



# AGENDA

**Thursday, May 27, 2021**

CONFERENCE CALL ONLY—NO IN-PERSON MTG

NWCCOG 10 a.m. – 12 p.m.

EDD 12:30 p.m. – 2:30 p.m.

## VIDEO & PHONE CONFERENCE INFORMATION

**Video:** [Zoom Video](#)

**Phone:** +1 669-900-6833

**Meeting ID:** 988 7570 2023

**Passcode:** 909 781

## NWCCOG COUNCIL & ECONOMIC DEVELOPMENT DISTRICT BOARD MEETING

10:00 a.m.	1.	Call to Order – NWCCOG Council Chair, Alyssa Shenk	
	2.	Roll Call and Determination of Quorum	
	*3.	ACTION COG: Minutes from March 2021 Council Meeting	Pgs. 3-6
	*4.	ACTION COG: 1 <sup>st</sup> Quarter Financials <ul style="list-style-type: none"> <li>- NWCCOG – List of Payments</li> <li>- NWCCOG – Balance Sheet</li> <li>- NWCCOG – Statement of Revenues and Expenditures</li> <li>- Northwest Loan Fund – Balance Sheet</li> <li>- Northwest Loan Fund – Budget vs Actual</li> </ul>	Pgs. 7-22
	5.	UPDATE COG: NLF Reports <ul style="list-style-type: none"> <li>- Documents are for review, not approval</li> <li>- Northwest Loan Fund – Risk Ratings</li> <li>- Northwest Loan Fund – Portfolio Summary</li> <li>- Loan Policy Excerpt as reference for Risk Ratings</li> </ul>	Pgs. 23-29
	6.	UPDATE COG: 2020 Independent Audit Postponed to July 7 <sup>th</sup> Meeting	
10:15 a.m.	7.	UPDATE: NWCCOG Member Survey Results	
10:30 a.m.	*8.	ACTION COG: Ski Area Fee Retention Bill 2021 version <ul style="list-style-type: none"> <li>- Hot off the Press 5/21 – Bennet to sponsor SAFR</li> <li>- Attached, Draft Bill, summary and WRNF 10-yr “math”</li> <li>- John Whitney to update council,</li> <li>- Jon Stavney to have draft NWCCOG position for meeting</li> </ul>	<a href="#">website</a>
10:45 a.m.	9.	QUESTION: Should NWCCOG Take a position on SB260 <ul style="list-style-type: none"> <li>- Bill to fund state transportation</li> <li>- Two attachments from Margaret at I-70 Coalition</li> </ul>	Pgs. 30 -43
10:50 a.m.	*10.	ACTION COG: Update Bylaws – (No word yet from Governor as of 5/21) <ul style="list-style-type: none"> <li>- Updates due to adding Routt County (TBD) and various cleanup</li> <li>- Attached – Markup existing bylaws and “Clean” proposed with changes</li> <li>- OK if this is tabled until July meeting after receiving comments</li> </ul>	Pgs. 44 - 65
11:10 a.m.	11.	PRESENTATION: Age Friendly Employer – Karen Brown and Michael Hare, CAFÉ, and Erin Fisher, NWCCOG	
	12.	Vintage Program Update: Erin Fisher, Vintage Director	
11:30 a.m.	13.	UPDATE STATUS: NWCCOG & CAST Mountain Migration study results <ul style="list-style-type: none"> <li>- Timing update, Jon</li> <li>- Link to Publication – Late June</li> </ul>	
11:35 a.m.	14.	Program Updates: <ul style="list-style-type: none"> <li>- Summary document in the packet. If you have any questions for our programs that may benefit the whole group, please ask for further detail at this time.</li> </ul>	Pgs. 66-82

11:35 a.m.	15.	Member Updates:	
	16.	New Business - Transportation Bill - Ski Area Fee Retention Bill	Pgs. 83-91
11:59 a.m.	*17.	Adjourn NWCCOG Meeting - 30 Min Break for Lunch – can stay on Zoom or log in again	
<b><u>NEXT NWCCOG MEETING:</u></b> Thursday, July 8, 2021 Conference Call from 10am – 12pm			
<b><u>NWCCOG Officers:</u></b> NWCCOG Council Chair – Alyssa Shenk, NWCCOG Council Vice-Chair – Patti Clapper NWCCOG Council Secretary-Treasurer – Carolyn Skowyra			
<b><u>NWCCOG Executive Committee:</u></b> Region XII county members –Josh Blanchard, Patti Clapper, Jeanne McQueeney, Kristen Manguso, and Coby Corkle. Municipal members – Alyssa Shenk, Andy Miller, Carolyn Skowyra, and Patty McKenny.			

\* requires a vote

### **NWCCOG ECONOMIC DEVELOPMENT DISTRICT (EDD) BOARD MEETING**

12:30 p.m.	1.	Call to Order – EDD Board Chair, DiAnn Butler	
	2.	Roll Call and Determination of Quorum	
	*3.	ACTION: March 2021 EDD Meeting Minutes	Pgs. 92-93
12:40 p.m.	4.	UPDATE: Regional Business Recovery Coordinator- Jeff Andrews	
1:00 p.m.	5.	UPDATE: Workforce Update, Mark Hoblitzell, CDLE	
1:30 p.m.	6.	UPDATE: CEDS 5-Year Update, Regional Action Plan Discussion	Pgs. 94-97
	7.	New Business	
2:30 p.m.	*8.	Adjourn NWCCOG Meeting	
<b><u>NEXT EDD BOARD MEETING:</u></b> Thursday, July 8, 2021 Conference Call from 12:30pm – 2:30pm			
<b><u>EDD Officers:</u></b> EDD Chair – DiAnn Butler, EDD Vice-Chair – Patti Clapper, EDD Secretary-Treasurer – Kristen Manguso			

\* requires a vote



# Northwest Colorado Council of Governments

## NWCCOG Council Meeting

March 25, 2021

Conference Call Only ("Present" means on the call")

### **Council & EDD Board Members Present:**

Alyssa Shenk, Town of Snowmass Village  
Andy Miller, Town of Fraser  
Bill Infante, Town of Basalt  
Coby Corkle, Jackson County  
Gusty Kanakis, Town of Minturn  
Josh Blanchard, Summit County  
Jonah Landy, Grand Lake  
Kristen Manguso, Grand County  
Patti Clapper, Pitkin County  
Patty McKenny, Town of Vail  
Robert Hill, Town of Red Cliff  
Skippy Mesirow, City of Aspen  
Steve Child, Pitkin County  
Tamra Nottingham Underwood, Town of Avon  
Tom Fridstein, Town of Snowmass Village  
Watkins Fulk-Gray, Town of Basalt

### **Others Present:**

Matthew Kireker, Senator Bennet's Office  
Janeth Stangle, Hickenlooper's Office  
Melanie Leaverton, Jackson County Tourism  
Sarah McCarthy, Senator Hickenlooper's Office  
Christina Oxley, CDLE  
Hogan Peterson, Representative Boebert's Office  
Carolyn Tucker, CDLE

### **NWCCOG Staff:**

Elaina West  
Erin Fisher  
Jeff Andrews  
Jon Stavney  
Nate Speerstra  
Nate Walowitz  
Rachel Lunney

### **Call to Order**

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) meeting to order at 10:16am. Roundtable introductions were completed, and a quorum was present for the group.

### **Approval of January 2021 Council & EDD Board Meeting Minutes**

***M/S: Patti Clapper/Andy Miller*** to approve the January 2021 Council Meeting Minutes as presented.

***Passed: Yes***

### **Approval of 2020 End of the Year Financials**

***M/S: Patti Clapper/Tom Fridstein*** to approve the 2020 end of the year financials as presented.

***Passed: Yes***

### **Ski Area Fee Retention Bill Update**

There is no current bill for this session, though ski area reps are shopping for sponsors to revive same bill as previous years. Jon provided a quick summary of the bill which delegates a portion of ski area rental charges to be retained for the local forest service and ski areas. Bill specifies funds be used for helping the forest service administrative office process items for the ski areas (permits for expansion, recreation, etc.). In 2018 and 2019, NWCCOG wrote letters to Colorado representatives in support of this bill adding that the funds could be used to improve all-season, local forest service operations instead of restricting the funds to benefit only ski areas. The ski areas were opposed to this recommendation. .

Matthew Kireker, Senator Bennet's Office, let the council know that many details remain in the works and representatives plan to meet and discuss in April 2021. Matt noted that the Great American Outdoors Act establishment of Nation Park and Public Lands Legacy Restoration Fund's goal was to invest in critical deferred maintenance and other infrastructure projects on National Forests, which will benefit more than 50 projects in Colorado.

Sarah McCarthy, Senator Hickenlooper's Office, and Hogan Peterson, Boebert's Office, reiterated sentiments similar to Matthew Kireker.

NWCCOG is operating with the understanding that we may want to weigh in on this again and that the council maintains opinions similar to those in the 2018 and 2019 letters. NWCCOG will follow up with the council on future updates.

### **Mountain Migration Project Update**

Jon reviewed the current Mountain migration survey numbers. Survey closes at the end of March 2021. NWCCOG will provide another update when full results are available. Project is looking at influx of visitors in our communities, asking if this is going to last, and what it means for future planning and decision making. Jon asked the membership if anyone wanted to be more involved in this project to contact him.

### **Approve Edits to 2021 Employee Handbook**

NWCCOG updates the Employee Handbook every other year. Jon provided a high-level verbal overview to the edits which were shown in red-line in the packet.

***M/S: Patti Clapper/Andy Miller*** move to approve the 2021 Employee Handbook.

***Passed: Yes***

### **2021 Member Handbook**

Online: <http://www.nwccog.org/wp-content/uploads/2021/03/2021-member-handbook.pdf>.

### **2021 Member Survey**

Jon asked the council to distribute the 2021 Member Survey at their next staff or council meeting. Link:

<https://www.surveymonkey.com/r/BTJVQXP>

### **Executive Director Updates**

There was an ECO Trails inquiry about use of NWCCOG Foundation. The project is not confirmed, but Jon will let the council know if this becomes a serious proposal. Last year, Jon helped Fraser hire a short-term Town Manager. Jon is currently helping Avon hire a new Town Manager. Routt County is gathering more support to officially move to Region 12. There is no timeline. Jon ended his update with reviewing the new NWCCOG Website that will soon go live.

### **Program Updates**

In packet: <http://nwccog.org/about/meetings/>.

### **Legislative Updates**

***Hickenlooper's Office, Janeth Stancle*** – Janeth introduced herself as the Central Mountains Regional Representative for Hickenlooper's Office. Janeth oversees the following counties: Eastern Garfield, Pitkin, Eagle, Summit, Lake, Chaffee, West Grand, Jackson, and Routt. Hickenlooper's office is still getting things off the ground. Janeth wanted the council to be aware of the committees Hickenlooper is a part of: Small Business and Entrepreneur Committee (advocated for the American Rescue Plan and to have the Revitalization Fund added to that), Health, Education, Labor, and Pension Committee (HELP) (Chairman of the Workplace Subcommittee, which will focus on the workforce and economics in our mountain, tourist, and rural communities), Energy and Natural Resources Committee, Chairman of the Space and Energy Subcommittee, and also on the Commerce Committee (deals with transportation and broadband). Janeth shared a [Title-By-Title Summary of the American Rescue Plan](#) now posted on our website. She lastly provided her contact information and let the council know she is available to answer any of their questions: Janeth Stancle, U.S. Senator John Hickenlooper, Central Mountains Regional Representative, C: (970) 342-3150, [janeth\\_stancle@hickenlooper.senate.gov](mailto:janeth_stancle@hickenlooper.senate.gov).

Sarah McCarthy from Hickenlooper's Office also shared her contact information: Sarah McCarthy, Western Colorado Regional Director, [sarah\\_mccarthy@hickenlooper.senate.gov](mailto:sarah_mccarthy@hickenlooper.senate.gov), cell: 970-975-3528.

***Bennet's Office, Matt Kireker*** – Matt notified the council regarding a clause in the American Rescue Plan expanding how monies can be spent to include funding for sewer, water, and broadband infrastructure. The American Family Act was seen through the expansion and enhancement of the child tax credit and the earned income tax credit of the American Rescue Plan. Currently, it will sunset after a year. The goal is to reintroduce the American Family Act and make this permanent. It would increase the credit from \$2,000 to \$3,600 per child annually for child under 6 and \$3,000 per child for children 6-17. It is fully refundable and still being debated on rollout timeline (twice a year vs monthly). 93% of

children will benefit in some form and it will lift 4 million children out of poverty including 57,000 in Colorado. Matt shared his grief in response to the recent Boulder shooting. Bennet's office thinks it would be beneficial to pass universal background checks, ban hire capacity magazines, and offer more mental health resources in order to hopefully help anyone struggling. Matt shared his contact information: [matthew\\_kireker@bennet.senate.gov](mailto:matthew_kireker@bennet.senate.gov), 303-883-3119.

**Boebert's Office, Hogan Peterson** – Hogan introduced himself as the Regional Director for the Western Slope, but that he covers the Northern and Central Rocky Mountain communities as well. Three subjects Boebert's Office hears the most about is water policy, broadband policy, and retaining the BLM. The Western Water Security Act prevents the federal government from compelling the signature of water rights over to a federal agency in exchange for a federal permit. This is important for agriculture, municipalities, and ski areas. Boebert's office introduced legislation called the Local Act to house BLM headquarters in some form in a western state with the thought that the community will be better served by someone who lives in the community. Hogan also provided his contact information: Hogan Peterson, Western Slope Regional Director, Congresswoman Lauren Boebert (Co-03), [Hogan.Peterson@Mail.House.Gov](mailto:Hogan.Peterson@Mail.House.Gov), GJ Office: 970-208-0460.

### **Member Updates**

**Pitkin County, Steve Child** – Pitkin returned to level orange on the COVID state dial. They have many 5-star business that are able to operate at the Yellow Level. 40% of the county's limited vaccine supply is going to people who do not reside in Pitkin County. The county is asking the state to send them more vaccines. Pitkin passed a regulation regarding the growing of industrial hemp, making it a use by special review in their agricultural zoning districts to prevent hemp being grown in the wrong places.

**City of Aspen, Skippy Mesirow** – Skippy reiterated some of Steve Child's comments and shared his hopeful attitude regarding COVID and receiving more snow.

**Town of Snowmass Village, Tom Fridstein** – Snowmass is discussing continuing the mask mandate to be as safe as possible.

**Town of Basalt, Bill Infante and Watkins Fulk-Gray** – Basalt extended their mask mandate. The council recently voted on a resolution led by the Mountain Pact supporting President Biden's initiative to suspend oil and gas drilling on federal lands.

**Grand County, Kristen Manguso** – Grand is preparing for impacts following the East Troublesome Fire (debris flow, mudslides, flooding). They had a head on collision on Red Dirt Hill, so they continue pushing to get funds to fix their highways and hopefully prevent more accidents. Kristen shared her appreciation for NWCCOG.

**Town of Fraser, Andy Miller** – Andy shared his appreciation for Jon in assisting them with finding a temporary Town Manager. Fraser is getting closer to selecting a permanent Town Manager.

**Town of Avon, Tamra Nottingham Underwood** – Tamra shared her appreciation for Jon's help in searching for a Town Manager.

**Town of Minturn, Gusty Kanakis** – The problems revealed by the Grizzly Creek Fire led Minturn to do an upgrade on their water system. They are currently in the design process of having two tanks for redundancy and upgrading the water plant to a ceramic filter system.

**Jackson County, Coby Corkle** – Jackson's new Public Health Department is up and running. NWCCOG supported this project with a grant. They received a Master Planning Grant for some upgrades. Jackson is worried about a couple pieces of legislation that could hurt their economy. They have a new ski organization called Bluebird Backcountry. Jackson is down to two finalists for a new County Administrator.

**Jackson County Tourism, Melanie Leaverton** – Jackson is trying to get some projects together with the University of Technical Assistance (UTA) for beautification. DOLA is working with them on the beautification projects as well. The

Boettcher Foundation gave the North Park Heart & Soul a \$12,500 matching grant to hire a Project Coordinator. Jackson has a new Chamber Board and new lodging tax panel. Melanie also shared her appreciation for NWCCOG.

**Summit County, Josh Blanchard** – Summit’s COVID numbers are rising; the county moved up to level orange on the COVID state dial. They are going through an economic development initiative to figure out how summit can take a leading roll in local economic development. The past year showed Summit how vulnerable their economy is with 70% of jobs relating directing to tourism. Their goal is to address this and diversity the economy. Housing challenges escalated following COVID with Summit becoming a “zoom town” (individuals moving here because they can work or attend school remotely). Summit is involved in community-wide conversations regarding CDOT (COVID signage, improvement projects impacting exit’s 195, 203, and 205).

#### **New Business**

JBC Letter, AAA Proposed Alternative to the Current FY 21-22 Budget Request in packet:  
<http://nwccog.org/about/meetings/>.

