



AGENDA

Thursday, August 22, 2019

Summit County Community & Senior Center Hoosier Room
83 Nancy's Place, Frisco, CO
10:00am – 2:00pm

VIDEO & PHONE CONFERENCE INFORMATION

ZOOM Meeting

- Join from PC, Mac, Linux, iOS or Android: <https://zoom.us/j/841288330>
- Phone: 1-669-900-6833
- MEETING ID: 841 288 330

NWCCOG COUNCIL & EDD BOARD MEETING

10:00 a.m.	1.	Call to Order & Introductions – Patti Clapper for Karn Stiegelmeier, NWCCOG Council Chair, and Diane Butler, EDD Board Chair	
	2.	Roll Call and Determination of Quorum	
	*3.	ACTION COG & EDD: Minutes of May 23, 2019 Council & EDD Board Meeting	Pgs. 3-4
	*4.	ACTION COG: Minutes of July 11, 2019 Council Meeting	Pgs. 5-7
	*5.	ACTION COG: Financials <ul style="list-style-type: none"> - NWCCOG – List of Payments - NWCCOG – Balance Sheet - NWCCOG – Statement of Revenues and Expenditures - Northwest Loan Fund – Balance Sheet - Northwest Loan Fund – Budget vs Actual 	Pgs. 8-32
	6.	UPDATE COG: NLF Reports <ul style="list-style-type: none"> - Documents are for review, not approval. - Northwest Loan Fund – Risk Ratings - Northwest Loan Fund – Portfolio Summary 	Pgs. 33-42
10:15 a.m.	*7.	ACTION COG: Proposed 2020 Member Dues <ul style="list-style-type: none"> - Proposed 2020 NWCCOG Dues require approval from Council before notices can be sent out. - 2020 NWCCOG Dues Calculation Spreadsheet and Memo, Jon Stavney - Approved 2020 QQ Dues spreadsheet –no change - I move to accept the Proposed Member Dues calculations as presented... 	Pgs. 43-46
10:30 a.m.	*8.	ACTION COG: NWCCOG Policy: Letters of Support <ul style="list-style-type: none"> - At July meeting Jon discussed desire for clarity from Council on discretion regarding issuing letters of support on behalf of the organization. After nuanced discussion at Council and again at a staff meeting, Jon has drafted a policy for discussion, and adoption if minimal edits are required. 	Pgs. 47-48
10:45 a.m.	*9.	ACTION COG: Summit County BOCC has drafted a comment letter on Ski Area Fee Retention Bill. <ul style="list-style-type: none"> - There have been no communications with NWCCOG since last meeting regarding possible amendments in alignment with previous comments. Seeking Council direction on drafting a letter on the proposed legislation, perhaps modeling on 	Pgs. 49-50
11:00 a.m.	10.	INTRODUCTION COG: Kay Henze, Director, Business Innovation and Partnerships, Broadband Office, Governor's Office of Information Technology. <ul style="list-style-type: none"> - NWCCOG works closely with multiple state agencies on broadband, notably DOLA, CDOT, Broadband Deployment Board, SIPA, Tony Neil Graves and also OIT. Director Henze will share how OIT is involved in statewide broadband deployment. 	
11:10 a.m.	11.	Member Updates: Roundtable on Local Items of Regional Interest	

11:45 a.m.	12.	NWCCOG OTHER ITEMS FYI: <ul style="list-style-type: none"> - Two letters to Postmaster from Congressman Tipton's office, Pg. 51 - Release BLM Moves to GJ, and Governing Magazine article on same, Pg. 55 - Senator Bennet's office letter on fire fix, Pg. 58 - Final Amicus Brief on Windy Gap—approved at July meeting, Pg. 62 	Pgs. 51-76
11:50 a.m.	13.	Legislative Updates	
12:00 p.m.		Lunch from Ridge Street Kitchen for those who RSVP to office@nwccog.org by Monday, August 19, 2019.	
12:15 p.m.	14.	PRESENTATION EDD: Northwest Colorado Small Business Development Center (SBDC) Update, Erin McCuskey, Regional Director	
12:30 p.m.	*15.	PRESENTATION and ACTION EDD: 10-Year Review of NWCCOG Economic Development Program, Rachel Lunney <ul style="list-style-type: none"> - Memo: review 2019 CEDS goals, objectives with progress update - EDD review PPT is on NWCCOG Website: http://nwccog.org/about/meetings/ - Council to provide feedback on which should be extended, deleted or added for 2020 	Pgs. 77-82
	16.	Program Updates: See memo in packet	Pgs. 83-93
1:30 p.m.	17.	Continued Member Updates <i>as necessary</i>	
	18.	New Business	
2:00 p.m.	*19.	Adjourn NWCCOG Meeting	
<p style="text-align: center;"><u>NEXT NWCCOG MEETING:</u> Thursday, October 24, 2019 at Grand View Community Space 395 E. Lionshead Circle, Vail, CO, 10am – 2pm Primary Business, review and approve 2020 NWCCOG Budget</p>			
<p><u>NWCCOG Officers:</u> NWCCOG Council Chair – Karn Stiegelmeier NWCCOG Council Vice-Chair – Patti Clapper NWCCOG Council Secretary-Treasurer – Carolyn Skowyra</p>			
<p><u>NWCCOG Executive Committee:</u> Region XII county members – Karn Stiegelmeier, Patti Clapper, Jeanne McQueeney, and Kristen Manguso. With one remaining vacancy. Municipal members – Alyssa Shenk, Andy Miller, Carolyn Skowyra, and Patty McKenny.</p>			



Northwest Colorado Council of Governments

NWCCOG Council & EDD Board Meeting

May 23, 2019

Breckenridge Grand Vacations Community Center

Hopefull/Discovery Room

Council & EDD Board Members Present:

Alyssa Shenk, Town of Snowmass Village (phone)
Andy Miller, Town of Fraser
Anne McKibbin, Town of Eagle
Bill Shrum, Town of Eagle
Carolyn Skowyra, Town of Dillon
Chris Romer, Vail Valley Partnership
Coby Corkle, Jackson County
Deborah Shaner, Town of Frisco
DiAnn Butler, EDD Grand County
Jeanne McQueeney, Eagle County
Jessica Valand, Colorado Department of Labor & Employment
Jeannie Fancher, Town of Avon
Jim White, Grand Lake (phone)
Kathi Meyer, City of Steamboat Springs
Kathryn Dziedzic, Aspen Chamber of Commerce
Jo McQueary, Town of Walden
John Bristol, Steamboat Chamber of Commerce
Karn Stiegelmeier, Summit County
Merrit Linke, Grand County
Patti Clapper, Pitkin County

Others Present:

Betsy Bair, Senator Gardner's Office
Eric Miller, Clifton Larson Allen
Julie McCluskie, CO House District 61
Matthew Kireker, Senator Bennet's Office

NWCCOG Staff:

Elaina West
Jon Stavney
Mike Kurth
Rachel Lunney

Call to Order:

Karn Stiegelmeier, NWCCOG Council Chair at 10:06am. Roundtable introductions were completed, and a quorum was present for the groups.

Approval of January 24, 2019 NWCCOG & EDD Board Meeting Minutes and April 10, 2019 Executive Committee

Meeting Minutes:

M/S/P Carolyn Skowyra/Jeanne McQueeney to approve the January 24, 2019 NWCCOG & EDD Board Meeting Minutes and April 10, 2019 Executive Committee Meeting Minutes with a minor correction.

Financials:

M/S/P Carolyn Skowyra/Patti Clapper to approve the May financials as presented.

CORA Policy:

Barbara Green and our CIRSA counsel approved the revisions. Council decided to postpone approval until Alyssa Skenk reviewed.

M/S/P Patti Clapper/Jeanne McQueeney to postpone approval of CORA policy to July meeting.

2019 Employee Handbook:

The last NWCCOG Employee Handbook was updated and approved by council in 2017. The 2019 changes are a combination of employee and director feedback. CIRSA counsel has read over and approved changes.

M/S/P Patti Clapper/Anne McKibbin to approve 2019 NWCCOG Employee Handbook as presented.

2018 Independent Audit:

Eric Miller, of Clifton Larson Allen LLP, reviewed the 2018 audit with the council.

M/S/P Patti Clapper/Carolyn Skowyra to accept the 2018 Independent Audit as presented.

Local Auditors Spreadsheet:

Per the council's request, Jon created and shared a spreadsheet of the auditors our region's entities use. You may find spreadsheet in the May 23, 2019 meeting packet: <http://nwccog.org/about/meetings/>.

NWCCOG Member Survey Results:

Jon reviewed the most recent member survey results which comprised of responses from membership staffers and elected officials. The council asked if NWCCOG is able to look into and reach out to the entities that did not respond. You may find the survey results in the May 23, 2019 meeting packet: <http://nwccog.org/about/meetings/>.

NWCCOG Council and EDD Board Joint Session with Broadband Committee:

The Broadband Committee spoke with the council about their current projects in the region, program and director funding, and the future of the broadband program.

Presentation: Trailing Spouses Initiative, Chris Romer, Vail Valley Partnership

You may find initiative information sheets on our website: <http://nwccog.org/about/meetings/>.

Presentation: Update on CDLE / Workforce Center/Workforce System update for the Rural Resort and Northwest Regions, Jessica Valand, Regional Director, Northwest & Rural Resort Workforce Regions, CDLE

You may find Jessica's PowerPoint presentation on our website: <http://nwccog.org/about/meetings/>.

Member Updates:

Due to time, the council agreed to skip member updates for this meeting.

New Business:

There was none.

Adjournment:

M/S/P Patti Clapper/Jo McQueary adjourned the NWCCOG Council meeting at 2:06pm.

Karn Stiegelmeier, NWCCOG Council Chair

Date

DiAnn Butler, EDD Chair

Date



Northwest Colorado Council of Governments

NWCCOG Council Meeting

Thursday, July 11, 2019

Colorado Mountain College, Room #307
1402 Blake Ave., Glenwood Springs, CO

Council Members Present:

Andy Miller, Town of Fraser
Anne McKibbin, Town of Eagle
Bill Infante, Town of Basalt
Carolyn Skowyra, Town of Dillon
Jennie Fancher, Town of Avon
Karn Stiegelmeier, Summit County
Keith Riesberg, Town of Winter Park
Matt Langhorst, City of Glenwood Springs
Patti Clapper, Pitkin County
Skippy Mesirow, City of Aspen

Others Present:

Betsy Bair, Senator Garner's Office
Jenn Ooton, City of Glenwood Springs
Matt, Senator Bennet's Office
Watkins Fulk-Gray, Town of Basalt

NWCCOG Staff:

Bryanne Busato
Jon Stavney
Rachel Lunney
Torie Jarvis

Call to Order:

Karn Stiegelmeier, NWCCOG Council Chair called the NWCCOG Council Meeting to order at 10:03 a.m. Roundtable introductions were completed, and a quorum was present for the group.

Consent Agenda Items:

Consent Agenda comprised of the March 28, 2019 NWCCOG Council meeting minutes, NWCCOG financials, and CORA policy.

M/S Karn Stiegelmeier/Patti Clapper to approve consent agenda items as presented.

Passed: Yes

YVEA Support Letter:

After Jon explained that he put this in as example of many support letters staff drafts for upcoming discussion it was passed.

M/S Carolyn Skowyra/Keith Riesberg to approve the YVEA support letter as presented.

Passed: Yes

Approve and authorize Executive Director to submit DOLA Grant in August Cycle for funding NWCCOG Regional Broadband Director for amount and duration TBD through discussing with DOLA representative:

The council discussed a multi-year contract for Nate. Jon has yet to draft the grant. He summarized the terms which he and DOLA had previously discussed. Jon will be writing it for 2-year funding at 50/50 between NWCCOG and DOLA to continue work, but one concession was that DOLA would like to have RBD position serve a much larger portion of the state. Region 10 will be requesting a similar position. This is to meet the needs of DOLA's commitment to spend \$5M each of 5 years on rural broadband. Support from local jurisdictions was requested. Jon to send approval letter drafts to each jurisdiction. Application due by August 1, 2019.

M/S Patti Clapper/Anne McKibbin to approve and authorize Executive Director to submit DOLA Grant in August Cycle for NWCCOG Regional Broadband Director funding.

Passed: Yes

Confirm that NWCCOG Executive Director or Program Directors have authorization to write letters of support on behalf of NWCCOG for local projects, programs and grant applications as well as for any member jurisdiction or Project THOR participant without specific authorization from NWCCOG Council for clearly non-controversial matters:

Council discussed if there is a need to create policy and procedures for letters of support written on behalf of the jurisdictions by NWCCOG Executive Director or Program Directors. Karn thinks when there is financial impact that would

affect community budgets council should weigh in. Patti would like a policy in place to review letters and have a set turnaround time. Bill agrees with Patti, and believes a procedure like such would hold each person more accountable. Overall, consensus that there should be a policy that gives each jurisdiction forty-eight hours to respond, wording in draft support letters should be simplified, and the procedure should not create competition between jurisdictions. Jon to draft for upcoming meeting for discussion.

Ski Area Fee Retention Bill 2019 Version:

Matt with Senator Bennet's Office – progress has been slowed due to Dustin on paternity leave, however, the bill is on the floor and they are working on the revisions and gathering feedback is still in progress. Bennet's office still supports the bill. Bennet's office is working to make fees substantial enough to help with other White National Forest projects. Would like to set up a call with NWCCOG, SWCCOG, Garner's Office and ski report representatives to better address the issues and concerns of the bill.

Overall, council still thinks the bill is a good idea, however, believes the bill needs more than just a few adjustments. The forest is producing funds but the funds are not coming back to the forest. Concerns of understaffing in the Park Rangers is a major issue, the funds for a project maybe there but not enough staff to implement.

Betsy updates group that bill is on the floor as originally written, however, they are working on the revision. Each jurisdiction is to write up facts, concerns and points, send to Jon to send a collective thoughts email to Matt. NWCCOG to potentially re-write letter of support after the revision is seen; the last letter's position still stands.

Request by QQ for NWCCOG as 208 regional water quality planning agency to submit an amicus brief in the case that Save Our Colorado and other environmental groups have brought against the U.S. for issuing a 404 permit for the Windy Gap Firing Project:

Torie called executive session, however, Andy Miller requests for a discussion on the QQ topic before talking brief specifics in the executive session. Torie gives general overview of the memo that was provided in the meeting packet. Overall, group consensus is it is important to have a seat at the table; therefore, the Amicis must move forward. Executive Session is then held from 11:07am -11:18am. Torie is to move forward with drafting the Amicis. July 25, 2019 is submission date. Any questions must go through legal counsel: Torie or Barbra. Concerns and questions must be addressed prior to July 22, 2019.

M/S Keith Riesber/ Patti Clapper to enter executive session.

Passed: Yes

M/S Patti Clapper/Bill Infante to end executive session.

Passed: Yes

M/S Patti Clapper/Carolyn Skowyra to authorize Torie to continue drafting Amicus.

Passed: Yes. Andy Miller abstained.

Mountain Corridor Priorities I-70 Coalition, NWCCOG and Transportation:

Should NWCCOG adopt I-70 coalition priorities? There was general agreement that the priorities in the I-70 Coalition document are good, but not comprehensive enough to encompass what both TPRs in the region also see as priorities. Overall, council believes it is important to be a part of the conversation with the I-70 Coalition and TPR. Jon shared some thoughts on how between I70C and TPRs there may be opportunities missed that other regions which are more integrated with regard to regional transportation may have an advantage. He is visiting Pikes Peak COG and continuing discussions with Margaret.

Jon to "Run" for Temporary Local Commission for the Town of Eagle:

Consensus is Jon would be a great resource and benefit to Town of Eagle's commission. The minor concern is workload balance; with the position being temporary creates less concern. Council agrees the decision is up to Jon.

202 Census Updates:

Most entities present had complete count efforts underway. It was agreed that it was valuable for Rachel to share what is working (local success strategies and stories) with continued email blast update to the jurisdictions.

Council breaks for lunch.

Avon Request to update the 2008 NWCCOG Second Home Study:

Rachel sums up page 38 in meeting packet. Council would like to gather more from their jurisdictions on how the information of second home ownership information would be used to benefit them. Overall, agreement is that whether a survey or research is done it should gather more information about short-term rental impacts, employment created, and how to create and control sustainable growth. The interest is on the impacts of affordable housing for full-time residents. Patti and others wanted to discuss what value next studies may have to their planning staffs. This is an open discussion still.

Member Updates

City of Aspen, Skippy Mesirow – Welcome Skippy as a council member.

Town of Eagle, Anne McKibbin – Post Office Issue: not enough PO BOXES for residents, new development coming and no mail service available, reliability issue, lack of parking, and understaffed. Consensus, this is happening across all jurisdictions. Betsy and Matt – office’s aware of these problems; want to bring in top tier postal service executive to meet with the group to discuss solutions.

NWCCOG Executive Director, Jon Stavney – THOR won the Community Project of the Year award at Mountain Connect 2019 and was the featured Keynote Lunch presentation.

Town of Basalt, Bill Infante – Bill updated council on the town's mil levy refund issue which the town is taking to the voters in November. Mill Levey needs to be approved, or else the Mil Levey will go from 9.597 to 2.35 which would be a huge devastation to the town; services will be cut back majorly. Refund back to voters is around \$2 million. Lawyers are currently working on ballot wording.

Pitkin County, Patti Clapper – Working on bringing back the ability of Real Estate Transfer Tax, big push for this to pass is coming.

Summit County, Jon Staveny and Rachel Lunney – County and towns considering taking minimum wage question to the voters. Jon to attend worksession, perhaps survey other NWCCOG members.

Adjournment:

M/S Patti Clapper/Carolyn Skowrya/Adam Miller to adjourn the NWCCOG Council Meeting at 1:14 p.m.

Passed: Yes

Karn Stiegelmeier, NWCCOG Council Chair

Date

Northwest Colorado Council of Governments

List of Bills by Class

June 2019

Accrual Basis

	Type	Date	Name	Amount
* COG PROGRAM FUNDS				
1100- Regional Business				
	Liability Check	06/01/2019	County Health Pool	1,802.88
	Credit Card Charge	06/03/2019	Food Kingdom	25.16
	Credit Card Charge	06/03/2019	Costco	51.53
	Credit Card Charge	06/03/2019	Eagle Diner	35.42
	Credit Card Charge	06/03/2019	Amazon.com	117.11
	Credit Card Charge	06/03/2019	Best Western	104.99
	Credit Card Charge	06/03/2019	Sunshine Cafe	35.16
	Credit Card Charge	06/03/2019	Jimmy Johns	46.26
	Credit Card Charge	06/03/2019	Chipotle	10.95
	Credit Card Charge	06/04/2019	Best Western	94.49
	Credit Card Charge	06/05/2019	Uptown on Main	36.29
	Credit Card Charge	06/12/2019	Target	32.48
	Credit Card Charge	06/13/2019	Big Shooter Cafe	14.50
	Credit Card Charge	06/17/2019	Red Buffalo Coffee & Tea	10.81
	Check	06/20/2019	Enterprise Fleet Management	744.00
	Bill	06/20/2019	Black Diamond Gourmet	861.32
	Bill	06/21/2019	Showtime Sign & Shirt Co	20.00
	Credit Card Charge	06/25/2019	O-A Bistro	17.75
	Bill	06/26/2019	Town of Walden (vendor)	2,938.72
	Credit Card Charge	06/26/2019	Best Western	107.99
	Bill	06/28/2019	North Star Consulting Group	1,143.00
	Bill	06/30/2019	Wex Bank	118.20
Total 1100- Regional Business				8,369.01
1200- Broadband				
	Liability Check	06/01/2019	County Health Pool	1,802.88
	Credit Card Charge	06/03/2019	Chipotle	51.53
	Credit Card Charge	06/03/2019	Best Western	109.99
	Credit Card Charge	06/03/2019	Moe's Original BBQ	11.98
	Credit Card Charge	06/03/2019	ZOOM.US	14.99
	Credit Card Charge	06/03/2019	Red Buffalo Coffee & Tea	5.05
	Bill	06/04/2019	Verizon Wireless Services	51.48
	Credit Card Charge	06/10/2019	Mountain Connect	299.00
	Credit Card Charge	06/10/2019	Keystone Resort	391.58
	Credit Card Charge	06/17/2019	ZOOM.US	14.99
	Bill	06/19/2019	UNUM Life Insurance CO of America	76.50
	Bill	06/20/2019	Black Diamond Gourmet	
	Bill	06/20/2019	Kissinger & Fellman, PC	427.00
	Credit Card Charge	06/25/2019	Snake River Saloon	639.60
	Bill	06/28/2019	Mammoth Networks	54,450.75
Total 1200- Broadband				58,347.32

	Type	Date	Name	Amount
1300 - Project THOR				
	Bill	06/26/2019	Graybar Electric	38,672.94
	Bill	06/26/2019	Graybar Electric	8,522.28
	Bill	06/28/2019	Graybar Electric	219.38
Total 1300 - Project THOR				47,414.60
2100- Elevator Inspection				
	Liability Check	06/01/2019	County Health Pool	1,455.89
	Liability Check	06/01/2019	County Health Pool	792.65
	Liability Check	06/01/2019	County Health Pool	1,802.88
	Liability Check	06/01/2019	County Health Pool	1,030.33
	Liability Check	06/01/2019	County Health Pool	1,469.38
	Liability Check	06/01/2019	County Health Pool	24.00
	Liability Check	06/01/2019	County Health Pool	761.20
	Liability Check	06/01/2019	County Health Pool	472.07
	Credit Card Charge	06/03/2019	Target	13.49
	Credit Card Charge	06/03/2019	Office Max	41.25
	Credit Card Charge	06/03/2019	NAESAI International	175.00
	Credit Card Charge	06/03/2019	Aspen Parking	12.90
	Credit Card Charge	06/03/2019	Silverthorne Car Wash	2.00
	Credit Card Charge	06/03/2019	Aspen Parking	7.00
	Credit Card Charge	06/03/2019	The Village Parking	15.00
	Credit Card Credit	06/03/2019	Ace Hardware	-24.92
	Credit Card Charge	06/03/2019	Stinker	27.47
	Credit Card Charge	06/03/2019	Copy Copy INC	2.65
	Credit Card Charge	06/03/2019	Lowes	9.98
	Credit Card Charge	06/03/2019	City Market	2.92
	Credit Card Charge	06/03/2019	Walmart	9.82
	Credit Card Charge	06/03/2019	Avon gas station	6.60
	Credit Card Charge	06/03/2019	Elevator World	239.41
	Credit Card Charge	06/03/2019	Home Depot	120.38
	Credit Card Charge	06/03/2019	NAESAI International	175.00
	Credit Card Charge	06/03/2019	Gypsum Car Wash	11.00
	Credit Card Charge	06/03/2019	Shell Oil	34.19
	Credit Card Charge	06/03/2019	Blue River Car Wash	3.75
	Credit Card Charge	06/03/2019	Expedia	2.58
	Credit Card Charge	06/03/2019	Expedia	19.00
	Credit Card Charge	06/03/2019	Office Max	29.99
	Credit Card Charge	06/03/2019	United Air	227.30
	Credit Card Charge	06/03/2019	Spirit Airlines	77.30
	Credit Card Charge	06/03/2019	Family Dollar	5.61
	Credit Card Charge	06/03/2019	Conoco	2.04
	Credit Card Charge	06/03/2019	City Market	4.89
	Credit Card Charge	06/03/2019	Frontier Air	377.60
	Credit Card Charge	06/03/2019	Travel Guard Group	10.95
	Credit Card Charge	06/03/2019	Windy City Pizza	6.97

Type	Date	Name	Amount
Credit Card Charge	06/03/2019	Hotels.com	723.78
Credit Card Charge	06/03/2019	Windy City Pizza	2.72
Credit Card Charge	06/03/2019	Safeway, Inc.	3.86
Bill	06/04/2019	A Smart Elevator Solution LLC{s corp}	1,225.00
Bill	06/04/2019	Verizon Wireless Services	377.38
Check	06/04/2019	1st Bank Checking	39.00
Bill	06/05/2019	A Smart Elevator Solution LLC{s corp}	600.00
Bill	06/05/2019	A Smart Elevator Solution LLC{s corp}	400.00
Credit	06/06/2019	Quill Corporation	-100.99
Bill	06/19/2019	Bluelight Software, LLC	1,252.00
Bill	06/19/2019	UNUM Life Insurance CO of America	29.47
Bill	06/19/2019	UNUM Life Insurance CO of America	48.87
Bill	06/19/2019	UNUM Life Insurance CO of America	70.66
Bill	06/19/2019	UNUM Life Insurance CO of America	7.91
Bill	06/19/2019	UNUM Life Insurance CO of America	53.13
Bill	06/19/2019	UNUM Life Insurance CO of America	49.87
Bill	06/19/2019	UNUM Life Insurance CO of America	46.39
Bill	06/19/2019	UNUM Life Insurance CO of America	0.00
Check	06/20/2019	Enterprise Fleet Management	749.76
Check	06/20/2019	Enterprise Fleet Management	749.76
Check	06/20/2019	Enterprise Fleet Management	749.76
Check	06/20/2019	Enterprise Fleet Management	749.76
Check	06/20/2019	Enterprise Fleet Management	749.76
Bill	06/25/2019	A Smart Elevator Solution LLC{s corp}	1,150.00
Bill	06/25/2019	A Smart Elevator Solution LLC{s corp}	200.00
Bill	06/25/2019	A Smart Elevator Solution LLC{s corp}	200.00
Bill	06/27/2019	Laser Graphics	38.25
Bill	06/27/2019	Alpine PC	600.00
Bill	06/30/2019	Wex Bank	724.35
Total 2100- Elevator Inspection			20,947.97

