Yes	Yes. STR Helper	https://www.silverthorne.org/town-services/finance-administrative-services/business-liquor-licenses	100	STR license is required to be posted in online ads. Good Neighbor Guidelines must be posted prominently in rental property. STR license is required to be visibly displayed in rental property (address, license #, property owner name & contact info for responsible agent). STR prohibited in deed restricted & workforce housing units.
Snowmass Village	Yes, under the building code	no	no	no	no		800 units. This does not include hotel rooms	Not permitted in employee housing units without prior approval.
Steamboat Springs	1 per 200 sf; max 16	no	no	no	no	CDC Section 302.E.4 (http://steamboatsprings.net/246/Community-Development-Code)	171 active permits. Approx 2386 listings in area.	We only require a VHR permit for single family and duplex units OUTSIDE of the resort area (RR and G) zone districts. Multiple family units and all units in RR and G are allowed by right.
Telluride	none	no	no	no	yes	https://www.telluride-co.gov/DocumentCenter/View/260/short-term-rental-reqs	547	Restrictions in Residential Zone : no more than 3 rentals per year, w aggregate not to exceed 29 days; implemented in 2011
Vail	Not permitted in employee housing units; more than three validated complaints in one year could cause revocation of registration for 2 years	Yes - Local contact within 60 minute distance required; Evidenced by copy of driver's license	60 min response time unless between 11pm and 7am, then 30 minute response time	Yes, contracted with STR Helper	STR Helper software helps internal staff manage compliance monitoring	https://www.vailgov.com/short-term-rentals	1650	Notorized affidavit required as part of the application for acknowledgement of life safety, noise, trash and parking regulations
Winter Park, CO	none	no	no	no	LodgingRevs	no	349	We require a business license. We have contracted with LodgingRev's that tracks various sites for rentals that have not obtained a business license. The Town does not have other limits or restrictions for short term rentals excluding any regulate zoning restrictions.
Counties								
Eagle County	Eagle County Land use codes state no more than one person per every 300 square feet; this limit is not enforced							No county wide restriction

City	Occupancy Requirement	Require a “local responsible party” to take complaints?	Mandatory response time for the responsible party to address the complaint?	Utilize a 24 hour call center for complaints?	Compliance Efforts? (Compliance monitoring company, municipal staff, software, other)	Weblink to STR ordinance/regulations	Number of listings (Approx.)	Other
Summit County	<p>2 persons per bedroom plus 4 additional occupants, or 1 person per 200 square feet of living area, whichever allows for a greater occupancy.</p> <p>Condominium buildings with interior egress corridors less than 44 inches wide and without a sprinkler system are further limited to 2 persons per bedroom plus 2 additional occupants, or 1 person per 200 square feet of living area, whichever allows for a greater occupancy.</p>	<p>Responsible agent required. Local residency not required for the agent.</p> <p>Responsible agent must be available 24 hours per day, 7 days per week, and must respond to complaints within 1 hour.</p>	yes, required to respond within 1 hour	yes, STR Helper 24-hour call center is utilized in conjunction with the towns in Summit County (Breckenridge, Dillon, Frisco and Silverthorne)	yes, STR Helper	www.SummitCountyCO.gov/STR		<p>County STR regulations were adopted 12/18/18; The permitting system and complaint management system are currently in development with STR Helper.</p> <p>The anticipated implementation timeline is as follows:</p> <p>- Late February / early March 2019: STR permitting system will go live and the County will begin accepting and processing permit applications.</p> <p>- June 1, 2019 - required deadline for STR permit applications to be submitted.</p> <p>- June 30, 2019 - begin enforcement of the new County STR regulations</p>
Out-of-state municipalities								
Park City, UT	Yes, 75 sq. ft per bedroom, at least 50sq ft of floor space per occupant (if more than 1)	yes	must be 1 hour or less away	no, just police dispatch	(Host Compliance)	www.parkcity.org/MunicipalCode	2150	Site visit and safety inspection prior to application
Jackson, WY	Limited to less than one calendar month	no	no	yes	Host Compliance	yes	164	
Ketchum, ID	Max 30 days/guest							no
Moab, UT	no	no	no	no	no	https://moab.municipal.codes/Code/5.67.010		Not permitted in any residential zones. Only permitted in certain commercial zones. Building, fire, health and zoning inspections required for short-term rentals permitted in commercial zones.



MyPartner Career Network

Trailing Spouse Initiative Aimed at Improving Retention of Specialized Employees

Overview

[MyPartner Career Network](#), launched in January 2016 by the Vail Valley Partnership (VVP), in collaboration with [High County Human Resource Association](#) (HCHRA) and [Mountain Careers](#), is a tool that assists local businesses as they recruit and retain new employees. This “trailing spouse” initiative acts as a community integration and support network that connects local businesses with the partner or spouse of a new employee hired from outside of the Vail Valley region. Prospective employees may be hesitant to relocate to Eagle County in-part because their partner may struggle to find suitable employment. The MyPartner Career Network relies on collaboration between numerous businesses and governmental sectors to assist our new community members and make them feel confident about moving to Eagle County.

Why the MyPartner Career Network is Important

Appropriate talent for many specialized positions often doesn’t exist within the local labor market, forcing many Eagle County firms to recruit and hire from outside the region. Doing so carries several risks, such as increased timelines to fill open positions, long-term retention challenges, and potentially significant employee relocation costs.

MyPartner Career Network is a new employee integration tool designed to ease the transition into our community. Not only is it crucial for many local households to secure a dual income arrangement that offsets area living expenses, but helping trailing partners find a satisfying profession is often the key to ensuring that both partners feel connected to the community. Eagle County cannot afford a “brain drain” because skilled workers are leaving the area or turning down employment opportunities. By helping partners and spouses find meaningful work, local businesses are more likely to see greater levels of employee retention, allowing our community to benefit from a thriving workforce.

All Eagle County businesses are encouraged to participate in the MyPartner Career Network. For more information, contact Erik Williams at 970-477-4000 or erik@visitvailvalley.com today!