#### **Adjournment**

**M/S: Tamra Nottingham Underwood/Steve Child** adjourned the NWCCOG Council meeting at 12:04 p.m.  
**Passed: Yes**

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Alyssa Shenk, NWCCOG Council Chair

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Date

**Northwest Colorado Council of Governments**  
**List of Bills by Class**  
**March through April 2021**

3:43 PM

05/12/2021

Accrual Basis

**\* COG PROGRAM FUNDS**  
**1100- Regional Business**

Type	Date	Name	Amount
Bill	03/02/2021	WSW Consulting	10,545.00
Bill	04/02/2021	Cornerstone Geospatial Consulting	7,120.00
Bill	04/05/2021	WSW Consulting	4,615.00
Bill	03/26/2021	Jackson Enterprise Initiative(501(c)3)	2,500.00
Liability Check	03/01/2021	County Health Pool	2,015.38
Liability Check	04/01/2021	County Health Pool	2,015.38
Bill	03/03/2021	North Star Consulting Group	680.00
Check	04/03/2021	Enterprise Fleet Management	539.98
Bill	04/02/2021	Cornerstone Geospatial Consulting	520.00
Bill	03/03/2021	North Star Consulting Group	465.00
Bill	03/16/2021	GoliathTech LLC {Ind}	280.95
Bill	04/30/2021	Google LLC	202.00
Bill	03/09/2021	Wex Bank	73.29
Bill	04/30/2021	Wex Bank	58.43
Bill	03/04/2021	FedEx{vendor}	20.00
Bill	03/25/2021	FedEx{vendor}	12.95
Bill	03/11/2021	GoliathTech LLC {Ind}	0.00
			<hr/>
Total 1100- Regional Business			31,663.36

**1200- Broadband**

Liability Check	03/01/2021	County Health Pool	2,015.38
Liability Check	04/01/2021	County Health Pool	2,015.38
Check	04/03/2021	Enterprise Fleet Management	546.34
Bill	03/22/2021	UNUM Life Insurance CO of America	93.32
Bill	04/19/2021	UNUM Life Insurance CO of America	93.32
Bill	03/04/2021	Verizon Wireless Services	53.43
Bill	04/04/2021	Verizon Wireless Services	51.49
Bill	04/30/2021	Wex Bank	31.88
Credit Card Charge	03/09/2021	Hilltop Car Wash Evergreen	9.00
Bill	03/09/2021	Wex Bank	0.00
			<hr/>
Total 1200- Broadband			4,909.54

**1300 - Project THOR**

Bill	03/01/2021	Mammoth Networks	73,393.07
Bill	04/01/2021	Mammoth Networks	73,393.07
Bill	03/01/2021	Mammoth Networks	12,600.00
Bill	04/01/2021	Mammoth Networks	12,600.00
Bill	04/23/2021	Summit County Govt	148.67
			<hr/>
Total 1300 - Project THOR			172,134.81

**2100- Elevator Inspection**

Bill	04/12/2021	GoliathTech LLC {Ind}	2,590.00
Liability Check	03/01/2021	County Health Pool	2,015.38
Liability Check	04/01/2021	County Health Pool	2,015.38
Liability Check	03/01/2021	County Health Pool	1,996.38
Liability Check	04/01/2021	County Health Pool	1,996.38
Liability Check	03/01/2021	County Health Pool	1,641.94
Liability Check	04/01/2021	County Health Pool	1,641.94
Liability Check	03/01/2021	County Health Pool	1,641.93
Liability Check	03/01/2021	County Health Pool	1,641.93
Liability Check	03/01/2021	County Health Pool	1,641.93
Liability Check	04/01/2021	County Health Pool	1,641.93
Liability Check	04/01/2021	County Health Pool	1,641.93
Liability Check	04/01/2021	County Health Pool	1,641.93
Bill	04/14/2021	GoliathTech LLC {Ind}	1,351.00
Bill	04/01/2021	GoliathTech LLC {Ind}	1,210.40
Bill	03/09/2021	Wex Bank	817.27
Bill	04/30/2021	Wex Bank	794.45
Check	03/03/2021	Enterprise Fleet Management	723.52
Check	04/03/2021	Enterprise Fleet Management	546.34
Check	04/03/2021	Enterprise Fleet Management	546.34
Check	04/03/2021	Enterprise Fleet Management	546.34
Check	04/03/2021	Enterprise Fleet Management	546.34
Check	04/03/2021	Enterprise Fleet Management	546.34
Bill	03/12/2021	CIRSA	500.00
Bill	04/04/2021	Verizon Wireless Services	358.84
Bill	03/04/2021	Verizon Wireless Services	267.14
Bill	04/26/2021	Quill Corporation	127.62
Bill	04/26/2021	Quill Corporation	127.62
Bill	03/22/2021	UNUM Life Insurance CO of America	88.49
Bill	04/19/2021	UNUM Life Insurance CO of America	88.49
Bill	03/18/2021	Quill Corporation	81.57
Bill	03/22/2021	UNUM Life Insurance CO of America	66.54

	Type	Date	Name	Amount
	Bill	04/19/2021	UNUM Life Insurance CO of America	66.54
	Bill	03/22/2021	UNUM Life Insurance CO of America	62.44
	Bill	03/22/2021	UNUM Life Insurance CO of America	61.21
	Bill	04/19/2021	UNUM Life Insurance CO of America	61.21
	Bill	03/22/2021	UNUM Life Insurance CO of America	58.09
	Bill	04/19/2021	UNUM Life Insurance CO of America	58.09
	Liability Check	03/01/2021	County Health Pool	55.70
	Liability Check	04/01/2021	County Health Pool	55.70
	Bill	03/22/2021	UNUM Life Insurance CO of America	50.92
	Bill	04/19/2021	UNUM Life Insurance CO of America	50.92
	Bill	03/22/2021	UNUM Life Insurance CO of America	42.46
	Bill	04/19/2021	UNUM Life Insurance CO of America	42.46
	Bill	03/18/2021	Quill Corporation	41.79
	Bill	04/14/2021	Showtime Sign & Shirt Co	15.00
	Credit Card Charge	03/09/2021	Town of Vail Parking	10.00
	Credit Card Charge	03/01/2021	Wal-Mart	4.34
	Credit Card Charge	03/01/2021	Copy Copy INC	3.60
	Credit Card Charge	03/01/2021	Breck Park	0.50
	Credit Card Credit	03/03/2021	Sun and Ski	-38.87
	Credit	04/26/2021	Quill Corporation	-127.62
Total 2100- Elevator Inspection				33,658.11
<b>2915 - 94.002 RSVP</b>				
	Credit Card Charge	03/06/2021	Pazzo's Pizza	450.00
	Liability Check	03/01/2021	County Health Pool	368.28
	Bill	03/31/2021	Olive, Irene {RSVP}	276.64
	Bill	03/31/2021	Delany, Mary{reimburse}	266.00
	Bill	03/31/2021	Trujillo, Emily {RSVP}	235.20
	Bill	03/31/2021	Geisheker, Margaret {RSVP}	194.77
	Bill	03/31/2021	Kaddatz, Mary Ann	140.00
	Bill	03/31/2021	Christiansan, Elmer{RSVP}	135.52
	Bill	03/31/2021	Geisheker, Margaret {RSVP}	131.16
	Bill	03/31/2021	Klahn, Miki{RSVP}	97.44
	Bill	03/31/2021	Nolan, Patricia {reimburse}	92.40
	Bill	03/31/2021	Osterberg, Linda {RSVP}	89.60
	Bill	03/31/2021	Palmateer, Paula{RSVP}	88.48
	Bill	03/31/2021	Page, Robert {RSVP}	72.80
	Bill	03/31/2021	Newman, Elizabeth {RSVP}	72.24
	Bill	03/31/2021	Paull, Sharon {RSVP}	67.20
	Credit Card Charge	03/10/2021	PayPal	47.38
	Bill	03/22/2021	UNUM Life Insurance CO of America	46.58
	Bill	04/19/2021	UNUM Life Insurance CO of America	46.58
	Bill	03/31/2021	Kinnell, Ronald {RSVP}	39.20
	Credit Card Charge	03/17/2021	Comcast	35.37
	Credit Card Charge	03/06/2021	New York Pizza	30.00
	Credit Card Charge	03/06/2021	New York Pizza	30.00
	Credit Card Charge	03/06/2021	New York Pizza	30.00
	Credit Card Charge	03/06/2021	New York Pizza	30.00
	Credit Card Charge	03/06/2021	New York Pizza	30.00
	Credit Card Charge	03/06/2021	New York Pizza	30.00
	Credit Card Charge	03/06/2021	New York Pizza	30.00
	Bill	03/31/2021	Barbour, Marti {RSVP}	28.00
	Bill	03/31/2021	Einspahr, Sandra{RSVP}	15.12
	Credit Card Charge	03/08/2021	PayPal	13.00
	Credit Card Charge	03/18/2021	US Postal Service	11.00
	Credit Card Charge	03/22/2021	Xfinity Mobile	6.84
	Credit Card Charge	03/09/2021	CBI Records Ck-Net	5.00
	Credit Card Charge	03/08/2021	PayPal	3.00
	Bill	03/31/2021	Kerekes, Karla {RSVP}	2.24
Total 2915 - 94.002 RSVP				3,287.04
<b>30120 - VINTAGE 20/21</b>				
<b>31020 - Fed Admin</b>				
Total 31020 - Fed Admin				54.99
<b>31120 - Part B</b>				
	Liability Check	04/01/2021	County Health Pool	884.45
	Liability Check	04/01/2021	County Health Pool	884.45
	Bill	03/31/2021	Colorado Legal Services (v)\501(c)3	179.50
Total 31120 - Part B				1,948.40
<b>31320 - Part C-1</b>				
	Bill	03/31/2021	Grand County Senior Nutrition	0.00
Total 31320 - Part C-1				0.00
<b>31520 - Part D</b>				
	Bill	04/19/2021	Vintage Client	227.12
Total 31520 - Part D				227.12
<b>31620 - Part E</b>				



Type	Date	Name	Amount
Bill	04/22/2021	Vintage Client	1,374.00
Bill	03/31/2021	Vintage Client	800.00
Bill	03/31/2021	Summit County Community & Senior Center	750.00
Bill	04/30/2021	Vintage Client	614.05
Bill	04/22/2021	Vintage Client	589.71
Bill	04/30/2021	Vintage Client	500.00
Bill	03/16/2021	Vintage Client	440.60
Bill	03/31/2021	Vintage Client	376.97
Bill	03/23/2021	Vintage Client	370.76
Bill	03/31/2021	Jackson County Council on Aging	296.08
Bill	03/31/2021	Vintage Client	282.90
Bill	03/31/2021	Vintage Client	187.50
Bill	04/12/2021	Lenka's Loving Care {scorp}	166.68
Bill	03/31/2021	Lenka's Loving Care {scorp}	163.32
Bill	03/15/2021	Lenka's Loving Care {scorp}	153.32
Bill	04/19/2021	Lenka's Loving Care {scorp}	153.32
Bill	03/08/2021	Vintage Client	148.22
Bill	03/23/2021	Lenka's Loving Care {scorp}	120.00
Bill	04/30/2021	Lenka's Loving Care {scorp}	120.00
Bill	03/29/2021	Lenka's Loving Care {scorp}	110.00
Bill	03/05/2021	Lenka's Loving Care {scorp}	90.00
Bill	03/17/2021	Lenka's Loving Care {scorp}	90.00
Bill	04/08/2021	Lenka's Loving Care {scorp}	78.75
Bill	04/29/2021	Lenka's Loving Care {scorp}	78.75
Total 31620 - Part E			8,054.93
<b>32520 - Homestead Exemption</b>			
Bill	03/31/2021	Vintage Client	414.00
Bill	04/30/2021	Vintage Client	368.97
Bill	04/30/2021	Vintage Client	322.00
Bill	03/31/2021	Vintage Client	296.12
Bill	04/30/2021	Vintage Client	259.90
Bill	04/29/2021	Vintage Client	252.50
Bill	04/30/2021	Vintage Client	250.00
Bill	04/30/2021	Vintage Client	228.85
Bill	03/20/2021	Vintage Client	200.00
Bill	04/30/2021	Grand County Home Care	172.50
Bill	04/30/2021	Grand County Home Care	165.00
Bill	03/31/2021	Vintage Client	150.65
Bill	03/31/2021	Vintage Client	150.00
Bill	04/29/2021	Peak Home Care, LLC{}	150.00
Bill	04/30/2021	Vintage Client	148.35
Bill	03/24/2021	Vintage Client	125.00
Bill	03/31/2021	Vintage Client	120.00
Bill	04/30/2021	Vintage Client	120.00
Credit Card Charge	03/06/2021	Wal-Mart	118.06
Bill	03/31/2021	Grand County Home Care	105.00
Bill	03/24/2021	Vintage Client	98.90
Bill	03/31/2021	Vintage Client	98.90
Bill	03/31/2021	Grand County Home Care	90.00
Bill	03/31/2021	Vintage Client	86.25
Bill	04/15/2021	Vintage Client	74.75
Bill	04/30/2021	Vintage Client	69.08
Bill	03/31/2021	Grand County Home Care	67.50
Bill	03/10/2021	Peterson, Maria Cecilia	43.97
Bill	04/07/2021	Peterson, Maria Cecilia	43.97
Credit Card Charge	03/21/2021	Xfinity Mobile	40.90
Bill	03/31/2021	Vintage Client	36.80
Bill	04/30/2021	Vintage Client	29.32
Bill	03/31/2021	Vintage Client	19.55
Total 32520 - Homestead Exemption			4,916.79
<b>33120 - State Admin</b>			
Bill	03/02/2021	Chocolate Software, LLC{scorp}	1,440.00
Bill	04/01/2021	Chocolate Software, LLC{scorp}	780.00
Total 33120 - State Admin			2,220.00
<b>33220 - State Services</b>			
Bill	03/31/2021	Eagle County Public Health	14,447.64
Bill	03/31/2021	Pitkin County Senior Services	12,317.57
Bill	03/31/2021	Grand County Senior Nutrition	8,054.67
Bill	03/31/2021	Mountain Family Center	4,230.00
Bill	03/31/2021	Jackson County Council on Aging	3,799.67
Bill	03/31/2021	Grand County Rural Health Network	3,333.33
Liability Check	04/01/2021	County Health Pool	2,015.38
Bill	03/31/2021	Summit County Community & Senior Center	2,000.00
Liability Check	03/01/2021	County Health Pool	1,982.43
Bill	04/01/2021	LMR Consulting LLC[ind]	1,850.00

Type	Date	Name	Amount
Liability Check	03/01/2021	County Health Pool	1,641.93
Liability Check	04/01/2021	County Health Pool	1,641.93
Bill	03/31/2021	Eagle County Public Health	1,628.62
Bill	03/31/2021	Jackson County Council on Aging	1,372.05
Bill	03/31/2021	The Coffee Pot Inn, Inc.	1,275.00
Credit Card Charge	03/16/2021	American AED	1,145.00
Bill	03/31/2021	Pitkin County Adult & Family Services	1,114.31
Bill	03/31/2021	Winter Park Dental LLC{scorp}	1,000.00
Bill	03/31/2021	Jackson County Council on Aging	916.68
Liability Check	03/01/2021	County Health Pool	884.45
Liability Check	03/01/2021	County Health Pool	884.45
Liability Check	04/01/2021	County Health Pool	852.75
Bill	03/31/2021	Mountain Family Center	833.00
Bill	04/26/2021	Holy Grounds Coffee	824.86
Bill	03/31/2021	Pitkin County Senior Services	697.74
Bill	03/31/2021	Eagle County Public Health	679.89
Bill	03/22/2021	Four Winds Pizza	675.00
Bill	03/01/2021	LMR Consulting LLC{ind}	650.00
Bill	03/31/2021	Summit County Community & Senior Center	562.50
Bill	03/31/2021	Summit County Community & Senior Center	562.50
Credit Card Charge	03/19/2021	ASAP Glass Services	540.00
Bill	03/01/2021	Axiom Group	520.00
Bill	03/31/2021	Grand County Rural Health Network	500.00
Bill	04/30/2021	Vintage Client	500.00
Bill	04/30/2021	Vintage Client	500.00
Liability Check	03/01/2021	County Health Pool	484.47
Bill	03/31/2021	Jackson County Council on Aging	417.00
Bill	03/31/2021	Vintage Client	385.00
Bill	04/30/2021	Vintage Client	315.69
Bill	03/31/2021	Summit County Community & Senior Center	312.50
Credit Card Charge	03/19/2021	AM SOCIETY AGING	290.00
Bill	03/31/2021	Colorado Mtn News Media{vendor}	273.00
Bill	04/30/2021	Colorado Mtn News Media{vendor}	273.00
Credit Card Charge	03/17/2021	BESTOFSIGNSCOM	271.34
Credit Card Charge	04/03/2021	AM SOCIETY AGING	250.00
Bill	04/01/2021	Blue Linen Creative Inc.{scorp}	237.50
Credit Card Charge	03/22/2021	THE INN AT RIVERWALK CO	180.18
Bill	04/30/2021	Vintage Client	150.00
Bill	04/30/2021	Eye Center of the Rockies	150.00
Credit Card Charge	03/01/2021	Vennage.com	129.00
Bill	03/31/2021	Vintage Client	119.28
Bill	03/31/2021	Crystal Valley Dental Associates(c-corp)	110.00
Bill	03/31/2021	Vintage Client	105.00
Credit Card Charge	03/31/2021	PayPal	104.06
Credit Card Charge	03/02/2021	Hostgator.com	102.82
Bill	03/04/2021	Verizon Wireless Services	97.90
Bill	04/07/2021	Peterson, Maria Cecilia	83.44
Bill	03/22/2021	UNUM Life Insurance CO of America	77.08
Bill	04/19/2021	UNUM Life Insurance CO of America	77.08
Credit Card Charge	03/03/2021	Alliance of Information	76.00
Bill	03/31/2021	Vintage Client	70.00
Bill	04/04/2021	Verizon Wireless Services	61.51
Bill	03/31/2021	Altitude Family Dental PLLC{partner}	60.00
Credit Card Charge	03/17/2021	AIRS	57.00
Credit Card Charge	03/25/2021	SATO	53.35
Bill	03/31/2021	Vintage Client	50.58
Credit Card Charge	03/03/2021	SmartyStreets.com	50.00
Credit Card Charge	04/03/2021	SmartyStreets.com	50.00
Bill	03/22/2021	UNUM Life Insurance CO of America	49.09
Bill	04/19/2021	UNUM Life Insurance CO of America	49.09
Bill	03/04/2021	Verizon Wireless Services	48.95
Bill	03/22/2021	UNUM Life Insurance CO of America	40.98
Bill	04/19/2021	UNUM Life Insurance CO of America	40.98
Bill	03/22/2021	UNUM Life Insurance CO of America	40.61
Bill	04/19/2021	UNUM Life Insurance CO of America	40.61
Bill	04/04/2021	Verizon Wireless Services	30.76
Credit Card Charge	03/03/2021	MailChimp	14.99
Credit Card Charge	03/26/2021	THE INN AT RIVERWALK CO	14.97
Credit Card Charge	03/24/2021	CANVA	14.25
Credit Card Charge	03/31/2021	FedEx{vendor}	12.99
Credit Card Charge	03/19/2021	CANVA	12.95
Credit Card Charge	03/26/2021	Subway	10.78
Credit Card Charge	03/19/2021	US Postal Service	9.05
Credit Card Charge	03/25/2021	Big Shooter Cafe	6.61
Credit Card Charge	03/01/2021	Vennage.com	3.87