2915 - 94.002 RSVP

Liability Check	06/01/2019	County Health Pool	232.94
Credit Card Charge	06/03/2019	OfficeSupply.com	155.99
Credit Card Charge	06/03/2019	Office Depot	209.99
Credit Card Charge	06/03/2019	PayPal	835.91
Credit Card Charge	06/03/2019	Comcast	43.16
Credit Card Charge	06/03/2019	Xfinity Mobile	14.16
Credit Card Charge	06/03/2019	CBI Records Ck-Net	6.85
Credit Card Charge	06/03/2019	Verticalscr	30.50
Credit Card Charge	06/12/2019	OfficeSupply.com	73.79
Credit Card Charge	06/12/2019	CBI Records Ck-Net	6.85
Credit Card Charge	06/15/2019	Verizon Wireless Services	71.99
Credit Card Charge	06/17/2019	Comcast	26.03
Bill	06/19/2019	UNUM Life Insurance CO of America	37.19
Credit Card Charge	06/22/2019	Xfinity Mobile	8.54

	Type	Date	Name	Amount
	Bill	06/24/2019	Puchhoff, Julie	34.80
	Bill	06/30/2019	Barker, Lucy	90.48
	Bill	06/30/2019	Kaddatz, Mary Ann	46.40
	Bill	06/30/2019	Weber, Donna	203.00
	Bill	06/30/2019	Carr, Linda{RSVP}	5.80
	Bill	06/30/2019	Cheff, Marty	15.80
	Bill	06/30/2019	Palmateer, Paula{RSVP}	153.12
	Bill	06/30/2019	Einspahr, Sandra{RSVP}	137.46
	Bill	06/30/2019	Quealy, Tim	14.04
	Bill	06/30/2019	Tina Strang	145.00
	Bill	06/30/2019	McCafferty, Marlene{RSVP}	87.00
	Bill	06/30/2019	Dawson, Adrienne	167.04
	Bill	06/30/2019	Olive, Irene	114.84
	Bill	06/30/2019	Archibeque, Oralia{RSVP}	71.92
	Bill	06/30/2019	Surette, Richard	107.30
	Bill	06/30/2019	Christiansan, Elmer{RSVP}	78.88
Total 2915 - 94.002 RSVP				3,226.77
2925 - SHIP - 9-30-15				
	Credit Card Charge	06/03/2019	Starbucks	6.34
	Credit Card Charge	06/03/2019	Amazon.com	110.30
	Credit Card Charge	06/03/2019	Starbucks	6.01
	Credit Card Charge	06/03/2019	Starbucks	5.81
	Credit Card Charge	06/03/2019	City Market	29.50
	Credit Card Charge	06/03/2019	Tequila's	34.60
	Credit Card Charge	06/03/2019	Element Basalt	171.67
	Credit Card Charge	06/05/2019	NEWEGGBUSINESS.COM	143.76
	Credit Card Charge	06/20/2019	Amazon.com	23.04
	Credit Card Charge	06/21/2019	City Market	13.55
	Credit Card Charge	06/21/2019	City Market	5.25
	Credit Card Charge	06/25/2019	City Market	20.42
	Credit Card Charge	06/26/2019	PayPal	540.00
Total 2925 - SHIP - 9-30-15				1,110.25
3018 - AAAA 18/19				
3108 - Fed Admin				
	Liability Check	06/01/2019	County Health Pool	344.46
	Liability Check	06/01/2019	County Health Pool	221.73
	Liability Check	06/01/2019	County Health Pool	153.47
	Credit Card Charge	06/03/2019	EVO3 Workspace	266.00
	Credit Card Charge	06/03/2019	Office Max	299.99
Total 3108 - Fed Admin				1,285.65
3118 - Part B				
	Credit Card Charge	06/03/2019	Amazon.com	2,226.84
	Credit Card Charge	06/03/2019	Arapahoe Cafe	29.50
	Credit Card Charge	06/03/2019	Office Depot	209.99
	Credit Card Charge	06/03/2019	Comcast	25.35

	Type	Date	Name	Amount
	Credit Card Charge	06/03/2019	ZOOM.US	49.00
	Bill	06/12/2019	Tina Strang	130.15
	Bill	06/15/2019	Summit Bookkeeping & Payroll, Inc	112.00
	Bill	06/19/2019	Sagebrush BBQ & Grill	1,404.86
	Credit Card Charge	06/26/2019	Walmart	27.69
	Bill	06/27/2019	Colorado Mtn News Media{vendor}	534.88
	Bill	06/27/2019	Jackson County Star	108.00
	Bill	06/30/2019	Chocolate Software, LLC{scorp}	1,127.50
	Bill	06/30/2019	Colorado Mtn News Media{vendor}	2,139.52
	Bill	06/30/2019	Jackson County Council on Aging	6,495.60
	Bill	06/30/2019	Jackson County Council on Aging	225.40
	Bill	06/30/2019	Mountain Family Center	14,425.04
	Bill	06/30/2019	Summit County Community & Senior Center	90.00
Total 3118 - Part B				29,361.32
3138 - Part C-1				
	Bill	06/30/2019	Eagle County Public Health	3,531.39
Total 3138 - Part C-1				3,531.39
3158 - Part D				
	Bill	06/27/2019	University of Pittsburgh	1,000.00
Total 3158 - Part D				1,000.00
3168 - Part E				
	Liability Check	06/01/2019	County Health Pool	66.54
	Liability Check	06/01/2019	County Health Pool	245.49
	Credit Card Charge	06/03/2019	4Imprint	719.56
	Credit Card Charge	06/10/2019	Copy Copy INC	305.71
	Bill	06/15/2019	AAAA Client	143.84
	Bill	06/19/2019	AAAA Client	647.24
	Bill	06/27/2019	Impact Marketing, Inc. {s corp}	3,310.00
	Bill	06/30/2019	AAAA Client	200.00
	Bill	06/30/2019	AAAA Client	280.00
	Bill	06/30/2019	AAAA Client	1,000.00
	Bill	06/30/2019	AAAA Client	50.00
Total 3168 - Part E				6,968.38
3188 - Ombudsman				
	Bill	06/30/2019	Colorado Mtn News Media{vendor}	225.00
Total 3188 - Ombudsman				225.00
3198 - EAP				
	Bill	06/30/2019	Colorado Mtn News Media{vendor}	387.00
Total 3198 - EAP				387.00
3318 - State Admin				
	Liability Check	06/01/2019	County Health Pool	74.91
	Bill	06/12/2019	National Association AAA	1,385.00
	Bill	06/19/2019	UNUM Life Insurance CO of America	61.56
	Bill	06/19/2019	UNUM Life Insurance CO of America	37.19
Total 3318 - State Admin				1,558.66

3328 - State Services

Type	Date	Name	Amount
Liability Check	06/01/2019	County Health Pool	1,802.88
Liability Check	06/01/2019	County Health Pool	381.65
Liability Check	06/01/2019	County Health Pool	1,029.46
Liability Check	06/01/2019	County Health Pool	299.63
Bill	06/03/2019	Erin Fisher {vendor}	36.14
Credit Card Charge	06/03/2019	Hello-Rache	40.50
Credit Card Charge	06/03/2019	Amazon.com	8.99
Credit Card Charge	06/03/2019	FIRSTSTREET	345.96
Credit Card Charge	06/03/2019	Amazon.com	194.39
Credit Card Charge	06/03/2019	Hello-Rache	18.00
Credit Card Charge	06/03/2019	N4A	520.00
Credit Card Credit	06/03/2019	Inn & Suites at Riverwalk	-151.00
Credit Card Charge	06/03/2019	N4A	560.00
Credit Card Charge	06/03/2019	FiveRR	89.25
Credit Card Charge	06/03/2019	FiveRR	12.00
Credit Card Charge	06/03/2019	FiveRR	89.25
Credit Card Charge	06/03/2019	FiveRR	12.00
Credit Card Charge	06/03/2019	AARP	16.00
Credit Card Charge	06/03/2019	Xfinity Mobile	8.31
Credit Card Charge	06/03/2019	Adobe Photoshop	41.89
Credit Card Charge	06/03/2019	OTC BRANDS	188.23
Credit Card Charge	06/03/2019	Walmart	44.25
Credit Card Charge	06/03/2019	FiveRR	22.00
Credit Card Charge	06/03/2019	FiveRR	7.00
Credit Card Charge	06/03/2019	Amazon.com	105.40
Credit Card Charge	06/03/2019	Amazon.com	13.99
Credit Card Charge	06/03/2019	City Market	61.99
Credit Card Charge	06/03/2019	Office Max	71.86
Credit Card Charge	06/03/2019	Frisco Dental	66.00
Credit Card Charge	06/03/2019	Click2mail	114.68
Credit Card Charge	06/03/2019	Frisco Dental	184.00
Credit Card Charge	06/03/2019	Venngage.com	49.00
Credit Card Charge	06/03/2019	International Transaction Fee	0.98
Credit Card Charge	06/03/2019	Vail Symposium	27.00
Bill	06/04/2019	Jasmine Home Cooking	838.50
Bill	06/04/2019	Verizon Wireless Services	51.48
Credit Card Charge	06/04/2019	Southwest Airlines	279.97
Credit Card Charge	06/04/2019	Southwest Airlines	25.00
Credit Card Charge	06/04/2019	Southwest Airlines	25.00
Credit Card Charge	06/05/2019	Frisco Dental	130.40
Credit Card Charge	06/05/2019	Amazon.com	122.38
Credit Card Charge	06/05/2019	NAPSA	700.00
Credit Card Charge	06/07/2019	Adobe Photoshop	41.89
Credit Card Charge	06/10/2019	GoDaddy.com	42.34

Type	Date	Name	Amount
Credit Card Charge	06/10/2019	The Pullman	281.58
Credit Card Charge	06/11/2019	Best Western	140.71
Credit Card Charge	06/11/2019	Best Western	140.71
Bill	06/12/2019	Benefits in Action	243.03
Bill	06/12/2019	CIMA	465.78
Bill	06/12/2019	Covell Care and Rehabilitation LLC	174.67
Credit Card Charge	06/12/2019	Best Western	120.60
Credit Card Charge	06/12/2019	Best Western	120.60
Credit Card Charge	06/12/2019	Best Western	120.60
Credit Card Charge	06/12/2019	Best Western	133.99
Credit Card Charge	06/12/2019	4Imprint	565.60
Credit Card Charge	06/12/2019	PayPal	125.00
Credit Card Charge	06/13/2019	ZOOM.US	49.00
Bill	06/14/2019	PPACG	325.00
Credit Card Charge	06/15/2019	City Market	21.07
Credit Card Charge	06/15/2019	City Market	100.00
Credit Card Charge	06/15/2019	Positive Approach	222.00
Credit Card Charge	06/17/2019	Comcast	42.48
Credit Card Charge	06/17/2019	Bread & Salt	102.32
Credit Card Charge	06/17/2019	Amazon.com	14.99
Bill	06/18/2019	Brestel, Brooke	77.60
Credit Card Charge	06/18/2019	FiveRR	17.00
Credit Card Charge	06/18/2019	FiveRR	47.25
Credit Card Charge	06/18/2019	FiveRR	12.00
Bill	06/19/2019	Lake Dillon Eye Care	150.00
Bill	06/19/2019	UNUM Life Insurance CO of America	36.98
Credit Card Charge	06/19/2019	FiveRR	89.25
Credit Card Charge	06/19/2019	FiveRR	11.00
Credit Card Charge	06/19/2019	FiveRR	7.00
Credit Card Charge	06/20/2019	Moonlight Pizza	18.24
Credit Card Charge	06/21/2019	NCCNHR	94.00
Credit Card Charge	06/21/2019	Boathouse Cantina	17.16
Credit Card Charge	06/21/2019	FiveRR	7.00
Credit Card Charge	06/22/2019	Xfinity Mobile	13.93
Credit Card Charge	06/24/2019	Hilton Hotel	238.00
Credit Card Charge	06/25/2019	Sagebrush BBQ & Grill	400.97
Credit Card Charge	06/26/2019	Costco	115.61
Credit Card Charge	06/26/2019	Shell Oil	21.92
Credit Card Charge	06/26/2019	Foods of Vail	283.00
Bill	06/27/2019	Grand Gazette	60.00
Bill	06/27/2019	Impact Marketing, Inc. {s corp}	6,715.04
Bill	06/27/2019	LMR Consulting LLC	180.00
Credit Card Charge	06/27/2019	Pepe Osaka	26.13
Credit Card Credit	06/28/2019	Lion Head Coffee	-86.56
Credit Card Charge	06/28/2019	Lion Head Coffee	86.56

Type	Date	Name	Amount
Credit Card Charge	06/28/2019	Java Lava Cafe	14.63
Credit Card Charge	06/28/2019	Trail Riders Motel	104.50
Bill	06/30/2019	Colorado Mtn News Media{vendor}	3,720.72
Bill	06/30/2019	Copy Copy INC	1,330.10
Bill	06/30/2019	Copy Copy INC	0.00
Bill	06/30/2019	Grand Gazette	180.00
Bill	06/30/2019	Colorado Legal Services (v){501(c)3	993.00
Bill	06/30/2019	Dillon Ridge Family Dental	190.00
Bill	06/30/2019	Grand County Rural Health Network	280.14
Bill	06/30/2019	Grand County Rural Health Network	1,350.79
Bill	06/30/2019	Jackson County Council on Aging	480.80
Bill	06/30/2019	Jackson County Council on Aging	495.00
Bill	06/30/2019	Jackson County Council on Aging	851.61
Bill	06/30/2019	Jackson County Council on Aging	0.00
Bill	06/30/2019	Laurie Patterson Designs	1,730.00
Bill	06/30/2019	Mountain Family Center	2,501.00
Bill	06/30/2019	Pitkin County Adult & Family Services	330.82
Bill	06/30/2019	Bruchez, Molly	540.00
Bill	06/30/2019	Bruchez, Molly	1,256.00
Bill	06/30/2019	Bruchez, Molly	825.04
Bill	06/30/2019	Summit County Community & Senior Center	562.50
Bill	06/30/2019	Summit County Community & Senior Center	2,640.00
Bill	06/30/2019	Summit County Community & Senior Center	562.50
Bill	06/30/2019	Summit County Community & Senior Center	650.06
Bill	06/30/2019	Tina Strang	130.15
Bill	06/30/2019	Comfort Dental Avon{LLC-P}	196.00
Bill	06/30/2019	Castle Peak Dental LLC{s-corp}	407.00
Bill	06/30/2019	Colorado Mtn News Media{vendor}	1,260.73
Bill	06/30/2019	Comfort Dental - GWS{partners}	230.00
Bill	06/30/2019	Roger J. Brown, DMD{s-corp}	150.00
Bill	06/30/2019	Jackson County Star	162.00
Bill	06/30/2019	Summit Community Care Clinic	65.00
Bill	06/30/2019	AAAA Client	122.80
Total 3328 - State Services			45,030.34
3348 - State Part E			
Bill	06/01/2019	Fernandez, Angelo	32.02
Bill	06/01/2019	Memory Care Consulting, LLC	1,307.20
Bill	06/01/2019	Practically Dying	1,110.00
Credit Card Charge	06/03/2019	Amazon.com	49.90
Credit Card Charge	06/03/2019	Amazon.com	9.99
Credit Card Charge	06/03/2019	PCnametag	38.89
Credit Card Charge	06/03/2019	Aspen Daily News	250.50
Credit Card Charge	06/10/2019	Costco	64.42
Credit Card Charge	06/11/2019	Starbucks	6.35
Total 3348 - State Part E			2,869.27

	Type	Date	Name	Amount
3448 - State Visual Impairment				
	Liability Check	06/01/2019	County Health Pool	306.20
	Credit Card Charge	06/03/2019	Amazon.com	1,274.03
	Credit Card Charge	06/03/2019	Maxi-Aids	1,880.93
	Credit Card Charge	06/03/2019	Maxi-Aids	132.58
	Credit Card Charge	06/03/2019	Amazon.com	47.76
	Credit Card Charge	06/04/2019	Maxi-Aids	47.80
	Credit Card Charge	06/04/2019	Noir Medical	721.82
	Credit Card Charge	06/05/2019	UPS	19.33
	Credit Card Charge	06/05/2019	Maxi-Aids	59.95
	Credit Card Charge	06/06/2019	Amazon.com	145.77
	Credit Card Charge	06/06/2019	Amazon.com	90.65
	Credit Card Charge	06/07/2019	FIRSTSTREET	127.77
	Credit Card Charge	06/20/2019	US Postal Service	8.60
	Credit Card Charge	06/21/2019	US Postal Service	25.50
	Credit Card Charge	06/29/2019	Amazon.com	217.95
	Bill	06/30/2019	Eye Center of Northern Colorado	105.51
	Credit Card Credit	06/30/2019	Maxi-Aids	-745.00
Total 3448 - State Visual Impairment				4,467.15
Total 3018 - AAAA 18/19				96,684.16
3700 - WaterShed Services				
3710 - 208 Planning				
	Bill	06/03/2019	Lane Wyatt, Inc	1,575.00
	Bill	06/28/2019	Lane Wyatt, Inc	1,650.00
Total 3710 - 208 Planning				3,225.00
Total 3700 - WaterShed Services				3,225.00
3800- Econ Develop District				
	Liability Check	06/01/2019	County Health Pool	1,802.88
	Credit Card Charge	06/03/2019	Dri Trend Micro	35.98
	Credit Card Charge	06/03/2019	Sauce On The Blue	93.11
	Bill	06/19/2019	UNUM Life Insurance CO of America	50.47
	Credit Card Charge	06/24/2019	NADO Research Foundation	300.00
Total 3800- Econ Develop District				2,282.44
4001-WX-Non Grant				
4005 - CARE				
	Liability Check	06/01/2019	County Health Pool	1,469.39
	Liability Check	06/01/2019	County Health Pool	1,469.38
	Liability Check	06/01/2019	County Health Pool	786.41
	Liability Check	06/01/2019	County Health Pool	20.64
	Liability Check	06/01/2019	County Health Pool	790.73
	Liability Check	06/01/2019	County Health Pool	1,469.39
	Liability Check	06/01/2019	County Health Pool	17.28
	Liability Check	06/01/2019	County Health Pool	1,468.42
	Liability Check	06/01/2019	County Health Pool	792.65
	Liability Check	06/01/2019	County Health Pool	1,460.74

Type	Date	Name	Amount
Liability Check	06/01/2019	County Health Pool	1,802.88
Liability Check	06/01/2019	County Health Pool	789.29
Liability Check	06/01/2019	County Health Pool	787.85
Liability Check	06/01/2019	County Health Pool	792.65
Bill	06/01/2019	BHW Associates	1,933.00
Bill	06/01/2019	FluentStream Technologies	147.17
Bill	06/02/2019	Joe Hall Energy Consulting, LLC	2,900.00
Credit Card Charge	06/03/2019	Fastenal	13.08
Bill	06/03/2019	Grainger	617.76
Credit Card Charge	06/03/2019	Lowes	120.55
Credit Card Charge	06/03/2019	DAHL	248.61
Credit Card Charge	06/03/2019	Lowes	44.56
Credit Card Charge	06/03/2019	DAHL	91.59
Credit Card Charge	06/03/2019	DAHL	671.98
Credit Card Charge	06/03/2019	DAHL	2,278.93
Credit Card Charge	06/03/2019	DAHL	70.76
Credit Card Charge	06/03/2019	DAHL	70.75
Credit Card Charge	06/03/2019	Lowes	110.15
Credit Card Charge	06/03/2019	Home Depot	43.91
Credit Card Charge	06/03/2019	Home Depot	22.66
Credit Card Charge	06/03/2019	Home Depot	173.57
Credit Card Charge	06/03/2019	Lowes	112.86
Credit Card Charge	06/03/2019	Lowes	12.67
Credit Card Charge	06/03/2019	Ace Hardware	9.16
Credit Card Charge	06/03/2019	DAHL	113.24
Credit Card Charge	06/03/2019	True Value Leadville	17.37
Credit Card Charge	06/03/2019	True Value Leadville	3.79
Credit Card Charge	06/03/2019	True Value Leadville	7.99
Credit Card Charge	06/03/2019	Lowes	11.25
Credit Card Charge	06/03/2019	Summit Eye Center	250.00
Credit Card Charge	06/03/2019	DAHL	44.36
Credit Card Charge	06/03/2019	Amazon.com	34.98
Credit Card Charge	06/03/2019	Rieger Performance Motors	21.00
Bill	06/04/2019	Summit Bookkeeping & Payroll, Inc	821.25
Bill	06/04/2019	Century Link	28.48
Bill	06/04/2019	Goodway Auto Repair LLC	127.94
Bill	06/04/2019	Verizon Wireless Services	669.23
Bill	06/04/2019	Charles D Jones Co	120.00
Bill	06/04/2019	George T Sanders	1,511.64
Bill	06/04/2019	Positive Energy	350.84
Credit Card Charge	06/04/2019	Lowes	170.42
Credit Card Charge	06/04/2019	Lowes	4.06
Credit Card Charge	06/04/2019	Lowes	61.59
Bill	06/05/2019	Grainger	60.01
Bill	06/05/2019	Prolific Water Filtration, Plumbing, Heat	654.39

Type	Date	Name	Amount
Bill	06/05/2019	Whirlpool Contract/Retail	50.00
Credit Card Charge	06/05/2019	Lowes	13.74
Credit Card Charge	06/05/2019	Lowes	135.46
Credit Card Charge	06/05/2019	Lowes	18.58
Credit Card Charge	06/05/2019	Lowes	1.46
Credit Card Charge	06/05/2019	Lowes	31.58
Bill	06/06/2019	Mountain Temp Services LLC	675.00
Credit Card Charge	06/06/2019	Town of Silt{vendor}	2.35
Credit Card Credit	06/06/2019	Lowes	-35.96
Bill	06/07/2019	Positive Energy	338.00
Bill	06/07/2019	Whirlpool Contract/Retail	650.00
Bill	06/08/2019	Whirlpool Contract/Retail	720.00
Bill	06/10/2019	Four Sprys Investments, LLC{s-corp}	291.01
Credit Card Charge	06/10/2019	Home Depot	24.95
Credit Card Charge	06/10/2019	Home Depot	0.98
Credit Card Charge	06/10/2019	Home Depot	51.87
Credit Card Charge	06/10/2019	Home Depot	11.45
Credit Card Charge	06/10/2019	Home Depot	10.98
Credit Card Charge	06/10/2019	Steamboat Lumber Co	46.31
Credit Card Charge	06/11/2019	Lowes	10.48
Credit Card Charge	06/11/2019	Lowes	10.88
Credit Card Charge	06/12/2019	Lowes	6.57
Credit Card Charge	06/12/2019	Lowes	51.05
Credit Card Charge	06/12/2019	Ace Hardware	4.99
Credit Card Charge	06/12/2019	Ace Hardware	20.75
Credit Card Charge	06/12/2019	White River Bakery	13.82
Credit Card Charge	06/12/2019	Walmart	29.03
Credit Card Charge	06/13/2019	Lowes	10.48
Credit Card Charge	06/13/2019	Lowes	3.38
Credit Card Charge	06/13/2019	Lowes	10.48
Credit Card Charge	06/13/2019	Lowes	5.76
Credit Card Charge	06/13/2019	Lowes	20.96
Credit Card Charge	06/13/2019	Lowes	7.58
Credit Card Charge	06/13/2019	Lowes	24.76
Credit Card Charge	06/13/2019	Home Depot	3.97
Bill	06/14/2019	Goodway Auto Repair LLC	612.40
Bill	06/14/2019	Westland Distributing Inc	1,705.26
Bill	06/14/2019	Westland Distributing Inc	487.13
Bill	06/14/2019	Westland Distributing Inc	944.84
Bill	06/14/2019	Westland Distributing Inc	813.13
Bill	06/14/2019	Westland Distributing Inc	154.07
Bill	06/14/2019	Whirlpool Contract/Retail	607.00
Bill	06/14/2019	Whirlpool Contract/Retail	740.00
Bill	06/14/2019	Whirlpool Contract/Retail	650.00
Bill	06/14/2019	Whirlpool Contract/Retail	690.00

Type	Date	Name	Amount
Bill	06/14/2019	Xcel Energy (vendor)	17.85
Bill	06/15/2019	Summit Bookkeeping & Payroll, Inc	740.00
Credit Card Charge	06/17/2019	Lowes	143.84
Credit Card Charge	06/17/2019	Steamboat Ace Hardware	41.33
Credit Card Charge	06/18/2019	Steamboat Ace Hardware	11.20
Credit Card Charge	06/18/2019	Town of New Castle	102.00
Credit Card Charge	06/18/2019	OReilly Auto	7.99
Bill	06/19/2019	UNUM Life Insurance CO of America	39.56
Bill	06/19/2019	UNUM Life Insurance CO of America	40.77
Bill	06/19/2019	UNUM Life Insurance CO of America	28.00
Bill	06/19/2019	UNUM Life Insurance CO of America	30.13
Bill	06/19/2019	UNUM Life Insurance CO of America	32.59
Bill	06/19/2019	UNUM Life Insurance CO of America	62.48
Bill	06/19/2019	UNUM Life Insurance CO of America	27.26
Bill	06/19/2019	UNUM Life Insurance CO of America	33.89
Bill	06/19/2019	UNUM Life Insurance CO of America	39.48
Bill	06/19/2019	UNUM Life Insurance CO of America	29.45
Bill	06/19/2019	UNUM Life Insurance CO of America	50.59
Bill	06/19/2019	UNUM Life Insurance CO of America	30.78
Bill	06/19/2019	UNUM Life Insurance CO of America	27.99
Bill	06/19/2019	UNUM Life Insurance CO of America	35.39
Credit Card Charge	06/19/2019	Steamboat Ace Hardware	12.49
Credit Card Charge	06/19/2019	Steamboat Ace Hardware	9.98
Credit Card Charge	06/19/2019	Walmart	19.71
Bill	06/20/2019	Goodway Auto Repair LLC	25.00
Credit Card Charge	06/20/2019	Holiday Inn {vendor}	359.97
Credit Card Charge	06/20/2019	Rabbit Ears Motel	267.00
Credit Card Charge	06/20/2019	Holiday Inn {vendor}	359.97
Credit Card Charge	06/20/2019	Lowes	112.39
Credit Card Credit	06/20/2019	Lowes	-8.89
Credit Card Charge	06/20/2019	Deeper Green Consulting	1,341.06
Credit Card Charge	06/20/2019	DAHL	85.71
Bill	06/21/2019	Whirlpool Contract/Retail	726.00
Bill	06/21/2019	Whirlpool Contract/Retail	816.00
Bill	06/21/2019	Westland Distributing Inc	858.10
Credit Card Charge	06/24/2019	Jimmy Johns	82.59
Credit Card Charge	06/25/2019	Red Buffalo Coffee & Tea	28.02
Credit Card Charge	06/25/2019	City Market	361.28
Credit Card Charge	06/25/2019	City Market	2.31
Credit Card Credit	06/25/2019	City Market	-20.64
Credit Card Charge	06/25/2019	City Market	12.60
Credit Card Charge	06/25/2019	Rifle Equipment	383.82
Credit Card Charge	06/26/2019	Red Buffalo Coffee & Tea	17.00
Bill	06/30/2019	Mountain Temp Services LLC	472.50
Bill	06/30/2019	Mountain Temp Services LLC	675.00