How the MyPartner Career Network Works

Local businesses can utilize the MyPartner Career Network as a tool to attract new employees to the Vail Valley, particularly individuals who may be hesitant to uproot their partner or spouse. Local businesses, nonprofits, special districts, and governments are encouraged to opt-in to the MyPartner Career Network and commit to reviewing the resumes of trailing spouses and partners. Even if these businesses do not have any immediate staffing needs, they are asked to provide informational interviews and refer the candidate to another contact in the community that might assist in their job search. Though we cannot guarantee employment through the program, the MyPartner Career Network aims to assist with networking and introduce individuals to prospective employers.



MyPartner Career Network

Trailing Spouse Initiative Aimed at Improving Retention of Specialized Employees

Frequently Asked Questions

- What is the MyPartner Career Network?
 - The MyPartner Career Network is a program designed to assist local businesses in recruiting new employees from outside Eagle County. It was developed to connect trailing spouses and partners with local businesses and government entities to assist in their job search.
- What businesses can participate?
 - Any business, nonprofit, special district, and governmental entity located in Eagle County is eligible to apply.
- Does my business need to be a member of the Vail Valley Partnership (VVP), Mountain Careers, or High Country Human Resource Association to participate?
 - No.
- What types of jobs will be available for trailing spouses or partners, and what kinds of skills do they need to possess in order to apply for MyPartner Career Network?
 - MyPartner Career Network promotes year-round, professional-level jobs that can lead to career advancement. There is no skills requirement. A variety of positions, requiring multiple types of skills, are available at dozens of different organizations across the valley.
- How long can my partner and I have lived in the valley before applying?
 - We ask that you register with MyPartner Career Network within six months of relocating to Eagle County.

How to Participate

Businesses, nonprofits, special districts, and local governments

- Visit the [MyPartner Career Network](#) webpage to opt-in to the program. Contact information will remain confidential.
- Agree to promote the MyPartner Career Network with other organizations and prospective new-hires during the recruitment process.
- Conduct a priority review of all applicable resumes received through MyPartner Career Network and provide informational interviews for relevant candidates. If possible, refer candidates to another contact in the community to help them grow their local network.

Trailing Spouses and Partners

- Visit the [MyPartner Career Network](#) to submit the resume of a trailing spouse or partner.
- The VVP will review and send out resumes to Eagle County businesses who have opted in to the MyPartner Career Network. Applicable businesses will conduct a priority review of resumes.
- Trailing spouses or partners engage in informational interviews with the VVP and local businesses to share more about their employment interests.

Contact Us!

If you have any questions or would like to get involved with the MyPartner Career Network, please feel free to reach out to Erik Williams, Director of Community Development for the Vail Valley Partnership.

P.O. Box 1130, Vail, CO 81658

vailvalleymeansbusiness.com

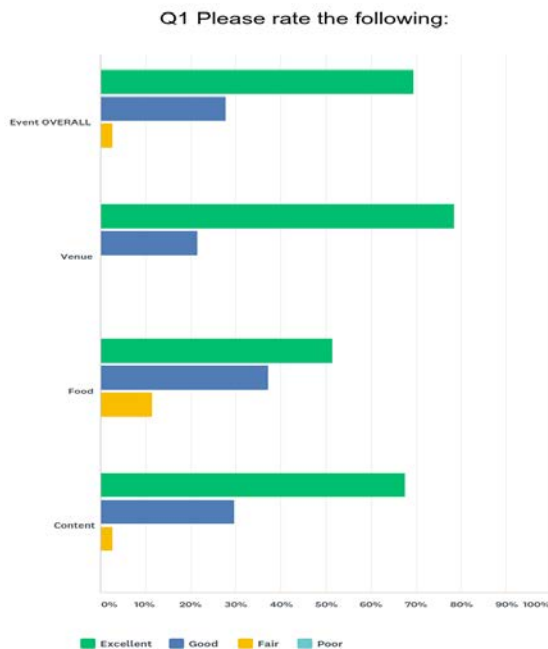
vailvalleypartnership.com
NWCCOG Meeting Page 62



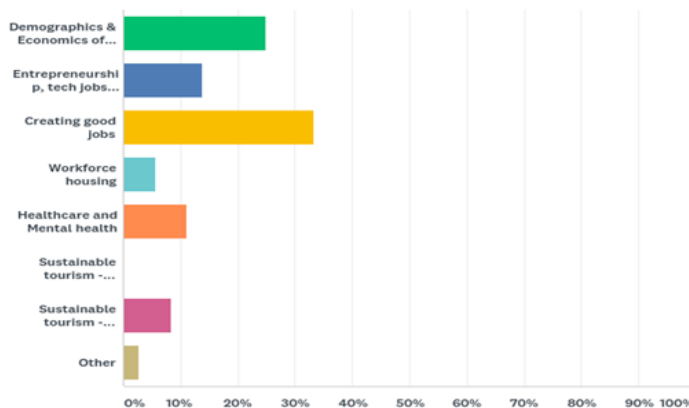
MEMORANDUM

To: NWCCOG Council & Economic Development District Board of Directors
From: Rachel Lunney, Economic Development Director
Date: May 13, 2019
Re: 2019 Regional Economic Summit

The second annual NWCCOG Regional Economic Summit was held on Thursday, May 2 at the Silverthorne Pavilion and was a success! We had 136 total attendees, 15 of which were speakers. Presentations from the summit can be found here: <http://nwccog.org/edd/about/projects/2019-regional-economic-summit/>. An evaluation was emailed to all participants and here's what they had to say:



Q2 If you had to pick one topic from the 2019 economic summit for us to take a deeper dive on next year, what would it be?



Comments:

- tied with Demographics & Economics of the region
- and follow up on the healthcare and affordable housing progress towards goals
- The concept of the difference between wage and income and how that related to housing and the formulas that are used by housing folk in determining affordability. I found that very interesting and problematic. I don't know if Jessica or the whole housing industry is looking at this right. So you figure out this rambling.
- Identifying Community Values and how to tailor a community's economic development strategy to them. (Happy to help design the program and speak.)
- I don't think there is time for a deeper dive. Like having many topics.