	Type	Date	Name	Amount
Total 33220 - State Services				82,398.66
<b>34520 - HCPF Dental</b>				
	Bill	03/31/2021	Winter Park Dental LLC(scorp)	1,034.00
	Bill	03/31/2021	Crystal Valley Dental Associates(c-corp)	393.00
	Liability Check	03/01/2021	County Health Pool	32.95
Total 34520 - HCPF Dental				1,459.95
<b>35120 - NSIP - C-1</b>				
	Bill	03/16/2021	Eagle County Public Health	7,871.25
	Bill	03/16/2021	Pitkin County Senior Services	5,824.73
	Bill	03/16/2021	Grand County Senior Nutrition	2,046.52
Total 35120 - NSIP - C-1				15,742.50
<b>36020 - NWCCOG matching</b>				
	Credit Card Charge	03/04/2021	VistaPrint.com	181.10
	Bill	04/01/2021	FedEx{vendor}	115.79
Total 36020 - NWCCOG matching				296.89
<b>36720 - COVID CARES ACT Ombuds.</b>				
	Credit Card Charge	03/16/2021	Hilton Hotel	97.14
	Credit Card Charge	03/17/2021	Comcast	46.89
	Credit Card Charge	03/28/2021	Amazon.com	29.95
	Credit Card Charge	03/16/2021	Tina Strang	25.98
	Credit Card Charge	03/22/2021	Xfinity Mobile	9.07
Total 36720 - COVID CARES ACT Ombuds.				209.03
Total 30120 - VINTAGE 20/21				117,529.26
<b>3700 - WaterShed Services</b>				
	Bill	04/06/2021	Alpine Environmental Consultants LLC{s-co	828.75
	Bill	03/05/2021	Alpine Environmental Consultants LLC{s-co	162.50
Total 3700 - WaterShed Services				991.25
<b>3800- Econ Develop District</b>				
<b>3830 - EDA CARES Act</b>				
	Bill	04/09/2021	Andrews Business Consulting	5,416.67
	Bill	03/05/2021	Andrews Business Consulting	5,416.67
	Bill	03/05/2021	Andrews Business Consulting	162.46
	Bill	03/05/2021	Andrews Business Consulting	59.00
	Bill	04/09/2021	Andrews Business Consulting	0.00
Total 3830 - EDA CARES Act				11,054.80
<b>3835 - USDA HPG 2020</b>				
	Bill	03/10/2021	Golden Eagle Senior Apartments	33,326.93
Total 3835 - USDA HPG 2020				33,326.93
<b>3840 - Rural Business Developme</b>				
	Bill	03/12/2021	CO.STARTERS	2,250.00
	Bill	03/11/2021	CO.STARTERS	550.00
Total 3840 - Rural Business Developme				2,800.00
<b>3800- Econ Develop District - Other</b>				
	Liability Check	03/01/2021	County Health Pool	2,015.38
	Liability Check	04/01/2021	County Health Pool	2,015.38
	Bill	03/22/2021	UNUM Life Insurance CO of America	63.21
	Bill	04/19/2021	UNUM Life Insurance CO of America	63.21
Total 3800- Econ Develop District - Other				4,157.18
Total 3800- Econ Develop District				51,338.91
<b>4001-WX-Non Grant</b>				
<b>4005 - CARE</b>				
	Bill	03/02/2021	AM Conservation Group, Inc	6,196.30
	Bill	03/19/2021	Eagle Rock Supply Co	5,694.14
	Bill	04/11/2021	Energy IQ Colorado	3,271.16
	Bill	03/11/2021	Energy IQ Colorado	3,023.11
	Bill	03/18/2021	Energy IQ Colorado	2,671.62
	Bill	03/11/2021	Energy IQ Colorado	2,522.25
	Bill	03/04/2021	AM Conservation Group, Inc	1,986.00
	Bill	03/12/2021	Westland Distributing Inc	1,973.07
	Bill	03/26/2021	Westland Distributing Inc	1,965.16
	Bill	03/01/2021	Energy IQ Colorado	1,788.21
	Bill	03/05/2021	Westland Distributing Inc	1,782.70
	Bill	03/03/2021	Positive Energy Conservation(scorp)	1,654.60
	Bill	03/01/2021	Grand Junction Winair Co	1,434.55
	Bill	03/01/2021	BHW Associates	1,265.24
	Bill	04/01/2021	BHW Associates	1,265.24
	Bill	03/12/2021	Westland Distributing Inc	1,224.35
	Bill	03/09/2021	Wex Bank	1,185.62
	Bill	03/04/2021	AM Conservation Group, Inc	1,169.00
	Bill	04/11/2021	Energy IQ Colorado	1,143.37
	Bill	04/23/2021	Whirlpool Contract/Retail	1,112.00
	Bill	04/23/2021	Whirlpool Contract/Retail	1,112.00
	Credit Card Charge	03/10/2021	1620 Workwear, Inc	1,091.24
	Bill	04/30/2021	Wex Bank	1,045.99
	Bill	03/03/2021	Positive Energy Conservation(scorp)	1,009.00

Type	Date	Name	Amount
Bill	04/02/2021	Whirlpool Contract/Retail	893.00
Bill	03/06/2021	Whirlpool Contract/Retail	873.00
Bill	03/06/2021	Whirlpool Contract/Retail	853.00
Bill	04/01/2021	AM Conservation Group, Inc	804.00
Bill	03/12/2021	Whirlpool Contract/Retail	803.00
Bill	04/16/2021	Whirlpool Contract/Retail	803.00
Bill	04/02/2021	Whirlpool Contract/Retail	784.00
Bill	04/09/2021	Whirlpool Contract/Retail	764.00
Bill	03/06/2021	Whirlpool Contract/Retail	748.00
Bill	03/12/2021	Whirlpool Contract/Retail	698.00
Bill	03/12/2021	Whirlpool Contract/Retail	698.00
Bill	04/02/2021	Whirlpool Contract/Retail	698.00
Bill	04/09/2021	Whirlpool Contract/Retail	698.00
Bill	04/16/2021	Whirlpool Contract/Retail	698.00
Bill	03/06/2021	Whirlpool Contract/Retail	678.00
Bill	03/12/2021	Whirlpool Contract/Retail	678.00
Bill	03/12/2021	Whirlpool Contract/Retail	678.00
Bill	03/12/2021	Whirlpool Contract/Retail	678.00
Bill	03/21/2021	Four Sprys Investments, LLC{s-corp}	651.72
Bill	04/21/2021	Four Sprys Investments, LLC{s-corp}	651.72
Liability Check	03/01/2021	County Health Pool	644.92
Liability Check	04/01/2021	County Health Pool	644.92
Bill	03/20/2021	Whirlpool Contract/Retail	607.00
Credit Card Charge	03/09/2021	Lowes	595.20
Bill	03/05/2021	AM Conservation Group, Inc	551.36
Liability Check	03/01/2021	County Health Pool	525.42
Liability Check	03/01/2021	County Health Pool	525.42
Liability Check	03/01/2021	County Health Pool	525.42
Liability Check	04/01/2021	County Health Pool	525.42
Liability Check	04/01/2021	County Health Pool	525.42
Liability Check	04/01/2021	County Health Pool	525.42
Liability Check	03/01/2021	County Health Pool	523.73
Liability Check	04/01/2021	County Health Pool	523.73
Liability Check	03/01/2021	County Health Pool	523.42
Liability Check	04/01/2021	County Health Pool	523.42
Bill	04/12/2021	Crystal Clear Auto Glass & Windshield	413.00
Bill	03/19/2021	Eagle Rock Supply Co	408.00
Bill	03/18/2021	Energy IQ Colorado	400.00
Bill	03/16/2021	Positive Energy Conservation{scorp}	365.21
Liability Check	03/01/2021	County Health Pool	283.02
Liability Check	03/01/2021	County Health Pool	283.02
Liability Check	03/01/2021	County Health Pool	283.02
Liability Check	04/01/2021	County Health Pool	283.02
Liability Check	04/01/2021	County Health Pool	283.02
Liability Check	04/01/2021	County Health Pool	283.02
Liability Check	04/01/2021	County Health Pool	282.41
Liability Check	03/01/2021	County Health Pool	282.26
Liability Check	03/01/2021	County Health Pool	281.95
Liability Check	03/01/2021	County Health Pool	281.95
Liability Check	03/01/2021	County Health Pool	281.95
Liability Check	04/01/2021	County Health Pool	281.95
Liability Check	04/01/2021	County Health Pool	281.95
Liability Check	03/01/2021	County Health Pool	281.80
Liability Check	04/01/2021	County Health Pool	281.80
Bill	03/04/2021	Verizon Wireless Services	273.56
Bill	04/04/2021	Verizon Wireless Services	263.62
Bill	03/03/2021	Positive Energy Conservation{scorp}	261.30
Bill	03/15/2021	Summit Bookkeeping & Payroll, Inc	243.84
Bill	04/15/2021	Summit Bookkeeping & Payroll, Inc	243.84
Bill	04/05/2021	Energy IQ Colorado	240.00
Bill	04/02/2021	Energy IQ Colorado	240.00
Bill	03/26/2021	Westland Distributing Inc	228.24
Check	04/03/2021	Enterprise Fleet Management	172.79
Credit Card Charge	03/01/2021	Home Depot	146.58
Bill	03/03/2021	Positive Energy Conservation{scorp}	141.56
Credit Card Charge	03/16/2021	Lowes	134.06
Credit Card Charge	03/17/2021	Lowes	124.62
Credit Card Charge	03/17/2021	Lowes	107.77
Credit Card Charge	03/22/2021	CHAFFEE COUNTY DEV SERV D	102.50
Bill	03/02/2021	B&B Plumbing & Heating	99.00
Bill	03/01/2021	Comcast	98.48
Bill	03/02/2021	AM Conservation Group, Inc	96.93
Credit Card Charge	03/11/2021	Lowes	94.53
Credit Card Charge	03/29/2021	Glenwood Springs	91.18

Type	Date	Name	Amount
Bill	03/03/2021	Positive Energy Conservation{scorp}	81.08
Credit Card Charge	03/03/2021	Lowes	77.96
Credit Card Charge	03/02/2021	Lowes	71.80
Credit Card Charge	03/03/2021	Lowes	65.40
Bill	03/03/2021	Positive Energy Conservation{scorp}	60.00
Credit Card Charge	03/17/2021	Walmart	60.00
Credit Card Charge	03/29/2021	Rabbit Ears Motel	56.96
Credit Card Charge	03/22/2021	Lowes	55.91
Credit Card Charge	03/23/2021	Lowes	55.74
Credit Card Charge	03/03/2021	Lowes	53.88
Credit Card Charge	03/23/2021	Lowes	53.00
Credit Card Charge	03/18/2021	Routt County Building Department	42.74
Bill	04/07/2021	Westland Distributing Inc	42.27
Credit Card Charge	03/22/2021	Lowes	36.36
Credit Card Charge	03/08/2021	Lowes	36.06
Credit Card Charge	03/23/2021	Lowes	35.96
Liability Check	03/01/2021	County Health Pool	30.00
Liability Check	04/01/2021	County Health Pool	30.00
Credit Card Charge	03/22/2021	Lowes	28.28
Credit Card Charge	03/16/2021	Lowes	27.48
Credit Card Charge	03/02/2021	Lowes	27.08
Bill	04/01/2021	Charles D Jones Co	26.41
Credit Card Charge	04/01/2021	Hogback Pizza	26.13
Bill	03/22/2021	UNUM Life Insurance CO of America	25.04
Bill	04/19/2021	UNUM Life Insurance CO of America	25.04
Bill	03/09/2021	Quill Corporation	23.68
Check	04/08/2021	Xcel Energy (vendor)	22.08
Credit Card Charge	03/17/2021	DAHL	20.33
Bill	03/22/2021	UNUM Life Insurance CO of America	20.28
Bill	04/19/2021	UNUM Life Insurance CO of America	20.28
Bill	03/09/2021	Quill Corporation	20.16
Bill	03/22/2021	UNUM Life Insurance CO of America	15.85
Bill	04/19/2021	UNUM Life Insurance CO of America	15.85
Bill	03/22/2021	UNUM Life Insurance CO of America	14.75
Bill	04/19/2021	UNUM Life Insurance CO of America	14.75
Bill	03/22/2021	UNUM Life Insurance CO of America	14.73
Bill	04/19/2021	UNUM Life Insurance CO of America	14.73
Bill	04/19/2021	UNUM Life Insurance CO of America	14.73
Bill	03/22/2021	UNUM Life Insurance CO of America	14.18
Bill	04/19/2021	UNUM Life Insurance CO of America	14.07
Bill	04/19/2021	UNUM Life Insurance CO of America	13.75
Bill	03/22/2021	UNUM Life Insurance CO of America	13.52
Bill	03/22/2021	UNUM Life Insurance CO of America	13.21
Bill	04/19/2021	UNUM Life Insurance CO of America	12.93
Credit Card Charge	03/01/2021	Home Depot	12.80
Credit Card Charge	03/25/2021	Lowes	12.46
Bill	03/22/2021	UNUM Life Insurance CO of America	12.39
Bill	03/22/2021	UNUM Life Insurance CO of America	12.08
Bill	04/19/2021	UNUM Life Insurance CO of America	12.08
Bill	04/19/2021	UNUM Life Insurance CO of America	11.73
Bill	03/22/2021	UNUM Life Insurance CO of America	11.25
Bill	04/19/2021	UNUM Life Insurance CO of America	11.25
Bill	03/22/2021	UNUM Life Insurance CO of America	11.23
Bill	04/19/2021	UNUM Life Insurance CO of America	11.23
Bill	03/22/2021	UNUM Life Insurance CO of America	11.19
Bill	03/22/2021	UNUM Life Insurance CO of America	11.08
Bill	04/19/2021	UNUM Life Insurance CO of America	11.08
Bill	03/22/2021	UNUM Life Insurance CO of America	10.41
Bill	04/19/2021	UNUM Life Insurance CO of America	10.41
Credit Card Charge	03/16/2021	Lowes	10.22
Bill	03/22/2021	UNUM Life Insurance CO of America	10.12
Bill	04/19/2021	UNUM Life Insurance CO of America	10.12
Credit Card Charge	03/25/2021	Lowes	9.94
Credit Card Charge	03/26/2021	Copy Copy INC	9.49
Credit Card Charge	03/22/2021	Brickhouse Pizzeria	8.69
Bill	04/29/2021	Rocky Mountain Drinking Water	7.51
Credit Card Charge	03/04/2021	CTS LanguageLink	7.50
Bill	03/31/2021	Rocky Mountain Drinking Water	7.46
Liability Check	03/01/2021	County Health Pool	6.14
Liability Check	04/01/2021	County Health Pool	6.14
Credit Card Charge	04/01/2021	City Market	4.34
Credit	03/01/2021	Rocky Mountain Drinking Water	-6.18
Credit	04/27/2021	Whirlpool Contract/Retail	-20.00
Credit	03/30/2021	Whirlpool Contract/Retail	-678.00
Credit	03/23/2021	Whirlpool Contract/Retail	-698.00