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	Type	Date	Name	Amount
	Credit Card Charge	06/03/2019	Lowes	3.10
	Credit Card Charge	06/19/2019	Lowes	43.97
	Credit Card Charge	06/20/2019	Lowes	67.00
	Credit Card Charge	06/21/2019	Lowes	65.01
	Credit Card Charge	06/21/2019	DAHL	30.77
	Bill	06/29/2019	Prater's Plumbing & Heating	1,400.00
	Credit Card Charge	06/30/2019	DAHL	1,559.96
	Bill	06/30/2019	Prolific Water Filtration, Plumbing, Heat	1,919.94
	Bill	06/30/2019	Prolific Water Filtration, Plumbing, Heat	65.00
Total 4138 - LEAP H&S				5,226.43
4148 - LEAP OP				
	Bill	06/03/2019	CTS LanguageLink	38.49
	Credit Card Charge	06/03/2019	Fastenal	65.67
	Credit Card Charge	06/03/2019	Ma Famiglia	19.85
	Credit Card Charge	06/03/2019	Lowes	32.83
	Credit Card Charge	06/03/2019	Lowes	69.65
	Credit Card Charge	06/03/2019	Lowes	6.31
	Credit Card Charge	06/03/2019	Lowes	9.42
	Credit Card Charge	06/03/2019	Lowes	272.98
	Credit Card Charge	06/03/2019	Rabbit Ears Motel	267.00
	Credit Card Charge	06/03/2019	Reservoirs Environmental, Inc.	90.00
	Credit Card Charge	06/03/2019	Reservoirs Environmental, Inc.	36.00
	Bill	06/04/2019	Century Link	60.51
	Bill	06/04/2019	Positive Energy	344.00
	Bill	06/04/2019	Valley Lumber Co	15.73
	Bill	06/10/2019	Four Sprys Investments, LLC{s-corp}	222.31
	Bill	06/10/2019	Valley Lumber Co	1.95
	Bill	06/11/2019	Valley Lumber Co	18.98
	Bill	06/11/2019	Valley Lumber Co	20.89
	Credit Card Charge	06/11/2019	Lowes	261.00
	Bill	06/13/2019	Valley Lumber Co	10.62
	Credit Card Charge	06/17/2019	Lowes	17.97
	Credit Card Charge	06/18/2019	Lowes	51.20
	Credit Card Charge	06/20/2019	Residence Inn Glenwood	188.00
	Credit Card Charge	06/24/2019	Jimmy Johns	175.51
	Bill	06/25/2019	Prater's Plumbing & Heating	1,650.00
	Credit Card Charge	06/26/2019	Whole Foods {vendor}	20.85
	Credit Card Charge	06/27/2019	Best Western	287.97
	Bill	06/27/2019	Alpine PC	350.00
	Credit Card Charge	06/27/2019	Best Western	287.97
	Credit Card Charge	06/27/2019	Best Western	287.97
	Bill	06/30/2019	BusinessInsuranceNOW	3,599.85
	Bill	06/30/2019	Doug Jones	24.68
	Credit Card Charge	06/30/2019	Best Western	73.43
Total 4148 - LEAP OP				8,879.59

	Type	Date	Name	Amount
4168 - LEAP T&TA				
	Bill	06/25/2019	Summit County Govt	400.00
Total 4168 - LEAP T&TA				400.00
4438 - DOE H&S				
	Credit Card Charge	06/03/2019	Lowes	2.60
	Credit Card Charge	06/03/2019	Lowes	2.60
	Credit Card Charge	06/03/2019	Lowes	3.16
	Credit Card Charge	06/03/2019	Lowes	3.16
	Credit Card Charge	06/03/2019	Home Depot	39.94
	Credit Card Charge	06/11/2019	Ace Hardware	9.96
Total 4438 - DOE H&S				61.42
4448 - DOE OP				
	Credit Card Charge	06/03/2019	Office Depot	25.50
	Credit Card Charge	06/03/2019	Home Depot	24.64
	Credit Card Charge	06/03/2019	Home Depot	14.97
	Credit Card Charge	06/03/2019	Home Depot	27.97
	Credit Card Charge	06/03/2019	Home Depot	21.78
	Bill	06/10/2019	Four Sprys Investments, LLC{s-corp}	396.08
	Bill	06/13/2019	Eagle Rock Supply Co	569.20
	Credit Card Charge	06/17/2019	Office Depot	51.98
	Credit Card Charge	06/18/2019	Target	108.36
	Credit Card Charge	06/20/2019	COLORADO TENTS AND EVENTS	175.60
	Credit Card Charge	06/25/2019	COLORADO TENTS AND EVENTS	109.75
	Bill	06/25/2019	Valley Lumber Co	29.42
	Bill	06/26/2019	Mike Bugielski	91.50
	Bill	06/30/2019	Wex Bank	1,591.41
Total 4448 - DOE OP				3,238.16
Total 4018-WX 18/19				31,450.29
4019 - WX 19/20				
4149 - LEAP OP				
	Bill	06/30/2019	Summit Bookkeeping & Payroll, Inc	703.80
Total 4149 - LEAP OP				703.80
Total 4019 - WX 19/20				703.80
6100- Homeland Security				
6116 - SHSG 2016				
	Bill	06/15/2019	Summit Bookkeeping & Payroll, Inc	350.00
	Bill	06/30/2019	Cancelosi Consulting, LLC	3,145.16
Total 6116 - SHSG 2016				3,495.16
6117 - SHSG 2017				
	Credit Card Charge	06/03/2019	Yampa Sandwhich	221.96
	Credit Card Charge	06/03/2019	Yampa Sandwhich	13.35
Total 6117 - SHSG 2017				235.31
6118 - SHSG 2018				
	Bill	06/30/2019	Cancelosi Consulting, LLC	1,497.64
Total 6118 - SHSG 2018				1,497.64

	Type	Date	Name	Amount
Total 6100- Homeland Security				5,228.11
6600-HCC Health Care Coalition				
6618 - HCC 2018-2019				
	Bill	06/03/2019	Summit Community Care Clinic	2,284.00
	Bill	06/19/2019	All Clear Emergency Management Group, LI	25,000.00
	Bill	06/20/2019	Zangari, Julie	58.29
	Bill	06/20/2019	Zangari, Julie	70.85
	Bill	06/28/2019	All Clear Emergency Management Group, LI	20,000.00
	Bill	06/28/2019	All Clear Emergency Management Group, LI	5,220.54
	Bill	06/28/2019	All Clear Emergency Management Group, LI	24,020.43
	Bill	06/28/2019	All Clear Emergency Management Group, LI	1,808.69
	Bill	06/30/2019	All Clear Emergency Management Group, LI	1,500.00
Total 6618 - HCC 2018-2019				79,962.80
Total 6600-HCC Health Care Coalition				79,962.80
RTCC Group				
5410 - Mobility Manager				
	Liability Check	06/01/2019	County Health Pool	23.52
	Liability Check	06/01/2019	County Health Pool	792.17
	Bill	06/19/2019	UNUM Life Insurance CO of America	34.96
	Bill	06/19/2019	UNUM Life Insurance CO of America	34.96
Total 5410 - Mobility Manager				885.61
5420-NEMT				
	Liability Check	06/01/2019	County Health Pool	16.80
	Bill	06/03/2019	NEMT Recipient	42.68
	Bill	06/03/2019	NEMT Recipient	84.04
	Bill	06/03/2019	NEMT Recipient	23.32
	Bill	06/03/2019	NEMT Recipient	0.00
	Bill	06/03/2019	NEMT Recipient	286.88
	Bill	06/03/2019	NEMT Recipient	89.76
	Bill	06/03/2019	NEMT Recipient	214.72
	Bill	06/03/2019	NEMT Recipient	437.52
	Bill	06/03/2019	NEMT Recipient	7.92
	Bill	06/03/2019	NEMT Recipient	119.68
	Bill	06/03/2019	NEMT Recipient	116.16
	Bill	06/03/2019	NEMT Recipient	32.56
	Bill	06/03/2019	Mountain Family Center	413.30
	Bill	06/03/2019	CTS LanguageLink	33.37
	Credit Card Charge	06/03/2019	Copy Copy INC	119.25
	Credit Card Charge	06/03/2019	Banners Signs and Decals	166.40
	Credit Card Charge	06/03/2019	Avogadros Number	21.85
	Credit Card Charge	06/03/2019	Dri Trend Micro	32.19
	Bill	06/10/2019	NEMT Recipient	288.50
	Bill	06/10/2019	NEMT Recipient	385.44
	Bill	06/10/2019	NEMT Recipient	143.44
	Bill	06/10/2019	NEMT Recipient	204.60

Type	Date	Name	Amount
Bill	06/10/2019	NEMT Recipient	122.76
Bill	06/10/2019	NEMT Recipient	117.92
Bill	06/10/2019	NEMT Recipient	110.88
Bill	06/10/2019	NEMT Recipient	123.20
Bill	06/10/2019	NEMT Recipient	718.60
Bill	06/10/2019	NEMT Recipient	69.52
Bill	06/10/2019	NEMT Recipient	265.76
Bill	06/10/2019	NEMT Recipient	443.52
Bill	06/10/2019	NEMT Recipient	616.26
Bill	06/10/2019	NEMT Recipient	176.00
Bill	06/10/2019	NEMT Recipient	73.92
Bill	06/10/2019	NEMT Recipient	121.44
Bill	06/10/2019	NEMT Recipient	114.40
Bill	06/10/2019	NEMT Recipient	71.28
Bill	06/10/2019	NEMT Recipient	132.00
Bill	06/10/2019	NEMT Recipient	153.12
Bill	06/10/2019	NEMT Recipient	39.16
Bill	06/10/2019	NEMT Recipient	243.76
Bill	06/10/2019	Mountain Family Center	409.06
Bill	06/11/2019	Voden, Chelsey {vendor}	147.32
Bill	06/17/2019	NEMT Recipient	159.28
Bill	06/17/2019	NEMT Recipient	763.04
Bill	06/17/2019	NEMT Recipient	339.68
Bill	06/17/2019	NEMT Recipient	151.80
Bill	06/17/2019	NEMT Recipient	121.44
Bill	06/17/2019	NEMT Recipient	329.56
Bill	06/17/2019	NEMT Recipient	170.84
Bill	06/17/2019	NEMT Recipient	655.60
Bill	06/17/2019	NEMT Recipient	443.52
Bill	06/17/2019	NEMT Recipient	7.92
Bill	06/17/2019	NEMT Recipient	149.60
Bill	06/17/2019	NEMT Recipient	39.60
Bill	06/17/2019	NEMT Recipient	71.28
Bill	06/17/2019	NEMT Recipient	51.04
Bill	06/17/2019	NEMT Recipient	98.56
Credit Card Charge	06/18/2019	PayPal	125.00
Bill	06/19/2019	UNUM Life Insurance CO of America	25.05
Bill	06/21/2019	NEMT Recipient	35.64
Bill	06/24/2019	NEMT Recipient	119.68
Bill	06/24/2019	NEMT Recipient	205.04
Bill	06/24/2019	NEMT Recipient	48.40
Bill	06/24/2019	NEMT Recipient	140.80
Bill	06/24/2019	NEMT Recipient	246.40
Bill	06/24/2019	NEMT Recipient	113.52
Bill	06/24/2019	NEMT Recipient	655.60

	Type	Date	Name	Amount
	Bill	06/24/2019	NEMT Recipient	66.00
	Bill	06/24/2019	NEMT Recipient	443.52
	Bill	06/24/2019	NEMT Recipient	32.56
	Bill	06/24/2019	NEMT Recipient	36.96
	Bill	06/24/2019	NEMT Recipient	82.72
	Bill	06/24/2019	NEMT Recipient	269.28
	Bill	06/24/2019	NEMT Recipient	35.20
	Bill	06/24/2019	NEMT Recipient	191.84
	Bill	06/24/2019	NEMT Recipient	71.28
	Bill	06/24/2019	NEMT Recipient	52.80
	Bill	06/24/2019	NEMT Recipient	44.88
	Bill	06/24/2019	NEMT Recipient	160.16
	Bill	06/24/2019	Delta Transportation{NEMT}	10,990.00
	Bill	06/24/2019	Delta Transportation{NEMT}	3,163.50
	Bill	06/24/2019	Mountain Family Center	648.40
	Bill	06/29/2019	Laurie Patterson Designs	240.00
Total 5420-NEMT				29,347.25
Total RTCC Group				30,232.86
Total * COG PROGRAM FUNDS				439,278.40
5000- EXTERNAL PROGRAMS				
5100- QQ				
	Bill	06/03/2019	Lane Wyatt, Inc	881.25
	Bill	06/03/2019	Lane Wyatt, Inc	62.68
	Bill	06/06/2019	Alpine Environmental Consultants LLC{s-co	1,020.00
	Bill	06/06/2019	Sullivan Green Seavy, LLC	4,200.00
	Credit Card Charge	06/14/2019	Village Smithy Restaurant	480.00
	Bill	06/28/2019	Lane Wyatt, Inc	170.85
Total 5100- QQ				6,814.78
5110- Q/Q-CWCB				
	Bill	06/11/2019	Fountainhead Consulting LLC{ind}	1,900.00
	Bill	06/14/2019	Northern Water	32,500.00
	Bill	06/28/2019	Fountainhead Consulting LLC{ind}	3,798.37
Total 5110- Q/Q-CWCB				38,198.37
8200- SWQC				
	Bill	06/03/2019	Lane Wyatt, Inc	2,125.00
	Bill	06/03/2019	Lane Wyatt, Inc	219.12
	Bill	06/03/2019	Lane Wyatt, Inc	160.00
	Bill	06/28/2019	Lane Wyatt, Inc	2,125.00
	Bill	06/28/2019	Lane Wyatt, Inc	170.51
	Bill	06/28/2019	Lane Wyatt, Inc	160.00
Total 8200- SWQC				4,959.63
Total 5000- EXTERNAL PROGRAMS				49,972.78
8800- Northwest Loan Fund				
	Liability Check	06/01/2019	County Health Pool	784.25
	Credit Card Charge	06/03/2019	Apple Store	0.99

Type	Date	Name	Amount
Credit Card Charge	06/03/2019	Stone House	38.61
Credit Card Charge	06/03/2019	The Daily Bread	25.67
Credit Card Charge	06/03/2019	Stone House	53.55
Credit Card Charge	06/03/2019	Storm King	20.00
Credit Card Charge	06/03/2019	Horsefly Brewing	69.54
Credit Card Charge	06/03/2019	Stone House	31.63
Credit Card Charge	06/03/2019	Pastatively	23.01
Credit Card Charge	06/03/2019	City Market	14.22
Credit Card Charge	06/03/2019	Red Canyon Cafe	118.00
Credit Card Charge	06/03/2019	The Laundry	36.35
Credit Card Charge	06/03/2019	Best Western	91.01
Credit Card Charge	06/03/2019	The Shack Cafe	18.91
Credit Card Charge	06/03/2019	Mazzola's Italian Restaurant	34.18
Credit Card Charge	06/03/2019	Seedz	17.01
Credit Card Charge	06/03/2019	The Laundry	34.18
Credit Card Charge	06/03/2019	CO County Services	37.58
Credit Card Charge	06/03/2019	Creekside Cafe	23.15
Credit Card Charge	06/03/2019	Nordic Lodge	454.52
Credit Card Charge	06/03/2019	Dropbox	19.99
Credit Card Charge	06/03/2019	Sauce On The Blue	20.34
Credit Card Charge	06/03/2019	SOS Registration Fee	8.00
Credit Card Charge	06/03/2019	Experian	53.98
Credit Card Charge	06/03/2019	SOS Registration Fee	8.00
Credit Card Charge	06/03/2019	Country Ace Hardware	13.40
Credit Card Charge	06/03/2019	Brickhouse 40	22.39
Credit Card Charge	06/03/2019	Tommyknocker Brewery	16.03
Credit Card Charge	06/03/2019	SOS Registration Fee	8.00
Credit Card Charge	06/03/2019	Google SVCSAPPS	12.00
Credit Card Charge	06/03/2019	The Laundry	36.35
Credit Card Charge	06/03/2019	Creekside Cafe	19.70
Bill	06/04/2019	Verizon Wireless Services	51.48
Bill	06/15/2019	Summit Bookkeeping & Payroll, Inc	150.00
Bill	06/19/2019	UNUM Life Insurance CO of America	56.15
Bill	06/27/2019	Alpine PC	400.00
Bill	06/30/2019	Anita Cameron - vendor	1,515.10
Total 8800- Northwest Loan Fund			4,337.27

Total 8800- Northwest Loan Fund

9000- Internal Service Funds

9100 - Indirect

Liability Check	06/01/2019	County Health Pool	1,467.94
Bill	06/01/2019	FluentStream Technologies	1,324.54
Credit Card Charge	06/03/2019	Amazon.com	218.80
Credit Card Charge	06/03/2019	Mountain Careers	79.00
Credit Card Charge	06/03/2019	Red Buffalo Coffee & Tea	17.94
Credit Card Charge	06/03/2019	Dri Trend Micro	35.97
Credit Card Charge	06/03/2019	Dri Trend Micro	32.19

Type	Date	Name	Amount
Credit Card Charge	06/03/2019	Dri Trend Micro	32.19
Credit Card Charge	06/03/2019	Dri Trend Micro	32.19
Credit Card Charge	06/03/2019	Dri Trend Micro	32.19
Credit Card Charge	06/03/2019	Amazon.com	89.99
Credit Card Credit	06/03/2019	Intuit	-45.00
Credit Card Charge	06/03/2019	Best Western	104.99
Credit Card Charge	06/03/2019	Hostgator.com	11.95
Credit Card Charge	06/03/2019	HP Direct	1,557.10
Credit Card Charge	06/03/2019	Intuit	46.50
Credit Card Charge	06/03/2019	IBACKUP.COM	9.95
Credit Card Charge	06/03/2019	Google SVCSAPPS	137.50
Credit Card Charge	06/03/2019	Constant Contact	65.00
Bill	06/04/2019	Summit Bookkeeping & Payroll, Inc	2,444.00
Bill	06/05/2019	The Summit Recycler, Inc	50.00
Bill	06/05/2019	Quill Corporation	32.54
Bill	06/05/2019	Quill Corporation	5.93
Credit Card Charge	06/05/2019	Hostgator.com	11.95
Bill	06/06/2019	Quill Corporation	49.00
Credit Card Credit	06/06/2019	HP Home Store	-37.12
Bill	06/07/2019	Lewan & Associates Inc	109.95
Bill	06/11/2019	Tri-County Fire Protection	51.00
Bill	06/11/2019	Tri-County Fire Protection	25.00
Bill	06/12/2019	Quill Corporation	169.39
Bill	06/15/2019	Employee Benefits Corporation	53.75
Bill	06/15/2019	Summit Bookkeeping & Payroll, Inc	2,617.00
Credit Card Charge	06/18/2019	Constant Contact	65.00
Bill	06/19/2019	UNUM Life Insurance CO of America	76.50
Bill	06/19/2019	UNUM Life Insurance CO of America	38.31
Bill	06/19/2019	UNUM Life Insurance CO of America	59.00
Bill	06/19/2019	UNUM Life Insurance CO of America	0.00
Bill	06/19/2019	Comcast	143.39
Bill	06/20/2019	Breckenridge Mountain Massage	345.00
Bill	06/21/2019	Xcel Energy (vendor)	104.82
Credit Card Charge	06/21/2019	MSFT	99.00
Bill	06/26/2019	Quill Corporation	38.97
Bill	06/26/2019	Quill Corporation	89.99
Bill	06/27/2019	Alpine PC	250.00
Credit Card Charge	06/27/2019	ZOOM.US	149.90
Bill	06/28/2019	Pitney Bowes	144.07
Total 9100 - Indirect			12,437.27
9200 - Office Condo			
Bill	06/01/2019	BHW Associates	500.00
Bill	06/01/2019	Enterprise Commercial Center Condo Assoc	1,390.57
Bill	06/26/2019	Morning Star Elevator{s-corp}	395.00
Bill	06/30/2019	Team Clean{S-corp}	280.21

	Type	Date	Name	Amount
Total 9200 - Office Condo				2,565.78
9400 - Motor Pool				
	Credit Card Charge	06/03/2019	Target	74.97
	Credit Card Charge	06/03/2019	Carquest	140.94
	Credit Card Charge	06/03/2019	Office Max	68.97
	Credit Card Charge	06/03/2019	Carquest	65.91
	Credit Card Charge	06/03/2019	Wet Okole Hawaii	1,698.00
	Credit Card Charge	06/03/2019	Weathertech	25.71
	Credit Card Charge	06/03/2019	Weathertech	1,321.82
	Credit Card Charge	06/03/2019	Weathertech	864.00
	Credit Card Charge	06/03/2019	Lowes	4.94
	Credit Card Charge	06/03/2019	REI	190.37
	Credit Card Credit	06/03/2019	Walmart	-32.97
	Credit Card Charge	06/03/2019	Silverthorne Car Wash	13.00
	Credit Card Charge	06/03/2019	Silverthorne Car Wash	13.00
	Credit Card Charge	06/03/2019	Walmart	20.22
	Credit Card Charge	06/03/2019	Lowes	18.46
	Credit Card Charge	06/03/2019	Lowes	7.46
	Credit Card Charge	06/03/2019	Silverthorne Car Wash	17.00
	Credit Card Charge	06/03/2019	Kum & Go	16.91
	Credit Card Charge	06/03/2019	Silverthorne Car Wash	12.00
	Credit Card Charge	06/10/2019	White Water Express Carwash	10.00
	Bill	06/15/2019	Summit Bookkeeping & Payroll, Inc	186.00
	Check	06/20/2019	Enterprise Fleet Management	744.00
	Check	06/20/2019	Enterprise Fleet Management	749.76
	Check	06/20/2019	Enterprise Fleet Management	712.79
	Bill	06/27/2019	Federal Express{vendor}	13.10
	Bill	06/30/2019	Wex Bank	226.76
Total 9400 - Motor Pool				7,183.12
Total 9000- Internal Service Funds				22,186.17
TOTAL				515,774.62

Northwest Colorado Council of Governments
Summary Balance Sheet
As of June 30, 2019

	<u>Jun 30, 19</u>
ASSETS	
Current Assets	
Checking/Savings	3,026,191.16
Accounts Receivable	1,240,857.14
Other Current Assets	192,999.33
Total Current Assets	4,460,047.63
Fixed Assets	846,412.00
Other Assets	1,581,890.62
TOTAL ASSETS	<u>6,888,350.25</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	240,089.05
Credit Cards	21,613.75
Other Current Liabilities	242,858.26
Total Current Liabilities	504,561.06
Long Term Liabilities	602,669.49
Total Liabilities	1,107,230.55
Equity	5,781,119.70
TOTAL LIABILITIES & EQUITY	<u>6,888,350.25</u>

NWCCOG

STATEMENT OF REVENUES AND EXPENDITURES

6/30/19

50% of the year

	2019 REVENUE BUDGET	REVENUE YTD ACTUAL	REVENUE BUDGET TO ACTUAL	2019 EXPENSE BUDGET	EXPENSES YTD ACTUAL	EXPENSES BUDGET TO ACTUAL	2018 NET BUDGET	REVENUES OVER EXPENSES ACTUAL	Beginning of Year RESERVED PROGRAM FUNDS	End of Year RESERVED PROGRAM FUNDS
COG PROGRAM FUNDS										
Core Programs										
REGIONAL BUSINESS	363,292	329,712	91%	441,026	168,412	38%	(77,734)	161,301		
BroadBand	2,954,321	52,659	2%	3,002,223	187,476	6%	(47,902)	(134,818)		
Project Thor		1,304,799			50,333			1,254,466		
ELEVATOR INSPECTION	1,050,000	540,353	51%	789,346	397,740	50%	260,654	142,613	22,500	22,500
ADRC- CO HLTH FOUND	0	49,432		0				49,432		
RSVP-VOLUNTEERS	0	38,260		0	35,320		0	2,940		
SHIP- Insurance Consulting	0	23,397		0	4,583		0	18,814		
SMP	0	14,957		0	68			14,889		
AGE/NUTRITION (non-Grant)	0			0			0	0	14,362	14,362
AGE/NUTRITION (State FY 18/19)	637,472	612,194	96%	637,472	586,964	92%	0	25,230		
AGE/NUTRITION (State FY 19/20)	637,472	0	0%	637,472	0	0%	0	0		
AGE/NUTRITION TOTAL	1,274,944	738,240	48%	1,274,944	626,934	49%	0	111,305	14,362	14,362
WATERSHED SERVICES	19,900	13,096	66%	19,583	9,866	50%	317	3,229		
ECONOMIC DEVELOPMENT DIST	140,000	86,853	62%	140,000	70,658	50%	0	16,195		
WEATHER (Jumpstart)	0			0			0	0	1,068.29	1,068
WEATHER (NCARE)	0	4,429		0	19,941		0	(15,512)	20,295.47	4,784
WEATHER (Machebeuf)	0	0		0	11,486		0	(11,486)	14,250.91	2,765
WEATHER CARE	0	168,913		0	273,410		0	(104,498)	3,667.71	(100,830)
WEATHER NEAP		3,562			2,913			649		
WEATHER CIP	0	42,779		0	31,911		0	10,868	11,396.71	22,264
WEATHER (State FY18-19)	759,278	626,338	82%	759,278	626,338	82%	0	0		
WEATHER (State FY19/20)	759,278	0	0%	759,278	709	0%	0	(709)		
ENERGY MANAGEMENT TOTAL	1,518,556	846,021	41%	1,518,556	966,709	64%	0	(120,688)	50,679	(69,949)
Other COG Programs										
HOMELAND SECURITY	112,000	104,826	94%	112,000	104,826	94%	0	0		
CO HEALTH CARE COALITION	105,500	183,129		105,500	184,662		0	(1,533)		
CO BARK BEETLE COOPERATIVE	0	0		0	0		0	0	1390.19	1,390
NWCCoG FOUNDATION	0	0		10,718	3,010		(10,718)	(3,010)		
SBDC	0			0			0	0		
REGIONAL TRANSPORTATION CC	642,190	471,746	73%	642,190	274,483	43%	0	197,263		
Total COG Program Funds	8,180,703	4,671,432	57%	8,056,086	3,045,109	38%	124,617	1,626,323	88,931	(31,696)
EXTERNAL PROGRAM FUNDS										
WATER QUALITY/QUANTITY	162,196	199,344	123%	161,576	171,960	106%	620	27,384	113,288	140,672
SWQC	33,000	1,651	5%	35,038	23,292	66%	(2,038)	(21,641)	32,746	11,105
Total External Program Funds	195,196	200,995	103%	196,614	195,252	99%	(1,418)	5,743	146,034	151,777
Total Program Funds	8,375,899	4,872,427	58%	8,252,700	3,240,361	39%	123,199	1,632,066	234,965	120,080
REGIONAL LOAN FUND	642,000	73,325	11%	643,515	75,270	12%	(1,515)	(1,945)	1,989,385	1,987,440
INTERNAL SERVICE FUNDS										
INDIRECT	317,309	174,378	55%	291,389	159,971	50%	25,920	14,407	(25,918)	(11,511)
COG BUILDING FUND	80,797	40,399	50%	69,760	34,918	43%	11,037	5,481	41,422	46,902
MOTOR POOL	36,000	18,367	51%	30,944	29,528	82%	5,056	(11,162)	93,662	82,501
Total Service Funds	434,106	233,143	54%	392,093	224,417	57%	42,013	8,726	109,166	117,892
COG FUNDS Subtotal	9,452,005	5,178,895	55%	9,288,308	3,540,048	37%	163,697	1,638,847	2,333,516	2,225,412