Q3 Please give us any additional comments or suggestions for next year**Comments:**

- Loved the content, the speakers, etc. Would love a little bit more time for networking between sessions or during lunch.
- Great topics! Don't try and fit so much in with so many different topics. Keep to one or two topics and allow more time for panel and questions.
- Don't have any.
- I understand how hard it is to represent 5 counties interest in one presentation, but some of the OEDIT topics seem off considering our Tourist based economy
- Found the panels thoughtful and insightful...always challenging finding the right balance between broader/more-contextual dissemination of information and diving into the details/particulars--and I felt the moderators and panelists, by and large, struck a nice balance.
- Really great content. So much so that I wished I had more time between topics to process. Also wanted more ability to network with others. Suggest reducing content or spreading event over 2 days. I do think this event is worth expanding and I would pay more for that.
- THANK YOU FOR PUTTING ON THIS EVENT! IT'S SO GOOD TO KNOW WHAT SERVICES ARE AVAILABLE AND WHAT OTHER PEOPLE ARE DOING ABOUT ISSUES IN COMMUNITIES
- Outstanding speakers and presentations! I really felt the info was not only important for economists but people from all other professions. It definitely gave holistic view.
- This is the most valuable conference I have ever attended. Not just the cost, but the topics and presenters were exceptional. I am new to government work, and feel I would have been more effective in my work (HR and recruitment) at previous organizations with some of the information provided. If the opportunity presents, I think opening up the conference to other businesses or replicating the conference for non-public employers would be very valuable to get all the players on the same page. This may have been offered already, but if not an idea to consider. I will encourage more of my colleagues to attend in future years. BRAVO Rachel and Jon! Thank you! - Erin McCuskey, Cordillera Metro
- Loved check-in, the staggered lunch, not all the tables got agendas. Overall, great program
- Put some really meaty topic at the end so people don't leave early.
- Another program might be, "Turning Nimby's to Yimby's: Ensuring community Buy-in to Housing the Workforce". The flow of the entire day went really smoothly! Garcia and Markey were a little bit too high level but good/valuable nonetheless. Maybe have a booth about actual state grants would be good.
- I'm glad I stayed until the end. The last speakers were worth it!
- Fabulous presentation and great topics! Could be more environmentally friendly with the food/drink (compostable plates, silverware, etc.) Thanks for having the presentation available online!
- Great event! More time for networking, maybe no keynote at lunch, didn't add much value.
- Use compostable utensils, cups and plates for the food and beverage service.
- There were too many panelists on Health Care panel for quality, detailed content to emerge. Food line needs to be double stacked for better through-put. Noon speaker needs to be on a compelling topic, not just listing programs/services. Media needs to be invited. Sessions should be filmed. Would like to see NWCCOG put out highlights, quotes, brief recaps of sessions for wider audience. Rotate location to other part of region next year. Perhaps one less session for more audience participation and schmooze time.

- I thought Elizabeth Garner's presentation was the best. The healthcare panel provided good ideas and it would be nice to have a follow-up of that session next year. Markey provided good references as well. Some sessions, however, did not have good slides. It would be good to see slides match what the speaker is talking about during the presentations. Thank you.
- The event was well planned, the venue is always inviting, the topics were timely. I do appreciate balancing speakers with both public and private inputs, and making their analysis pertinent to the affected communities. it might make sense to add a latino to the mix as they do represent a good bit of the populations here. The addition may be beneficial as a number of us (anglos) have limited interface with them. I spent the last two years updating a water and roadway system in a Spanish speaking community and think that, in the spirit of inclusivity they can easily be part of the greater community conversation. Thank you. Mark C. Sabatini
- mid-afternoon break to network would be nice. 9-4 would be a reasonable timeframe for the whole conference.
- Please consider using an alternative to Styrofoam and single-use plastics for plate ware/utensils. Otherwise, it was great!

Save the date for next year's summit: Thursday, May 7, 2020!

A summary report with highlights from the economic summit is included in this packet following this memo.

NWCCOG Regional Economic Summit

May 2, 2019

Summary



COLORADO
Department of Local Affairs



2019 REGIONAL ECONOMIC SUMMIT

The second annual NWCCOG Regional Economic Summit was a great success! Over 130 attended the event, including elected officials, town and county managers and staff, business owners, chambers of commerce, federal and state agency partners, and non-profits. The focus of the day was to provide information and best practices on **Ingredients for a Resilient Economy**. These ingredients include diversification strategies to grow higher-paying jobs; supporting our workforce with affordable housing, healthcare, and mental health services; sustaining our tourism-based economy by managing public lands and public services in the wake of surging population and visitor numbers. **Jon Stavney**, NWCCOG Executive Director, welcomed the group, followed by a welcome from **Rick Garcia**, Executive Director of the Colorado Department of Local Affairs (DOLA). Many thanks to DOLA for providing funding for this event for the second year in a row through an Energy and Mineral Impact Assistance grant. DOLA continues to be a valuable partner with NWCCOG in assisting our member jurisdictions with their economic and community development needs. All presentations from the summit can be found on the [NWCCOG EDD website here](#).

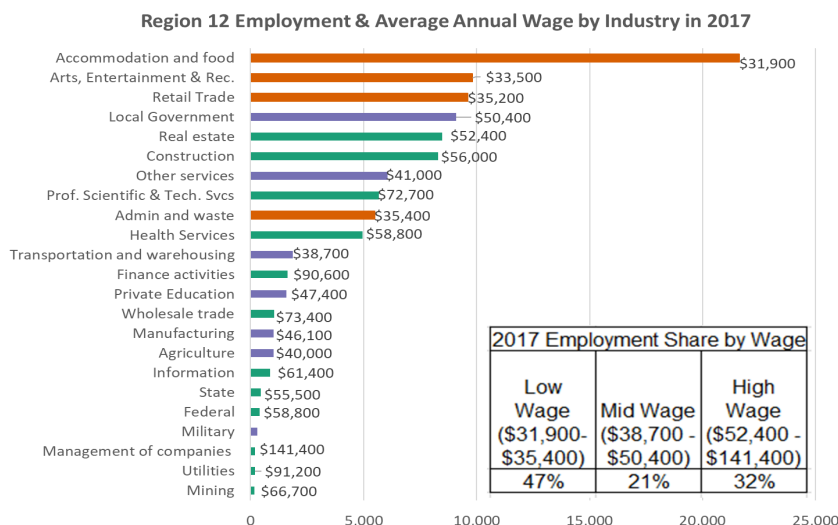
Regional Demographic and Economic Overview

Elizabeth Garner provided a compelling and thought-provoking overview of demographic and economic trends in the NWCCOG Region. She started with the “Big Picture” with respect to population in the State and in the region comparing 2017 to 2018. The U.S. has a population of 327.2 million, which is a 0.6% increase. The State of Colorado’s population is 5,695,564. Colorado ranked 7th fastest growing state in the nation, with a 1.4% increase. Colorado follows Nevada, Idaho, Utah, Arizona, Florida, and Washington. Colorado was 8th in total growth, with an increase of 78,931 people. The NWCCOG region had an overall population increase of 139.