Type	Date	Name	Amount
Liability Check	04/01/2021	County Health Pool	601.43
Liability Check	04/01/2021	County Health Pool	601.43
Liability Check	04/01/2021	County Health Pool	600.12
Liability Check	03/01/2021	County Health Pool	599.79
Liability Check	03/01/2021	County Health Pool	599.14
Liability Check	03/01/2021	County Health Pool	599.14
Liability Check	03/01/2021	County Health Pool	599.14
Liability Check	04/01/2021	County Health Pool	599.14
Liability Check	04/01/2021	County Health Pool	599.14
Liability Check	04/01/2021	County Health Pool	599.14
Liability Check	03/01/2021	County Health Pool	598.81
Liability Check	04/01/2021	County Health Pool	598.81
Bill	03/04/2021	Verizon Wireless Services	581.30
Bill	04/04/2021	Verizon Wireless Services	560.20
Bill	03/15/2021	Summit Bookkeeping & Payroll, Inc	518.16
Bill	04/15/2021	Summit Bookkeeping & Payroll, Inc	518.16
Check	04/03/2021	Enterprise Fleet Management	367.19
Bill	03/02/2021	R&A Enterprises	362.20
Bill	04/05/2021	Energy IQ Colorado	275.00
Bill	04/07/2021	Westland Distributing Inc	240.25
Bill	03/01/2021	Comcast	209.26
Bill	03/02/2021	AM Conservation Group, Inc	205.97
Bill	04/07/2021	Westland Distributing Inc	201.45
Bill	04/06/2021	Goodway Auto Repair LLC(partner)	159.50
Bill	04/06/2021	Goodway Auto Repair LLC(partner)	159.50
Credit Card Charge	03/29/2021	Rabbit Ears Motel	121.04
Bill	03/17/2021	Westland Distributing Inc	102.99
Credit Card Charge	03/29/2021	Glenwood Springs	91.18
Bill	04/07/2021	Westland Distributing Inc	89.81
Bill	04/07/2021	Westland Distributing Inc	78.88
Credit Card Charge	03/24/2021	Jackson plumbing	75.00
Liability Check	03/01/2021	County Health Pool	63.74
Liability Check	04/01/2021	County Health Pool	63.74
Credit Card Charge	04/01/2021	Hogback Pizza	55.53
Bill	03/22/2021	UNUM Life Insurance CO of America	53.21
Bill	04/19/2021	UNUM Life Insurance CO of America	53.21
Bill	03/09/2021	Quill Corporation	50.31
Check	04/08/2021	Xcel Energy (vendor)	46.92
Credit Card Charge	03/17/2021	DAHL	43.19
Bill	03/22/2021	UNUM Life Insurance CO of America	43.09
Bill	04/19/2021	UNUM Life Insurance CO of America	43.09
Bill	03/09/2021	Quill Corporation	42.83
Bill	03/22/2021	UNUM Life Insurance CO of America	33.67
Bill	04/19/2021	UNUM Life Insurance CO of America	33.67
Bill	03/22/2021	UNUM Life Insurance CO of America	31.33
Bill	04/19/2021	UNUM Life Insurance CO of America	31.33
Bill	04/19/2021	UNUM Life Insurance CO of America	31.30
Bill	03/22/2021	UNUM Life Insurance CO of America	31.29
Bill	04/19/2021	UNUM Life Insurance CO of America	31.29
Bill	03/22/2021	UNUM Life Insurance CO of America	30.14
Bill	04/19/2021	UNUM Life Insurance CO of America	29.90
Bill	04/19/2021	UNUM Life Insurance CO of America	29.23
Bill	03/22/2021	UNUM Life Insurance CO of America	28.74
Bill	03/22/2021	UNUM Life Insurance CO of America	28.06
Bill	04/19/2021	UNUM Life Insurance CO of America	27.49
Credit Card Charge	03/01/2021	Home Depot	27.20
Bill	03/22/2021	UNUM Life Insurance CO of America	26.33
Bill	03/22/2021	UNUM Life Insurance CO of America	25.68
Bill	04/19/2021	UNUM Life Insurance CO of America	25.68
Bill	04/19/2021	UNUM Life Insurance CO of America	24.94
Bill	03/22/2021	UNUM Life Insurance CO of America	23.90
Bill	04/19/2021	UNUM Life Insurance CO of America	23.90
Bill	03/22/2021	UNUM Life Insurance CO of America	23.86
Bill	04/19/2021	UNUM Life Insurance CO of America	23.86
Bill	03/22/2021	UNUM Life Insurance CO of America	23.77
Bill	03/22/2021	UNUM Life Insurance CO of America	23.56
Bill	04/19/2021	UNUM Life Insurance CO of America	23.56
Credit Card Charge	03/16/2021	Lowes	21.72
Bill	03/22/2021	UNUM Life Insurance CO of America	21.50
Bill	04/19/2021	UNUM Life Insurance CO of America	21.50
Credit Card Charge	03/26/2021	Copy Copy INC	20.16
Credit Card Charge	03/22/2021	Brickhouse Pizzeria	18.47
Bill	04/29/2021	Rocky Mountain Drinking Water	15.98
Credit Card Charge	03/04/2021	CTS LanguageLink	15.94
Bill	03/31/2021	Rocky Mountain Drinking Water	15.86

	Type	Date	Name	Amount
	Liability Check	03/01/2021	County Health Pool	13.06
	Liability Check	04/01/2021	County Health Pool	13.06
	Credit Card Charge	04/01/2021	City Market	9.21
	Liability Check	03/01/2021	County Health Pool	1.92
	Bill	04/19/2021	UNUM Life Insurance CO of America	1.71
	Bill	04/19/2021	UNUM Life Insurance CO of America	1.71
	Bill	04/19/2021	UNUM Life Insurance CO of America	1.70
	Credit Card Charge	03/02/2021	Apple Store	0.99
	Credit Card Charge	03/09/2021	Apple Store	0.99
	Bill	03/22/2021	UNUM Life Insurance CO of America	0.84
	Liability Check	04/01/2021	County Health Pool	0.48
	Credit Card Charge	03/29/2021	City of Glenwood Springs {vendor}	
	Credit	04/07/2021	Whirlpool Contract/Retail	-70.00
Total 4340 - LEAP OP				56,773.64
<b>4440 - STX SOLAR OP</b>				
	Bill	04/06/2021	Active Energies Solar, LLC	11,340.00
	Bill	03/20/2021	Solarado Energy LLC	7,975.00
	Bill	03/20/2021	Solarado Energy LLC	7,975.00
Total 4440 - STX SOLAR OP				27,290.00
<b>4630 - DOE H&amp;S</b>				
	Bill	03/03/2021	Sundance Plumbing & Heating, LLC{s-corp}	1,316.05
	Credit Card Charge	03/16/2021	Lowes	127.64
	Credit Card Charge	03/02/2021	Lowes	77.96
	Credit Card Charge	03/20/2021	Reservoirs Environmental, Inc.	54.00
	Credit Card Charge	03/17/2021	Lowes	46.14
	Credit Card Charge	03/22/2021	Lowes	31.74
	Credit Card Charge	03/04/2021	Lowes	19.60
	Credit Card Charge	03/18/2021	Lowes	9.96
	Credit Card Charge	03/28/2021	True Value Leadville	8.99
Total 4630 - DOE H&S				1,692.08
<b>4640 - DOE OP</b>				
	Bill	04/16/2021	Whirlpool Contract/Retail	1,132.00
	Bill	03/06/2021	Whirlpool Contract/Retail	823.00
	Bill	03/03/2021	Energy IQ Colorado	704.03
	Bill	03/08/2021	Whirlpool Contract/Retail	678.00
	Bill	03/19/2021	Eagle Rock Supply Co	612.00
	Bill	03/09/2021	Charles D Jones Co	344.94
	Bill	04/05/2021	Energy IQ Colorado	275.00
	Bill	03/26/2021	Westland Distributing Inc	274.84
	Bill	03/01/2021	Energy IQ Colorado	220.00
	Credit Card Charge	03/29/2021	Ace Hardware	51.76
	Credit Card Charge	03/17/2021	Lowes	49.96
	Bill	03/22/2021	UNUM Life Insurance CO of America	22.11
	Bill	04/19/2021	UNUM Life Insurance CO of America	22.11
	Credit Card Charge	03/02/2021	Lowes	20.98
	Credit	03/01/2021	Rocky Mountain Drinking Water	-13.14
Total 4640 - DOE OP				5,217.59
Total 4020 - WX 20/21				92,852.59
<b>6100- Homeland Security</b>				
<b>6118 - SHSG 2018</b>				
	Bill	03/15/2021	Summit Bookkeeping & Payroll, Inc	361.00
	Bill	04/29/2021	FedEx{vendor}	57.30
Total 6118 - SHSG 2018				418.30
<b>6119 - SHSG 2019</b>				
	Bill	03/31/2021	Cancelosi Consulting, LLC	2,965.20
	Bill	04/15/2021	Cancelosi Consulting, LLC	1,879.80
	Bill	03/15/2021	Cancelosi Consulting, LLC	1,189.20
	Bill	04/30/2021	Cancelosi Consulting, LLC	934.80
Total 6119 - SHSG 2019				6,969.00
<b>6120 - SHSG 2020</b>				
	Bill	04/15/2021	Summit Bookkeeping & Payroll, Inc	361.00
Total 6120 - SHSG 2020				361.00
Total 6100- Homeland Security				7,748.30
<b>6600-HCC Health Care Coalition</b>				
<b>6620 - HCC 2020-2021</b>				
	Bill	04/06/2021	NW Regional EMS & Trauma Advisory Council	61,985.41
	Bill	03/12/2021	Marantino, Adalyn{ind}	5,300.00
	Bill	03/06/2021	Marantino, Adalyn{ind}	5,300.00
	Bill	04/03/2021	Zangari, Julie	2,880.00
	Bill	04/13/2021	Zangari, Julie	2,880.00
	Bill	04/14/2021	Marantino, Adalyn{ind}	131.69
Total 6620 - HCC 2020-2021				78,477.10
Total 6600-HCC Health Care Coalition				78,477.10
<b>RTCC Group</b>				
<b>5410 - Mobility Manager</b>				



	Type	Date	Name	Amount
	Liability Check	03/01/2021	County Health Pool	879.61
	Liability Check	04/01/2021	County Health Pool	879.61
Total 5410 - Mobility Manager				1,759.22
<b>5420-NEMT</b>				
	Bill	03/17/2021	Blue Linen Creative Inc.{scorp}	3,375.00
	Bill	03/22/2021	UNUM Life Insurance CO of America	42.17
	Bill	04/19/2021	UNUM Life Insurance CO of America	42.17
Total 5420-NEMT				3,459.34
Total RTCC Group				5,218.56
Total * COG PROGRAM FUNDS				702,447.57
<b>5000- EXTERNAL PROGRAMS</b>				
<b>5100- QQ</b>				
	Bill	03/08/2021	Dynamic Planning + Science{scorp}	5,914.50
	Bill	04/06/2021	Dynamic Planning + Science{scorp}	5,712.00
	Bill	03/03/2021	Sullivan Green Seavy, LLC	4,200.00
	Bill	04/06/2021	Sullivan Green Seavy, LLC	4,200.00
	Bill	04/06/2021	Sullivan Green Seavy, LLC	1,220.00
	Bill	03/05/2021	Alpine Environmental Consultants LLC{s-co	926.25
	Bill	04/06/2021	Alpine Environmental Consultants LLC{s-co	503.75
Total 5100- QQ				22,676.50
<b>5110- Q/Q-CWCB</b>				
	Bill	03/30/2021	RRC Associates LLC	13,500.00
	Bill	03/31/2021	Fountainhead Consulting LLC{ind}	2,360.00
	Bill	03/17/2021	Lotic Hydrological, LLC	550.00
	Bill	03/31/2021	Fountainhead Consulting LLC{ind}	0.00
Total 5110- Q/Q-CWCB				16,410.00
<b>8200- SWQC</b>				
	Bill	03/04/2021	Pinyon Environmental, Inc.	2,125.00
	Bill	04/15/2021	Pinyon Environmental, Inc.	2,125.00
	Bill	03/04/2021	Pinyon Environmental, Inc.	225.34
	Bill	04/15/2021	Pinyon Environmental, Inc.	224.22
Total 8200- SWQC				4,699.56
Total 5000- EXTERNAL PROGRAMS				43,786.06
<b>8800- Northwest Loan Fund</b>				
	Bill	03/23/2021	DownHome Solutions	2,640.00
	Liability Check	03/01/2021	County Health Pool	876.05
	Liability Check	04/01/2021	County Health Pool	872.45
	Credit Card Charge	03/22/2021	Molly Gibson Lodge	229.09
	Bill	03/15/2021	Summit Bookkeeping & Payroll, Inc	155.00
	Bill	04/15/2021	Summit Bookkeeping & Payroll, Inc	155.00
	Credit Card Charge	03/28/2021	Residence Inn Glenwood	108.55
	Credit Card Charge	03/26/2021	Residence Inn Glenwood	108.00
	Bill	03/04/2021	Verizon Wireless Services	106.86
	Bill	04/23/2021	Summit County Clerk	103.00
	Bill	04/04/2021	Verizon Wireless Services	102.98
	Bill	03/22/2021	UNUM Life Insurance CO of America	70.32
	Bill	04/19/2021	UNUM Life Insurance CO of America	70.32
	Credit Card Charge	03/03/2021	Indulge	63.75
	Credit Card Charge	03/31/2021	Antedotum Inc.	55.05
	Credit Card Charge	03/31/2021	Antedotum Inc.	54.45
	Credit Card Charge	03/31/2021	Antedotum Inc.	54.44
	Credit Card Charge	03/31/2021	Antedotum Inc.	54.20
	Credit Card Charge	03/31/2021	Antedotum Inc.	54.10
	Credit Card Charge	03/31/2021	Antedotum Inc.	54.10
	Credit Card Charge	03/31/2021	Antedotum Inc.	53.95
	Credit Card Charge	03/24/2021	Juicy Lucy's Steakhouse	53.61
	Credit Card Charge	03/25/2021	Experian	52.00
	Liability Check	03/01/2021	County Health Pool	49.50
	Liability Check	04/01/2021	County Health Pool	49.50
	Bill	03/22/2021	UNUM Life Insurance CO of America	45.09
	Bill	04/19/2021	UNUM Life Insurance CO of America	45.09
	Credit Card Charge	03/01/2021	Google LLC	24.00
	Credit Card Charge	04/01/2021	Google LLC	24.00
	Credit Card Charge	03/26/2021	North side Kitchen	20.29
	Credit Card Charge	03/10/2021	Office Depot	18.97
	Credit Card Charge	03/24/2021	BATSONS CORNER STORE	18.50
	Credit Card Charge	03/24/2021	Bread & Salt	18.01
	Credit Card Charge	03/24/2021	Grand Ave Grill	17.06
	Credit Card Charge	03/24/2021	Performance Automotive	10.00
	Credit Card Charge	03/03/2021	Apple Store	0.99
	Credit Card Credit	03/26/2021	Molly Gibson Lodge	-22.07
Total 8800- Northwest Loan Fund				6,466.20
<b>9000- Internal Service Funds</b>				
<b>9100 - Indirect</b>				
	Bill	04/26/2021	Lowes	15,780.97

	Type	Date	Name	Amount
	Bill	03/01/2021	Axiom Group	14,322.00
	Bill	03/01/2021	Axiom Group	4,985.00
	Bill	04/01/2021	Axiom Group	4,985.00
	Bill	03/15/2021	Summit Bookkeeping & Payroll, Inc	2,810.00
	Bill	04/15/2021	Summit Bookkeeping & Payroll, Inc	2,810.00
	Bill	03/05/2021	GoliathTech LLC {Ind}	1,890.00
	Liability Check	03/01/2021	County Health Pool	1,647.33
	Liability Check	04/01/2021	County Health Pool	1,647.33
	Bill	03/23/2021	US Bancorp Equipment Finance, Inc.	1,332.70
	Bill	04/22/2021	US Bancorp Equipment Finance, Inc.	1,332.70
	Bill	04/15/2021	Health Promotion Management{c-corp}	986.75
	Liability Check	03/01/2021	County Health Pool	884.45
	Liability Check	04/01/2021	County Health Pool	884.45
	Bill	03/22/2021	GoliathTech LLC {Ind}	870.00
	Bill	04/01/2021	8x8	728.47
	Bill	03/01/2021	8x8	637.22
	Bill	04/01/2021	Blue Linen Creative Inc.{scorp}	475.00
	Check	04/08/2021	Xcel Energy (vendor)	420.22
	Bill	03/01/2021	Certify	315.00
	Bill	04/01/2021	Certify	315.00
	Credit Card Charge	03/15/2021	US Postal Service	284.00
	Credit Card Charge	03/02/2021	Google LLC	198.35
	Bill	03/30/2021	Quill Corporation	162.79
	Bill	04/06/2021	Sullivan Green Seavy, LLC	152.50
	Credit Card Charge	03/24/2021	Amazon.com	140.64
	Bill	03/03/2021	North Star Consulting Group	112.50
	Bill	03/03/2021	North Star Consulting Group	112.50
	Credit Card Charge	03/03/2021	TECHSOUP	100.00
	Bill	03/22/2021	UNUM Life Insurance CO of America	93.32
	Bill	04/19/2021	UNUM Life Insurance CO of America	93.32
	Bill	04/02/2021	Summit Bookkeeping & Payroll, Inc	61.75
	Bill	04/19/2021	UNUM Life Insurance CO of America	57.58
	Bill	03/22/2021	UNUM Life Insurance CO of America	47.99
	Bill	03/22/2021	UNUM Life Insurance CO of America	46.25
	Bill	04/19/2021	UNUM Life Insurance CO of America	46.25
	Bill	03/30/2021	Quill Corporation	35.10
	Bill	04/29/2021	Rocky Mountain Drinking Water	23.50
	Bill	03/31/2021	Rocky Mountain Drinking Water	23.33
	Bill	04/19/2021	UNUM Life Insurance CO of America	19.18
	Credit Card Charge	03/27/2021	ZOOM.US	15.42
	Credit Card Charge	03/02/2021	IBACKUP.COM	9.95
	Bill	04/28/2021	Clifton Larson Allen LLP (partner)	0.00
	Credit	03/01/2021	Rocky Mountain Drinking Water	-19.33
	Credit	03/13/2021	Comcast	-43.98
Total 9100 - Indirect				61,832.50
<b>9200 - Office Condo</b>				
	Bill	03/01/2021	Enterprise Commercial Center Condo Assoc	1,390.57
	Bill	04/01/2021	Enterprise Commercial Center Condo Assoc	1,390.57
	Bill	03/15/2021	Team Clean{S-corp}	325.00
	Bill	03/31/2021	Team Clean{S-corp}	325.00
Total 9200 - Office Condo				3,431.14
<b>9400 - Motor Pool</b>				
	Check	04/03/2021	Enterprise Fleet Management	732.18
	Bill	03/15/2021	Summit Bookkeeping & Payroll, Inc	192.00
	Bill	04/15/2021	Summit Bookkeeping & Payroll, Inc	192.00
	Bill	03/09/2021	Wex Bank	50.57
	Bill	04/30/2021	Wex Bank	27.50
Total 9400 - Motor Pool				1,194.25
Total 9000- Internal Service Funds				66,457.89
<b>TOTAL</b>				<b>819,157.72</b>