Northwest Colorado Council of Governments
Balance Sheet by Class -8800- Northwest Loan Fund
As of June 30, 2019

Accrual Basis

	TOTAL
ASSETS	
Current Assets	
Checking/Savings	
1015 · NLF Operating	499,179.32
1070 · NLF Alpine Bank	250,056.01
1072 · NLF Mountain Valley Bank	250,765.82
1074 · NLF Yampa Valley Bank	252,209.97
1099 · Clearing acct	722.77
Total Checking/Savings	1,252,933.89
Other Current Assets	
1315 · NLF - Allowance for Loan Loss	-39,783.28
Total Other Current Assets	-39,783.28
Total Current Assets	1,213,150.61
Other Assets	
1615 · NLF Loans Receivable	
1615a · CDBG-13-589	108,728.23
1615b · CDBG-16-602	1,320,221.68
1615o · OEDIT-2017	48,212.84
1615r · Revolved	104,727.87
Total 1615 · NLF Loans Receivable	1,581,890.62
Total Other Assets	1,581,890.62
TOTAL ASSETS	2,795,041.23
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2015 · NLF Accounts Payable	1,915.10
Total Accounts Payable	1,915.10
Total Current Liabilities	1,915.10
Total Liabilities	1,915.10
Equity	
3000 · Fund Balance	
3100 · NLF Net Equity	1,989,384.90
Total 3000 · Fund Balance	1,989,384.90
3900 · Retained Earnings	805,685.91
Net Income	-1,944.68
Total Equity	2,793,126.13
TOTAL LIABILITIES & EQUITY	2,795,041.23

Northwest Colorado Council of Governments
 Budget vs Actual - 8800 - NLF, OEDIT, CDBG, Revolved
 June 2019

1:30 PM
 07/25/2019
 Accrual Basis

	Jan - Jun 19	YTD Budget	% of Budget	Annual Budget
Ordinary Income/Expense				
Income				
Revolved Interest	0.00			
TA Income	0.00			
4000 - Grant Income				
4100 - Federal Grant Income	0.00	500,000.00	0.0%	500,000.00
4200 - State Grant Income	25,000.00			
4250 - Administration	0.00	72,000.00	0.0%	72,000.00
Total 4000 - Grant Income	25,000.00	572,000.00	4.37%	572,000.00
4720 - Loan Interest Revenue	36,750.74	60,000.00	61.25%	60,000.00
4730 - Fee Income	10,106.48	10,000.00	101.07%	10,000.00
4820 - Interest Income	1,467.97			
Total Income	73,325.19	642,000.00	11.42%	642,000.00
Cost of Goods Sold				
58000 - Amount to be Loaned out	0.00	500,000.00	0.0%	500,000.00
Total COGS	0.00	500,000.00	0.0%	500,000.00
Gross Profit	73,325.19	142,000.00	51.64%	142,000.00
Expense				
6100 - Payroll Expenses				
6112 - Program Director	39,634.68	79,269.00	50.0%	79,269.00
6121 - Gen Program Staff	0.00			
6141 - Fiscal Office	285.01	2,695.00	10.58%	2,695.00
6210 - Taxes & Benefits	8,241.53	17,202.00	47.91%	17,202.00
6100 - Payroll Expenses - Other	0.00			
Total 6100 - Payroll Expenses	48,161.22	99,166.00	48.57%	99,166.00
6410 - Contract Staff	2,910.00	15,000.00	19.4%	15,000.00
6520 - Outside Contract				
6420 - Fiscal Officer Expense	750.00	1,800.00	41.67%	1,800.00
6510 - Contractor	450.00			
Total 6520 - Outside Contract	1,200.00	1,800.00	66.67%	1,800.00
6610 - Office Supplies	132.14	1,000.00	13.21%	1,000.00
6615 - Bad Debts Expense	7,773.24			
6640 - Postage	54.55	250.00	21.82%	250.00
6655 - Program Expense	95.58			
6660 - Advertising Expense	500.00	250.00	200.0%	250.00
6670 - Internet /Website Expense	119.94			
6680 - Dues & Subscriptions	1,929.98	2,500.00	77.2%	2,500.00
6720 - Rent & Utilities	1,251.90	2,504.00	50.0%	2,504.00
6730 - Telephone Expense	361.12			
6760 - Insurance Premium Expense	19.25	750.00	2.57%	750.00
6840 - Tools & Equipment	549.99			
7110 - Program Supplies	13.40	500.00	2.68%	500.00
7120 - License & Permits	0.00	1,000.00	0.0%	1,000.00
7130 - Travel & Meeting	4,209.59	6,500.00	64.76%	6,500.00
7910 - Indirect Cost Allocation	5,987.97	12,295.00	48.7%	12,295.00
Total Expense	75,269.87	143,515.00	52.45%	143,515.00
Net Ordinary Income	-1,944.68	-1,515.00	128.36%	-1,515.00
Net Income	-1,944.68	-1,515.00	128.36%	-1,515.00

Risk Ratings Report through 06/26/2019
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Risk Rating: 1, Fund: CDBG																
2014-0313	████████	CDBG	CDBG-13-589	20,000.00	11,608.24								1	06/05/2014	1.00%	116.08
2014-0508	████████	CDBG	CDBG-13-589	40,000.00	22,171.31								1	05/14/2014	1.00%	221.71
2015-0409-1	████████	CDBG	CDBG-13-589	11,400.00	-222.77								1	04/22/2015	1.00%	-2.23
2015-0611	████████	CDBG	CDBG-13-589	80,000.00	21,054.66								1	06/18/2015	1.00%	210.55
2015-0910	████████	CDBG	CDBG-13-589	80,000.00	31,922.64	1,522.00	1,522.00	1,522.00	1,522.00	182.64			1	09/23/2015	1.00%	319.23
2016-0114-1	████████	CDBG	CDBG-16-602	20,000.00	2,622.40								1	02/02/2016	1.00%	26.22
2016-0617	████████	CDBG	CDBG-16-602	95,000.00	80,528.92	41.40							1	04/14/2017	1.00%	805.29
2016-0915	████████	CDBG	CDBG-16-602	40,000.00	3,853.77								1	09/22/2016	1.00%	38.54
2016-1107	████████	CDBG	CDBG-16-602	99,000.00	58,834.73	2,000.00							1	12/07/2016	1.00%	588.35
2016-1208	████████	CDBG	CDBG-16-602	80,000.00	44,263.46								1	12/14/2016	1.00%	442.63
2017-0914	████████	CDBG	CDBG-16-602	250,000.00	238,796.36								1	08/04/2018	1.00%	2,387.96
2018-0305	████████	CDBG	CDBG-16-602	280,000.00	260,358.40	500.00							1	06/18/2018	1.00%	2,603.58
2018-0913	████████	CDBG	CDBG-16-602	98,000.00	86,576.36								1	09/24/2018	1.00%	865.76

Risk Ratings Report through 06/26/2019
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2018-0913-2	██████████	CDBG	CDBG-16-602	50,000.00	41,464.30	1,545.00	61.80						1	09/24/2018	1.00%	414.64
2019-0516-1	██████████	CDBG	CDBG-16-602	390,000.00	390,000.00								1	05/20/2019	1.00%	3,900.00
1 - CDBG: 15 loans				1,633,400.00	1,293,832.78											12,938.33
Risk Rating: 1, Fund: Revolved																
2014-1223	██████████	Revolved	Revolved	95,000.00	55,475.65								1	12/30/2014	1.00%	554.76
2019-0516-2	██████████	Revolved	Revolved	50,000.00	50,000.00								1	05/29/2019	1.00%	500.00
1 - Revolved: 2 loans				145,000.00	105,475.65											1,054.76
Risk Rating: 1, Fund: State OEDIT																
2017-0713	██████████	State OEDIT	OEDIT-2017	37,337.00	24,507.26								1	07/24/2017	1.00%	245.07
2018-1011	██████████	State OEDIT	OEDIT-2017	25,000.00	23,705.58								1	11/13/2018	1.00%	237.06
1 - State OEDIT: 2 loans				62,337.00	48,212.84											482.13
1: 19 loans				1,840,737.00	1,447,521.27											14,475.21
Risk Rating: 4, Fund: CDBG																
2015-0409-2	██████████	CDBG	CDBG-13-589	86,000.00	23,392.05		130.00						4	06/07/2016	60.00%	14,035.23
4 - CDBG: 1 loans				86,000.00	23,392.05											14,035.23
4: 1 loans				86,000.00	23,392.05											14,035.23
Risk Rating: 2, Fund: CDBG																
2017-0209	██████████	CDBG	CDBG-16-602	90,000.00	51,739.30	3,100.00	3,100.00	248.00					2	12/01/2018	10.00%	5,173.93

Risk Ratings Report through 06/26/2019
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2017-0608	████████	CDBG	CDBG-16-602	71,000.00	45,561.42	108.80							2	05/07/2019	10.00%	4,556.14
2018-0208	████████	CDBG	CDBG-16-602	20,000.00	15,622.26	30.64							2	05/07/2019	10.00%	1,562.23
2 - CDBG: 3 loans				181,000.00	112,922.98											11,292.30
2: 3 loans				181,000.00	112,922.98											11,292.30
Report total: 23 loans				2,107,737.00	1,583,836.30											39,802.74

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

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					=== Cumulative Pmts ===		=== Latest Pmts ===		=== Periods Past Due ===							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Fund: CDBG, Subfund: CDBG-13-589																
2015-0611	██████████	06/18/2015	80,000.00	21,054.66	58,945.34	11,066.66	1,522.00	05/16/2019								< 30
2014-0313	██████████	05/05/2014	20,000.00	11,608.24	8,391.76	4,313.30	215.34	06/18/2019								< 30
2015-0409-1	██████████	04/22/2015	11,400.00	-222.77	11,622.77	1,627.27	2,873.04	05/29/2019								< 30
2015-0910	██████████	09/23/2015	80,000.00	31,922.64	48,077.36	11,098.00	1,522.00	05/28/2019	1,522.00	1,522.00	1,522.00	1,522.00	182.64			120 +
2014-0508	██████████	05/14/2014	40,000.00	22,171.31	17,828.69	8,513.31	500.00	06/03/2019								< 30
2015-0409-2	██████████	04/22/2015	86,000.00	23,392.05	63,655.05	4,289.27	190.00	06/18/2019		130.00						30 +
CDBG - CDBG-13-589: 6 loans			317,400.00	109,926.13	208,520.97	40,907.81	6,822.38		1,522.00	1,652.00	1,522.00	1,522.00	182.64			
Fund: CDBG, Subfund: CDBG-16-602																
2016-0617	██████████	04/14/2017	95,000.00	80,528.92	14,471.08	10,327.52	1,035.00	05/20/2019	41.40							< 30
2018-0305	██████████	06/18/2018	280,000.00	260,358.40	19,641.60	14,358.40	3,400.00	06/18/2019	500.00							< 30
2016-1208	██████████	12/14/2016	80,000.00	44,263.46	35,736.54	8,720.46	1,533.00	05/31/2019								< 30
2019-0516-1	██████████	05/20/2019	390,000.00	390,000.00			7,800.00	06/20/2019								< 30
2017-0914	██████████	08/04/2018	250,000.00	238,796.36	11,203.42	11,340.58	2,818.00	06/03/2019								< 30
2016-0915	██████████	09/22/2016	40,000.00	3,853.77	36,146.23	3,330.77	767.00	05/31/2019								< 30
2018-0913-2	██████████	09/24/2018	50,000.00	41,464.30	8,535.70	2,217.50	1,606.80	06/04/2019	1,545.00	61.80						30 +
2017-0608	██████████	07/10/2017	71,000.00	45,561.42	25,438.58	5,732.62	2,720.00	06/18/2019	108.80							< 30
2018-0208	██████████	03/05/2018	20,000.00	15,622.26	4,377.74	1,336.62	383.00	06/18/2019	30.64							< 30
2018-0913	██████████	09/24/2018	98,000.00	86,576.36	11,423.64	4,304.36	1,966.00	06/03/2019								< 30
2016-1107	██████████	12/07/2016	99,000.00	58,834.73	40,165.27	10,904.73	2,200.00	05/10/2019	2,000.00							< 30
2017-0209	██████████	02/24/2017	90,000.00	51,739.30	38,260.70	9,491.30	3,100.00	06/24/2019	3,100.00	3,100.00	248.00					60 +
2016-0114-1	██████████	02/02/2016	20,000.00	2,622.40	17,377.60	2,270.26	466.00	06/07/2019								< 30
CDBG - CDBG-16-602: 13 loans			1,583,000.00	1,320,221.68	262,778.10	84,335.12	29,794.80		7,325.84	3,161.80	248.00					
CDBG: 19 loans			1,900,400.00	1,430,147.81	471,299.07	125,242.93	36,617.18		8,847.84	4,813.80	1,770.00	1,522.00	182.64			
Fund: Revolved, Subfund: Revolved																

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

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					=== Cumulative Pmts ===		=== Latest Pmts ===		=== Periods Past Due ===							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
2019-0516-2	██████████	05/29/2019	50,000.00	50,000.00			1,000.00	05/29/2019								< 30
2014-1223	██████████	12/30/2014	95,000.00	55,475.65	40,524.35	18,228.85	1,022.85	05/24/2019								< 30
Revolved - Revolved: 2 loans			145,000.00	105,475.65	40,524.35	18,228.85	2,022.85									
Revolved: 2 loans			145,000.00	105,475.65	40,524.35	18,228.85	2,022.85									
Fund: State OEDIT, Subfund: OEDIT-2017																
2018-1011	██████████	11/13/2018	25,000.00	23,705.58	1,294.42	705.58	500.00	06/07/2019								< 30
2017-0713	██████████	07/24/2017	37,337.00	24,507.26	12,829.74	2,900.26	715.00	05/31/2019								< 30
State OEDIT - OEDIT-2017: 2 loans			62,337.00	48,212.84	14,124.16	3,605.84	1,215.00									
State OEDIT: 2 loans			62,337.00	48,212.84	14,124.16	3,605.84	1,215.00									
Report total: 23 loans			2,107,737.00	1,583,836.30	525,947.58	147,077.62	39,855.03		8,847.84	4,813.80	1,770.00	1,522.00	182.64			

Risk Ratings Report through 08/01/2019
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Risk Rating: 1, Fund: CDBG																
2014-0313	████████	CDBG	CDBG-13-589	20,000.00	11,608.24								1	06/05/2014	1.00%	116.08
2014-0508	████████	CDBG	CDBG-13-589	40,000.00	21,784.48								1	05/14/2014	1.00%	217.84
2015-0611	████████	CDBG	CDBG-13-589	80,000.00	18,197.89								1	06/18/2015	1.00%	181.98
2016-0114-1	████████	CDBG	CDBG-16-602	20,000.00	2,168.82								1	02/02/2016	1.00%	21.69
2016-0617	████████	CDBG	CDBG-16-602	95,000.00	79,203.01								1	04/14/2017	1.00%	792.03
2016-0915	████████	CDBG	CDBG-16-602	40,000.00	3,109.14								1	09/22/2016	1.00%	31.09
2016-1107	████████	CDBG	CDBG-16-602	99,000.00	57,307.98	1,880.00							1	12/07/2016	1.00%	573.08
2016-1208	████████	CDBG	CDBG-16-602	80,000.00	41,592.35								1	12/14/2016	1.00%	415.92
2017-0914	████████	CDBG	CDBG-16-602	250,000.00	237,205.05								1	08/04/2018	1.00%	2,372.05
2018-0305	████████	CDBG	CDBG-16-602	280,000.00	260,358.40	500.00							1	06/18/2018	1.00%	2,603.58
2018-0913	████████	CDBG	CDBG-16-602	98,000.00	85,108.47								1	09/24/2018	1.00%	851.08
2018-0913-2	████████	CDBG	CDBG-16-602	50,000.00	38,819.61	1,545.00	61.80						1	09/24/2018	1.00%	388.20
2019-0516-1	████████	CDBG	CDBG-16-602	95,000.00	390,000.00								1	05/20/2019	1.00%	3,900.00

Risk Ratings Report through 08/01/2019
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
1 - CDBG: 13 loans				1,247,000.00	1,246,463.44											12,464.63
Risk Rating: 1, Fund: Revolved																
2014-1223		Revolved	Revolved	95,000.00	53,960.42								1	12/30/2014	1.00%	539.60
2019-0516-2		Revolved	Revolved	50,000.00	50,000.00								1	05/29/2019	1.00%	500.00
1 - Revolved: 2 loans				145,000.00	103,960.42											1,039.60
Risk Rating: 1, Fund: State OEDIT																
2017-0713		State OEDIT	OEDIT-2017	37,337.00	23,296.33								1	07/24/2017	1.00%	232.96
2018-1011		State OEDIT	OEDIT-2017	25,000.00	23,355.61								1	11/13/2018	1.00%	233.56
1 - State OEDIT: 2 loans				62,337.00	46,651.94											466.52
1: 17 loans				1,454,337.00	1,397,075.80											13,970.76
Risk Rating: 4, Fund: CDBG																
2015-0409-2		CDBG	CDBG-13-589	86,000.00	23,202.05	130.00							4	06/07/2016	60.00%	13,921.23
4 - CDBG: 1 loans				86,000.00	23,202.05											13,921.23
4: 1 loans				86,000.00	23,202.05											13,921.23
Risk Rating: 2, Fund: CDBG																
2015-0910		CDBG	CDBG-13-589	80,000.00	29,204.87	1,522.00	1,522.00	1,522.00	1,522.00	243.52			2	07/10/2019	10.00%	2,920.49
2017-0209		CDBG	CDBG-16-602	90,000.00	45,717.92	248.00							2	12/01/2018	10.00%	4,571.79
2017-0608		CDBG	CDBG-16-602	71,000.00	44,486.81	108.80							2	05/07/2019	10.00%	4,448.68
2018-0208		CDBG	CDBG-16-602	20,000.00	15,337.12	30.64							2	05/07/2019	10.00%	1,533.71

Risk Ratings Report through 08/01/2019
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2 - CDBG: 4 loans				261,000.00	134,746.72											13,474.67
2: 4 loans				261,000.00	134,746.72											13,474.67
Report total: 22 loans				1,801,337.00	1,555,024.57											41,366.66

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

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					=== Cumulative Pmts ===		=== Latest Pmts ===		=== Periods Past Due ===							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Fund: CDBG, Subfund: CDBG-13-589																
2015-0611	██████████	06/18/2015	80,000.00	18,197.89	61,802.11	11,253.89	1,522.00	07/18/2019								< 30
2014-0313	██████████	05/05/2014	20,000.00	11,608.24	8,391.76	4,313.30	215.34	06/18/2019								< 30
2015-0910	██████████	09/23/2015	80,000.00	29,204.87	50,795.13	11,363.35	3,044.00	07/24/2019	1,522.00	1,522.00	1,522.00	1,522.00	243.52			120 +
2014-0508	██████████	05/14/2014	40,000.00	21,784.48	18,215.52	8,626.48	500.00	07/08/2019								< 30
2015-0409-2	██████████	04/22/2015	86,000.00	23,202.05	63,845.05	4,289.27	190.00	07/16/2019	130.00							< 30
CDBG - CDBG-13-589: 5 loans			306,000.00	103,997.53	203,049.57	39,846.29	5,471.34		1,652.00	1,522.00	1,522.00	1,522.00	243.52			
Fund: CDBG, Subfund: CDBG-16-602																
2016-0617	██████████	04/14/2017	95,000.00	79,203.01	15,796.99	11,102.61	1,025.00	07/22/2019								< 30
2018-0305	██████████	06/18/2018	280,000.00	260,358.40	19,641.60	14,358.40	3,400.00	06/18/2019	500.00							< 30
2016-1208	██████████	12/14/2016	80,000.00	41,592.35	38,407.65	9,115.35	1,533.00	07/29/2019								< 30
2019-0516-1	██████████	05/20/2019	95,000.00	390,000.00			7,800.00	06/20/2019								< 30
2017-0914	██████████	08/04/2018	250,000.00	237,205.05	12,794.73	12,567.27	2,818.00	07/03/2019								< 30
2016-0915	██████████	09/22/2016	40,000.00	3,109.14	36,890.86	3,353.14	767.00	07/08/2019								< 30
2018-0913-2	██████████	09/24/2018	50,000.00	38,819.61	11,180.39	2,662.81	3,151.80	07/30/2019	1,545.00	61.80						30 +
2017-0608	██████████	07/10/2017	71,000.00	44,486.81	26,513.19	6,018.01	1,360.00	07/29/2019	108.80							< 30
2018-0208	██████████	03/05/2018	20,000.00	15,337.12	4,662.88	1,434.48	383.00	07/29/2019	30.64							< 30
2018-0913	██████████	09/24/2018	98,000.00	85,108.47	12,891.53	4,802.47	1,966.00	07/03/2019								< 30
2016-1107	██████████	12/07/2016	99,000.00	57,307.98	41,692.02	11,497.98	2,200.00	07/15/2019	1,880.00							< 30
2017-0209	██████████	02/24/2017	90,000.00	45,717.92	44,282.08	9,669.92	3,100.00	07/17/2019	248.00							< 30
2016-0114-1	██████████	02/02/2016	20,000.00	2,168.82	17,831.18	2,282.68	466.00	07/08/2019								< 30
CDBG - CDBG-16-602: 13 loans			1,288,000.00	1,300,414.68	282,585.10	88,865.12	29,969.80		4,312.44	61.80						
CDBG: 18 loans			1,594,000.00	1,404,412.21	485,634.67	128,711.41	35,441.14		5,964.44	1,583.80	1,522.00	1,522.00	243.52			
Fund: Revolved, Subfund: Revolved																
2019-0516-2	██████████	05/29/2019	50,000.00	50,000.00			1,000.00	05/29/2019								< 30

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

08/01/2019 11 23 AM

Page 2 of 2

					=== Cumulative Pmts ===		=== Latest Pmts ===		=== Periods Past Due ===							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
2014-1223	██████████	12/30/2014	95,000.00	53,960.42	42,039.58	18,759.32	1,022.85	07/29/2019								< 30
Revolved - Revolved: 2 loans			145,000.00	103,960.42	42,039.58	18,759.32	2,022.85									
Revolved: 2 loans			145,000.00	103,960.42	42,039.58	18,759.32	2,022.85									
Fund: State OEDIT, Subfund: OEDIT-2017																
2018-1011	██████████ ████	11/13/2018	25,000.00	23,355.61	1,644.39	855.61	500.00	07/10/2019								< 30
2017-0713	██████████ ████	07/24/2017	37,337.00	23,296.33	14,040.67	3,119.33	715.00	07/29/2019								< 30
State OEDIT - OEDIT-2017: 2 loans			62,337.00	46,651.94	15,685.06	3,974.94	1,215.00									
State OEDIT: 2 loans			62,337.00	46,651.94	15,685.06	3,974.94	1,215.00									
Report total: 22 loans			1,801,337.00	1,555,024.57	543,359.31	151,445.67	38,678.99		5,964.44	1,583.80	1,522.00	1,522.00	243.52			



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney, Executive Director
Date: August 12, 2019
Re: Proposed NWCCOG Dues for 2020

Members,

Attached, find the Dues spreadsheet. Though we prefer to share this spreadsheet at the July meeting for comment prior to the August meeting at which it is required to be adopted in time to notice budget officers and prepare NWCCOG budget for the coming year, again this year, population numbers were not available from the State Demography office in time. I did circulate to the Executive Committee on August 8th, the day the information was completed. Vail was the only entity to comment.

Interestingly, neither valuations, nor population changed noticeably across the high country from 2017 to 2018. Again, this year, I adjusted the Valuation multiplier slightly to achieve **the 8.3% average increase**. The Denver Boulder CPI increased from 3.7% to 7%, confirming what most of us perceive: the cost of doing business continues to rise.