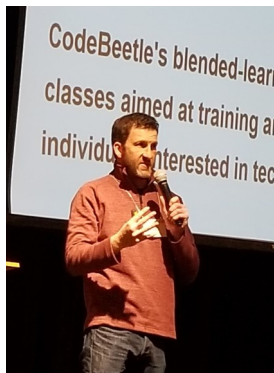
Elizabeth pointed out some “Transitions to Watch” in the region including the aging of the population which affects our labor force, income, housing, and jobs. We need to watch closely changes to industries including booms, downturns, the effects of automation, how technology affects the retail industry, and trends in construction. Our region has increasing racial and ethnic diversity, and this trend will have significant affects on our labor force. We are experiencing slowing income growth, and we need to plan for this slowed growth.

Elizabeth then gave an overview of the region’s economy, which is heavily dominated by the tourism industry. Our region has a large share (47%) of low-paying, service sector jobs which support the tourism industry: jobs in the accommodations and food services, arts, entertainment and recreation, and retail trade industries:



Strategies for Diversifying Our Economy

Tech in the Mountains



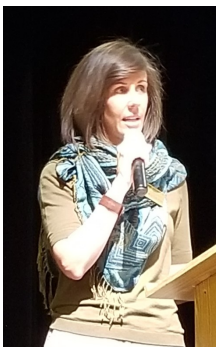
One strategy to grow good jobs is through tech education for the workforce currently here, as well as the future workforce—i.e. students in the K-12 system right here in our communities.

Aaron Landau, Managing Partner of EVO3 Workspace and CodeBeetle in Frisco gave a talk on “Tech in the Mountains”. Aaron operates both a tech-focused co-working space in Frisco as well as a coding school called “CodeBeetle”. Both of these endeavors serve to provide opportunities to diversify our economy in that they serve to support and grow technology-related careers in local residents as well as K-12 students...the future



of our workforce. CodeBeetle's blended-learning model provides coding classes aimed at training and growing the pool of individuals interested in technology-related careers. Aaron worked with elementary schools in Summit County to provide the CodeBeetle program to fourth graders for less than \$20 per student.

Growing Good Jobs



Tourism and outdoor recreation will continue to be the mainstay of our regional economy. Over 70% of jobs in the region are somehow related to this industry, yet it is dominated by lower paying service sector jobs.

Jessica Valand, regional director of workforce development for the northwest and rural resort regions talked about the importance of working on strategies for “Growing Good Jobs”. Jessica initiated a very lively dialog with the audience on whether or not we truly have “good jobs” in our region.

According to Jessica we might be growing jobs -- just not GOOD jobs. To be a GOOD job, it must provide employees with four basic needs: (1) Pay and benefits must be fair for the work compared to others, and meet the minimum standard for livability; (2) schedules must be stable, predictable, and include adequate hours for livable earnings; (3) career paths must be well laid out and provide clear and fair advancement opportunities to higher paying jobs; (4) security and safety means that the employee should be able to keep the job if they are performing well, and conditions under which they perform must be safe. Jessica offered some suggestions to the audience: if you are a business, consider consolidating multiple low-paying or part time jobs into well-paid full-time jobs; if you are an economic development organization/chamber, carefully consider what businesses are doing to grow good (or great) jobs and actively work with area employers on their strategy for growing good jobs. If you are in the education arena, define skill-building curriculum that compliments industries offering good jobs/career ladders.



Betsy Markey, Executive Director

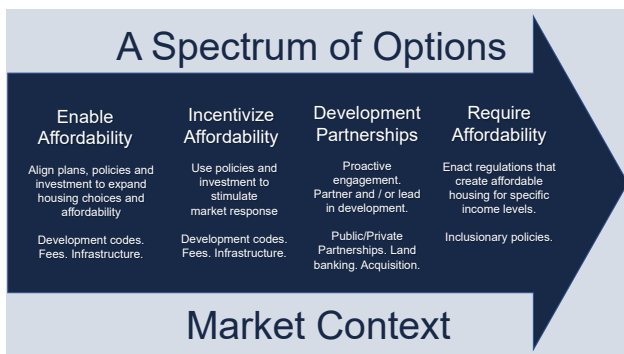
Colorado Office of Economic Development & International Trade



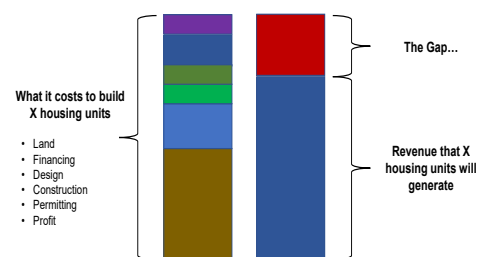
Betsy Markey was appointed as the Director of OEDIT by Governor Jared Polis in January 2019. Betsy highlighted the many programs available to our communities through OEDIT which foster economic resiliency and vitality including: The Regional Technical Assistance Program, Small Business Development Centers, Opportunity Zones, and the Outdoor Recreation Industry Office. NWCCOG values our partnership with OEDIT and continue to work closely with them to ensure we are taking full advantage of all the support they have to offer. More information on OEDIT's programs can be found on their website [here](#).