**Northwest Colorado Council of Governments**  
**Summary Balance Sheet**  
As of March 31, 2021

6:11 PM

05/12/2021

Accrual Basis

**Mar 31, 21**

**ASSETS**

**Current Assets**

Checking/Savings	3,565,663.05
Accounts Receivable	953,459.28
Other Current Assets	967,963.57

**Total Current Assets** 5,487,085.90

**Fixed Assets** 529,562.00

**Other Assets** 1,968,523.39

**TOTAL ASSETS** **7,985,171.29**

**LIABILITIES & EQUITY**

**Liabilities**

**Current Liabilities**

Accounts Payable	167,355.76
Credit Cards	9,496.48
Other Current Liabilities	1,404,356.55

**Total Current Liabilities** 1,581,208.79

**Long Term Liabilities** 602,949.25

**Total Liabilities** 2,184,158.04

**Equity** 5,801,013.25

**TOTAL LIABILITIES & EQUITY** **7,985,171.29**

# NWCCOG

## STATEMENT OF REVENUES AND EXPENDITURES

March 31, 2021

25% of the year

	2021 REVENUE BUDGET	REVENUE YTD ACTUAL	REVENUE BUDGET TO ACTUAL	2021 EXPENSE BUDGET	EXPENSES YTD ACTUAL	EXPENSES BUDGET TO ACTUAL	2020 NET BUDGET	REVENUES OVER EXPENSES ACTUAL	Beginning of Year RESERVED PROGRAM FUNDS	End of Year RESERVED PROGRAM FUNDS
<b>COG PROGRAM FUNDS</b>										
<b>Core Programs</b>										
REGIONAL BUSINESS	419,467	317,283	76%	414,775	113,319	27%	4,692	203,964		
BroadBand	182,000	42,896	24%	243,600	57,211	23%	(61,600)	(14,316)		
Project Thor	1,114,000	515,934	46%	1,114,000	261,713	23%	0	254,221		
ELEVATOR INSPECTION	1,060,000	282,249	27%	940,188	216,394	23%	119,812	65,854	22,500	22,500
ADRC- CO HLTH FOUND		49,432			0		0	49,432		
RSVP-VOLUNTEERS		22,527			14,437		0	8,090		
SHIP- Insurance Consulting		20,051			1,097		0	18,954		
SMP		9,282			0		0	9,282		
AGE/NUTRITION (non-Grant)								0	13,221	13,221
AGE/NUTRITION (State FY 20/21)	725,769	412,374	57%	728,252	355,618	49%	(2,483)	56,756		
AGE/NUTRITION (State FY 21/22)	725,769	0	0%	728,251	0	0%	(2,482)	0		
AGE/NUTRITION TOTAL	1,451,538	513,667	28%	1,456,503	371,152	25%	(4,965)	142,515	13,221	13,221
WATERSHED SERVICES	22,996	10,529	46%	26,837	552	2%	(3,841)	9,977		
ECONOMIC DEVELOPMENT DIST	536,990	170,820	32%	524,553	147,766	28%	12,437	23,054		
WEATHER (Other)		3,000			0		0	3,000	-	3,000
WEATHER -BEECH		36,240			6,099		0	30,141	-	30,141
WEATHER (NCARE)					0		0	0	44,228	44,228
WEATHER (Machebeuf)							0	0	(143)	(143)
WEATHER CARE		201,784			269,786		0	(68,002)	172,078	104,076
WEATHER NEAP							0	0	-	0
WEATHER CIP		33,596			36,619		0	(3,022)	(2,891)	(5,913)
WEATHER COVID		25,000			25,000		0	0		
WEATHER (State FY20/21)	917,504	434,443	47%	917,504	351,134	38%	(1)	83,310		
WEATHER (State FY21-22)	917,503		0%	917,503		0%	0	0		
ENERGY MANAGEMENT TOTAL	1,835,007	734,064	24%	1,835,007	688,637	38%	(1)	45,427	213,273	175,390
<b>Other COG Programs</b>										
HOMELAND SECURITY	252,974	15,591	6%	252,974	15,591	6%	0	0		
CO HEALTH CARE COALITION	212,430	32,824		212,430	32,824		0	0		
CO BARK BEETLE COOPERATIVE							0	0		
NWCCoG FOUNDATION					10		0	(10)		
SBDC							0	0		
REGIONAL TRANSPORTATION CC	153,600		0%	126,282	24,633	20%	27,318	(24,633)		
<b>Total COG Program Funds</b>	<b>7,241,002</b>	<b>2,635,856</b>	<b>36%</b>	<b>7,147,149</b>	<b>1,929,802</b>	<b>27%</b>	<b>93,853</b>	<b>706,053</b>	<b>248,994</b>	<b>211,111</b>
<b>EXTERNAL PROGRAM FUNDS</b>										
WATER QUALITY/QUANTITY	158,655	175,360	111%	162,051	68,020	42%	(3,396)	107,340	108,415	215,755
SWQC	29,500	0	0%	32,407	7,785	24%	(2,907)	(7,785)	30,166	22,381
<b>Total External Program Funds</b>	<b>188,155</b>	<b>175,360</b>	<b>93%</b>	<b>194,458</b>	<b>75,806</b>	<b>39%</b>	<b>(6,303)</b>	<b>99,554</b>	<b>138,581</b>	<b>238,135</b>
<b>Total Program Funds</b>	<b>7,429,157</b>	<b>2,811,215</b>	<b>38%</b>	<b>7,341,607</b>	<b>2,005,608</b>	<b>27%</b>	<b>87,550</b>	<b>805,608</b>	<b>387,575</b>	<b>449,246</b>
<b>REGIONAL LOAN FUND</b>	<b>796,000</b>	<b>45,794</b>	<b>6%</b>	<b>301,330</b>	<b>42,316</b>	<b>5%</b>	<b>494,670</b>	<b>3,478</b>	<b>3,065,208</b>	<b>3,068,686</b>
<b>INTERNAL SERVICE FUNDS</b>										
INDIRECT	367,484	95,390	26%	402,390	124,977	34%	(34,906)	(29,586)	(30,075)	(59,662)
COG BUILDING FUND	87,993	21,998	25%	75,983	17,951	20%	12,010	4,048	61,279	65,327
MOTOR POOL	5,000	572	11%	15,647	3,108	62%	(10,647)	(2,536)	80,473	77,937
<b>Total Service Funds</b>	<b>460,477</b>	<b>117,960</b>	<b>26%</b>	<b>494,020</b>	<b>146,035</b>	<b>30%</b>	<b>(33,543)</b>	<b>(28,075)</b>	<b>111,677</b>	<b>83,602</b>
<b>COG FUNDS Subtotal</b>	<b>8,685,634</b>	<b>2,974,970</b>	<b>34%</b>	<b>8,136,957</b>	<b>2,193,959</b>	<b>25%</b>	<b>548,677</b>	<b>781,011</b>	<b>3,564,460</b>	<b>3,601,534</b>

Northwest Colorado Council of Governments  
**Budget vs Actual - 8800 - NLF, OEDIT, CDBG, Revolved**  
 March 2021

4:14 PM  
 05/05/2021  
 Accrual Basis

	Jan - Mar 21	% of Budget	Annual Budget
Ordinary Income/Expense			
Income			
4000 · Grant Income			
4100 · Federal Grant Income	0.00	0.0%	500,000.00
4250 · Administration	33,847.39	42.31%	80,000.00
Total 4000 · Grant Income	33,847.39	5.84%	580,000.00
4510 · Local Funding			
4520 · Other Local Funding	0.00	0.0%	100,000.00
Total 4510 · Local Funding	0.00	0.0%	100,000.00
4710 · Interest Earnings	0.00	0.0%	1,000.00
4720 · Loan Interest Income			
Revolved Interest	1,936.90		
4720 · Loan Interest Income - Other	9,824.83	9.83%	100,000.00
Total 4720 · Loan Interest Income	11,761.73	11.76%	100,000.00
4730 · Fee Income	0.00	0.0%	15,000.00
4820 · Interest Income	185.07		
Total Income	45,794.19	5.75%	796,000.00
Cost of Goods Sold			
58000 · Amount to be Loaned out	0.00	0.0%	500,000.00
Total COGS	0.00	0.0%	500,000.00
Gross Profit	45,794.19	15.47%	296,000.00
Expense			
6100 · Payroll Expenses			
6112 · Program Director	21,453.26	25.0%	85,813.00
6121 · Gen Program Staff	10,127.48		
6131 · Office Wages	0.00	0.0%	34,539.00
6210 · Taxes & Benefits	5,640.53	18.57%	30,374.00
6100 · Payroll Expenses - Other	0.00		
Total 6100 · Payroll Expenses	37,221.27	24.7%	150,726.00
6130 · Meeting Expense	0.99		
6440 · Auditor Expense	0.00	0.0%	2,000.00
6520 · Outside Contract			
6420 · Fiscal Officer Expense	465.00	23.25%	2,000.00
6510 · Contractor	0.00	0.0%	2,000.00
Total 6520 · Outside Contract	465.00	11.63%	4,000.00
6610 · Office Supplies	81.85		
6615 · Loan Loss Reserve	-4,943.18		
6620 · Bank Charges	0.00	0.0%	25.00
6640 · Postage	68.32	22.77%	300.00
6655 · Program Expense	436.86	10.92%	4,000.00
6660 · Advertising Expense	-726.88	-60.57%	1,200.00
6680 · Dues & Subscriptions	2,809.89	70.25%	4,000.00
6720 · Rent & Utilities	681.72	25.0%	2,727.00
6730 · Telephone Expense	320.58	40.07%	800.00
7110 · Program Supplies	498.82	99.76%	500.00
7120 · License & Permits	0.00	0.0%	1,000.00
7130 · Travel & Meeting	663.52	5.53%	12,000.00
7320 · Pass-Through Funds	0.00	0.0%	100,000.00
7910 · Indirect Cost Allocation	4,737.11	26.24%	18,053.00
Total Expense	42,315.87	14.04%	301,331.00
Net Ordinary Income	3,478.32	-65.25%	-5,331.00
Net Income	3,478.32	-65.25%	-5,331.00

**Northwest Colorado Council of Governments**  
**Balance Sheet by Class -8800- Northwest Loan**  
**As of March 31, 2021**

	<b>TOTAL</b>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1015 · 1st Bank NLF Operating	762,255.59
1070 · NLF Alpine Bank	250,134.71
1072 · NLF Mountain Valley Bank	251,566.73
1074 · NLF Yampa Valley Bank	254,381.71
<b>Total Checking/Savings</b>	1,518,338.74
<b>Other Current Assets</b>	
1090 · Undeposited Funds	4,449.85
1315 · NLF - Allowance for Loan Loss	-250,177.92
<b>Total Other Current Assets</b>	-245,728.07
<b>Total Current Assets</b>	1,272,610.67
<b>Other Assets</b>	
<b>1615 · NLF Loans Receivable</b>	
1615a · CDBG-13-589	40,831.02
1615b · CDBG-16-602	1,107,562.16
1615c · CDBG-20-630	111,563.01
1615o · OEDIT-2017	63,917.39
1615r · Revolved	644,649.81
<b>Total 1615 · NLF Loans Receivable</b>	1,968,523.39
<b>Total Other Assets</b>	1,968,523.39
<b>TOTAL ASSETS</b>	<b>3,241,134.06</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Accounts Payable</b>	
2000 · Accounts Payable	5.85
<b>Total Accounts Payable</b>	5.85
<b>Credit Cards</b>	
2050 · COG-Firstbank Credit Card	
2050.01 · 3936-NLF	1,100.43
<b>Total 2050 · COG-Firstbank Credit Card</b>	1,100.43
<b>Total Credit Cards</b>	1,100.43
<b>Total Current Liabilities</b>	1,106.28
<b>Total Liabilities</b>	1,106.28
<b>Equity</b>	
3000 · Fund Balance	
3100 · NLF Net Equity	3,065,208.01
<b>Total 3000 · Fund Balance</b>	3,065,208.01
3900 · Retained Earnings	171,341.45
Net Income	3,478.32
<b>Total Equity</b>	3,240,027.78
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>3,241,134.06</b>

Risk Ratings Report through 04/30/2021  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Risk Rating: 2, Fund: CDBG																
2014-0313		CDBG	CDBG-13-589	20,000.00	8,823.43								2	03/31/2020	10.00%	882.34
2015-0409-2		CDBG	CDBG-13-589	86,000.00	19,212.05								2	01/01/2020	10.00%	1,921.20
2016-0617		CDBG	CDBG-16-602	95,000.00	69,008.03	1,035.00							2	03/31/2020	10.00%	6,900.80
2017-0209		CDBG	CDBG-16-602	90,000.00	7,470.42								2	03/31/2020	10.00%	747.04
2017-0914		CDBG	CDBG-16-602	250,000.00	209,016.66								2	03/31/2020	10.00%	20,901.67
2018-0305		CDBG	CDBG-16-602	280,000.00	248,138.03								2	03/31/2020	10.00%	24,813.80
2018-0510		CDBG	CDBG-16-602	25,000.00	21,289.37								2	03/31/2020	10.00%	2,128.94
2018-0913		CDBG	CDBG-16-602	98,000.00	60,761.47								2	03/31/2020	10.00%	6,076.15
2019-0516-1		CDBG	CDBG-16-602	95,000.00	91,249.84								2	03/31/2020	10.00%	9,124.98
2019-0516-2		CDBG	CDBG-16-602	50,000.00	36,687.23								2	03/31/2020	10.00%	3,668.72
2019-1010		CDBG	CDBG-16-602	100,000.00	95,554.66								2	03/31/2020	10.00%	9,555.47
2020-0213		CDBG	CDBG-16-602	100,000.00	88,717.26								2	03/31/2020	10.00%	8,871.73
2020-0326		CDBG	CDBG-16-602	51,000.00	44,054.16								2	03/31/2020	10.00%	4,405.42
2 - CDBG: 13 loans				1,340,000.00	999,982.61											99,998.26
Risk Rating: 2, Fund: Revolved																

Risk Ratings Report through 04/30/2021  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2014-1223		Revolved	Revolved	95,000.00	41,239.43								2	03/31/2020	10.00%	4,123.94
2019-0516-1R		Revolved	Revolved	295,000.00	285,993.44								2	03/31/2020	10.00%	28,599.34
2019-0925		Revolved	Revolved	13,580.00	8,012.46								2	03/31/2020	10.00%	801.25
2019-1216		Revolved	Revolved	50,000.00	46,408.85								2	03/31/2020	10.00%	4,640.88
2020-0213R		Revolved	Revolved	100,000.00	30,685.95								2	03/31/2020	10.00%	3,068.60
2020-0330		Revolved	Revolved	100,000.00	46,341.19								2	03/31/2020	10.00%	4,634.12
2 - Revolved: 6 loans				653,580.00	458,681.32											45,868.13
Risk Rating: 2, Fund: State OEDIT																
2018-1011		State OEDIT	OEDIT-2017	25,000.00	17,703.62	500.00							2	03/31/2020	10.00%	1,770.36
2 - State OEDIT: 1 loans				25,000.00	17,703.62											1,770.36
2: 20 loans				2,018,580.00	1,476,367.55											147,636.76
Risk Rating: 1, Fund: CDBG																
2014-0508		CDBG	CDBG-13-589	40,000.00	12,166.20								1	11/30/2020	1.00%	121.66
2016-1107		CDBG	CDBG-16-602	99,000.00	28,932.41								1	11/30/2020	1.00%	289.32
2020-0514 CDBG		CDBG	CDBG-20-630	60,000.00	57,047.55								1	05/18/2020	1.00%	570.48
2020-0910a		CDBG	CDBG-20-630	60,000.00	53,418.61								1	10/15/2020	1.00%	534.19