For reference, Dues are important to matching many grant programs. Perhaps most significantly, they cover all the cost of Regional Business which is essentially NWCCOG administration including the Executive Director, and our match for the Broadband program. We have bumped up Indirect costs in recent years to cover more admin costs. In 2019, Elevator revenues backfilled both Regional Business and Broadband at \$50,000 each. The increase is intended to move us toward not needing Elevator revenues in the future.

The QQ dues are attached for reference. If you would like help reading or interpreting, feel free to contact me directly.

Reading the Spreadsheet: Look at your jurisdiction's amount in the spreadsheet which is the next document before reading on. This spreadsheet columns from left to right show population, valuation and multiplying factors, the 2018 Dues calculated from those, the 2017 dues paid, the amount difference and the percentage difference. Note that some of the largest percentage increases are from smaller places, while the larger amount increases are from counties.

NWCCOG 2020 REGIONAL BUSINESS DUES ANALYSIS

FORMULA :																	
POPULATION		0.520000		2018 population estimates, Colorado Department of Local Affairs, Demography Section													
ASSESSED VALUATION		0.00001280		Certification of Levies & Revenues as of 5/1/2019, Year 2018 48th Annual Report, Division of Property Taxation, State of Colorado													
Prepared by Jon Stavney 8/8/2019										2019 DUES		Difference		2019-2020			
Denver Boulder CPI -May 2019 7%										PAID		\$ (1.00)		% CHANGE			
COUNTY																	
EAGLE COUNTY		54,863	45.49%	\$	28,528.76		\$3,245,438,110	36.14%	\$	41,541.61	\$	70,070.00	\$	64,960.00	\$	5,110.00	7.3%
GRAND COUNTY		15,481	12.84%	\$	8,050.12		\$663,442,480	7.39%	\$	8,492.06	\$	16,542.00	\$	15,407.00	\$	1,135.00	6.9%
JACKSON COUNTY		1,392	1.15%	\$	723.84		\$61,801,650	0.69%	\$	791.06	\$	1,515.00	\$	1,344.00	\$	171.00	11.3%
PITKIN COUNTY		17,882	14.83%	\$	9,298.64		\$3,111,898,630	34.65%	\$	39,832.30	\$	49,131.00	\$	44,341.00	\$	4,790.00	9.7%
SUMMIT COUNTY		30,974	25.68%	\$	16,106.48		\$1,897,719,190	21.13%	\$	24,290.81	\$	40,397.00	\$	37,032.00	\$	3,365.00	8.3%
TOTAL COUNTY		120,592	100.00%	\$	62,707.84		\$8,980,300,060	100.00%	\$	114,947.84	\$	177,656.00	\$	163,084.00	\$	14,572.00	8.2%
MUNICIPAL																	
EAGLE BASALT (EAGLE & PITKIN		4,154	6.95%	\$	2,160.08		\$169,857,880	3.30%	\$	2,174.18	\$	4,334.00	\$	4,067.00	\$	267.00	6.2%
AVON/AVON METRO		6,518	10.90%	\$	3,389.36		\$230,386,270	4.48%	\$	2,948.94	\$	6,338.00	\$	5,988.00	\$	350.00	5.5%
EAGLE		6,924	11.58%	\$	3,600.48		\$128,489,130	2.50%	\$	1,644.66	\$	5,245.00	\$	4,999.00	\$	246.00	4.7%
GYPSUM		7,356	12.30%	\$	3,825.12		\$138,637,530	2.69%	\$	1,774.56	\$	5,600.00	\$	5,279.00	\$	321.00	5.7%
MINTURN		1,060	1.77%	\$	551.20		\$28,510,270	0.55%	\$	364.93	\$	916.00	\$	862.00	\$	54.00	5.9%
RED CLIFF		286	0.48%	\$	148.72		\$3,873,540	0.08%	\$	49.58	\$	198.00	\$	189.00	\$	9.00	4.5%
VAIL		5,455	9.12%	\$	2,836.60		\$1,179,828,300	22.92%	\$	15,101.80	\$	17,938.00	\$	16,128.00	\$	1,810.00	10.1%
GRAND FRASER		1,305	2.18%	\$	678.60		\$43,179,850	0.84%	\$	552.70	\$	1,231.00	\$	1,116.00	\$	115.00	9.3%
GRANBY		2,136	3.57%	\$	1,110.72		\$48,965,030	0.95%	\$	626.75	\$	1,737.00	\$	1,627.00	\$	110.00	6.3%
GRAND LAKE		505	0.84%	\$	262.60		\$40,332,920	0.78%	\$	516.26	\$	779.00	\$	714.00	\$	65.00	8.3%
HOT SULPHUR SPRINGS		710	1.19%	\$	369.20		\$8,777,530	0.17%	\$	112.35	\$	482.00	\$	465.00	\$	17.00	3.5%
KREMMLING		1,436	2.40%	\$	746.72		\$14,591,220	0.28%	\$	186.77	\$	933.00	\$	961.00	\$	(28.00)	-3.0%
WINTER PARK		1,052	1.76%	\$	547.04		\$107,124,230	2.08%	\$	1,371.19	\$	1,918.00	\$	1,734.00	\$	184.00	9.6%
JACKSON WALDEN		592	0.99%	\$	307.84		\$4,858,290	0.09%	\$	62.19	\$	370.00	\$	363.00	\$	7.00	1.9%
PITKIN ASPEN		7,385	12.35%	\$	3,840.20		\$1,622,568,720	31.52%	\$	20,768.88	\$	24,609.00	\$	21,882.00	\$	2,727.00	11.1%
SNOWMASS VILLAGE		2,784	4.66%	\$	1,447.68		\$487,110,307	9.46%	\$	6,235.01	\$	7,683.00	\$	6,945.00	\$	738.00	9.6%
SUMMIT DILLON		968	1.62%	\$	503.36		\$70,933,090	1.38%	\$	907.94	\$	1,411.00	\$	1,291.00	\$	120.00	8.5%
BRECKENRIDGE		4,989	8.34%	\$	2,594.28		\$575,060,770	11.17%	\$	7,360.78	\$	9,955.00	\$	8,934.00	\$	1,021.00	10.3%
FRISCO		3,194	5.34%	\$	1,660.88		\$200,154,430	3.89%	\$	2,561.98	\$	4,223.00	\$	3,875.00	\$	348.00	8.2%
MONTEZUMA		67	0.11%	\$	34.84		\$2,125,420	0.04%	\$	27.21	\$	62.00	\$	58.00	\$	4.00	6.5%
BLUE RIVER		926	1.55%	\$	481.52		\$42,882,990	0.83%	\$	548.90	\$	1,030.00	\$	959.00	\$	71.00	6.9%
TOTAL MUNICIPAL		59,802	100.00%	\$	31,097.00		5,148,247,717	100.00%	\$	65,897.57	\$	96,995.00	\$	88,434.00	\$	8,561.00	8.8%
REGION XII SUBTOTAL		180,394		\$	93,804.84		\$14,128,547,777		\$	180,845.41	\$	274,651.00	\$	251,518.00	\$	23,133.00	8.4%
GLENWOOD SPRINGS		10,024		\$	5,212.48		\$228,520,430		\$	2,925.06	\$	8,137.54	\$	7,792.17	\$	345.38	4.2%
STEAMBOAT SPRINGS		13,198		\$	6,862.96		\$694,967,430		\$	8,895.58	\$	15,758.54	\$	14,582.55	\$	1,176.00	7.5%
OUTSIDE Region XII SUBTOTAL		23,222		\$	12,075.44				\$	11,820.64	\$	23,896.08	\$	22,374.71	\$	1,521.37	6.4%
TOTAL DUES												\$ 298,547.08	\$273,892.71	\$ 24,654.37	8.3%		
Non-Current Members for Reference																	
CARBONDALE		6,883		\$	3,579.16		\$139,319,380		\$	1,783.29	\$	5,362.45	\$	-	\$	-	
LAKE COUNTY		7,764		\$	4,037.28		\$196,510,332		\$	2,515.33	\$	6,552.61	\$	-	\$	-	
LEADVILLE		2,853		\$	1,483.56		\$27,332,206		\$	349.85	\$	1,833.41	\$	-	\$	-	
HAYDEN		1,963		\$	1,020.76		\$21,566,010		\$	276.04	\$	1,296.80					
SILVERTHORNE		4,789		\$	2,490.28		\$197,100,040		\$	2,522.88	\$	5,013.16	\$	-	\$	-	

County	2020 NWCCOG DUES	2020 Q/Q DUES	2020 TOTAL DUES	Signature to confirm jurisdiction's intent to participate in 2020
Eagle County	\$70,070	\$22,809	\$92,879	
Grand County	\$16,542	\$22,809	\$39,351	
Gunnison County	n/a	\$5,305	\$5,305	
Jackson County	\$1,515	n/a	\$1,515	
Lake County	\$6,553	n/a	\$6,553	
Park County	n/a	n/a	\$0	
Pitkin County	\$49,131	\$22,809	\$71,940	
Summit County	\$40,397	\$22,809	\$63,206	
Municipality				
Aspen	\$24,609	\$7,214	\$31,823	
Avon	\$6,338	n/a	\$6,338	
Basalt (Eagle & Pitkin)	\$4,334	\$1,326	\$5,660	
Blue River	\$1,030	n/a	\$1,030	
Breckenridge	\$9,955	\$5,570	\$15,525	
Carbondale	\$5,362	\$3,448	\$8,810	
Crested Butte	n/a	\$1,591	\$1,591	
Dillon	\$1,411	\$796	\$2,207	
Eagle	\$5,245	\$1,857	\$7,102	
Fraser	\$1,231	\$743	\$1,974	
Frisco	\$4,223	\$1,857	\$6,080	
Glenwood Springs	\$8,138	n/a	\$8,138	
Granby	\$1,737	\$743	\$2,480	
Grand Lake	\$779	\$743	\$1,522	
Gypsum	\$5,600	\$2,122	\$7,722	
Hayden	\$1,297	n/a	\$1,297	
Hot Sulphur Springs	\$482	\$212	\$694	
Kremmling	\$933	\$1,061	\$1,994	
Leadville	\$1,833	n/a	\$1,833	
Minturn	\$916	\$690	\$1,606	
Montezuma	\$62	n/a	\$62	
Red Cliff	\$198	n/a	\$198	
Silverthorne	\$5,013	\$1,804	\$6,817	
Snowmass Village	\$7,683	n/a	\$7,683	
Steamboat Springs	\$15,759	\$2,652	\$18,411	
Vail	\$17,938	\$6,631	\$24,569	
Walden	\$370	n/a	\$370	
Winter Park	\$1,918	\$1,326	\$3,244	
Yampa	n/a	\$212	\$212	
Districts & Associations				
19 Water & Sanitation Districts	n/a	\$11,773	\$11,773	
2 Associations	n/a	\$4,243	\$4,243	
Total Dues	\$318,601.51	\$155,153	\$473,754.20	

Northwest Colorado Council of Governments – Dues calculated using a formula applying a \$.52 multiplier on population and .00001280 multiplier on assessed valuation.

Water Quality & Quantity – Dues for QQ for each municipality are based on the percentage of the region's total treated water that is served by a particular municipality. Associate Members based on a contribution.

Source of Data:

Population: 2018 population estimates, Colorado Department of Local Affairs, Demography Section

Assessed Valuation: Certification of Levies & Revenues as of 5/1/2019, Year 2018 48th Annual Report, Division of Property Taxation, State of Colorado



NWCCOG POLICY:

Letters of Support

PO Box 2308 • 249 Warren Ave • Silverthorne, CO 80498 • 970-468-0295 •
Fax 970-468-1208 • www.nwccog.org

Date Adopted:	August 22, 2019	Date Revised Adopted:	
Author:	NWCCOG Executive Director		

Purpose:

NWCCOG regularly receives requests for letters of support (LOS) or letters of objection/criticism across a spectrum of issues and topics. Some are perfunctory and innocuous, while other requests may be inherently controversial among the diverse membership. There are enough LOS requests that it would be unwieldy (and untimely) for each to be vetted and formally approved by NWCCOG Council at one of the seven meetings each year, yet some requests deserve to rise to that level of approval. Prior to this policy the NWCCOG Executive Director (ED) exercised full discretion in handling LOS. When a LOS deserved the gravitas of Council approval with a signature by the Council Chair it was approved by the NWCCOG Council and sent out with Council Chair's signature on NWCCOG Letterhead. The majority of LOS requests do not rise to this level. The purpose of this policy and procedure is to establish some parameters to that discretion as to which LOS requests may be approved at a staff level with the ED, and those LOS which would benefit from (or require) formal Council approval may be better defined.

NOTE regarding QQ:

NWCCOG QQ Committee and the Watershed Services program specialize in the expertise to monitor state water policy and provide Comment Letters to state and federal agencies on evolving policy in a timely manner as well as to lobby at the legislature on water matters on behalf of the region and in defense of stated water policy interests. QQ Contractors are therefore afforded wide latitude by the QQ Committee to carry out that mission independent of NWCCOG Council or NWCCOG Executive Director approval.

LOS in support of ongoing programs or status quo funding:

The origin and nature of each request matters. Some requests come to Program Directors from their partner agencies and clearly align with defined program efforts, goals and priorities. For instance, jurisdictions participating in our broadband program have requested letters of support when they seek funding from other source for a project to which NWCCOG is familiar and has lent technical assistance, or a partner jurisdiction to our AAAA program may seeking additional support for a program which we already participate, such as a senior meal program. NWCCOG Program Directors have discretion to advocate for their programs or provide feedback to partner agencies on operational matters pertaining to their programs without seeking Council approval. Programs regularly extend NWCCOG support through their Federal advocacy partners to continue or adjust funding for that program. *When such requests precisely align with a NWCCOG program, for instance, requesting that funding continue for The Older Americans Act which funds AAAA or for LEAP which funds the Energy Program such LOS should continue to be extended at a staff level at the discretion of the ED and signed on NWCCOG letterhead with either a Program Director or ED signature. These shall be collected and submitted in the following NWCCOG Council packet for information purposes only.*

LOS requesting new legislation or policy, or on topics not specifically related to existing NWCCOG programs:

Others requests for LOS for NWCCOG to advocate or support a position on “new” upcoming legislation or policy making. These may originate from a member jurisdiction, NWCCOG staff or occasionally from a Congressional or state legislator or staff liaison. In general, NWCCOG LOS directed at state or federal elected officials advocating on policy change should be approved by NWCCOG Council. Other requests may be of regional importance to the membership and loosely or not at all align with an already defined interest of a NWCCOG program or adopted policy—Forest Service funding, for instance. These too should be vetted through formal NWCCOG Council approval.

LOS Conditions Requiring Formal NWCCOG Council Approval:

LOS situations requiring placement on an agenda and majority approval of NWCCOG Council present to be signed by NWCCOG Council Chair on behalf of the organization include:

1. LOS which would benefit from the Gravitas provided by formal NWCCOG Council action
2. LOS for NWCCOG submittal of a grant to DOLA (Council vote is required by DOLA)
3. LOS which the Executive Director considers may be controversial between members. ED may seek consultation from NWCCOG Council Chair in this determination
4. LOS on proposed State or Federal legislation, correspondence with State or Federal legislators or Executive Branch proposing legislation or a policy position
5. LOS for a New NWCCOG Program that would require additional Director Level FTE
6. LOS that states preference to fund one-member jurisdiction’s request over another in a competitive funding situation. This is distinct from simple, general support for a member jurisdictions request when multiple jurisdictions may be applying for the same grant.
7. LOS, Amicus Brief, or taking of a written legal position which may commit the organization to foreseeable legal expenses
8. Requests from any part to Amend the Regional Water Quality Management Plan (208 Plan) o
9. Finally, “Comment Letters” (CL) differ from LOS. CL, especially those involving matters such as water quality standards which can be complex both legally and technically, which are submitted to state or federal agencies should be reviewed by NWCCOG General Council. The General Council in consultation with the Executive Director have authority to decide if CL require approval of NWCCOG Council, or in the case of water, the NWCCOG Water Quality and Quantity Committee.



Aug. 13, 2019

Senator Cory Gardner
Senator Michael Bennet
Congressman Joe Neguse

Dear Colorado Congressional Delegation,

We are writing to ask you to help ensure that a portion of ski area fee revenues be directed toward wildfire prevention and mitigation, recreation management, facility maintenance and other sorely needed expenditures by the national forest on which a given ski area is located. We do not believe that fee retention funds should be dedicated solely to the administration of ski area permits and the review of ski areas' capital improvement project proposals.

Ski areas generate tremendous levels of activity in our communities and in surrounding U.S. Forest Service lands, both in summer and winter. We hope that the U.S. Congress will acknowledge this direct relationship between ski area visitation and visitation on nearby public lands and allocate USFS funding accordingly.

We appreciate your attention to our community's ongoing needs for wildfire prevention and mitigation, even in this very wet year. As we all know, conditions can change dramatically from one season to the next, and we must maintain our focus on this critical issue. Summit County residents and property owners understand acutely that wildfire prevention and mitigation are urgent, fiscally responsible investments that protect against monumental future losses of property, lives, natural resources and infrastructure.

In November 2018, Summit County citizens voted to tax themselves for exactly these purposes. Our local government is now allocating more than \$1 million per year toward a variety of wildfire prevention and mitigation strategies, including paying for six seasonal USFS staff to conduct fire prevention work on the Dillon Ranger District of the White River National Forest, one full-time year-round USFS employee working on fire mitigation projects, USFS contractors conducting fire-mitigation timber cuts, overtime for fire prevention patrols on USFS land by the Summit County Sheriff's Office, and fire mitigation projects on Summit County open space adjacent to USFS land. We would, of course, prefer that the White River National Forest were appropriately staffed and funded for important fire prevention work on our federal public lands. We encourage you to continue to support efforts to adequately fund USFS to meet its mission of sustaining the health, diversity, and productivity of the nation's forests to meet the needs of present and future generations.

Last year, Summit County signed onto letters from the Northwest Colorado Council of Governments (NWCCOG) and the Colorado Association of Ski Towns (CAST) regarding our concerns with the Ski Area Fee Retention Act (attached). We continue to support the concept of ski area fee revenue retention by the National Forests in which they're generated. However, the needs for those funds extend much further than ski area permit administration and capital project review. We strongly believe that any fee

retention funding should be put to use where the greatest needs exist, as determined by local District Rangers and Forest Supervisors.

Thank you for your consideration of this request to dedicate any potential fee retention funding to a broader scope of a National Forest's needs, beyond ski area boundaries.

Sincerely,
The Summit County Board of Commissioners



Thomas C. Davidson



Karn Stiegelmeier



Elisabeth Lawrence

cc:
Congressman Scott Tipton

Congress of the United States
House of Representatives
Washington, DC 20515-0603

April 3, 2019

The Honorable Megan Brennan
Postmaster General
United States Postal Service (USPS)
475 L'Enfant Plaza, SW
Washington D.C. 20260

Dear Postmaster General:

I am writing you today to update you on a recent conversation I had with Colorado/Wyoming USPS District Manager Kevin Romero regarding issues with the USPS in Colorado's Third Congressional District (Third District). These issues are related to problems with rural delivery access and poor customer service.

Over the past month, my office has received several dozen letters and phone calls from constituents in communities across the Third District including Westcliffe, Eagle, Snowmass, and Aspen. Some of their frustrations have been published in The Aspen Times and The Aspen Daily News. Their general concerns and allegations have been about the following:

- Packages with medications inside have not been delivered;
- People have tried to pick up packages with medication but were refused when they did not have three forms of identification;
- Post offices have been closed during operational hours that are posted as open;
- Sales tax rebate checks have been returned weeks after being mailed and stamped as undeliverable;
- Utility bills have showed up months late, as such there were late fees applied;
- Certified letters have not been delivered in a timely manner;
- The Westcliffe Postmaster has been caught screaming, harassing, and intimidating constituents;
- Local USPS officials have refused to assist constituents because they have engaged with the local media and my congressional office;
- Constituents have been refused the right to a receipt for sent notices;
- Delivery package slips have been put in P.O. Boxes, and then the recipient has been told the package was lost;
- Around the holiday season, the Snowmass Town Hall would go weeks without receiving mail;
- A fax machine number on the USPS website has been incorrect and thus inoperable;
- Packages marked as delivered to the Post Office have not been delivered to the customer;
- There have been no notifications sent to constituents that they had mail for pick up at the Post Office.

The USPS plays a critical role in communities across the Third District. Individuals entrust the USPS every day with vital medical supplies, personal information, and bills. As such, it is incredibly troubling that reliable delivery service and proper customer service has fallen alarmingly short of expectations.

Timely delivery of medication is my greatest concern. Many of my constituents rely upon the efficient, appropriate, and timely delivery of mail for their life-saving medications. A lack of access to adequate

Congress of the United States
House of Representatives
Washington, DC 20515-0603

mail service can unfortunately lead to fatal consequences. If these postal issues are not addressed soon, I fear this already tenuous situation could deteriorate to a dangerous level.

Because of all these issues, I was pleased with Mr. Romero's response about the steps he has pledged to take to remedy the long list of issues. Mr. Romero indicated that he and his staff are working on the following:

- Updating their website to include the correct fax number;
- Beginning the process of remodeling the Snowmass Post Office;
- Integrating a voicemail onto their phone system so that constituents can leave messages;
- Addressing the Westcliffe Postmaster's conduct and personnel file;
- Communicating with several dozen individuals in need of a P.O. Box change;
- Establishing more P.O. Boxes that are larger in Eagle, Colorado.

I look forward to Mr. Romero's swift attention to these matters. I will continue to monitor this situation closely and communicate with Mr. Romero. Moving forward, please let us know if you have any questions or need additional information to inform your investigation and address these complications.

Sincerely,



Scott Tipton
Member of Congress

Encl: Letter from Snowmass Village
Encl: Letter from the Town of Eagle

CC:

Clint Kinney, Snowmass Town Manager
Bill Madsen, Snowmass Town Councilor
Tom Goode, Snowmass Town Councilor
Anne McKibbin, Mayor of Eagle
Buck Wenzel, Westcliffe Sheriff
Kevin Romero, CO/WY USPS District Manager

Congress of the United States
House of Representatives
Washington, DC 20515-0603

June 26, 2019

The Honorable Megan Brennan
Postmaster General
United States Postal Service (USPS)
475 L'Enfant Plaza, SW
Washington D.C. 20260

Dear Postmaster General:

We are writing to update you on concerns our offices have regarding the United States Postal Service (USPS) service standards in Snowmass, Westcliffe, Estes Park, and Eagle, Colorado, and to request your immediate assistance in remedying these concerns.

In April, Colorado/Wyoming USPS District Manager Kevin Romero and his staff indicated they would address issues that had been raised about rural delivery access and poor customer service in the Third Congressional District. We were happy to see District Manager Romero and his team address some of the concerns raised, including the processing of postal casework, updates to the USPS website to fix an inaccurate fax number, and an investigation into the behavior of the Westcliffe Postmaster.

Town officials in Snowmass, Colorado, have since reported that the level of USPS service has somewhat improved. For this, we are grateful. Local leaders, however, are concerned that the limited improvements they have seen are the result of decreased mail volume from tourist "off-season" instead of true operational improvement. Additionally, and despite these slight improvements, a recent article in The Colorado Sun published on June 18, 2019, titled "In Colorado mountain towns, the U.S. Post Office no longer delivers like it used to," has reported that home-delivery in Snowmass has become non-existent, the USPS office is understaffed, and innumerable packages have been lost or returned as undeliverable. Similar concerns have arisen in Eagle, Colorado, where long lines and a lack of home delivery persists.

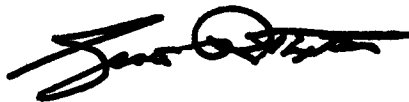
Colorado-based USPS staff has acknowledged that service delivery standards and customer service need to improve, but it appears there has been little follow-through on these issues. While we understand solutions take time to implement, we do expect the USPS to articulate what actions it plans to take to better serve our constituents. Our offices ask that you outline what actions the USPS is taking in the Snowmass, Westcliffe, Estes Park and Eagle communities to:

- Ensure critical mail-order medications are not returned as undeliverable;
- Ensure overnight delivery of packages and mail is not delayed;
- Ensure the USPS can handle the increasing population in these communities;
- Ensure fewer packages and mail parcels are lost; and
- Increase home delivery.

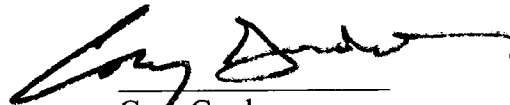
Congress of the United States
House of Representatives
Washington, DC 20515-0603

When congressional offices and constituents have inquired with the USPS as to how their problems can be addressed, the response from the USPS has been that all USPS operations must support the efficient distribution of mail, and furthermore, local postal managers are responsible for ensuring service in their area is consistent with USPS national delivery policies. Additionally, the USPS claims it makes every effort to provide customers with convenient and affordable delivery services. It is clear the stated goals of the USPS are not being achieved in Snowmass, Westcliffe, Estes Park, and Eagle, Colorado. We look forward to your answers to our questions by July 22, 2019. We will continue to track access and service issues closely. If you have any questions or need more information please contact our offices.

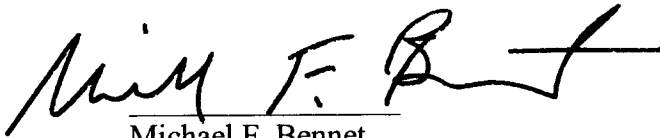
Sincerely,



Rep. Scott Tipton
Member of Congress



Cory Gardner
United States Senator



Michael F. Bennet
United States Senator

CC:

Clint Kinney, Snowmass Town Manager
Bill Madsen, Snowmass Town Councilor
Tom Goode, Snowmass Town Councilor
Anne McKibbin, Mayor of Eagle
Buck Wenzel, Westcliffe Sheriff
Kevin Romero, CO/WY USPS District Manager



Jon Stavney <jstavney@nwccog.org>

FW: RELEASE: BLM Move to Grand Junction Earns Praise from Leaders Across the West

1 message

Bair, Betsy (Gardner) <Betsy_Bair@gardner.senate.gov>
To: "jstavney@nwccog.org" <jstavney@nwccog.org>

Mon, Jul 22, 2019 at 3:40 PM

From: Schutte, Corinna (Gardner) <Corinna_Schutte@gardner.senate.gov>
Sent: Monday, July 22, 2019 3:37 PM
Subject: RELEASE: BLM Move to Grand Junction Earns Praise from Leaders Across the West

**For Immediate Release****Monday, July 22nd, 2019****Contact:** Annalyse Keller, 202-224-0355**BLM Move to Grand Junction Earns Praise from Leaders Across the West**

Washington, D.C. – U.S. Senator Cory Gardner's (R-CO) announcement that [the Bureau of Land Management will be relocating its headquarters from Washington, D.C. to Grand Junction, CO](#) is earning praise from leaders in Colorado and across the West. The move is supported by numerous Coloradans and local officials, including Grand Junction Chamber of Commerce, Mesa County Commissioner, Northwest Colorado Council of Governments, Colorado Farm Bureau, and Associated Governments of Northwest Colorado.