Workforce Housing: Successful Public/Private Partnerships

What would a mountain resort area gathering be without a discussion on workforce housing? There is a reason this issue is discussed so much: it is a tough nut to crack. We invited a group of panelists who could offer success stories on public/private partnerships in the region which address the conundrum of providing housing that is affordable to our workforce yet still profitable for a private developer. All the solutions presented involved public/private partnerships, recognizing that the private sector cannot do it alone. They need the participation of the public sector in order to make projects work. **Clark Anderson** from Community Builders gave an overview of the spectrum of options in getting these projects to work. Two panelists from the public sector, **Michael O'Connor** from Triumph Development out of Vail and **Melissa Sherburne** from Brynn Grey Partners out of Summit County talked about successful projects in place and underway that could not have happened without the support of the county and town governments. **Aaron Blair**, Granby Town Manager talked about a unique project in the Town of Granby which involved the town purchasing privately owned land that was in foreclosure due to a failing development and working with the private sector on



Why public private partnerships matter...



a new project which will provide housing for the workforce. The Town of Granby project was successful in large part due to government operating at the speed of the private sector.

Affordable, Attainable Healthcare & Mental Health: Vital to our Workforce

The healthcare/mental health panel, moderated by **Judi LaPoint** from the Summit Chamber of Commerce, opened a dialog about new and innovative programs to address the astronomical cost of healthcare in our region and the mental health crisis that is impacting our workforce. We are very fortunate to have **Jill Hunsaker Ryan** serving at the helm of the Colorado Department of Public Health and Environment. Jill just recently was an Eagle County Commissioner, and prior to that served as the Director of Public Health for the county. It is so important that we have a local advocate from our region as we push forward with new programs which go against the norm. The panel included discussions on two “disruptors” currently underway to do just that:



Chris Romer, President and CEO from the Vail Valley Partnership talked about the One Valley Healthcare Program, a comprehensive and cost-effective alternative to traditional plans. While not health insurance, the program provides 100% coverage for preventative care, options for co-payment features with 100% coverage, and addresses unforeseen medical expenses, such as illness and injury. **Tamara Drangstveit** talked about the newly-formed Peak Health Alliance, a first-of-its-kind health care collaborative in Summit County that is being billed as a potential, serious long-term fix to high health care costs in the mountains. Finally, **Jennifer McAtamney**, the newly-appointed Executive Director for Building Hope, talked about this new program being funded in part by a mill levy which passed last November. Building Hope is a community wide initiative designed to create a more coordinated, effective and responsive mental health system that promotes emotional health, reduces stigma, and improves access to care and support for everyone in Summit County.

Sustainable Tourism

Public Lands: Our most Valuable Tourism Asset

Scott Fitzwilliams, Forest Supervisor for the 2.4 million acre White River National Forest, gave a presentation which sought to answer the question: are we loving our public lands to death? Our public lands attract millions of visitors to our region each year, and serve as a major driver of our economy. Scott touched on positive strategies the Forest Services is working on to preserve our nature environment as well as the guest experience. These solutions include a permitting system to highly-visited sites in the national forest including Hanging Lake near Glenwood Springs and Conundrum Hot Springs near Aspen.

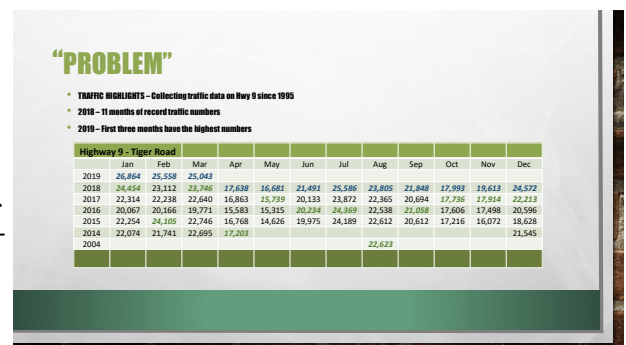


Managing Public Services in Wake of Surging Visitor Numbers



Shannon B. Haynes, Assistant Town Manager for the Town of Breckenridge gave a talk on strategies the town is formulating to manage public services including transportation, parking, and emergency services in the wake of not only surging visitor numbers, but increased full time population in our mountain towns. Shannon painted the picture using a weekend in January this year which resulted in the "Perfect Storm: it was the weekend of January 26th and 27th. ...there

were multiple large events going on at the same time that weekend in Summit County including the International Snow Sculpture Competition which draws a large crowd on its own, Ice Castles in Dillon, fireworks in all the towns....the XGames in Aspen may have had some impact on at least I-70 traffic....combined with the fact that it was a weekend in the height of the ski season in a year we have been experiencing great snow! Visitor numbers were through the roof, as evidenced by traffic count data: traffic on Highway 9 in Breckenridge was over 35,000 cars each day on that weekend...that is a lot of traffic! This perfect storm created issues for first responders trying to get to calls, long delays for transit services, a very poor parking experience, and unhappy locals and visitors. Some strategies the town is working on to avoid such events in the future include developing and implementing a balanced parking and multi-modal transportation plan that preserves the character of the community and encourages reduction in car use, paid parking on Main Street, and coordinating events better to spread out crowds more and ensure the event brings a quality experience to both locals as well as visitors.



All presentations from the 2019 Regional Economic Summit can be found here:

[NWCCOG EDD Website](#)

SAVE THE DATE FOR NEXT YEAR'S SUMMIT!

Thursday, May 7, 2020

THANK YOU TO OUR SPONSOR AND PARTNERS!



COLORADO
Department of Local Affairs

Grand County, Colorado
**ECONOMIC
DEVELOPMENT**





PROGRAM UPDATES

To: NWCCOG Council
From: NWCCOG Staff
Date: May 22, 2019
Re: Program Updates

The following are events of note occurring since the March 28, 2019 NWCCOG Council meeting.

Administration/Regional Business – *Jon Stavney, Executive Director*

Get ready to see us everywhere starting this month. Since the March meeting we have received our 8 **RAV4 fleet** vehicles! Staff is very excited about the new look. The 5 elevator inspection program field staff, including Director Harris and I, are especially excited about the plan to assign vehicles to begin daily work from home rather than reporting first to the office. This will be a more efficient use of time as well as an appreciated privilege. I have drafted a NWCCOG Assigned Vehicle Agreement form for each to sign to establish guidelines and expectations. I share this so you are not surprised if you see or hear that a NWCCOG RAV4 is parked in a driveway overnight on a regular basis.



I want to thank NWCCOG Staff as well as Sam Light, Attorney for CIRSA, for thoughtful and very thorough input on the update to the **Employee Handbook**. This is a lot of work to update regularly. Including staff in the process improves the document, reinforces the content, and allows staff take ownership. We do this will all policies as well (some just get reviewed by Directors).