Risk Ratings Report through 04/30/2021  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
1 - CDBG: 4 loans				259,000.00	151,564.77											1,515.65
Risk Rating: 1, Fund: Revolved																
2020-0514 R		Revolved	Revolved	110,000.00	104,447.35								1	05/18/2020	1.00%	1,044.47
1 - Revolved: 1 loans				110,000.00	104,447.35											1,044.47
Risk Rating: 1, Fund: State OEDIT																
2020-0910b		State OEDIT	OEDIT-2017	30,000.00	26,709.37								1	10/15/2020	1.00%	267.09
1 - State OEDIT: 1 loans				30,000.00	26,709.37											267.09
1: 6 loans				399,000.00	282,721.49											2,827.21
Risk Rating: 3, Fund: CDBG																
2016-1208		CDBG	CDBG-16-602	80,000.00	32,131.00								3	06/08/2020	30.00%	9,639.30
3 - CDBG: 1 loans				80,000.00	32,131.00											9,639.30
Risk Rating: 3, Fund: State OEDIT																
2017-0713		State OEDIT	OEDIT-2017	37,337.00	19,017.01								3	06/08/2020	30.00%	5,705.10
3 - State OEDIT: 1 loans				37,337.00	19,017.01											5,705.10
3: 2 loans				117,337.00	51,148.01											15,344.40
Risk Rating: 4, Fund: CDBG																
2020-0331		CDBG	CDBG-16-602	60,000.00	60,000.00						606.00	606.00	4	11/09/2020	60.00%	36,000.00
4 - CDBG: 1 loans				60,000.00	60,000.00											36,000.00
Risk Rating: 4, Fund: Revolved																
2019-0910		Revolved	Revolved	79,500.00	77,843.12						855.00	1,710.00	4	11/09/2020	60.00%	46,705.87
4 - Revolved: 1 loans				79,500.00	77,843.12											46,705.87
4: 2 loans				139,500.00	137,843.12											82,705.87

Risk Ratings Report through 04/30/2021  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Report total: 30 loans				2,674,417.00	1,948,080.17											248,514.24

**Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS**  
**By Funding Source**  
**(All transactions)**

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					=== Cumulative Pmts ===		=== Latest Pmts ===		=== Periods Past Due ===							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Fund: CDBG, Subfund: CDBG-13-589																
2014-0313	██████	05/05/2014	20,000.00	8,823.43	11,176.57	4,758.63	215.34	09/16/2020								< 30
2014-0508	██████	05/14/2014	40,000.00	12,166.20	27,833.80	9,758.20	500.00	04/05/2021								< 30
2015-0409-2	██████	04/22/2015	86,000.00	19,212.05	67,835.05	4,289.27	190.00	04/16/2021								< 30
CDBG - CDBG-13-589: 3 loans			146,000.00	40,201.68	106,845.42	18,806.10	905.34									
Fund: CDBG, Subfund: CDBG-16-602																
2020-0331	██████	04/04/2020	60,000.00	60,000.00				05/15/2021							1,212.00	180 +
2018-0510	██████	03/20/2020	25,000.00	21,289.37	3,710.63	429.37	460.00	04/24/2021								< 30
2016-0617	██████	04/14/2017	95,000.00	69,008.03	25,991.97	15,314.83	1,035.00	04/24/2021	1,035.00							< 30
2018-0305	██████	06/18/2018	280,000.00	248,138.03	31,861.97	26,038.03		05/15/2021								< 30
2016-1208	██████	12/14/2016	80,000.00	32,131.00	47,869.00	10,385.00		06/15/2021								< 30
2019-0516-1	██████	05/20/2019	95,000.00	91,249.84	3,750.16	6,419.84		06/05/2021								< 30
2017-0914	██████	08/04/2018	250,000.00	209,016.66	40,983.12	26,648.88	2,818.00	04/05/2021								< 30
2018-0913	██████	09/24/2018	98,000.00	60,761.47	37,238.53	9,945.47	1,966.00	04/05/2021								< 30
2019-0516-2	██████	05/29/2019	50,000.00	36,687.23	13,312.77	3,687.23	1,000.00	04/21/2021								< 30
2020-0326	██████	03/30/2020	51,000.00	44,054.16	6,945.84	1,054.16	1,000.00	04/21/2021								< 30
2016-1107	██████	12/07/2016	99,000.00	28,932.41	70,067.59	14,602.41	2,200.00	04/23/2021								< 30
2017-0209	██████	02/24/2017	90,000.00	7,470.42	82,529.58	11,474.42	3,100.00	04/09/2021								< 30
2019-1010	██████	11/07/2019	100,000.00	95,554.66	4,445.34	2,550.66		06/05/2021								< 30
2020-0213	██████	02/20/2020	100,000.00	88,717.26	11,282.74	2,230.76	1,501.50	04/23/2021								< 30
CDBG - CDBG-16-602: 14 loans			1,473,000.00	1,093,010.54	379,989.24	130,781.06	15,080.50		1,035.00						1,212.00	
Fund: CDBG, Subfund: CDBG-20-630																
2020-0514 CDBG	██████	05/18/2020	60,000.00	57,047.55	2,952.45	2,822.55	525.00	04/23/2021								< 30
2020-0910a	██████	10/15/2020	60,000.00	53,418.61	6,581.39	1,421.98	1,144.67	04/20/2021								< 30
CDBG - CDBG-20-630: 2 loans			120,000.00	110,466.16	9,533.84	4,244.53	1,669.67									
CDBG: 19 loans			1,739,000.00	1,243,678.38	496,368.50	153,831.69	17,655.51		1,035.00						1,212.00	

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS  
By Funding Source  
(All transactions)

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					=== Cumulative Pmts ===		=== Latest Pmts ===		=== Periods Past Due ===							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Fund: Revolved, Subfund: Revolved																
2019-0910		10/09/2019	79,500.00	77,843.12	1,656.88	2,369.12		05/15/2021							2,565.00	180 +
2019-0516-1R		05/20/2019	295,000.00	285,993.44	9,006.56	19,937.44		06/05/2021								< 30
2019-1216		12/19/2019	50,000.00	46,408.85	3,591.15	1,538.85	570.00	04/05/2021								< 30
2020-0330		04/02/2020	100,000.00	46,341.19	3,658.81	853.19	502.00	04/05/2021								< 30
2020-0514 R		05/18/2020	110,000.00	104,447.35	5,552.65	5,172.35	975.00	04/23/2021								< 30
2014-1223		12/30/2014	95,000.00	41,239.43	54,760.57	21,381.08	1,022.85	04/27/2021								< 30
2020-0213R		02/20/2020	100,000.00	30,685.95	9,851.55	658.95	1,501.50	04/23/2021								< 30
2019-0925		10/15/2019	13,580.00	8,012.46	5,567.54	558.46	333.00	04/23/2021								< 30
Revolved - Revolved: 8 loans			843,080.00	640,971.79	93,645.71	52,469.44	4,904.35								2,565.00	
Revolved: 8 loans			843,080.00	640,971.79	93,645.71	52,469.44	4,904.35								2,565.00	
Fund: State OEDIT, Subfund: OEDIT-2017																
2018-1011		11/13/2018	25,000.00	17,703.62	7,296.38	2,203.62	500.00	03/05/2021	500.00							< 30
2017-0713		07/24/2017	37,337.00	19,017.01	18,319.99	3,845.01		06/15/2021								< 30
2020-0910b		10/15/2020	30,000.00	26,709.37	3,290.63	711.00	572.33	04/20/2021								< 30
State OEDIT - OEDIT-2017: 3 loans			92,337.00	63,430.00	28,907.00	6,759.63	1,072.33		500.00							
State OEDIT: 3 loans			92,337.00	63,430.00	28,907.00	6,759.63	1,072.33		500.00							
<b>Report total: 30 loans</b>			2,674,417.00	1,948,080.17	618,921.21	213,060.76	23,632.19		1,535.00						3,777.00	

## **2020 NLF LOAN POLICY EXERPT**

### **ALLOWANCE FOR LOAN LOSS RESERVE**

The NLF will maintain an Allowance for Loan Loss (ALL) as an estimate of potential loan losses as a footnote to NLF Loans Receivable. A Colorado Housing and Finance Authority (CHFA) Credit Reserve (CCR) Account may be used as ALL and reported as a footnote to NLF Loans Receivable.

Each loan will be graded and a percentage allowance set aside for each risk class. Loan grading will be updated semi-annually with loan grades reported to the Board via Risk Rating Report.

### **Loan Grades and percentage reserve:**

- Satisfactory – 1% reserve
- Watch – 10% reserve
- Substandard – 30%
- Doubtful – 60%

# Bottomline: What Will This Transportation Proposal Do?

## 1 Save Coloradans Money and Time Spent on the Roads

- Provides more transportation options and relief for Colorado drivers
- Balances regional transportation needs while supporting a statewide approach
- Makes key investments in rural and disproportionately impacted communities

## 2 Create a Transportation System That Supports a Dynamic Economy While Improving Air Quality

- Invests in infrastructure to help Colorado lead the market-driven transition that General Motors' and other companies are making toward an electric vehicle market by 2035
- Improves air quality by addressing air quality mitigation regulations proactively before federal and state sanctions force top-down, costly measures

## 3 Establish a Sustainable Funding Source for Our Transportation System

- Provides long overdue funds after years of failed legislative attempts and ballot measures to support our statewide transportation system
- Allows Colorado to compete with surrounding states who have already raised fees and invested in their transportation infrastructure

# Transportation Funding Summary - At a Glance

## “Sources”

### Overall Funding within Transportation Plan

- **\$3.784 B** in New Fee Revenue
- **\$1.484 B** in **General Fund & Stimulus Dollars**

**Total New Funds in Plan: \$5.268**

### General Fund Stats:

- Average 11 yrs: \$1484 = \$134.9
- Average over first 5 yrs: \$883.5 = **\$176.7**

## “Uses”

### Overall Allocations within Transportation Plan

- **Total HUTF (60%/40%): \$2.234 B**
  - State HUTF: \$1.287 B
  - Local HUTF: \$947.5 m
- **Nonattainment Region Enterprise (CDOT): \$183.7**
- **Bridge & Tunnel Enterprise (CDOT): \$522.8**
- **Revitalizing Main Streets (CDOT): \$85.1**
- **Multimodal and Mitigations Option Fund (15%/85%): \$450.1**
- **Front Range Rail: \$2.5 m in first year**
- **Three Green Enterprises: \$734.3**
- **Additional Stimulus Support: \$395**
- *(Includes FASTER Reductions, COP payments for 3 yrs and \$200m previously announced state stimulus support to transportation)*
- **8 Yrs COP Payments: \$660**

**Total Expenditures in Plan: \$5.268**

### Total Enterprised - \$1440.7

- Existing Bridge Enterprise (Modifying scope to include tunnels): \$522.8
- New Nonattainment Region Enterprise: \$183.7
- New Community Charging: \$310.2
- New Clean Fleet Enterprise: \$289.1
- New Public Transit Enterprise: \$134.9

# Transportation Bill Summary - Modifications from Original Draft Proposal

	Original Proposal (Powerpoint Deck)	New Proposal (Draft Bill Language)
<b>Total New Fee Revenue</b>	<b>\$3.749 B</b>	<b>\$3.784 B</b>
<b>Total General Fund &amp; Stimulus</b>	<b>\$1.230 B</b>	<b>\$1.484 B</b>
<ul style="list-style-type: none"> <li><i>Federal and State Stimulus Within the \$1.484 B</i></li> </ul>	\$430 m	\$568.5 m
<ul style="list-style-type: none"> <li><i>Average General Fund &amp; Stimulus / 11yrs</i></li> </ul>	\$111.82 m	\$134.9 m
<ul style="list-style-type: none"> <li><i>Average General Fund &amp; Stimulus First 5 Yrs.</i></li> </ul>	\$126 m	\$176.7 m
<b>Total Dollars in Plan</b>	<b>4.979 B</b>	<b>\$5.268 B</b>



# Transportation Funding Summary - General Fund & Stimulus Commitments

## Ongoing General Fund Commitments - \$800 m

- \$660 m State Highway Fund/COP Payments
- **\$84 m** Multimodal & Mitigation Options Fund
- **\$56 m** State Highway Fund/Revitalizing Main Streets

## One Time General Fund or Stimulus Dollars - \$684 m

- \$141 m State Highway Fund /Front load COP Payments
- \$18 m State Highway Fund/Faster Reduction Backfill State HUTF
- \$36 m HUTF Local Share/Faster Reduction Backfill Local Share
- \$170 m State Highway Fund/Previously Announced State Stimulus Funds/ Shovel Ready Projects
- **\$256.9 m** Multimodal Options Fund
- **\$29 m** State Highway Fund/Revitalizing Main Streets
- \$2.5 m Front Range Rail
- \$30 m State Highway Fund/Previously Announced State Stimulus Funds/Safer Main Streets (*separate bill*)

*\*Note: Figures in **red** align to the \$426 m in slide 9*

Total General Fund Contribution to Transportation: \$1.484 B

## Transportation Bill Summary

Deal Component/Concept	New Proposal (Draft Bill Language)
Alignment with Federal Infrastructure Plan	Includes language to conduct multi agency review of Federal Infrastructure Plan to reassess distributions of funds and make recommendations with legislature.
Review of General Fund Contribution	Includes language to review the General Fund commitment in year 5.
Review of the EV Equalization Fee	Includes language to review the EV & RUF Fees in year 5 to ensure parity.

# Transportation Bill Summary - Modifications from Original Draft Proposal

Fee Revenue/ Parameters	Original Proposal (Powerpoint Deck)	New Proposal (Draft Bill Language)
Road Usage Fee	Started at 2 cents; increased 2 cents every two yrs. Up to 8 cents. Projected revenue of <b>\$1.471 B</b>	Starts at 2 cents and goes up 1 cent annually up to 8 cents. Projected revenue of <b>\$1.552 B</b>
Clean Truck Fee	Started at 6 cents; increased 1 cent every yr. up to 8 cents Projected revenue of <b>\$499 m</b>	Now called Bridge and Tunnel Enterprise Fee. Lowered to reflect same fee schedule as RUF above. Projected revenue <b>\$401 m.</b>
EV Equalization Fee	Additional fee on top of existing \$50 (9,18,27,36,45,54,63,72,81,90) Goes from \$60.19 - \$153.20 Projected Revenue <b>\$367 m</b>	Additional fee on top of existing \$50 (4,8,12,16,26,36,51,66, 81,96 ) Goes from \$55 - \$159 Review/Assess parity in yr 5 for changes in yr 6. Projected Revenue <b>\$321.9 m</b>
TNC Fee	30 cent fee. Projected revenue of <b>\$203 m</b>	Same
Delivery Fee	25 cent fee. Projected revenue of <b>\$1.122 B</b>	Increased fee to 27 cents. Projected revenue <b>\$1.214 B</b>
Personal Car Share	Lift current \$2 exemption. Projected revenue of <b>\$17 m</b>	Same
Rental Fee	Index existing \$2 fee. Projected revenue of <b>\$70 m</b>	Same. Project Revenue <b>\$74.6 m</b>
Taxi Fee	Conduct a study on fee. Projected revenue is zero until after study determines rate.	Same
Autonomous Vehicle Fee	Conduct a study on fee. Projected revenue is zero until after study determines rate.	Same <b>Page 35</b>

# Transportation Bill Summary - Modifications from Original Draft Proposal

Allocations	Original Proposal (Powerpoint Deck)	New Proposal (Draft Bill Language)
Total HUTF	\$2.723 B	\$2.234 B
• State HUTF (60%)	\$1.637 B	\$1.287 B
• Local HUTF (40%)	\$1.091 B	\$947.5 m
Nonattainment Fund (CDOT)	\$106 m	\$183.7 m (New Enterprise within CDOT)
Existing Bridge Enterprise	NA	\$522.8 m (Expanded scope to include tunnel maintenance)
Revitalizing Main Streets (CDOT)	NA	\$85.1 m
MMOF	\$366 m (40% / 60% Split)	\$450.1 m (15% / 85% Split)
Front Range Rail	Unspecified	\$2.5 m in first year for study of alternative routes

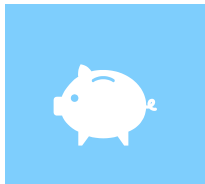
# Transportation Bill Summary - Modifications from Original Draft Proposal

Allocations	Original Proposal (Powerpoint Deck)	New Proposal (Draft Bill Language)
3 New Electrification Enterprises	\$724 m	\$734 m
• New Community Access Enterprise (CEO)	\$323 m	\$310 m
• New Clean Fleet Enterprise (CDPHE)	\$320 m	\$289 m
• New Clean Transit Enterprise (CDOT)	\$81 m	\$134 m
Nonattainment Enterprise (CDOT)	\$106 m to a fund in CDOT (Not previously enterprised)	\$183.7 m
Existing Bridge Enterprise	NA	\$522.8 m
Total Enterprised	\$724	\$1.440 B

Transportation Fee Allocations										
Fee	Total	HUTF State	Non-Attainment	Bridge & Tunnel Enterprise	Revitalizing Main Streets	MMOF	HUTF Local	Commercial Charging Enterprise	Fleet Electric. Enterprise	Public Transit Enterprise
Road Usage Fee	\$1.552.3 B	\$931.4 m					\$620.9 m			
Road Impact Fee	\$401.4 m			\$401.4 m						
Electric Vehicle Fee	\$321.9 m	\$193.1 m					\$128.8 m			
TNC Fee	\$203.2 m		\$152.3 m						\$50.8 m	
Retail Delivery Fee	\$1,214 B	\$107.4 m	\$31.5 m	\$121.4 m		\$109.2 m	\$161.1 m	\$310.2 m	\$238.3 m	\$134.9 m
Personal Car Share Fee	\$17.0 m	\$10.20 m					\$6.80 m			
Rental Fee	\$74.6 m	\$44.8 m					\$29.8 m			
General Fund (See Note on Slide 4)	\$426 m				\$85.1 m	\$340.9 m				
Total	\$4.210 B	\$1,286.9 B	\$183.7	\$522.8 m	\$85.1 m	\$450.1 m	\$947.5 m	\$310.2 m	\$289.1 m	<div>Page 38</div> <div>\$134.9 m</div>

# Accountability & Transparency

## Attuning to Colorado Needs



Each enterprise will develop a ten year plan that will be used to assess the funding levels needed to achieve the desired outcomes. Project management public dashboards will show key performance indicators for projects within Enterprises and CDOT. CDOT will update their existing 10 Year Plan

## Climate Goals



CEO and CDPHE, in consultation with CDOT, will report annually on progress towards 2030 EV plan and GHG Roadmap goals resulting from enterprise and transportation investments in this plan.