What They Are Saying:

Grand Junction Chamber of Commerce's President/CEO Diane Schwenke: "As the voice of the Western Slope business community and on the behalf of over 900 businesses that are the Grand Junction Area Chamber of Commerce, we could not be more pleased with the news received today regarding the BLM Headquarters moving to Grand Junction. This was a team effort between our economic developers and public officials that resulted in a "win" for diversifying the economy, which will have a lasting impact on the strength of our local economy. This is a move that will truly put Grand Junction on the map, providing new opportunities and benefits to all our existing businesses, from restaurants to car dealers. I particularly want to [thank] Senator Gardner and Congressman Tipton for getting the ball rolling by introducing the bill to move the headquarters west."

Mesa County Commissioner Rose Pugliese: "We are excited to have the BLM headquarters relocating to Grand Junction. This is a perfect example of our partners coming together and pushing in the same direction for the betterment of our community. We are incredibly grateful for Senator Gardner and our Congressional delegation for this opportunity."

Northwest Colorado Council of Governments: "NWCCOG congratulates Senator Gardner on bird-dogging this agency relocation on behalf of each of us who consider ourselves citizens of the West whose most prized shared spaces are often on public lands. Through his effort, BLM can bring the management of these multi-use assets closer to the people."

Colorado Farm Bureau's Executive VP Chad Vorthmann: "Colorado Farm Bureau members from across the state were gathered in Grand Junction today for our summer meeting when the news came from Sen Gardner's office about the BLM's move. The news was met by enthusiastic cheers from the folks at the meeting. Grand Junction as the new home for the nation's largest land management agency is great news. Western Colorado is right in the heart of federally managed lands and is well situated to host the agency, sooner rather than later."

Associated Governments of Northwest Colorado's Executive Director Bonnie Petersen: "AGNC members thank Senator Gardner and Congressman Tipton for their efforts in moving the BLM headquarters to Grand Junction. The members of our five-county planning region as well as our associate members all came together to support bringing the BLM to Grand Junction. Our members believe this move will be good for the region, the state and the western states with public lands. We look forward to having decision makers here where they can see the impact of public lands and its influence on the way we live, work AND play."

Governor Jared Polis: "We are thrilled to welcome the Bureau of Land Management & their employees to the great state of Colorado. As I stated to Secretary Bernhardt many times, Grand Junction is the perfect location for the BLM because of community support, location closer to the land BLM manages and the positive impact it will have on our western Colorado economy. Hard to think of a better place to house the department responsible for overseeing our beloved public lands!"

The Congressional Western Caucus applauded the BLM proposal with statements from members on their website [here](#).

Senate Western Caucus Chairman Steve Daines: "This is welcome news to the West and all Americans who love our great public lands. Moving public land decision makers out of the marble halls and buildings of DC and closer to the people and vast public lands they manage is common sense. I applaud Secretary Bernhardt and President Trump for finally getting this done."

Congressional Western Caucus Chairman Paul Gosar: "Any day where the West adds at least 222 new, permanent jobs is a good day. BLM will be more efficient and responsive to the needs of local communities with its new Headquarters in Grand Junction. Ensuring employees live alongside ranchers, farmers, energy producers and other hard-working Americans who are most affected by agency decisions will increase transparency and accountability. I applaud Senator Cory Gardner and Rep. Scott Tipton for spearheading this monumental victory. Ensuring Westerners have a stronger voice on issues that impact their livelihoods is a no brainer."

###

Cory Gardner is a member of the U.S. Senate serving Colorado. He sits on the Energy & Natural Resources Committee, the Foreign Relations Committee, the Commerce, Science, & Transportation Committee, and is the Chairman of the Subcommittee on East Asia, the Pacific, and International Cybersecurity Policy.

The Bureau of Land Management Headquarters Is Moving West

BY: [Tribune News Service](#) | July 17, 2019

By Justin Wingerter

Eighty-five federal jobs will move to Colorado as part of a Bureau of Land Management headquarters relocation, the agency told lawmakers Tuesday.

In a letter to U.S. senators, BLM formally announced it will place its new headquarters in Grand Junction, but most of the new Colorado positions will be located at an existing Lakewood office.

Fifty-eight positions will move from Washington to Lakewood, where BLM's state office and national operations center will take on a larger role. Twenty-seven employees will be located at the new BLM headquarters in Grand Junction, according to the letter from BLM to senators.

"Twenty-seven high-paying jobs in a community is always a help," Grand Junction Mayor Rick Taggart said in an interview Tuesday.

Taggart said being known across the country as the headquarters of the BLM will "put Grand Junction further on the map" and improve its economic standing. He hopes more jobs from the private sector will follow the BLM headquarters relocation.

"It's going to benefit the entire state," U.S. Sen. Cory Gardner, a Yuma Republican, said Tuesday morning on KOA Newsradio. "You'll see some jobs in Denver, you'll see some jobs in Grand Junction. But this was never really about the jobs, it was about the decision-making."

"They'll be very high-paying jobs, because it's the director (and) deputy director of the BLM," he said of those coming to Grand Junction.

Robin Brown, director of the Grand Junction Economic Partnership, says she didn't have any expectations for how many jobs would land in Grand Junction before hearing Tuesday's figure. Estimates have ranged from 30 to 400 over the past several years, she said.

"We are thrilled to death," Brown said of the announcement. "It's a huge boost to our economy; they're great jobs. And, again, the name recognition that will come from being BLM's Western headquarters is huge for us. So, we're happy with 27. Of course, we would love to see that grow in years to come, when they realize what a great place this is to do business."

Brown said BLM hasn't decided whether it will use existing office space or construct a new campus. The city has shown BLM options for both.

"There's been so many naysayers that said, 'Oh, it's never going to come to Grand Junction. You're too small, you're too this, you're too that.' The fact that they ultimately decided to put the headquarters here is such a big win and we're just so excited to have it," Brown said.

Kathleen Sgamma, president of the Western Energy Alliance, a trade and advocacy association that represents hundreds of oil and gas companies, said the BLM move is sure to help Grand Junction's economy, including the hospitality and service industries. She said the move may not directly lead to increased oil and gas production, but it could become more difficult for BLM employees to block production when working in an area dependent on oil and gas for jobs.

Tuesday's announcement ended a years-long lobbying effort to move BLM headquarters to Colorado, but the Centennial State is only one of a dozen that will add new BLM positions as part of the agency's westward relocation efforts, according to the letter sent to senators.

There currently is not a director of BLM, but when one is appointed, he or she will operate out of the Grand Junction office, along with eight members of the director's staff. The Lakewood office will gain experts in resources and planning, energy and minerals, and fiscal management.

Erin Riccio, a Western Slope field organizer with Conservation Colorado, said the move to Grand Junction will help that local economy but won't protect public lands from the Trump administration.

"We're excited that the BLM is coming to Grand Junction," Riccio said. "But regardless of where the BLM calls home, Coloradans want a fair public process with a more comprehensive lands management focus than the 'energy dominance' agenda of the Trump administration and Senator Gardner."

The proposed BLM move could face difficulties if members of Congress object. The chairman of the House Natural Resources Committee stated his opposition Monday, saying it will decrease congressional oversight and force many knowledgeable BLM employees to leave the bureau.

"This isn't an effort to move the Bureau of Land Management headquarters, it's an attempt to dismantle it altogether," said Jennifer Rokala, executive director of the Center for Western Priorities, a conservation group that opposes the headquarters relocation.

August 12, 2019

The Honorable James E. Hubbard
Under Secretary, Natural Resources & Environment
U.S. Department of Agriculture
1400 Independence Avenue, SW
Washington, D.C. 20250

The Honorable Vicki Christiansen
Chief, U.S. Forest Service
U.S. Department of Agriculture
1400 Independence Avenue, SW
Washington, D.C. 20250

Dear Chief Christiansen & Under Secretary Hubbard:

I write to express my interest in working with you to improve the health of our forests and watersheds. Last Congress, we passed significant bipartisan legislation that unlocks more funding and provides new management tools for the U.S. Forest Service (USFS), an important partner in Colorado. I ask that you quickly implement the 2018 Farm Bill and 2018 Omnibus Fire Fix to invest in long-awaited Forest Service needs in our state.

Chronic underfunding and years of fire borrowing have decimated the USFS's ability to fulfill their mission. The agency recently estimated that nearly 80 million acres across the country are at risk from severe wildfires, drought, insects, and disease. In Colorado alone, there are over 834 million dead standing trees and wildfire directly threatens nearly 3 million residents. The health of our forests and watersheds are directly connected, and as a result, with 48 percent of our watersheds considered "degraded", water users across the state are at risk.

Funding and budget constraints have also hampered the ability of the USFS to maintain our public lands and improve infrastructure to keep pace with our outdoor economy. In 2016, over 146 million people visited our national forests, contributing \$9 billion to local economies. Forest-related industries supported hundreds of thousands of jobs and generated \$6 billion in income. Yet the USFS capital improvement and maintenance budget has decreased by 20% over the last ten years, with the road budget alone down 33%. Spending on recreation (-6%), law enforcement (-10%), and trail maintenance (-6%) have all decreased over the last decade.

These challenges have placed a significant burden on Colorado communities and many have stepped up to foot the bill and keep their economies growing. For example, Summit County, Pitkin County, Eagle County, Garfield County, and local municipalities are spending over \$300,000 annually to fund seasonal rangers in the White River National Forest, which draws visitors from around the world. Elsewhere, Chaffee County recently passed a tax initiative to help fund more local wildfire mitigation work. Overall, cities and towns across Colorado have and will continue to spend millions of dollars of their own money contributing to USFS activities, for everything from fire mitigation to recreation programs and trail maintenance.

As you know, Congress recently worked to address these challenges by providing the Forest Service new budget flexibility and more tools to manage our forests. The 2018 Omnibus, signed into law on March 23, 2018 (P.L. 115-141), included provisions to stop the destructive practice of fire borrowing and improve how the federal government pays to fight wildfires starting in FY20. This means the agency should no longer hold funding back in fear of running out of suppression funds. Instead, the agency should immediately, upon receiving funding, plan and implement projects. The bill also included several bipartisan forest management reforms such as expanded good neighbor authority, new flexibility for stewardship contracting, and expedited wildfire mitigation projects. The 2018 Farm Bill, signed into law on December 20, 2018 (P.L. 115-334), built on this work by enabling innovative forest health partnerships, reauthorizing and doubling funding for the Collaborative Forest Landscape Restoration Program (CFLRP), and authorizing cross boundary fire mitigation treatments. Once fully implemented, the 2018 Omnibus and 2018 Farm Bill will empower the Forest Service to better fulfill their mission.

The USFS now has a unique opportunity to put the funding and new authorities to work in Colorado and across the country. Accordingly, I ask that you quickly implement the authorities provided in P.L. 115-141 and P.L. 115-334, adequately staff local and regional offices, and prioritize projects in Colorado, including those that:

- Improve Forest and Watershed Health: The USFS must work to improve forest health through the use of expanded good neighbor authority, expedited wildfire mitigation treatment, and improved stewardship contracting provided in P.L. 115-141 and Title VIII of P.L. 115-334. The USFS should also extend successful CFLRP projects located in Colorado (Sec. 8629 of P.L. 115-334), fund new Colorado partnerships using the Water Source Protection Program (Sec. 8404 of P.L. 115-334), and fully establish the Watershed Condition Framework to monitor the health of priority watersheds (Sec. 8405 of P.L. 115-334). The USFS should continue to support collaborative proposals, such as the Rocky Mountain Restoration Initiative, and aim to maintain a healthy forest industry. However, in using these authorities, the USFS should invest in projects in the wildland-urban interface, and those aimed at community safety, fire prevention, and forest restoration rather than relying solely on board feet of timber as a metric for success.
- Maintain our Public Lands: The USFS must maintain our public lands by making significant new investments in maintenance and infrastructure, such as for USFS roads, trails, and visitor amenities. The USFS should also increase staff, including seasonal rangers and law enforcement personnel, particularly in popular, high-use forests in Colorado. To accomplish these goals, the USFS should fully implement the Trails

Stewardship Act that passed in 2016 (P.L. 114-245) by formally publishing a national strategy to expand the role of volunteers for trail work and reissuing guidance to implement the strategy. While USFS recently sought to eliminate the Job Corps and centralize the approval of all partnership agreements, it should instead work to increase on-the-ground staff capacity and expand the use of conservation corps. In accomplishing this, it should consider the new authorities provided in the John S. McCain III 21st Century Conservation Service Corps Act that the President signed into law earlier this year (Sec. 9003 of P.L. 116-9).

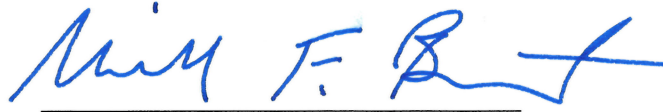
- Address Local Challenges: The USFS should help address local housing and infrastructure challenges through partnerships with cities and communities near high-use forests in Colorado. The USFS should issue guidance, as necessary, to fully implement Sec. 8623 of P.L. 115-334 and initiate projects in FY20. This new authority provides the USFS the opportunity to utilize and share unused space for affordable housing, storage, and infrastructure needs in rural and mountain towns. Municipalities in Colorado are interested in working with the USFS to develop some of the first projects in the country under this authority, and we encourage your continued engagement.

In light of your new authorities and our priorities, I also request the following information:

- The current NEPA-approved shelf stock for wildfire mitigation, hazardous fuels, and forest restoration projects on USFS land in the United States, Region 2, and Colorado.
- The current USFS infrastructure and maintenance backlog (to include the entire 370,000+ miles of USFS roads) in the United States, Region 2, and Colorado.
- A list of projects initiated and/or completed using the new authorities provided in P.L. 115-141, including the total acres treated under these new or expanded authorities in the United States, Region 2, and Colorado.
- The revenue received to date, and anticipated, under Good Neighbor Authority and how it has been spent.
- The status of implementation for Title VIII of the 2018 Farm Bill (P.L. 115-334), including a timeline for implementation steps, projected FY20 activities that will use these authorities, and the projected acreage to be treated in the United States, Region 2, and Colorado under these new authorities.
- The status of the new advisory committee for the Collaborative Forest Landscape Restoration Program (CFLRP), including an anticipated timeline for the selection of new projects or the extension of existing projects.
- A list of the projects to date, and their related NEPA decisions, that contribute to meeting the USFS's 3.7 billion board feet target objective in FY2019

Thank you for your attention to this matter and I look forward to working with you.

Sincerely,

A handwritten signature in blue ink, reading "Brian F. B.", is positioned above a horizontal line.

CC: Brian Ferebee, Regional Forester, U.S. Forest Service Region 2

**IN THE UNITED STATES DISTRICT COURT
FOR THE DISTRICT OF COLORADO
JUDGE WILLIAM J. MARTÍNEZ**

Civil Action No. 17-cv-2563-WJM

SAVE THE COLORADO, et al.,

Petitioners,

v.

UNITED STATES BUREAU OF RECLAMATION, et al.

Respondents, and

SUBDISTRICT, NORTHERN COLORADO WATER CONSERVANCY
DISTRICT, et al.

Respondent-Intervenors.

**UNOPPOSED JOINT (1) MOTION FOR LEAVE TO FILE *AMICUS CURIAE* BRIEF OF
THE COLORADO RIVER WATER CONSERVATION DISTRICT, THE BOARD OF
COUNTY COMMISSIONERS OF GRAND COUNTY, COLORADO, AND THE
NORTHWEST COLORADO COUNCIL OF GOVERNMENTS AND (2) PROPOSED
AMICUS CURIAE BRIEF**

MOTION FOR LEAVE TO FILE *AMICUS CURIAE* BRIEF

The Colorado River Water Conservation District (“Colorado River District”), the Board of County Commissioners for the County of Grand County, Colorado (“Grand County”), and the Northwest Colorado Council of Governments (“NWCCOG”), collectively, “West Slope Parties”, through their undersigned counsel, respectfully move for leave to participate as *amici* and file the proposed *amicus curiae* brief contained in this motion¹ in support of Respondent-Intervenor, the Municipal Subdistrict of the Northern Colorado Water Conservancy District (“Subdistrict”).

¹ Pursuant to Judge William J. Martínez’s Practice Standard III.A.2. the brief is contained in this motion.

I. D.C.COLO.LCivR 7.1 CONFERRAL CERTIFICATION.

Pursuant to D.C.COLO.LCivR 7.1, counsel for the Colorado River District conferred with counsel for the Petitioners, Respondents, and Respondent-Intervenors. Counsel for Petitioners, Respondents, and Respondent-Intervenors all have stated that they do not oppose this Motion.

II. AUTHORITY FOR *AMICUS CURIAE* BRIEF.

Whether to allow *amicus* participation is in the sound discretion of a court. A court will generally accept *amicus curiae* brief if the non-party has “unique information or perspective that can help the court beyond the help that the lawyers for the parties are able to provide.” *See, Cobell v. Norton*, 246 F. Supp. 2d 59, 62 (D.D.C. 2003), citing *Ryan v. Commodity Futures Trading Comm’n*, 125 F.3d 1062, 1063 (7th Cir. 1997). The Court should exercise its discretion and permit the filing of the proposed *amicus curiae* brief by the West Slope Parties because of their unique perspective.

III. UNIQUE PERSPECTIVE OF THE WEST SLOPE PARTIES.

Each of the West Slope Parties has a unique perspective and responsibility concerning water resources within their respective jurisdictions and their role in the Windy Gap Firing Project (“WGFP”). The West Slope Parties will show the Court that the federal agencies’ consideration of (1) “*enhancements*” to address **existing conditions** in the Colorado River and (2) “*mitigation*” of **future impacts** to the Colorado River from the WGFP demonstrate that the Agencies gave a “hard look” to the WGFP as required by NEPA. The West Slope Parties will show the Court that the record demonstrates the federal agencies took into account the concerns raised by the West Slope Parties as well as the mitigation, enhancements, and local permit conditions to address those concerns.

The West Slope Parties' concerns about the WGFP's impacts, as discussed in the Proposed Amicus Brief below, were addressed through a comprehensive package of negotiated agreements, and state, local, and federal permit requirements, all of which were considered by the federal agencies as part of the administrative record. The package includes measures that ameliorate existing impacts to the aquatic environment, and mitigation measures to prevent the WGFP from causing new impacts.

A. Unique Perspective of Colorado River District.

The Colorado River District is a political subdivision of the State of Colorado, created by the Colorado General Assembly in 1937. The Colorado River District's boundaries encompass all or part of 15 Colorado counties on the western slope of the Continental Divide within the drainage basin of the Colorado River and its principal tributaries. COLO. REV. STAT. § 37-46-103. The Colorado River District is described by its organic statute as "an appropriate agency for the conservation, use, and development of the water resources of the Colorado River and its tributaries" and has been directed to "safeguard for Colorado, all waters to which the state of Colorado is equitably entitled under the Colorado River compact." COLO. REV. STAT. § 37-46-101.

In addition, the Colorado River District is charged with promoting the growth, development, and welfare of the entire district and its inhabitants, and is specifically granted the power to "perform all acts and things necessary or advisable to secure and ensure an adequate supply of water" for beneficial use within the Colorado River District's boundaries. COLO. REV. STAT. §§ 37-46-101 and 37-46-107(1)(c). This Court has recognized the Colorado River District's role as the principal water policy organization dedicated to the protection and development of the waters of the Colorado River in Colorado. *See, Environmental Defense Fund, Inc. v. Costle*, 79

F.R.D. 235, 238 (D.Colo. 1978) (stating that the River District “is the principal water policy agent of the state regarding the headwaters of the Colorado River”).

The Colorado River District was initially concerned with the WGFP proposal and the potential impacts it would have on the Upper Colorado River and the Colorado River District’s constituents. Accordingly, the Colorado River District participated in the NEPA process and provided the federal agencies with detailed comments outlining those concerns. *See, e.g.* BOR2730-2741, BOR12183-12200. The Colorado River District’s role as the principal water policy organization for protecting the Colorado River headwaters provides a unique perspective which, along with the other West Slope Parties in the NEPA process, led to a comprehensive package of agreements and requirements designed to address the impacts of the WGFP and protect the health of the Upper Colorado River.

B. Unique Perspective of Grand County.

Grand County has witnessed the degradation of the Upper Colorado River due to the high number of transbasin diversions in the County, and has tenaciously pursued measures to protect and improve the aquatic environment and water quality in the Colorado River and Grand Lake. Alarmed by the proposed WGFP, the County participated in the NEPA process as a Cooperating Agency (BOR2881-28822), pursuant to COLO. REV. STAT. §§ 24-65.1-101 *et. seq.*, asserted its local government permitting authority² (“1041 Permit”) over the WGFP to ensure impacts would be mitigated, and entered into the WGFP Intergovernmental Agreement with the Subdistrict (“WGFP IGA”) which will be incorporated into the decrees for the WGFP water rights. BOR17160-1791. Grand County passed a resolution containing the conditions under which the WGFP could operate (BOR17237-17253) and issued a 1041 Permit for the WGFP. (BOR17254-17255) Grand County

² *Grand County 1041 Regulations*, available at <https://www.co.grand.co.us/DocumentCenter/View/512/1041-Regulations>.

entered into agreements with the Northern Colorado Water Conservancy District (“Northern Water”), the Subdistrict, and the Bureau of Reclamation (“Reclamation”) to address Grand Lake clarity (BOR17239), participated along, with the Colorado River District, in nine negotiation sessions for the 2014 Contract for carriage of WGFP water (BOR17257-17582) and has appointed a representative under Senate Document 80, the controlling document for the Colorado-Big Thompson Project (“C-BT”), to participate in all decisions regarding the operations of the C-BT in Grand County. (BOR17672) Grand County’s role in developing the comprehensive mitigation and enhancement package discussed below will provide the Court a unique perspective from the area most affected by the WGFP.

C. Unique Perspective of NWCCOG.

NWCCOG is the designated regional water quality management agency for the region of Colorado that includes the segments of the Upper Colorado River in Grand County that will be affected by the WGFP. In this role, NWCCOG adopts and implements the regional water quality management plan under Section 208 of the Clean Water Act, 33 U.S.C. § 1288(a) (“208 Plan”). *See also* 5 COLO. CODE REGS. § 1002-23 (2019). The primary goal of the NWCCOG 208 Plan is “the protection of the existing water quality and designated uses of waters in the region.” NWCCOG, *Regional Water Quality Management Plan*, Vol. I (Policy Plan), at 4 (2012).³

With respect to water projects like the WGFP, the NWCCOG 208 Plan states “the project developer shall mitigate the impacts to water quality and the aquatic environment caused by water projects.” *Id.* at 19. The 208 Plan also recommends “[l]ocal governments, through their regulations, should require mitigation of impacts to water quality and the aquatic environment caused by water diversion projects.” *Id.* at 19. In accord with the 208 Plan, Grand County's 1041

³ Available at http://nwccog.org/wp-content/uploads/2015/04/Vol-1_Policy-Plan-2012-208-Plan.pdf.

permit regulations require a water project like WGFP be consistent with the 208 Plan. *Grand County 1041 Regulations*, Section 3-107(3)(c).⁴ Grand County determined the WGFP would be consistent with the 208 Plan because of the required conditions to protect regional water quality. BOR17069. NWCCOG is also a signatory to the WGFP IGA which establishes water quality-related terms and conditions under which the WGFP can proceed.

When the WGFP was first proposed, NWCCOG was alarmed that the project would exacerbate the already degraded conditions of the Upper Colorado River caused in large part by existing water diversions from the Colorado River system to the east slope. NWCCOG detailed concerns about impacts to water quality and the aquatic environment very early in the NEPA process. *See, e.g.*, BOR3899-3900; BOR4824. These concerns were subsequently addressed through the complex package of negotiated agreements, and state, local, and federal permit requirements. NWCCOG provides a unique perspective to these proceedings because of its status as the designated 208 water quality management agency and its role in formulating the agreements and permit requirements necessary to ensure that water quality and the aquatic environment will be protected, or even improved, by the proposed WGFP.

PROPOSED *AMICUS CURIAE* BRIEF

The West Slope Parties submit this brief in support of the Subdistrict and ask the Court deny Petitioners' request for relief.

Petitioner's Brief alleges a litany of inadequacies in the WGFP NEPA process. As support for these allegations, Petitioners often cite the West Slope Parties' comments submitted to the federal agencies. Petitioners' Brief [No.68], at 24, 32-33, 46, 47, 53, 55-56, and 58. However, the enhancements and mitigation measures described below address the West Slope Parties' concerns,

⁴ Available at <https://www.co.grand.co.us/DocumentCenter/View/512/1041-Regulations>.

and the record reflects that the agencies took a hard look at these measures and considered the West Slope Parties' input (*See. e.g.* Grand County Letter BOR17608-17609; Colorado River District Letter BOR 17610). Reclamation summarized the measures described above, and many others, in the FEIS Table 3-164, "Mitigation and environmental commitments for the Proposed Action." BOR15792-15804.