I also want to thank all of our speakers and panelists for a fantastic second **Economic Summit**. Feedback is included in this packet. I can't speak for Rachel, but the second time around required significantly less anxiety and effort to produce. The speaker lineup was amazing. Please remember to thank DOLA for funding this.

Per recommendation from Heather Sloop, I reached out to Cheryl Dalton at Routt County about hosting this fall's **Disaster Workshop in Steamboat**. She agreed and is excited to get planning. Stay tuned for a save the date announcement.

As has been the case for most of the past 12 months, especially since December, much of my time and focus has been on working closely with Nate Walowitz on getting **Project THOR** off the ground. More on that at the meeting. It is my main "excuse" for not getting to the **NWCCOG website** rework.

For all the regional challenges in filling positions, **NWCCOG attracts excellent talent**. We are currently looking to hire an in-house, full time Fiscal Assistant, so pass it on. Cora Winters is retiring at the end of May. Her "replacements," in the Elevator Program Office are Sue and Bryanne are doing marvelously. Weatherization, after making a number of hires in the past year, has expanded their service model so successfully that they are approaching a state of continuous hiring. We are really fortunate to have such a strong reputation, great managers to be able to retain and attract such excellent people.

Economic Development District (EDD) – Rachel Lunney, Director

Program update is in memo elsewhere in packet.

Alpine Area Agency on Aging (AAAA) – Erin Fisher, Director

Upcoming Save the Dates

- Caregiver Conference: Glenwood Springs June 11
- Grand County Senior Law Day: Granby June 28
- Summit County Senior Law Day: Frisco September 11

Colorado Senior Advisor on Aging: Janice Blanchard has been hired as the new Senior Advisor on Aging in the Colorado Governor's Office.

Janice holds a Masters of Science in Aging and has worked for over 25 years at the local, state, national and even international levels -- and in academic, government and nonprofit organizations -- to promote a positive culture on aging. In Colorado, she has served as Chair of the Denver Commission on Aging, Director of the Denver Office on Aging, and Co-Chair of the Colorado Delegation to the 2005 White House Conference on Aging. Among other accomplishments, she was instrumental in the creation of the Denver Age Matters Initiative and the Silverprint Colorado Strategic Plan for Aging.



Here's what Janice has to say:

These are exciting times to be in the field of aging, especially in Colorado. We are not only in the midst of the much anticipated demographic transition, but also an unparalleled cultural transformation as a new generation seeks to redefine the second half of life. I look forward to being part of the Governor's team and to helping maximize the benefits these changes bring to Colorado citizens, communities, and businesses, as well as helping create innovative solutions to the challenges we face.

Administration for Community Living (ACL) Re-

Organization Survey: A re-organization plan for the Administration for Community Living (ACL) was published in the Federal Register on 5/8. The plan renames many of the current divisions within ACL, with some movement of programs from one office to another. Some of the title changes under the Administration on Disability suggest a downgrading (e.g., from Administration to Office), but absent full detail, it is unclear if that is the practical effect.



SPEAKERS • FREE LUNCH • PAMPERING • VENDORS



**11TH ANNUAL
Caregiver
11 JUNE 2019 CONFERENCE**
save the date!

8:15AM - 4:00PM • Glenwood Springs High School
(1521 Grand Avenue, Glenwood Springs)

- Open to all, including family caregivers, spousal caregivers, children caring for their aging parents, volunteers, adult day program staff, non-medical caregivers, dementia caregivers, assisted living staff, counselors, support group members, RNs, LPNs, CNAs, MSWs & more
- Nationally acclaimed and award-winning speakers including:
Angelo Fernandez, Megan Carnarius & Kim Mooney

Registration Now Open! RSVP by May 31
2019ColoradoCaregiverConference.eventbrite.com
or call 970.665.0041

A re-organization of regional offices is also included that n4a believes will result in significant changes to regional infrastructure. However, the Federal Register notice is unclear on what the specific changes are, or the impact of those changes.

At this level of re-organization, the Administration does not have to ask for permission from Congress. However, there are procedures and traditions that dictate how the Administration informs Congress and the public of such changes. In this instance, the House Appropriations Committee raised concerns regarding the Administration's re-organization in its FY 2020 Labor/HHS/Education spending bill, indicating that Congress should have had more notice of the changes and that it recommends consulting stakeholders on implementation.

American Society on Aging Conference: In April, Tina, Amanda, and Erin went to New Orleans to attend the American Society on Aging (ASA) Conference.

Over 3,000 attendees from across the nation and abroad attended the annual ASA Conference to learn, network and participate in the largest multidisciplinary conference covering issues of aging and quality of life for older adults.

There was even a little time after the conference was over to enjoy a dinner on a paddlewheel boat complete with live jazz music on the Mississippi (picture on left)!

Alpine Area Retired and Senior Volunteer Program (RSVP) – Tina Strang, AAAA Program Specialist

Year end for grant cycle 04/01/18-03/31/19:

RSVP Volunteers

- 25 Volunteers
- 1,291.70 Hours of Service
- 16,179.7 Miles Driven
- 92 Recipients
- 3 Volunteer Stations

AAAA Volunteers

- 46 Volunteers
- 5,648.50 Hours of Service
- 22,665.2 Miles Driven
- 3 Volunteer Stations

Events

- No new events
- Year End Progress Report submitted
- Year End Financial Report submitted
- Volunteer Satisfaction surveys received indicating a 85% promoter score
- Working with three external organizations to enroll as stations.
- Working with two internal programs to enroll as stations.

State Health Insurance Assistance Program (SHIP)/Senior Medicare Patrol (SMP) – T.J.

Dufresne, Health Insurance Assistance Coordinator

Over the last month we have worked on strengthening our partnerships throughout the region. We are in the midst of setting up our outreach and education events with their input. They have helped us to identify schedules, topics, and locations to enhance our efforts.

We are forging ahead in the volunteer management aspect of our program. We have subscribed to a platform that will allow us to efficiently tract new volunteers in the onboarding process, training, and time tracking. We will incorporate video conferencing and YouTube trainings through the platform.