## Accountability

CDOT and Enterprises will maintain clear accountability mechanisms, engage a wide variety of stakeholders to ensure funding achieves intended outcomes, and will regularly report to the transportation commission, legislature, and construction partners.



## Transparency

Enterprises will maintain accessible and transparent summary information regarding implementation status, funding, and expenditures on their websites. CDOT will continue with their new commitment to enhanced accountability and transparency measures.

## SB21-260 Question & Answer

Note: All Questions and Answers relate to the bill as introduced.

### ***How much funding is proposed and what are the sources?***

The bill proposes a total of \$5.268 billion through a combination of new fees, state General Funds, and federal stimulus funds. All fees commence with state fiscal year 2022-23. The below table describes each funding source.

Source	Description	Projected 10-Year Revenue	Notes
Road Usage Fee	2¢ per gallon, then increase 1¢ per year until 8¢	\$1.552 billion	Adjusts for inflation after 8¢
Clean Truck Fee	2¢ per gallon, then increase 1¢ per year until 8¢	\$401.0 million	Adjusts for inflation after 8¢
Electric Vehicle Equalization Fee	Additional EV registration fee for battery electric vehicles and plug-in hybrid electric vehicles.	\$321.9 million	Fees increase each year and then are adjusted for inflation beginning with FY 2032-33. Review/assess parity in year 5 for changes in year 6
Transportation Network Company (TNC) Fee	30¢ per ride, 15¢ per ride for carshare or zero emission vehicle ride.	\$203.0 million	Adjusts for inflation beginning FY 2023-24
Retail Delivery Fee	27¢ per retail delivery by motor vehicle that include tangible personal property subject to the state sales tax. Collected from the purchaser by the retailer.	\$1.214 billion	Adjusts for inflation beginning FY 2023-24
Personal Car Share	Apply existing \$2 car rental fee to personal car shares	\$17.0 million	Adjusts for inflation beginning FY 2023-24
Vehicle Rental Fee	Existing \$2 car rental fee	\$70 million	Adjusts for inflation beginning FY 2023-24
Taxi Fee	Conduct study on fee	N/A	N/A
Autonomous Vehicle Fee	Conduct study on fee	N/A	N/A
On-going General Fund		\$800.0 million	
One-time General Fund or Stimulus		\$684.0 million	
<b>Total</b>		<b>\$5.268 billion</b>	



### ***How is the funding invested and who makes decisions about investments?***

The funding is allocated through the Highway Users Tax Fund (HUTF), new and expanded enterprises, and existing programs. The table describes each funding category, primary uses, amount, and what we know about decision-making.

<b>Use</b>	<b>Description</b>	<b>10-Year Allocation</b>	<b>Notes</b>
HUTF – section 31  HUTF-State HUTF-Local	Distribution to CDOT, counties, and municipalities based on existing HUTF formula	\$1.287 billion \$947.5 million	55% counties/45% municipalities
Nonattainment Area Air Pollution Mitigation Enterprise (CDOT) – section 50	Fund eligible projects that reduce traffic, including TDM projects, or projects that directly reduce air pollution such as retrofitting construction equipment, roadside vegetation barriers, and planting trees	\$183.7 million	7-member Board (5 Governor-appointed, including one DRCOG member; CDOT Director; CDPHE Director)
Bridge & Tunnel Enterprise (CDOT) – sections 43, 44 and 46	Repair, reconstruct, or replace structurally deficient, functionally obsolete, and rated as poor bridges and repair, maintain, and more safely operate tunnels	\$522.8 million	Expands existing Bridge Enterprise. The Bridge Enterprise Board is the Colorado Transportation Commission.
Revitalizing Main Streets (CDOT)	Grants for small multimodal and economic resiliency projects and larger safety infrastructure projects	\$85.1 million	\$56m – ongoing General Fund \$29m – one-time General Fund/Stimulus
Multimodal and Mitigations Option Fund – Sections 48 and 49	Adds Greenhouse Gas Mitigation projects to the list of eligible uses (transit operating and capital, TDM, multimodal transportation studies, and bicycle and pedestrian projects)	\$450.1 million	15% CDOT/85% TPRs and MPOs  \$109.2m – Retail Delivery Fee \$84m – ongoing General Fund \$256.9m – one-time General Fund/Stimulus
Front Range Passenger Rail	To continue planning efforts	\$2.5 million	One-time General Fund/Stimulus

Use	Description	10-Year Allocation	Notes
Community Access Enterprise (CEO) – section 6	Invest in, make grants, provide rebates, or other financing options to fund construction of EV charging infrastructure and incentivize the acquisition and use of EVs	\$310.0 million	7-member Board (4 Governor-appointed; CEO Director; CDPHE Director; CDOT Director)
Clean Fleet Enterprise (CDPHE) – section 11	Support the transition of public and private fleets to electric vehicles through grants, loans, etc.	\$289.0 million	9-member Board (6 Governor-appointed; CDPHE Director; CEO Director; CDOT Director)
Clean Transit Enterprise (CDOT) – section 50	Support the replacement of existing gas and diesel powered transit vehicles with electric vehicles, provide charging infrastructure, facility modifications, and planning studies.	\$134.0 million	9-member Board (6 Governor-appointed; CDOT Director; CEO Director; CDPHE Director)
Additional Stimulus Support	Backfills temporary FASTER reductions, 3 years COP payments	\$395.0 million	\$200 million previously announced state stimulus support for transportation \$195m – one-time General Fund/Stimulus
8 Years COP Payments	SB18-267 COP payments	\$660.0 million	Ongoing General Fund
<b>Total</b>		<b>\$5.268 billion</b>	

***Of the funds, which ones would DRCOG be responsible for allocating?***

DRCOG would allocate its share of the Multimodal Transportation and Mitigation Options Fund. That process would be through a call for projects the same as other DRCOG-directed TIP funds.

***What is the impact of the new fees on consumers?***

An analysis, not verified by DRCOG, states that the average annual cost will be about \$28 per year.

***Given the continuing economic impacts of COVID-19, how are financial impacts being mitigated?***

The implementation date of the new fees is delayed to July 1, 2022 or fiscal year 2022-23. The bill also reduces the amount of each road safety surcharge imposed on motor vehicle registration for registration periods beginning on or after January 1, 2020, but before January 1, 2024, by \$5.55.

***Is there a way to understand the amount of funding that will come to the DRCOG region?***

We cannot determine this precisely since much of the funding allocated through the enterprises will be determined by the applicable board through grants, loans, and direct investments according to the specified purposes of those enterprises. Much of the funding allocated to CDOT either directly or through enterprises will support implementing the CDOT 10-Year Plan priorities, which were distributed for geographic equity.

Using the existing distribution formula for the MMOF program and the 85% MMOF distribution to TPRs in the bill, we estimate DRCOG will receive approximately \$230 million from that source.

An estimate of the HUTF distributions shows approximately \$328 million of the HUTF-local distribution going to DRCOG communities (\$62 million to counties and \$266 million to cities and towns).

Since the Nonattainment Fund (\$183.7 million) is limited to expenditures in the Air Quality nonattainment area (DRCOG, North Front Range MPO, and a portion of the Upper Front Range TPR), we would expect a significant share of those funds to be expended within the DRCOG area. The precise expenditures will be determined by the Board, which includes a representative from DRCOG.

***How can the local HUTF funding be used?***

County allocations from the HUTF may be expended as provided in C.R.S. 43-4-207.

"...shall be expended by the counties only on the construction, engineering, reconstruction, maintenance, repair, equipment, improvement, and administration of the county highway systems and any other public highways, including any state highways, together with acquisition of rights-of-way and access rights for the same, for the planning, designing, engineering, acquisition, installation, construction, repair, reconstruction, maintenance, operation, or administration of transit-related projects, including, but not limited to, designated bicycle or pedestrian lanes of highway and infrastructure needed to integrate different transportation modes within a multimodal transportation system, and for no other purpose; except that money received pursuant to section 43-4-205 (6.3) shall be expended by the counties only for road safety projects, as defined in section 43-4-803 (21). The amount expended for administrative purposes shall not exceed five percent of each county's share of the funds available."

City and Town allocations from the HUTF may be expended as provided in C.R.S. 43-4-208.

"...shall be expended by the cities and incorporated towns for the construction, engineering, reconstruction, maintenance, repair, equipment, improvement, and administration of the system of streets of such city or incorporated town or of any public highways located within such city or incorporated town, including any state highways, together with the acquisition of rights-of-way and access rights for the same, and for the planning, designing, engineering, acquisition, installation, construction, repair, reconstruction, maintenance, operation, or administration of transit-related projects, including, but not limited to, designated bicycle or pedestrian lanes of highway and infrastructure needed to integrate different transportation modes within a multimodal transportation system, and for no other purpose; except that money paid to the cities and incorporated towns pursuant to section 43-4-205 (6.3) shall be expended by the cities and incorporated towns only for road safety projects, as defined in section 43-4-803 (21). The amount expended for administrative purposes shall not exceed five percent of each city's share of the funds available."



# NWCCOG Articles and Bylaws

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Fax 970-468-1208 • [www.nwccog.org](http://www.nwccog.org)

<u>Date Adopted:</u>		<u>Date Revised Adopted:</u>	
<u>Author:</u>	NWCCOG Administrative Staff		

**(ADD NWCCOG LOGO Header)**

## AMENDED AND RESTATED BYLAWS OF THE NORTHWEST COLORADO COUNCIL OF GOVERNMENTS Colorado Planning and Management Region XII

### ARTICLE I Adoption and Effect

These Bylaws shall become effective upon the adoption thereof by a majority of the voting representatives of the Northwest Colorado Council of Governments (hereinafter, the "Council" or "NWCCOG") at any regular meeting, and according to the procedure established for voting by the Articles of Association and shall not be construed to operate in contravention of any provision of said Articles of Association. Any provision herein determined to be contrary to or in violation of said Articles of Association shall be null, void, and of no effect.

### ARTICLE II Representation and Voting of Member Jurisdictions

#### 1. Representatives

Elected Officials as Representatives. "Member Jurisdictions" shall be entitled to voting representatives as set forth in these Articles. —The voting representative shall be a member of the elected governing body of the Member Jurisdiction appointed by vote of such governing body to be the NWCCOG representative. —The governing body of the Member Jurisdiction may also appoint an alternate who shall meet the same qualifications as the representative.

In the event ~~of the absence of the elected~~that the representative or alternate for any jurisdiction ~~cannot attend a meeting, an administrative~~ a jurisdiction may notify NWCCOG administrative staff ~~in writing if notified~~ in advance of a meeting ~~that of the change a temporary~~ a representative ~~who may be~~ has been authorized to participate ~~in the meeting~~ as a representative of that jurisdiction ~~and to at the pleasure of the Council, however, that administrative representative shall not be permitted to~~ cast a vote on any issue.

Adopted: 2021

~~Appointed Administrative Representative: A Member Jurisdiction may, by resolution of its governing body and subject to the approval of the Executive Committee, appoint a senior administrative official in lieu of an elected official to be the designated voting representative to the Council. The Member Jurisdiction shall grant to the administrative representative the authority to vote and otherwise participate fully in all matters that come before the Council.~~

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Commented [SGS1]: THIS DELETION IS OK

## 2. Term

Representatives to the Council shall be designated by each Member Jurisdiction annually prior to the regular Council meeting in January. ~~Each representative shall serve from the January meeting to the following January unless sooner replaced by the Member Jurisdiction and upon written through notification to NWCCOG.~~

## 3. Allocation of Voting RightsCasting Votes at Meetings

~~A maximum of twelve (12) full votes may be cast upon any matter before the Council. Each County shall be entitled to one (1) full vote. The aggregate of all Municipal Corporations within each County shall be entitled to one (1) full vote on all matters before the Council. At each meeting of the Council, the Municipal representatives present from each County shall be allocated the following voting rights:~~

~~One Municipal Corporation present: casts 1 vote.  
Two Municipal Corporations present: each casts 1/2 vote.  
Three Municipal Corporations present: each casts 1/3 vote.  
Four Municipal Corporations present: each casts 1/4 vote.  
Five Municipal Corporations present: each casts 1/5 vote.  
(etc.)~~

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Commented [JS2]: Is this allocation formula still relevant? It was to preserve power proportional to those entities paying the most (Counties), but we don't in practice record the fractional votes. I would suggest that anything this important should probably be delegated to the Executive Committee.

Commented [Office3R2]: John, I would agree. If we don't practice this way then I think it makes sense to eliminate it.

Commented [DB4R2]: DB: The proposed change eliminates the current allocation of voting without identifying a replacement allocation. Is it the intention that every jurisdiction have a full vote? If so, that language needs to be added.

Commented [JSSR2]: Yes, I think each jurisdiction has a full vote.

Commented [SGS6]: I agree that this allocation of voting rights is weird. Do we really want municipal corporations to be viewed as "lesser" than Counties when voting? Or does his relate to the dues formula such that Counties pay much more than municipalities?

Commented [SGS7]: I think the proposed exception is problematic for many reasons and not necessary since they can send someone else on a temporary basis.

Commented [Office8]: Was this always in here? As I understand it, isn't it basically saying if an elected official is no longer in office in their jurisdiction they could still remain as an officer?

Commented [DB9R8]: DB: The proposed language would allow a person with no formal current affiliation with a member jurisdiction to continue their "role" unless the member jurisdiction "objects." Perhaps better written to require the member jurisdiction to approve in writing to the Executive Director.

Commented [JS10R8]: I added this exception. An example of the problem was last Fall when Karn was voted out in Summit County, and we did not have a new Chair until the end of January. If there had been multiple officers in that situation, as signators it could have been problematic.

Only representatives of those members whose dues payments are current, in accordance with the Bylaws, Article IV.6 are entitled to cast a vote at a meeting of the Council. ~~Each member jurisdiction shall have one vote. The Council shall adopt a Rules of Conduct policy which shall include more detailed requirements for meetings and guidelines for representatives in their role on the NWCCOG Council.~~

## 4. Vacancies

~~Once# any NWCCOG representative shall ceases to hold office on the governing board of the Mmember Jurisdiction or as an appointed position of its Member Jurisdiction, a vacancy shall exist and the appointing governmentMember Jurisdiction shall notify NWCCOG immediately of such vacancy and appoint an elected official to fill the vacancy as soon as possible. An exception to this is if a NWCCOG Officer or representative to the Executive Committee leaves office, and the member jurisdiction does not object, that representative may continue in their role at NWCCOG until the NWCCOG Council elections in January of the following year or until the NWCCOG Council votes on a replacement.~~

## 5. Quorum

Adopted: 2021

A quorum shall consist of at least seven County and/or Municipal representatives or their alternates. In no event, however, shall a quorum consist of less than seven full votes, ~~considering the fractional voting for Municipalities from the same County.~~

#### 6. Remote Meeting Attendance Telephone Polling

NWCCOG may hold a regular posted meeting via conference call, or tele-conference, or video technology for convenience, the safety of staff or members, or ~~to reach a quorum as long as the contact information is properly posted on the Agenda.~~ In order to achieve a quorum, the Council may also poll by telephone or email, not more than two of its members, with respect to a specific matter before the Council ~~requiring a vote on motion or resolution~~. Such telephone polling shall constitute the equivalent of a physical presence at the meeting of the representative(s) so polled, shall be carried out by the Chair~~man~~, and the results of the poll reported to the Council ~~by him~~. The minutes for the meeting shall reflect that a telephone poll was taken, the results thereof, and the representative(s) polled. ~~Meetings which are to have a remote attendance option shall be posted with this option shown. Further, a memorandum of the poll shall be approved and signed by the polled member. If the representative(s) do not approve and sign the memorandum, the action upon which the vote, including the poll, was taken shall be null, void and of no effect.~~

#### 7. Proxy Voting

Proxy voting is not permitted.