NEPA "require[s] that agencies take a 'hard look' at environmental consequences" of federal actions. *Robertson vs. Methow Valley Citizens Council*, 490 U.S. 332, 350 (1989), citing *Kleppe v. Sierra Club*, 427 U.S. 390, 410, n. 21 (1976). "[O]ne important ingredient of an EIS is the discussion of steps that can be taken to mitigate adverse environmental consequences." *Id.* at 351. The record shows that the agencies took a hard look at the environmental consequences of the WGFP and the multitude of enhancement and mitigation measures to address existing and project-related impacts in the Colorado River.

A. Enhancement of Existing Conditions.

Largely due to diversions from the Upper Colorado River to the east slope, the native flows in the Colorado River above Hot Sulphur Springs have declined significantly in the past 100 years. *See* Figure 3-3, WGFP FEIS, BOR15400. The FEIS documents show reductions in average annual flows from 1950-1996. As a result of transbasin diversions and a small amount of in-basin depletions within Grand County, 67% of the native flow of the Colorado River above Hot Sulphur Springs has already been depleted. *See* Table 3-1, WGFP FEIS, BOR15402. The agencies took into account the impact of the significantly reduced flows to the aquatic environment including "loss of flushing flows, reduced bank stability, loss of pools for [fish] spawning, increased vegetation and similar effects that interfere with the viability of the aquatic environment." BOR4826.

The agencies were also well-aware of ongoing problems in Grand Lake, Colorado's largest natural lake. The lake "shows visible signs of stress" from existing pumping through Windy Gap Reservoir and through the Three Lakes System, culminating in Grand Lake. BOR3258. The two main water quality impacts are 1) decreased water clarity, which is "highly influenced by flow from Shadow Mountain," and 2) increased nutrient loading which may contribute to clarity problems and creates compliance problems for water and wastewater providers discharging into Grand Lake. *Id.*

Based on these concerns, the West Slope Parties negotiated the WGFP IGA and related agreements to help improve existing conditions in the Colorado River and Grand Lake through "enhancements" or "benefits," which are over and above any mitigation requirements and unrelated to the direct impacts of the WGFP. Until the WGFP moves forward, none of these enhancements will be available, and the aquatic environment of the Colorado River and Grand Lake will continue to decline.

1. Enhancements to address Colorado River impacts.

The WGFP IGA establishes commitments to address conditions caused by existing depleted flows in the Colorado River. Pursuant to the WGFP IGA, the Subdistrict will store and make available 2,300 acre-feet of firm yield for the Middle Park Water Conservancy District (a West Slope signatory to the WGFP IGA), the unused portion of which is transferred to Grand County for in-channel environmental and recreational uses. BOR17167-17168. The Subdistrict will pump an additional 1,500 acre feet of water per year from Windy Gap to Granby Reservoir, which may accumulate to up to 4,500 acre feet of storage space in Granby Reservoir. BOR17170-17172. Grand County may release that water to benefit the Colorado River. BOR17172. In addition, the Subdistrict committed \$4 million in aquatic habitat restoration to address degraded

fish habitat through the Colorado Fish and Wildlife Enhancement Plan. BOR13993. Finally, the Subdistrict agreed to fund \$250,000 to study, and no less than \$2 million for construction of, a stream channel bypass around Windy Gap Reservoir. BOR13986; BOR17243.

Importantly, Northern Water must annually release 5,412.5 acre feet of water in perpetuity from Granby Reservoir. “[T]he 5,412.5 AF releases from Granby Reservoir have a noteworthy cooling effect on river flows, particularly when releases begin in mid-July.” BOR16703. In addition, Grand County and the Colorado River District must approve of any future projects taking water from Grand County. BOR17177.

2. Enhancements to address Grand Lake water quality and clarity.

As the record shows, two agreements related to the WGFP establish a framework to address clarity issues in Grand Lake: the Grand Lake Clarity Memorandum of Understanding, and the Clarity Supplement to the 1938 Repayment Contract and Contributed Funds Act Agreement (“Clarity Supplement”). BOR17239. These agreements were considered as part of the 401 Water Quality Certification issued by the State of Colorado. COE15704.

3. Enhancements to address downstream impacts on the Colorado River.

Northern Water and the Subdistrict have also agreed to participate in an adaptive management effort to protect Wild and Scenic River values on the Colorado River below its confluence with the Blue River, *The Upper Colorado Wild and Scenic Stakeholders Alternative Management Plan*. BOR17180-1781. Subject to certain exceptions, the WGFP IGA requires the original Windy Gap Project and WGFP to “bypass the amount of water that the Windy Gap Project and WGFP would have been required to bypass if the Senior Shoshone Call had been in effect in order to result in a flow of not more than 1,250 cfs at the Dotsero gage on the Colorado River,”

thereby protecting the historical flow regime for the entire Upper Colorado River. BOR17179-17180.

These enhancement measures and environmental commitments were all part of the record and taken into account by the agencies. *See* FEIS Table 3-164, “Mitigation and environmental commitments for the Proposed Action.” BOR15792-15804. There is no question the agencies took a “hard look” at Colorado River and Grand Lake impacts associated with existing diversions projects and sought through the measures identified above to enhance the existing conditions.

4. Enhancements to address compact compliance.

The WGFP IGA requires development of a Compact Compliance Plan “to avoid and address a potential curtailment of existing Colorado water rights under the provisions of the 1922 Colorado River Compact and the 1948 Upper Colorado River Compact.” BOR17177-17178.

B. Mitigation of WGFP Impacts in the Colorado River and Grand Lake.

The West Slope Parties’ concerns about the impacts of the WGFP will be addressed by implementation of the mitigation measures required by the WGFP IGA, together with the mitigation measures imposed by the federal permits challenged by Petitioners. The record demonstrates that the federal agencies took a hard look at the anticipated impacts of the WGFP and how those impacts, and past impacts that predate the WGFP, would be addressed through the enhancements package outlined in the WGFP IGA, together with the mitigation measures imposed by the federal agencies.

1. Modeling uncertainty.

A central lesson learned from the existing projects diverting water from West Slope rivers is that the actual impacts of a major transmountain diversion project are difficult, if not impossible, to accurately predict. With this difficulty in mind, the West Slope Parties insisted on an adaptive

management approach to mitigation of the WGFP's impacts because, "[i]nstead of seeking precise predictions of future conditions, adaptive management recognizes the uncertainties associated with forecasting future outcomes, and calls for consideration of a range of possible future outcomes." National Research Council, *Adaptive Management for Water Resources Project Planning*, The National Academies Press, Washington, DC (2004) at 20.⁵

Grand County, the Colorado River District, Middle Park Water Conservancy District, the Subdistrict, and other partners established the Learning By Doing Cooperative Effort ("Learning By Doing") through an intergovernmental agreement. BOR17221-17230. Learning By Doing is an adaptive management process through which the participants "commit to work together in a cooperative and collaborative manner to address issues related to maintaining, and when reasonably possible, enhancing the condition of the aquatic environment in Grand County". BOR17222. As noted in the Record of Decision for the WGFP, the Subdistrict entered into numerous agreements, including the Learning By Doing Intergovernmental Agreement to monitor or enhance the environmental conditions on the Colorado and Fraser Rivers. BOR17721. LBD is a requirement of the 1041 Permit and was an important consideration in the issuance of 401 Certification. BOR17238-17239 (1041 Conditions 6 & 8); 401 Water Quality Certification Technical Report, COE14685, 15693, 15699, 156991, 15700, 15702, 15721, 15740, 15741, 15756.

2. Mitigation to address WGFP impacts to Colorado River.

Under the 1041 Permit, if the Subdistrict cannot meet water and storage enhancements described above, it will reduce pumping under the WGFP in a proportional amount. BOR17239-17240. Flushing flow releases to address aquatic habitat and overall stream health will be increased from 450 to 600 cfs under the Fish and Wildlife Mitigation Plan, BOR14046-14047, and

⁵ Available at <https://doi.org/10.17226/10972>, accessed July 22, 2019.

additional flushing flows are required every six years under the 1041 Permit, Condition 29. BOR17243. Temperature impacts are addressed by the Fish and Wildlife Mitigation Plan which requires the WGFP to stop pumping when certain temperature standards would be exceeded. BOR14047. The 1041 Permit requires real time temperature gauges (Condition 23) and a “fish and aquatics [sic] invertebrates monitoring plan” to be presented to and utilized by Learning By Doing “as long as Learning By Doing requires the data” (Condition 26). BOR17242-17243.

3. Mitigation to address Grand Lake water quality and clarity.

To prevent additional pollutants from entering Grand Lake, the Subdistrict is required to enter into an "agreement between the Subdistrict and the wastewater treatment provider(s) to mitigate nutrient loading, including a “provision for allocating the cost of improvements and additional operation and maintenance costs, if any, associated with those improvements.” BOR17240. The Subdistrict will provide funding, estimated at \$4.3 million, “to reduce nutrient inflow to three lakes to ‘neutralize’ effects of WGFP on Three Lakes water quality and Grand Lake clarity.” BOR17069. The Grand County 1041 permit requires monitoring “for manganese, bioavailable mercury, dissolved oxygen, chlorophyll a in the Three Lakes that form C-BT (including Grand Lake), and to monitor Secchi disc depth as a measure of clarity from July through September of each year in Grand Lake and Shadow Mountain Reservoir. BOR17241.

4. Cumulative Impacts.

Grand County commented on cumulative impacts, in particular increased water temperatures and impacts to water clarity in Grand Lake on top of existing diversions and operations. Petitioners’ Brief [No. 68] at 55, 57. In addition to the mitigation in the federal permits and incorporation of adaptive management in Learning by Doing, Grand County’s 1041 Permit also addressed temperature and clarity concerns: For temperature, Conditions 23, 24, and 25 were

included to mitigate for increased temperature concerns. BOR17241. For clarity in Grand Lake, Conditions 7, 20, and 21 were included to mitigate for clarity impacts in Grand Lake. BOR17239-17242.

D. Conclusion.

As the administrative record demonstrates, the federal agencies considered and took a hard look at the anticipated impacts of the WGFP and how those impacts, and past impacts, would be addressed through the enhancements package outlined in the WGFP IGA, together with the mitigation measures imposed by the federal agencies. Through implementation of the enhancement package and the mitigation requirements imposed by the federal agencies, the West Slope Parties' concerns with the WGFP will be resolved. Accordingly, the West Slope Parties' request that this Court deny Petitioners' request for relief.

Respectfully submitted this 25th day of July, 2019.

[Signatures on following page]

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CERTIFICATE OF SERVICE

I hereby certify that on the 25th day of July 2019, I electronically filed a true and correct copy of the above and foregoing **UNOPPOSED JOINT (1) MOTION FOR LEAVE TO FILE *AMICUS CURIAE* BRIEF OF THE COLORADO RIVER WATER CONSERVATION DISTRICT, THE BOARD OF COUNTY COMMISSIONERS OF GRAND COUNTY, COLORADO, AND THE NORTHWEST COLORADO COUNCIL OF GOVERNMENTS AND (2) PROPOSED *AMICUS CURIAE* BRIEF** with the Clerk of Court via the CM/ECF system, which will provide notice of this filing by email to all counsel of record.

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/s/ Jason V. Turner
Jason V. Turner



MEMORANDUM

To: NWCCOG Council & Economic Development District Board of Directors
From: Rachel Lunney, Economic Development Director
Date: August 14, 2019
Re: Development of 2020 Scope of Work for Economic Development District

Background:

Each year, the NWCCOG Economic Development District develops a scope of work for the upcoming year. This scope of work is a work plan for EDD staff, and is based on working towards meeting the goals and objectives outlined in the Comprehensive Economic Development Strategy (CEDS). The NWCCOG CEDS covers a 5-year period, and we are in the third year of our current CEDS which covers the period 2017-2021.

The following pages outline the goals and objectives of the 2017-2021 CEDS, as well as activities outlined in the scope of work for the current year (2019) and proposed activities to be included in the 2020 scope of work. We are asking for input from the NWCCOG Council and EDD Board of Directors on these proposed activities, i.e. looking for additions, deletions for things no longer valuable, etc. We will have a discussion on this at the August 22, 2019 NWCCOG Council/EDD Board meeting.

Northwest Colorado Council of Governments ECONOMIC DEVELOPMENT DISTRICT

2020 SCOPE OF WORK

The 2020 Scope of Work for the NWCCOG Economic Development District will be comprised of projects and activities which serve to meet the goals and objectives set forth in the 2017-2021 Comprehensive Economic Development Strategy (CEDs), which seek to address the following four priority areas:

- ◆ **Workforce**
- ◆ **Business**
- ◆ **Community**
- ◆ **Resiliency**

The proposed 2020 Scope of Work, as well as 2019 Scope of Work (and progress on action items) is described below.

WORKFORCE

Goal:

- ◆ Develop a healthy, productive, quality workforce that meets the demand for the business community

Objectives:

- ◆ Support efforts of our communities in building community infrastructure to support workforce: affordable housing, broadband, transportation, childcare, healthcare, education,
- ◆ Foster an environment that supports the health and well-being of our workforce.
- ◆ Develop career pathways that help to retain a qualified workforce.

2019 Action Items:

- ◆ Regional Workforce Housing Report – *completed Jan. 2019*
- ◆ EDD Director serves on Rural Resort Region Workforce Development Board – *RRR Workforce Development Board disbanded in 2019*
- ◆ Build strong partnerships with Business Services Coordinators (3) in the region to connect workforce resources to businesses – *RRR Workforce Regional Director and business services representative from our region participate in EDD Board meetings to share information about CDLE*
- ◆ Outreach on the 2018 Regional Workforce Housing Report - *ongoing*
- ◆ Promote mental health services in the region.
- ◆ Advocate for issues that affect the workforce including improvements to the affordability and availability of housing, healthcare and childcare and mental health. This may include compiling best practices, success stories, researching partnerships that have been successful, and researching funding opportunities.
- ◆ Promote and market the services offered by the Colorado Workforce Center. Partner with CWFC on projects and programs as appropriate. Partner with organizations/agencies to bring educational workshops to the region, as appropriate.

WORKFORCE: Proposed 2020 Action Items:

- ◆ Update Regional Workforce Housing Report – 2020 Version
- ◆ Continue ongoing partnership with the Colorado Department of Labor and our CDLE business services representatives to connect workforce resources to businesses, and to keep our communities updated on current trends in minimum wage law changes, opportunities to develop programs encouraging creation of career pathways, and other workforce development related opportunities.
- ◆ Participate in Regional Workforce Summit planned for Spring 2020. This is one way CDLE is replacing the activities of the regional workforce board (disbanded in 2019).
- ◆ Actively participate in High Country Workforce Collaborative, and engage in efforts to combine HCWC and Summit Prosperity Initiative. This may include exploring funding opportunities for the groups to assist in achieving action items identified.
- ◆ Advocate for issues that affect the workforce including improvements to the affordability and availability of housing, healthcare and childcare and mental health. This may include compiling best practices, success stories, researching partnerships that have been successful, and researching funding opportunities.

BUSINESS**Goal:**

- ◆ Cultivate a diversified, stable, balanced, sustainable economy

Objectives:

- ◆ Create and maintain communities and a business climate attractive to entrepreneurs
- ◆ Create an entrepreneurial ecosystem that encourages growth of new industries and new businesses
- ◆ Encourage creation of higher-paying, year-round, career-focused jobs
- ◆ Encourage the development of higher-paying jobs
- ◆ Provide access to capital for existing businesses as well as new start-ups
- ◆ Support, strengthen, build capacity in our region's key industries and existing businesses
- ◆ Build capacity of our towns and counties to meet their economic development goals

2019 Action Items:

- ◆ Research and (possibly) submit application for a project to support entrepreneurial ecosystem via EDA's Regional Innovation Strategies Grant – *did not submit in 2019; if offered in 2020 may consider applying*
- ◆ Directly assist businesses by connecting with resources – *ongoing through monthly Resources Bulletins and direct contact with businesses*
- ◆ Communicate, manage, monitor, evaluate, and amend (as needed) the CEDS - *ongoing*
- ◆ Provide technical assistance and other resources to assist communities in building a business-friendly environment including maintain EDD website and responding to inquiries from existing businesses and those looking to do business in the region and Create and distribute monthly resources e-bulletins - *ongoing*
- ◆ Build an entrepreneurial ecosystem
- ◆ Provide data: website; quarterly economic updates; through 2019 Economic Summit – *2019 Economic Summit held 5/2/19*
- ◆ Serve as clearinghouse for business resources, data and information through direct contact with businesses as well as via website and monthly resources bulletins. Work with regional

broadband effort in marketing the region, thereby making a business case for expanding and enhancing broadband infrastructure. Serve as liaison between Federal (EDA) and State (OEDIT) government agencies and local communities. - *ongoing*

- ◆ Access to capital: promote the Northwest Loan Fund; create an “access to capital clearinghouse” on EDD website.

BUSINESS: Proposed 2020 Action Items:

- ◆ Actively participate in the Summit Prosperity Initiative and identify opportunities to partner with this effort to accomplish goals, objectives, and action items stated in this section including building an entrepreneurial ecosystem, encourage the creation of higher paying jobs, and building the capacity of our communities to meet their economic development goals
- ◆ Actively pursue strategies that serve to encourage entrepreneurialism in our region. This may include collaborating with West Slope Angels to build angel and venture capital investment networks in our region.
- ◆ Pursue funding opportunities to assist our communities in building an entrepreneurial ecosystem. This may include pursuing funding through EDA’s Regional Innovation Strategies (RIS) grant program (if offered again in 2020) for a well-developed project idea in the region.
- ◆ Communicate, manage, monitor, evaluate, and amend (as needed) the CEDS
- ◆ Provide technical assistance and other resources to assist communities in building a business-friendly environment including maintain EDD website and responding to inquiries from existing businesses and those looking to do business in the region.
- ◆ Create and distribute monthly resources e-bulletins (2x per month).
- ◆ Provide data: via website; quarterly economic updates and via 2020 Economic Summit.
- ◆ Serve as clearinghouse for business resources, data and information through direct contact with businesses as well as via website and monthly resources bulletins.
- ◆ Serve as liaison between Federal (EDA) and State (OEDIT) government agencies and local communities.

COMMUNITY

Goal:

- ◆ Steward a unique community character and high quality of life attractive to year-round residents as well as visitors

Objectives:

- ◆ Protect our unique community character
- ◆ Protect the natural environment
- ◆ Build capacity in our communities and support efforts to develop and improve community infrastructure including transportation, recreational amenities, thriving downtowns/main streets, and tourism assets

2019 Action Items:

- 2019 Regional Economic Summit – *held May 2, 2019*
- New EDD Website with enhanced data center – launched April 2019: www.nwccog.org/edd
- Census 2020 Outreach: Training workshops, outreach events, information in e-newsletters – *on-going*

COMMUNITY: Proposed 2020 Action Items:

- ◆ Hold 3rd Annual Regional Economic Summit: May 7, 2020.
- ◆ Continue to enhance new EDD website with data that provides to be a valuable tool to our communities for making economic and community development decisions.
- ◆ Continue Census 2020 Outreach: collaborate with county-level Complete Count Committees; training workshops, outreach events, monthly “Census 2020” e-newsletters.

RESILIENCY**Goal:**

- ◆ Foster a regional economy that is resilient to economic downturns/shocks and natural disasters in the long-term

Objectives:

- ◆ Build capacity of our towns and counties to be resilient in the face of natural disasters, economic downturns
- ◆ Bolster the long-term economic durability of the region so as not to be dependent on one single employer or one dominate industry
- ◆ Establish information networks among the various stakeholders in the region to encourage active and regular communications between the public, private, education, and non-profit sectors to collaborate on existing and potential future challenges.
- ◆ Promote a positive vision for the region

2019 Action Items:

- ◆ Partner w/ SBDC, DOLA – 2019 Disaster Preparedness Workshop – (include information on business resiliency in the wake of a disaster) – *proposed for December 2019*
- ◆ Manage the EDD including board development/admin; board meetings; bylaws; all reporting to EDA – *ongoing; EDA Peer Review on 9/26/19 (required every 3 years)*
- ◆ Strengthen the capacity of the region’s towns, counties, and economic development organizations
- ◆ EDD staff to participate in training offered by various professional organizations including but not limited to the International Economic Development Council (IEDC); National Association for Development Organizations (NADO), and Economic Development Council of Colorado (EDCC) – *EDD Director serves as northwest region rep on EDCC board; EDD Director will attend EDA Denver Regional Conference August 26-28, 2019; EDD Director will attend EDCC Annual Fall Conference October 2019.*
- ◆ Continue to provide a forum for intergovernmental cooperation on economic development issues to facilitate collaboration among towns, counties, and economic development organizations within the region. NWCCOG EDD provides this forum for exchange of ideas, needs, etc. at its Board meetings held 4 times per year. - *ongoing*

RESILIENCY: Proposed 2020 Action Items:

- ◆ Hold 4 in-person EDD Board meetings in 2020, in conjunction with NWCCOG Council. Have speakers on topics of interest at each meeting.
- ◆ Continue to maintain and enhance regional economic development website: NWCCOG.Org/EDD which serves as a marketing tool for the region and a vehicle for promoting the region's assets.
- ◆ Partner w/ SBDC, DOLA to offer Disaster Preparedness Workshop (proposed for Winter 2020). Possible topic at workshop could be "business resiliency in the wake of a disaster".
- ◆ Manage the EDD including board development/administration; attend and report out at board meetings; update and abide by bylaws; all reporting to EDA.
- ◆ EDD staff to participate in training offered by various professional organizations including but not limited to the International Economic Development Council (IEDC); National Association for Development Organizations (NADO), and Economic Development Council of Colorado (EDCC). EDD Director currently serves as northwest region rep to the EDCC Board of Directors.
- ◆ Continue to provide a forum for intergovernmental cooperation on economic development issues to facilitate collaboration among towns, counties, and economic development organizations within the region. NWCCOG EDD provides this forum for exchange of ideas, needs, etc. at its board meetings held 4 times per year.

To: NWCCOG Council
From: NWCCOG Staff
Date: August 14, 2019
Re: Program Updates

The following are events of note occurring since the July 11, 2019 NWCCOG Council meeting.

Administration/Regional Business – *Jon Stavney, Executive Director*

Since the July 11th meeting, most of my time as Executive Director with an evening assisting the Town of Hayden write a Mission and Vision statement, presenting at Eagle County Mayors/Managers on Drones, negotiating an amendment to the CDOT IRU for Project THOR to include 3 local builds, formatting and submitting the first DOLA reimbursements for Project THOR, attending the CCCMA Emerging Managers Summer Camp in Fort Collins where I did interview coaching as well as continuing assistance to Town of Dillon trustees (follow up from retreat) and continuing assistance to the Town of Grand Lake in developing documents related to their Manager opening announcement. I did get a petition to be on the Town of Eagle Home Rule Committee and successfully submitted it to the town clerk.

The bulk of my focused time was in drafting, getting peer review and editing the Grant submitted to extend the Regional broadband Director position from January 2020 through December 2022. This was submitted on July 30 prior to leaving for a 6-day raft trip on Deso-Gray Canyons.



Economic Development District (EDD) – Rachel Lunney, Director

EDA Peer Review - Every 3 years, each Economic Development District participates in a Peer Review. This review consists of 2 districts in the same region (i.e. Denver Region) reviewing each other regarding the following: district management (organization, governance, and operations), financial accountability, and CEDS implementation and program performance. The NWCCOG EDD Peer Review is scheduled for September 26, 2019. We will be reviewed by the Upper Exploreland Regional Planning Commission (www.uerpc.org) in Northeast Iowa. We will review UERPC as well. Participating in the Peer Review will be myself, Jon, Rachelle Howe, Executive Director of UERPC, Stacey Webb, EDA Project Officer and Trent Thompson, EDA Economic Development Representative. Rachel will be preparing for the Peer Review by completing the EDA Peer Review Performance Evaluation Questionnaire and gathering all requested documentation. Our last Peer Review was August 3, 2016 and it was very positive.

West Slope Angels - West Slope Angels has approached staff to discuss their efforts to develop Angel Investment Networks in the mountain communities. WSA, working with Four Points Funding out of Steamboat Springs, is looking to start a chapter in Summit County. They already have efforts underway in Pitkin County (Aspen) and Steamboat. Rachel is working with Marco Vienna from Four Points as the contact for Summit County to set up a kick-off event for this fall. They have an interest in starting chapters in other counties. Rachel has details.

Census 2020 - Some key things to report: **PSAP**: The Census Bureau is now performing a final review of the statistical and legal area updates submitted during the 2020 Census Participant Statistical Areas Program (PSAP) to ensure all updates meet the established criteria. In January 2020, the Census Bureau will provide materials with updated statistical areas (provided by stakeholders from our region) to us for our review. Stakeholders will have 90 days from receipt of the 2020 Census PSAP Verification materials to submit any corrections. **Address canvassing**: this will be the first major operation of the 2020 Census, and it is about to get underway and will run August 18 – October 11. AdCan is the quality control check of Census address database. The Census Bureau will be providing local law enforcement with info on how Census Bureau employees can be identified (they do not have uniforms, but will have ID badges and tote bags with the Census logo). **Complete Count Committees** have been started in 4 out of 5 NWCCOG Counties (exception: Jackson). We keep our communities and economic development stakeholders informed on all Census 2020 information through monthly e-newsletters specific to Census 2020.

Rachel will continue to share Census information and encourage local complete count best practices/stories so if you have an innovative concept, please share with Rachel so she can rebroadcast.

Summit Prosperity Initiative - Born out of the mounting pressures on sustaining a viable workforce in the central Rocky Mountains of Colorado, the Summit Prosperity Initiative (SPI) was launched in the fall of 2018. After completing and compiling community assessments, gathering data, and meeting with local leaders, the SPI team began to formulate a plan for improving livability in the high country. The Summit Prosperity Initiative recently received a USDA Rural Economic Development Innovation (REDI) technical assistance award. Next steps for SPI include working with consultants to develop a priority project list and strategic plan to address the creation of career and workforce development pathways, attainable housing initiatives, community health and equity efforts, responsible tourism, and infrastructure plans. There will be a site visit August 14-16 and focus groups in the following areas: housing; health & human services; recreation & tourism; career pathways, education, workforce development. NWCCOG will be participating in this initiative to offer our assistance and identify ways to build capacity, as well as an ongoing effort in information gathering as a way to continually incorporate the needs of our communities into CEDS/Regional Action Plan updates which we engage in annually.