Our program has seen an uptick in the calls regarding BrightHealth in Grand County. Middle Park Medical Center is no longer taking BrightHealth Advantage Plan Insurance. Patients have been taken by surprise. We have asked our partners to help us identify Medicare beneficiaries who have experienced a loss of health care access due to the situation. Our program has been in touch with the Division of Insurance to discuss ways we may be able to assist the beneficiaries affected.

A highlight of the month was to attend the Redstone senior luncheon. While there we held in-person assistance. Each person we individually met with were grateful and shared their love of their community. We also had a rousing conversation about fraud. We shared information about only a handful of fraud techniques to be aware of. They have asked for a presentation on ways to prevent, detect, and report fraud. We will prepare a Fraud Talk presentation and discussion event to be shared with all of our counties.

Elevator Inspection Program (EIP) – David Harris – Director

The EIP program reports the following staff changes: Cora Winters is retiring May 31, 2019, after 12 years with EIP. Sue Hobrock has been promoted to EIP Operations Manager, effective May 1, 2019. Bryanne Busato has been hired as our new administrative assistant.

The elevator enforcement program is ongoing and successful. There are currently 1603 of 1916 elevators with valid certificates of operation (CO) or temporary certificates of operation (TCO). At this time last year, approximately 800 elevators were operating without a valid certificate of operation. Since enforcement was implemented in July 2018, 193 Notice of Violations (NOV) have been issued. Of those 193 NOV's, 61 conveyances were sent to Notice of Enforcement (NEO).

Energy Program - *Nate Speerstra, Weatherization Program Specialist*

The Energy Program has completed 16 jobs in April for the Weatherization Assistance Program (WAP). That brings the total number of completed units to 66 for the program year. The crews at the New Castle office are about to wrap up a 15 unit low-income housing complex in Meeker which will bring us to within 18 units of the year's planned production with almost 2 months left in the program year. One of the four contracted residential solar panel installs is completed and generating electricity. The other 3 are in progress and will be online before the end of June. The contracting process for program year 19/20 for WAP is progressing. The proposed funding levels are 12% less than the current year's budget.

Because the Energy Program has diversified its revenue streams by adding the CARE program and the CIP Program the decline in WAP funding will not be as painful to our program as they were in years past. Our contract with the CARE Program this calendar year is for 150 homes. Energy Outreach Colorado has developed this program and the Energy Program administers it for Clear Creek, Grand, Park, and Chaffee counties. We also partner with 6 other agencies: CORE in Pitkin County, High Country Conservation in Summit, CLEER in Garfield, Walking Mountains in Eagle, Cloud City Conservation in Lake, and Yampa Valley Sustainability Council in Routt and Moffat Counties. Across this territory there are currently 128 applications already submitted. Our CARE auditors have evaluated 64 of the homes and 9 of those homes have been completed.

Northwest All Hazards Emergency Management Region (NWAHEMR) – *Kimberly Cancelosi,*

The region is currently working through the six step Threat and Hazard Identification and Risk Assessment (THIRA) and Stakeholder Preparedness Review (SPR). A regional workshop was held on April 17, 2019 with 34 people from 9 of the 10 counties and multiple agencies participated. The Region continues to collect data from stakeholders within the whole community. The NWAHEMR welcomes input from community members, non-profit groups, local and state government agencies. Please contact kcancelosi.nwc@gmail.com for the THIRA/SPR questioner and forms.

The region is reviewing Project Proposals for the 2019 State Homeland Security Grant Program (SHGP). Currently the amount of funds allocated to the region has not been determined. However, 2019 SHGP will be around the 2018 allocation.

The next NW Regional Meeting and THIRA/SPR Workshop 2 is scheduled for Thursday May 16, 2019 in Steamboat Springs.

Access and Functional Needs (AFN) Preparedness Planning for Rural Communities course is scheduled in May 2019. Through DHSEM the state is conducting AFN Needs Planners with Community Inclusion Forum in each of the states 9 regions. The NW Region four-hour Forum is set for August 21, 2019. The time and location are being determined. Some of the goals of the forum is to gather recommendations on building Pilot of Regional Access and Function Needs Planners (RAFNP); support inclusive planning; AFN information sharing; AFN Inclusive training and exercise planning; and ideas on how RAFNP's can gather AFN information, and provide support to the community.

Northwest Loan Fund (NLF) – *Anita Cameron, Director*

April brought three loan applications, one from Grand County and two from Routt County. These should be ready to present at the May 16 loan committee. Twice a year, the loan committee meets in person at a client business. May 16th, we are meeting at Eagle Climbing so that members can see the results of our funding.

Northwest Region Healthcare Coalition (NWRHCC) – *Darcie Bentz, Coalition Coordinators and Jon All Clear* Emergency Management managed an HCC Summit at the Hotel Colorado at the end of April. The guidelines for Coordinators came out for this next fiscal year (starting July 1) which dictate the HCC coordinators need to live within the region, so All Clear has notified the group that they will no longer be coordinators as of July 1. They will complete this year's scope of work. There is significant discussion among HCC leadership with CDPHE to change the model to allow alignment with a First Responders group rather than parallel to the All Hazards group as it was designed two years ago. Lots of inside baseball on that.

Regional Transportation Coordinating Council (RTCC) – *Chelsey Voden, Mobility Manager*

The Mountain Ride Transportation Resource Call Center (One-Call/One-Click) is continuing to be in demand. Following are the number of one-way trips and associated services by county booked through the Call Center from the first full year of operation, January 2015 through March 31, 2019:

	2015	2016	2017	2018	2019
	Jan- Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-March
<u>Trip Count by County</u>	<u>Trips</u>	<u>Trips</u>	<u>Trips</u>	<u>Trips</u>	<u>Trips</u>
Eagle	692	772	1,344	1,969	543
Garfield		4	12	8	0
Grand*	1,148	3,697	5,511	4,990	847
Jackson	23	68	39	202	0
Park	178	2,299	3,478	3,964	852
Pitkin	441	224	827	850	175
Routt	1,895	1,047	1,149	7	0
Summit	723	430	910	1,100	482
Other		5		2	0
Trip by County Total:	5,100	8,546	13,148	13,090	2,899

*all trips including self-drive, taxi, GCCOA NEMT, and OAA.