Outreach / Information Sharing / Connecting with Resources / Data - Rachel gave a regional economic overview to the Colorado State University RAM Faculty Tour on August 6th at the High Side Brewery in Frisco at the request of the CSU Office of Engagement. Rachel will give a Summit County economic overview to the Colorado Chapter of the Appraisal Institute on September 6th at Beaver Run in Breckenridge. Rachel continues to develop and send out e-resources bulletins 2x month and e-success stories bulletins 1xmonth. Since the beginning of 2019, over 100 new contacts have been added to the distribution list either by contacts signing up on our website or from forwarded emails, or by requesting to have their names added to our email list. County profiles have been developed, providing a snapshot of key demographic and economic data points including population, jobs, wages, industry mix, workforce

characteristics, and innovation index. These county profiles can be found here:
<http://nwccog.org/edd/data-center/county-profiles/>.

EDA Denver Region Conference – August 26-29 in Denver - Rachel will be attending this conference as it a great opportunity for face-to-face networking with both colleagues in other EDDs in the region and across the nation, as well as with EDA Denver Region staff.

Alpine Area Agency on Aging (AAAA) – *Erin Fisher, Director*

Upcoming Save the Dates

- Summit County Senior Law Day: Frisco September 11
- Roaring Fork Valley Senior Law Day: Basalt October 25

COLORADO STATE PLAN ON AGING

October 1, 2019 - September 30, 2023

Jared Polis, Governor
State of Colorado

Michelle Barnes, Executive Director
Colorado Department of Human Services

Mindy Gates, Director
Division of Aging and Adult Services



COLORADO
Office of Community
Access & Independence
Division

dignity and respect and are empowered to self-advocate.

2019 n4a conference -

This year's National Association of Area Agencies on Aging (n4a) conference was held July 28-31 in New Orleans. Erin and Amanda attended to learn about current aging issues at the national level and learn best practices from our fellow AAAs. Erin co-presented a session titled "Fight Fraud! Tools for Educating Seniors about Today's Scams" with Mark Fetterhoff with AARP Fraud Watch Network.

2019-2023 Colorado State Plan on Aging -

The Colorado State Plan on Aging, as prepared by the State Unit on Aging and submitted to the federal government, was released and is [available online](#).

According to the document, over the next four years, the SUA will work strategically to prepare Colorado to address the challenges and take advantage of the opportunities of an aging population by focusing on three primary goals:

Goal 1: Older adults in Colorado have opportunities to remain active, healthy, engaged and independent.

Goal 2: Older adults and their caregivers in Colorado are informed about and have access to available supportive services.

Goal 3: Older adults in Colorado live safely with



Two New Voucher Programs - After hearing from our community that transportation and in-home services were two of the biggest needs of our older adults and their caregivers, we created and implemented two new voucher programs to help address those needs. Our transportation program reimburses up to \$500 per person per state fiscal year for transportation needs and up to \$1000 per person per state fiscal year for in-home services, including homemaker, chore, and personal care services.



Alpine Area Agency on Aging
In-Home Services
Voucher program

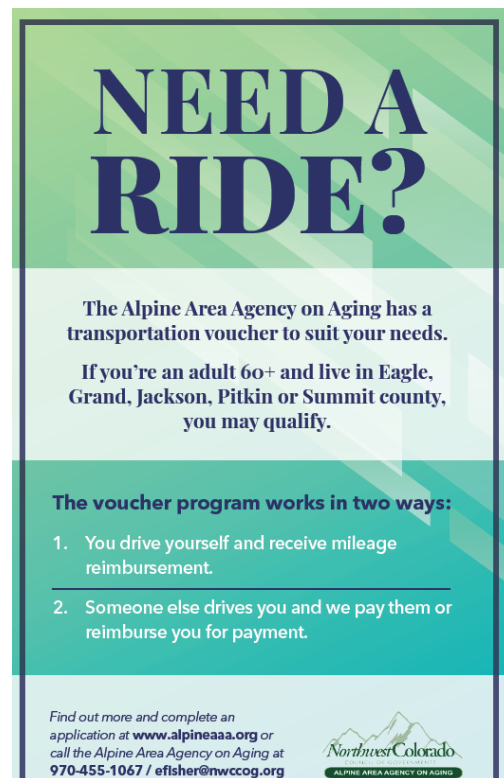


Do you need help with daily activities like vacuuming, doing laundry, personal care and snow removal?

The Alpine Area Agency on Aging's In-Home Services Program provides funding for older adults who need assistance with personal care chores and homemaking services.

Who is eligible?
 If you're 60+ and live in Eagle, Grand, Jackson, Pitkin or Summit county, you may qualify.

Find out more and complete an application at www.alpineaaa.org or call the Alpine Area Agency on Aging at Phone: 970-455-1067 Email: efisher@nwccog.org

NEED A RIDE?


The Alpine Area Agency on Aging has a transportation voucher to suit your needs.

If you're an adult 60+ and live in Eagle, Grand, Jackson, Pitkin or Summit county, you may qualify.

The voucher program works in two ways:

1. You drive yourself and receive mileage reimbursement.
2. Someone else drives you and we pay them or reimburse you for payment.

Find out more and complete an application at www.alpineaaa.org or call the Alpine Area Agency on Aging at 970-455-1067 / efisher@nwccog.org



Alpine Area Retired and Senior Volunteer Program (RSVP) – Tina Strang, AAAA Program Specialist
 Year end for grant cycle 04/01/18-03/31/19: No news for August.

State Health Insurance Assistance Program (SHIP)/Senior Medicare Patrol (SMP) – T.J. Dufresne, Health Insurance Assistance Coordinator

Our program is now in collaboration with the Summit Community Care Clinic to better serve the populations we jointly serve. Our partnership will benefit their patients who have Medicare. We have set in motion a strategy plan to inform the community about health care resources available and create our joint Medicare outreach and education plan.

We have connected with individuals and couples who have expressed interest in assisting our SHIP Medicare Assistance Program as well as our SMP fraud awareness program. The most frequent complaint we hear about in the past several months is the robo call problem. Many report that they do not pick up a call if they do not have the number in their contacts. This means that they are aware of scams and, at the same time, may miss important calls if they do not check their voicemail.

We are in the process of readying for the 2020 Fall Annual Enrollment Period starting October 1st – December 7th. Individuals will be able to:

- You can switch from [Original Medicare](#) to Medicare Advantage, or vice versa.
- You can also switch from one [Medicare Advantage](#) plan to another, or from one [Medicare Part D](#) (prescription drug) plan to another.

- And, if you didn't enroll in a Medicare Part D plan when you were first eligible, you can do so during the general open enrollment, although a late enrollment penalty may apply.

We will have local enrollment assistance opportunities in Eagle, Grand, Jackson, and Pitkin Counties. We expect a high volume of requests for assistance again this year. We will take phone and in-person appointments. We encourage people to start their enrollment and comparison process early. We will train a few more volunteers to help with our assistance request volume.

Three of our volunteers with our SHIP/SMP coordinator will attend our annual August Colorado SHIP/SMP and Centers for Medicare and Medicaid Services (CMS). We expect to have five new volunteers begin the training process soon and are happy to add to our ranks.

Elevator Inspection Program (EIP) – *David Harris – Director*

The elevator program continues to successfully apply the new enforcement requirements. The majority of elevator maintenance companies are beginning to step up their programs, and many property owners are welcoming the more restrictive requirements, with a handful of exceptions. The EIP staff has begun hosting elevator rescue seminars with local Fire Districts. The Gypsum Fire Department will receive "hands on" training August 14, 2019, while Summit Fire and Rescue is in the process of scheduling this training. This outreach goes beyond the scope of the program, but has been very well received. Finally, the EIP program is joining the State OPS department at their Outreach in Grand Junction on August 15, 2019. Over 60 participants have signed up for the elevator presentation.

Energy Program - *Nate Speerstra, Weatherization Program Specialist*

The Weatherization Assistance Program (WAP) ended for Program Year 18-19 on June 31st, 2019. The Energy Program successfully spent out the entire \$1,135,446 budget and weatherized 99 homes. 45 of these homes were stick built single family homes, 37 were manufactured homes, and 17 were individually heated multi-family homes (duplexes, condos, etc.).

The Colorado Energy Office (CEO) administers the WAP across the state. CEO has developed a priority system that targets the homes with the most potential for work to be done and the clients with the highest need for assistance. In order to target the homes that potentially have the most potential for energy saving measures CEO has developed a set of metrics: homes built before 1976, homes with a high cost fuel (electric or propane) and clients who are identified as having a high energy burden (utility bills that are greater than 6% of client's total income). In addition to these Energy Cost Savings Potential (ECSP) homes the CEO and the Department of Energy has a secondary priority system to target homes that have elderly occupants, disabled occupants, or have small children. Of the 99 homes weatherized this year 78 of the homes qualified as ECSP homes. 61 homes were built before 1976 and 29 homes used either propane or electricity for their primary heating fuel. Some of the 78 ECSP homes had both an older home and an expensive fuel. Of the 210 total residents living in these 99 homes: 47 were age 60 or older, 30 identified themselves as disabled and 26 homes had children under 6 years old. It was because of the outstanding work from our Outreach Coordinator that we were able target and weatherize such a high percentage of homes that qualified as ECSP. According to the latest data available the Energy Program led all agencies in the state with the highest percentage of homes weatherized that qualified as ECSP.

In terms of actual work done on those 99 homes:

- 87 homes had work done to decrease the air leaks from home to the outdoors keeping that heated air where it is supposed to be--inside the home. The average reduction in air leaks was 21%. 11 of the homes had over 40% reductions in air leakage.
- 22 homes received wall insulation totaling roughly 10,000 square feet with the R value of the insulation going from an R-0 to an average of an R-14.
- 80 attics were insulated totaling 44,743 square feet. 10 attics had no insulation and were increased to an average of an R-49.
- 31 homes received perimeter insulation. All 31 jobs went from an R-0 to an R-19: 4,539 lineal feet total. 23 homes received floor insulation. All floors started at an R-0 and had an average of an R-28 when finished: 12,157 square feet total.
- 27 homes had their old inefficient furnace replaced with a high efficiency furnace. The average increase in efficiency was 23%. An easy way to visualize this: For every dollar spent to run that 60% efficient furnace 40 cents of that heating dollar would be unused; going up the exhaust flue.

With the 95% efficient furnaces that we install only 5 cents of that dollar is now lost and 95 cents of that dollar is putting heated air into their home.

- 27 homes also got an Energy Star™ refrigerator. The old fridges were taken away, decommissioned and recycled. Older fridges vary on the amount of electricity used but the average decrease in electrical usage was 69%.
- 1588 LED lights were installed replacing incandescent lights. A 60 Watt incandescent bulb would have a 9 Watt LED bulb replacing it resulting in an 85% decrease in electrical use per bulb.

Perhaps most astonishingly in 88 of the 99 homes a Health and Safety concern was identified by NWCCOG Staff and addressed through the program; 40 of the 45 site built, 32 of the 37

manufactured homes, and 16 of the 17 multi-family homes. The Health and Safety category is broadly defined. The majority of these are fixing plumbing leaks that may lead to a mold problem in the future or venting out the dryer exhaust. Some of them certainly were potentially life threatening. At a home in Dinosaur we detected an underground propane leak that was pooling in the client's crawlspace. Certainly that would have eventually led to an explosion had we not found the underground leak and replaced the faulty gas line. Excessive carbon monoxide levels, cracked heat exchangers in furnaces and improper/non-functioning venting issues were also identified and corrected.

Once the work on the home is finished our inspectors go to the home to make sure all the work has been done safely and to our high standards and that no measures have been overlooked. The inspector then provides a survey to our clients and encourages them to describe their experience with the weatherization program. It is a testament to the hard work, empathy, and professionalism of our staff that the vast majority of these responses are variations of the following quote:

"My experience with the weatherization program has been very positive! My house has been very cold and drafty for two years. After the first week I could immediately feel the warmth in the house. My new furnace works absolutely wonderfully. The workers were very kind and wonderful with my dogs. Every aspect of this weatherization has been very positive and rewarding."

Northwest All Hazards Emergency Management Region (NWAHEMR) – Kimberly Cancelosi,
No program update.

Northwest Loan Fund (NLF) – Anita Cameron, Director

Anita spoke to the Craig Economic Development Committee on June 24 about how the NLF can be of assistance. Co-working spaces are strategic partners for referrals to the NLF. Anita met with the owner/manager of The Ski Locker in Steamboat Springs for this purpose. In the peak of summer, NLF territory businesses are busy with tourists and rarely have time for loan applications. With no complete applications at this time, there is time to catch up on NLF reports, and lower priorities.

Northwest Region Healthcare Coalition (NWRHCC) – Darcie Bentz, Coalition Coordinators and Jon
Is under reconstruction by the committee in collaboration with the state to align better with RETAC groups. Also the group is hiring an interim contract coordinator with the state's blessing to carry out this transition. After this is finalized, coordinator will need to live within the region.

Regional Transportation Coordinating Council (RTCC) – Chelsey Voden, Mobility Manager

The Mountain Ride Transportation Resource Call Center (One-Call/One-Click) is continuing to be in demand. Following are the number of one-way trips and associated services by county booked through the Call Center from the first full year of operation, January 2015 through June 30, 2019:

	2015	2016	2017	2018	2019
	Jan- Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-May
<u>Trip Count by County</u>	<u>Trips</u>	<u>Trips</u>	<u>Trips</u>	<u>Trips</u>	<u>Trips</u>
Eagle	692	772	1,344	1,969	1,331
Garfield		4	12	8	7

Grand*	1,148	3,697	5,511	4,990	1,762
Jackson	23	68	39	202	6
Park	178	2,299	3,478	3,964	1,914
Pitkin	441	224	827	850	333
Routt	1,895	1,047	1,149	7	0
Summit	723	430	910	1,100	818
Other		5		2	0
Trip by County Total:	5,100	8,546	13,148	13,090	6,171

*all trips including self-drive, taxi, GCCOA NEMT, and OAA.

The month of July has been busy for the staff at Mountain Ride. We have been getting out to some community events to increase awareness of our project like the Summit County Public Health Extravaganza.

In addition to the Molly and Chelsey have been attended TPR meetings in the region. CDOT is committed to hearing from everyone in the state about how transportation and infrastructure can make their life's better. They are asking people to fill out their survey so that they can get as much information as possible to creating a better Colorado for all. The survey can be found at:

www.yourtransportationplan.com.

Broadband Program – Nate Walowitz, Regional Broadband Coordinator

NWCCOG Broadband Program Methodology -

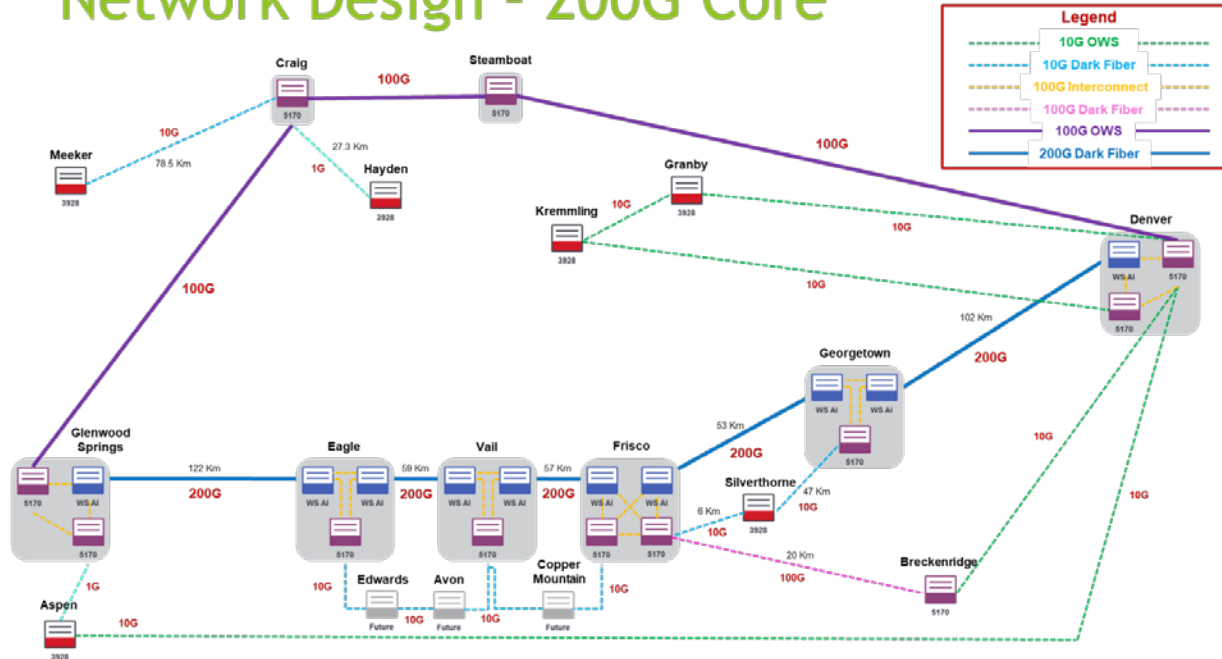


Regional Broadband in NWCCOG - Over the past 6 years, one of the keys to the success of the NWCCOG broadband program is that it supports individual local community broadband initiatives with strong regional information, technology sharing, and regional program resources from NWCCOG. The program also leverages state government, commercial provider, and participating local government partners who comprise a huge knowledge base. While the wide variety of broadband initiatives

throughout the region continue to develop, deploy, and expand, they continue to prove that the model we have developed works efficiently and effectively.

Project THOR

Network Design - 200G Core



- Soft launched on July 1 by acquiring the existing local government Mammoth Networks connections and integrating them into the Project THOR monthly services billing
- Network equipment is arriving weekly and all needed leased circuits have been ordered
- CDOT IRU in place and we are working with CDOT to build to their fiber infrastructure
- New proposal to CDOT for previously unavailable local existing CDOT infrastructure for local fiber builds
- I-70 fiber construction has begun through Mammoth contracted fiber construction firm
- Project THOR Steering Committee meeting biweekly with 2 subcommittees
- Working with State of Colorado OIT to obtain a network interface port to State network for state agency support
- Full network availability projected launch – November 2019

Project THOR Steering Committee

- Project THOR Steering Committee meets biweekly. It covers status, governance, and project financials

Project THOR Marketing Sub-committee

- Subcommittee is holding online meetings and conference calls to discuss pricing and possible product offerings facilitated and supported by the Project THOR network

Project THOR Network Architecture and Regional Cyber Security Sub-committee

- This group is more informal at this time and they are advisory to Nate Walowitz as he works with Mammoth Networks and Ciena to create the technical requirements of the Project THOR

Local Broadband Initiatives -

Clear Creek County

- Clear Creek County is supporting a Meet Me Center in Georgetown and is awaiting a decision from CDOT for access to their existing conduit and fiber from I-70 to the County Courthouse
- The county has obtained a DOLA grant to connect community anchor institutions in Georgetown and in other areas of the county

- There is a local broadband group on the east side of the county has submitted to the Colorado Broadband Deployment Board for a grant to build wireless towers to provide broadband service

Eagle County

- Eagle County had a Strategic Broadband Plan developed by HR Green in 2018.
- They considered participating in Project THOR and decided to let local governments address broadband needs in the county. They are supportive of these local broadband initiatives.

Town of Eagle

- They are supporting and constructing a Project THOR Meet Me Center to free themselves from their exclusive dependency on existing providers who are not meeting community needs
- With DOLA broadband grant assistance the Town of Eagle has contracted with Uptown Services to create a specific broadband strategic and tactical plan
- They are engaged with developers and their Metro Water District to support provision of last mile broadband to new housing and community developments
- Working to create a joint trenching initiative that will be rolled out to assist existing and new providers, including Comcast, deploy fiber to premises

Town of Vail

- Town of Vail has been a regional leader in creative broadband deployment. Along with Eagle County they assisted CDOT in funding the initial deployment of CDOT fiber from the top of Vail Pass into the town.
- Vail also worked with Crown Castle on the deployment of the first municipal fiber/wireless microcell hybrid network to support ubiquitous cell phone coverage, municipal public WiFi throughout town.
- Hosting Project THOR to help them launch improved broadband and support Smart City applications to improve municipal services and visitor experience.

Grand County

- Grand County while it does not have a Strategic Broadband Plan, the county is supportive of local commercial broadband providers to solve broadband issues in the county. Because there is no real support and direction from the county, solutions are scattershot at best.
- Mountain Parks Electric the Rural Electric Coop in Grand and Jackson counties is working on building out a middle mile fiber approach. They are open to allowing ISPs to lease their fiber to deploy fiber to the tower and fiber to the home broadband solutions.
- **Grand County Project THOR Meet Me Centers**
- Middle Park Health is the Meet Me Center host in Grand County with MMCs in both Granby and Kremmling. They are investing in broadband and Project THOR to not only support their needs, but to support the needs of the communities they service.

Kremmling

- Visionary Broadband is leveraging the MMC in Kremmling to deliver wireless broadband services to unserved Kremmling with plans starting at \$60 for 50 Mbps service.

Fraser and Winter Park

- The Towns of Fraser and Winter Park have a DOLA funded strategic broadband plan.
- They are interested in moving forward to meet with Mountain Parks Electric and Middle Park Health to understand how they can support a Project THOR Meet Me Center coming to their towns and efforts needed to attract and support last mile ISPs improving broadband in their communities and surrounding unincorporated county

CenturyLink and CAF II fund implementations

- CenturyLink spent CAF II money in the county but they will not share the impact of this construction
- Comcast continues to maintain their footprint
- One community spent their own HOA funds for CenturyLink to deploy a closed fiber network to their neighborhood

Jackson County

- VistaBeam continues to buildout their wireless broadband infrastructure leveraging Colorado Broadband Grant program funds
- We have been working with Jackson County to obtain an alternative fiber path out of the county when new oil and natural gas pipelines are built. Mountain Parks Electric could be viable in 2020
- DOLA and NWCCOG have been working with Town of Walden on fiber burial right of way standards and fees

Pitkin County

Pitkin County continues to work with Garfield County to build out their wireless broadband middle mile and public safety communications network. This project has benefited significantly from DOLA broadband grant funding. The network will be connected to Project THOR in both Glenwood Springs and Aspen.

Summit County

Project THOR

The county is deploying Project THOR in multiple communities including Breckenridge, Frisco and a remote in Silverthorne. They are actively engaging their local municipal governments to drive creation of county-wide network connectivity for public safety, county services, and education institutions.

Breckenridge

Breckenridge is constructing their Fiber9600 (fiber to the premise) network fiber backbone which will be connected to Project THOR to support their selected ISP, Allo. DOLA broadband grant funds were used for both a county broadband strategic plan and local plans for Breckenridge. In addition to the benefits of bringing abundant, affordable, reliable broadband to the Town of Breckenridge; it will also provide a solid municipal network for the deployment of additional Smart City applications, improved visitor and resident experience in town, and a reduction in vehicular traffic impacting their roads.

Rio Blanco County

- The RBC network supports a middle mile fiber network in Meeker and Rangely, as well as a network of primary towers to deliver middle mile broadband to ISP that deliver services to consumers and businesses
- Secondary towers will be built later this summer and fall to support additional more remote locations throughout the county

Routt County, Steamboat Springs – Northwest Colorado Broadband

- NCB is a non-profit that supports Steamboat Springs, Routt County, Steamboat Springs Schools, Yampa Valley Electric, and Yampa Valley Medical Center. They created this alliance to bring low cost reliable broadband to the Yampa Valley
- NCB has an active participant and Meet Me Center Host for Project THOR
- YVEA has applied to the Broadband Deployment Board for grant funding to serve unserved areas of North and South Routt County with fiber and wireless broadband solutions.

Moffat County

- Moffat County will be served by Yampa Valley Electric Association
- YVEA is a Project THOR partner with Meet Me Centers in Craig and Hayden
- YVEA has purchased all Visionary Communications customers in both Moffat and Routt Counties and now serve these commercial customers

City of Glenwood Springs

- Glenwood Springs is a Meet Me Center Host for Project THOR,
- The city supports broadband using their city owned ISP and partnerships with Colorado Mountain College, Garfield, and Pitkin County.

Water Quality & Quantity Committee (QQ) – Torie Jarvis, Director and Watershed Services &

Summit Water Quality Committee (SWQC) – Lane Wyatt, Director

- We are working with CDPHE to renew our grant funds for water quality planning activities under a new scope of work. I've asked Ashley Bembenek to consider how much of this kind of work she can take on as I reduce my workload.
- Watershed Services was very involved with the Upper Colorado Standards and Classifications rulemaking last month, in conjunction with QQ and SWQC. The focus was on protecting Summit County and the Town of Breckenridge from renewed restrictions on their wastewater treatment plant associated with the Superfund clean up in French Gulch. Remember NWCCOG developed the original Use Attainability Analysis in 2002 that enabled the focus of the cleanup to be protection of the Blue River rather than lower French Gulch, which is so contaminated by multiple sources that there is nothing living in it.
- Watershed Services is participating in the Grand Lake Adaptive Management weekly conference calls, as provided for in the MOU NWCCOG signed with the Bureau of Reclamation, River District, Grand County and Northern Water. I attached a copy of the weekly data summary we use on these calls so the Council can see how in depth the efforts have been to protect Grand Lake clarity.

- QQ's next meeting is scheduled for Thursday, October 17th, location TBD. Meeting is from 10 AM to 3 PM, with an introductory session available for new members or anyone interested in learning more from 9-10 AM. Keep an eye on www.nwccog-qq.org for more information.
- QQ counsel Barb Green and Staff Attorney Torie Jarvis authored an amicus brief, jointly with the Colorado River District and Grand County, in a case against the Northern Water Conservancy District's proposed Windy Gap Firming Project (the expansion of an existing trans mountain diversion project on the Colorado River). The joint brief described the mitigation and enhancements for the project, developed through a package of intergovernmental agreements, MOUs, and federal, state, and local permitting. The brief was submitted July 25th.
- In April, QQ members participated in the Growing Water Smart in the Headwaters workshop, which is summarized at this link.
- A summary of QQ's June meeting is available here, along with some other recent updates

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