CDOT released the notice of funding availability for the 5310 2020 Mobility Management grant the last week of March. We have been working to gather needed information for the grant, this year we will be asking for \$160,000. Of the \$160,000, 20% will be local match from transit agencies that include Eco, Summit Stage, RTFA, The Lift and Steamboat Transit. The grant will be completed on May 10 and is due to CDOT by May 13.

On April 12 Molly attended a very informative training on compassion fatigue awareness for transit providers. On April 10 Robin attended a training on Digital Marketing Fundamentals so that we can re-strategize on how to better reach people in our region. We have been working on revamping our marketing strategy over the last several weeks so that we can use our time over the summer effectively and increase our ridership and program awareness.

April 19 Chelsey attended the Inter-mountain TPR meeting to discuss the transit planning and construction that will be happening in the region over the summer. Some projects include repaving I-70 through Officers Gulch and Glenwood Canyon as well as trying to clean up avalanche debris on the recreational trail between Frisco and Copper.

Lastly we had our second quarter RTCC meeting on May 1. This meeting was focused on first/ last mile transportation options for transit users. Eco Transit conducted a study over the last several months to identify what options might work best for the transit users in their region. Jared Barnes presented their findings to the group. One option that is being implemented is the use of taxi service to and from the last mile destination of the Edwards Medical Center. This project includes several partners including Mountain Ride, Eco Transit, Ride Taxi and Mountain Family Center. Someone who needs to get from the bus stop at Freedom Park to the Edwards Medical Center calls Mountain Ride and we will arrange a ride for them with Ride Taxi. The program was implemented in the beginning of March and we have provided 8 one way trips to date. We look to increase this with our improved marketing strategy over the summer.

Broadband Program – *Nate Walowitz, Regional Broadband Coordinator*

Program update provided at joint Council Meeting with Broadband Steering Committee.

Water Quality & Quantity Committee (QQ) – *Torie Jarvis, Director* and **Watershed Services & Summit Water Quality Committee (SWQC)** – *Lane Wyatt, Director*

- QQ's next meeting is scheduled June 14, 2019 from 10 AM to 3 PM in Carbondale at the Third Street Center. Join us!
- The Legislative Session ended on Friday, May 3, 2019. The Water Plan received funding from the General Fund for the first time, and this session saw the reorganizing of severance tax funding pays for many programs, including important water programs. The Legislature will send a ballot question to voters on whether to allow sports betting, with most revenues benefiting the Colorado Water Plan. And SB 19-181 passed, marking the most significant overhaul of the regulation of oil and gas in the state since the Oil and Gas Conservation Act of the 1950s. Two instream flow bills which QQ supported did not pass the legislature this year, and QQ will be engaged in conversations about those bills and the instream flow program generally over the summer.
- The Water Quality Control Commission (WQCC) is beginning the water quality standards-setting rulemaking for the Upper Colorado Basin. QQ is a party to the rulemaking. The process culminates with a hearing to adopt new rules on June 10, 2019. The schedule is available at the end of the water quality updates memo, available at this link.
- The Environmental Protection Agency and the Army Corps of Engineers recently issued a proposed draft rule revising the Clean Water Act definition of "waters of the United States." A memorandum outlining the 2019 Proposed Rule and possible impacts to QQ members is available in the meeting board packet and at this link. The definition of "waters of the United States" ("WOTUS") determines which bodies of water fall under jurisdiction of the Clean Water Act ("CWA"). For Colorado, the 2019 Proposed Rule would primarily affect activities requiring dredge and fill permits under Section 404 of the CWA, issued by the Corps. Members directed QQ to prepare comments to the federal agencies about this 2019 Proposed Rule, based on the member memo. Those comments were submitted April 14th and are available here.
- QQ members participate in Growing Water Smart in the Headwaters Workshop April 24-26. In conjunction with finalizing our land use and water assessment project, many QQ members joined Sonoran Institute and QQ in a three-day training on land use and water, including regional teams from Summit and Gunnison Counties, and teams from Grand County, Garfield County, and the Town of Eagle.
- Watershed Services has been coordinating with QQ, Summit County and the Town of Breckenridge in the Upper Colorado River Standards and Classifications WQCC Rulemaking. Our involvement is to help protect investments by local governments in a CERCLA cleanup project from being put at undue risk due to proposed changes in water quality standards.
- Watershed Services submitted a 2020 work plan for CDPHE funding for water quality planning activities in Region 12..

Finished Water

A PHOTOGRAPHIC PROFILE

<https://doi.org/10.1002/opfl.1120>



The Town of Walden's solar array illustrates how tomorrow's sustainable power generation is affordable today for water systems of all sizes.

COLORADO TOWN IMPLEMENTS FLOATING SOLAR ARRAY TO HELP POWER WATER TREATMENT

Walden, Colo., a small town of about 600 residents, implemented the state's first-ever floating solar array to provide a renewable and supplemental energy source to treat drinking water for the town, school district, and county offices. The project highlights the positive impact a small town can have on a community's overall sustainability.

"This is a monumental project for our town and will help to further our reputation as a leader in sustainability," said Jim Dustin, Walden's mayor. "This project is a testament to what can be achieved with a little bit of sun, multiple state agencies, and private industries working together for one common goal, and it provides a great example for other towns across the state and country to emulate."

In addition to funding secured through the Colorado Department of Local Affairs, the project was made possible through a performance contract with Johnson Controls that was supported by the Colorado Energy Office. Through the contract, Walden is guaranteed energy savings and approximately 2.5 million kW•h over the next 20 years.

PROJECT SPECIFICS

Operator: Town of Walden

Designer/Contractors: Ciel & Terre, a floating rack manufacturer, in partnership with the nonprofit organization GRID Alternatives Colorado, a leader in making clean, affordable solar power and jobs accessible to low-income communities.

Johnson Controls was the energy performance contractor.

Completion Date: Fall 2018

Water Source: The array sits on a pond outside the town's water treatment facility.

Technology: Floating solar array

Project Cost: \$400,000

Service: The array will save \$10,000 a year in electricity costs and has the potential to completely power the town's drinking water facility, which delivers potable water to residents and public buildings in and around northwestern Colorado's Jackson County. The array will also help conserve water by limiting pond evaporation and potentially minimize algae growth in the pond.

Physical Size: Array capacity is 75 kW.

PHOTOGRAPH: TOWN OF WALDEN (COLO.)