#### 8. Majority Vote

A majority of full votes cast at any meeting shall be required to adopt any matter before the Council.

### ARTICLE III

#### NWCCOG Officers and the Executive Committee

##### 1. Creation

~~There is hereby created an~~ An ~~The~~ Executive Committee ~~which shall consist of eleven~~ nine voting representatives of the Council. The Executive Committee shall comprise. ~~There shall be one member from each of the five~~ six Boards of County Commissioners in Region XII ~~and. Each representative of the Boards of County Commissioners shall designate an alternate. There shall be four~~ five members from Municipalities within the NWCCOG membership. ~~Each representative of Municipalities shall designate an alternate.~~

~~The Executive Committee members and alternates shall be elected by majority vote of the Council at the annual meeting in January and shall serve until the following January. The Executive Committee shall select the Chairman, Vice Chairman and Secretary-Treasurer from among its members.~~

No representative may be a member of the Executive Committee unless its Member Jurisdiction is current, as required by the Bylaws Article IV.6, in its dues payments.

A. Chairrman: The Chair~~man~~ shall preside at all meetings of the Council and shall be the chief officer of the Council and the Executive Committee.

Adopted: 2021

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Commented [JS11]: First reference to Routt County

Commented [DB12R11]: DB: The first sentence states "nine voting representatives." But the remainder of the paragraph identifies six county representatives and five municipal representatives.

Commented [JS13R11]: Good catch. Revision is from 9 to 11.

Commented [JS14]: Adding another Muni rep to have odd number total and expand/equalize muni powers

Commented [JS15]: QUESTION: shall the three Officers or the entire Executive Committee be on a two year rotation. Changing signature block is a challenge every year, and at least one needs be present to change others per bank policy.

Commented [Office16R15]: John, I was going to suggest the same thing. It was a ton of effort to get those signature blocks changed. And are there no limits on how long someone can serve on the exec committee?

Commented [JS17R15]: There are no limits.

B. **Vice Chairman:** The Vice Chairman shall exercise the functions of the Chairman in the Chairman's absence or incapacity.

C. **Secretary-Treasurer:** ~~The Secretary-Treasurer shall exercise the functions of the Vice Chairman in the absence or incapacity of the Vice Chairman and shall perform such other duties as may be consistent with his office or as may be required by the Chairman.~~ The primary duty of the Secretary-Treasurer is to review the bill schedule in detail and actively participate in the review of the annual budget. The Secretary-Treasurer shall exercise the functions of the Vice Chair in the absence or incapacity of the Vice Chair and shall perform such other duties as may be consistent with his office or as may be required by the Chair.

## 2. ~~Election of Members:~~ Term of Office

~~Members of the Executive Committee shall be elected by majority of the voting representatives of the Council.~~

~~The Executive Committee members shall be elected by majority vote of the Council at the annual meeting in January and shall serve until the following January. The Executive Committee shall select the Chairman, Vice Chairman and Secretary-Treasurer from among its members. These officers shall serve a two-year term on the Executive Committee and in that office. If during that term, NWCCOG is officially notified by the member jurisdiction which that officer represents that the representative has been replaced, they may remain in their role as an officer at NWCCOG for the remainder of their term or until a replacement is elected at a NWCCOG Council Meeting and NWCCOG staff can complete official change of signatories on the accounts. Members shall serve for at least a term of one (1) year from the date of their election.~~

## 3. Meetings

~~The Executive Committee shall meet annually or more frequently as necessary. shall meet monthly except in June and November. Any Special meetings may be called by a member of the Executive Committee upon the concurrence of at least four (4) additional members of the Committee, which may include the member calling for the meeting. Any meeting Meetings of the Executive Committee must shall follow notice and posting requirements of regular meetings and have minutes shall be taken. Special meetings may be held by telephone provided, however, that in that event, the Executive Staff shall poll the members of the Executive Committee and shall immediately send a written memorandum of the results of the poll to each member of the Executive Committee within five (5) days of the special meeting.~~

## 4. Quorum: Action

A quorum shall consist of five (5) members of the Executive Committee. In order to be effective, any action of the Executive Committee must receive an affirmative vote from the majority of those present. ~~Action taken at a special meeting held by telephone is effective upon the day that the members of the Executive Committee are polled by the Executive Staff provided, however, that unless a written memorandum of the results of the poll is sent by the Executive Staff to all members of the Committee within five (5) days of the poll, the action taken at the special meeting shall be null, void, and of no effect. Every such written memorandum shall be circulated to all of the members of the Executive Committee for their review, approval and signature. Signatures on individual copies of such memorandum are hereby authorized. Unless at least four (4) members of the Executive Committee approve and sign a memorandum issued subsequent to a telephone~~

Adopted: 2021

Commented [JS18]: QUESTION: shall the three Officers or the entire Executive Committee be on a two year rotation. Changing signature block is a challenge every year, and at least one needs be present to change others per bank policy.

Commented [Office19R18]: John, I was going to suggest the same thing. It was a ton of effort to get those signature blocks changed. And are there no limits on how long someone can serve on the exec committee?

Commented [JS20R18]: There are no limits.

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Commented [JS21]: Same Question as above. Shall these remain annual while officers become two-year appointments. If so, need to address some details.

Commented [Office22R21]: I agree John.

Commented [JS23]: This has not been happening. Either practice needs to change to fit this stipulation or language needs to be changed to say at least annually to discuss ED annual review, and as necessary.

Commented [Office24R23]: I agree that this has not been the practice and I personally don't think it's necessary. I would use John's language above.

Commented [SGS25]: Why are you getting rid of the opportunity to meet by phone ? This seems silly and too cumbersome.

Commented [JS26R25]: I thought that since regular meetings had the electronic option that these would too.

~~poll of the Committee, the action taken at the special meeting described by the memorandum shall be rendered null, void, and of no effect.~~ All formal actions of the Executive Committee, whether taken at regular or special meetings, shall be recorded in such manner as the Committee shall direct, and shall be incorporated into the formal records of the Council.

## 5. Powers

The Executive Committee shall have the following powers:

~~a. To perform a review not less than annually of the performance of the Executive Director and report such evaluation to the Council is a power which may be delegated from the NWCCOG Council to the Executive Committee by vote of the Council at a meeting prior to the performance review, otherwise this power rests with the Council as a whole. The Committee shall review the Executive Staff's evaluations of professional staff and to report any such review to the Council.~~

~~a.~~

b. ~~To periodically review the Goals and Objectives of NWCCOG programs and provide recommendations to the Executive Director.~~

~~The Committee shall may review the performance of the Membership and General Counsel annually and shall report such review to the Council.~~

c. ~~To periodically review proposals by the Executive Director to revise the Employee Handbook. The Committee shall review organizational all payments of the organization and report such review to the Council.~~

d. ~~To review the performance of the Membership and General Counsel and report such review to the Council. To perform aof and report such evaluation to the Council.~~

e. ~~To review organizational procedures, contracts, purchases or payments of the organization and report such review to the Council.~~  
~~To programs and provide recommendationsto.~~

f. ~~To receive concerns or other feedback from staff regarding the Executive Director as brought to the Chair who after conferring with the General Counsel may report those to the Executive Committee to inquire or investigate.~~

~~To periodically review proposals by the Executive Director to revise the Employee Handbook.~~

f. ~~The Committee shall periodically review and update the Employee Handbook and other NWCCOG policies as is proposed by the Executive Director.~~

~~and to.~~

## 6. Duties

The Executive Committee shall have the following roles and duties:

a. ~~At least one member of the Committee shall participate in the conduct of interviews conducted for the purpose of hiring but all members of the Executive Committee may new professional staff of the Council, and to this end, all nine members of the Executive Committee may serve on the Hiring Committee.~~

Adopted: 2021

Commented [JS27]: These powers should be put in an order of descending importance (d, e, f, b, c, a)

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Commented [SGS28]: The way this is proposed to be written is too much power for the exec committee.

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Commented [SGS29]: The way this is proposed to be written is too much power for the exec committee.

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Commented [SGS30]: The Exec Committee cannot approve policies of the Council

Commented [JS31R30]: We have a policy that clarifies this.

Commented [Office32]: Sounds funny to me....maybe it should say "participate in conducting interviews for the purpose of..."



- a. ~~b.~~ The Committee shall act as an appeal board for grievances of employees on personnel actions and such processes as set forth. ~~Further detail as to the process is outlined in the Employee Handbook. Such grievances shall be addressed to the Chair.~~
- b. Participate in interviews conducted for purpose of hiring administrative staff or program directors at the request of the Executive Director.
- c. May approve Letters of Support and act in taking positions on behalf of NWCCOG as outlined in a policy on Letters of Support which shall be adopted by Council
- f. ~~The Committee shall periodically review and update the Employee Handbook and other NWCCOG policies as is proposed by the Executive Director.~~

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#### ARTICLE IV Annual Dues Assessment Policies

Commented [Office33]: Just as a consistency thing... you have the various headings in this section in all caps and it is not that way in the other articles.

##### 1. Dues Assessment DUES ASSESSMENT

Member ~~Jurisdictions of the Northwest Colorado Council of Governments~~ shall pay an annual dues assessment ~~for services~~. In recognition of the mandatory nature of regional delivery of many of NWCCOG's services and the matching fund requirements for these services, and the desire of the Membership for a high standard of value and quality, the NWCCOG has created dues assessment structures and policies that serve to ensure the equitable distribution of member assessment obligations.

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##### 2. CALCULATION AND APPROVAL OF TOTAL ANNUAL AND INDIVIDUAL MEMBER JURISDICTION DUES ASSESSMENT Calculation and Approval of Total Annual and Individual Member Jurisdiction Dues Assessment

The base year for calculating the total annual dues to be collected shall be 2002. In each subsequent year the proposed total annual dues assessment will be adjusted by multiplying each individual member's population, as estimated by the State Demographer's Office in the Department of Local Affairs by a per capita monetary amount approved by the Council and the annual assessed valuation, as reported by each member jurisdiction for the previous year, by a mill levy amount approved by the Council. These are then given multipliers that are the same within three different tiers of membership: (a) County; (b) municipalities within Region 12; and (c) municipalities outside of Region 12. The total of the two amounts for each member jurisdiction will serve as that jurisdiction's membership dues for the next year. The proposed total annual dues assessment will be the total of the combined dues of the member jurisdictions and will be presented to the membership for approval at the July or August Council meeting for approval prior to developing the budget for the following year.

Commented [SGS34]: I am not sure what any of this says.

##### 3. REEVALUATION OF BASE YEAR

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~~The base year for calculating the total annual dues to be collected shall be reevaluated by the NWCCOG Executive Committee in 2006 for the 2007 budget year and thenceforth every five years. The Council shall~~

Adopted: 2021

~~make a determination, based on a recommendation of the Executive Committee whether or not to recalculate the total amount necessary to conduct NWCCOG business by establishing per capita and assessed valuation mil levy assessment amounts.~~

**34. ANNUAL CONFIRMATION OF DUES ASSESSMENT****Annual Confirmation of Dues Assessment**

Commented [Office35]: This should become #3

By August 31st, the Council shall send notices to each Member Jurisdiction stating the amount of the next calendar year's annual assessment for services, including a confirmation of that annual assessment. The confirmation of intention to pay the assessment must be received by the Council by October 31st. If the confirmation is not received the Council shall contact the non-responding member to remind them of their obligation to respond. If the members(s) has not responded by December 31st, the Council may deem it appropriate to discontinue services to the Member Jurisdiction(s).

**4.5. PAYMENT OF DUES ASSESSMENT****Payment of Dues Assessment**

Dues Assessments are due and payable on an annual basis by February 28th of each year. All members who have fulfilled their dues assessment responsibilities by this date will be considered "current" and thereby eligible for all Council rights, privileges, and services for the calendar year.

**5.6. NON-PAYMENT OF DUES ASSESSMENT****Non-Payment of Dues Assessment**

If any members' dues payment is more than 20 days delinquent, the Chairman of the Council shall send written notice to each Member Jurisdiction within the county where such delinquent member is located, setting forth in detail the amount of said delinquency and permitting all Member Jurisdictions within that county to collectively contribute the amount of the delinquency. If, at the next regular meeting following said notice, it is determined that the amount of the delinquency will be contributed by the other members, then the delinquent member shall be deemed to be current with respect to its dues assessment. If the amount of the delinquency will not be covered by the other members, then the delinquent member will not be eligible for any membership rights, privileges and services.

**6. REQUIRED WITHDRAWAL FROM NWCCOG****Required Withdrawal from NWCCOG**

In the event of a member's non-payment of dues the Council may by majority vote require that the non-paying member withdraw from NWCCOG in accordance with the procedures set forth in Article III, 303 of the Articles of Incorporation. Failure to comply with Article III, 303 of the Articles of Incorporation and Article IV, 5 and 6 of the Bylaws may result in the Council taking action to discontinue services and all other rights and privileges of membership to the delinquent Member Jurisdiction.

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**ARTICLE V**  
**Financial Management**

**1. Annual Budget**

Adopted: 2021

Each year between ~~by October 1 and~~ October 15, ~~the Chairman~~ the Executive Director shall submit, ~~by mail the usual meeting posting practices,~~ to the Council an estimate of the budget required for the operation of the Council during the ensuing calendar year. The Council shall vote to adopt the budget no later than the December Council meeting by ——— each year.

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## 2. Funding Sources

The Council ~~is~~ has specifically empowered the Executive Director to contract or otherwise participate in and to accept grants, funds, gifts or services from any ~~f~~Federal, ~~s~~State or local government or its agencies or instrumentality thereof, and from private and civic sources, and to expend funds received therefrom, ~~under provisions as may be required of and agreed to by the Council, in conformance with the grant of funding requirements of the specific NWCCOG program, and each specific grantor, contracted party or funding source as so outlined through adoption of the annual budget and general provisions as may be required of and agreed to by the Council through adopted policies, in connection with any program or purpose for which the Council exists.~~

## 3. Accounting

The Council shall arrange for a systematic and continuous record of its financial affairs and transactions and shall obtain an annual audit of its financial transactions and expenditures.

## 4. Cash Reserve Accounts

The Council shall maintain a Restricted Emergency Cash Reserve Account balance equal to ten percent (10%) of the current year budget's projected revenues for internal programs. The purpose of the Restricted Emergency Cash Reserve Account is to provide readily available funds to meet financial emergencies experienced by the Council. Access to the funds can only occur following a two-thirds majority vote by the Executive Committee for a specific use to which the funds will be applied.

Commented [JS36]: Should these say NWCCOG or Executive Director or should they still say "Council shall"

Commented [Office37R36]: What is the normal practice for something like this?

Commented [SGS38R36]: COUNCIL

The Council shall maintain excess unrestricted funds in an Unreserved Fund. The purpose of the Unreserved Fund is to provide available cash to be applied to any purposes to be determined by the Executive Committee on an as needed basis. Access to the funds can only occur following a two-thirds majority vote of the Executive Committee for a specific use to which the funds will be applied.

In addition, the Council shall maintain cash reserves in an Accrued Leave Payable Account equal to the total amount of accrued annual leave of eligible employees. The purpose of the Accrued Leave Payable Account is to purchase unused annual leave from employees in case of employment separation from the Council.

Adopted: 2021

## ARTICLE VI Executive Staff/Director

### 1. Hiring and Termination

The Executive Committee shall appoint ~~professional~~ Executive Staff/Executive Director who shall serve at the pleasure of the Council, and may be hired and/ or terminated only by a Policy Vote of the Council, as provided at Article II Section 3 of the Bylaws of Association of the Council. ~~Executive positions shall have such authority, reporting relationships and titles as may be described in documents approved by the Executive Committee.~~

Commented [JS39]: Another reference to Executive "staff here and throughout this section;" should this just say ED?

Commented [Office40R39]: Was there ever additional executive staff? Is this not meant to include anyone that works in the executive office like Elaina?

### 2. Duties

The Executive Staff/Director shall serve as the chief executive officer general administrators of the Council and shall oversee the daily affairs in a manner that carries out the will of the Council, including but not limited to the following authority:

a. ~~The Executive Staff shall~~ To manage the organization and its employees to achieve the goals and objectives of the organization, and implement personnel policies, and ~~shall hire, supervise and terminate employment for the staff of the Council to manage each program and administrative staff as are necessary employees; as necessary and in a manner consistent with current and written Council policy~~

Commented [Office41]: This sentence doesn't make sense to me

b. To propose an annual budget to Council and to oversee the finances, and financial well-being of the organization through the year

b. ~~The Executive Staff designated by the Executive Committee shall have the authority to~~ enter into contracts for services and materials on behalf of the Council provided, however, that the Council has previously approved budget items encompassing such services and materials, and the contracts ~~and that any contract in excess of \$10,000 is approved by the Executive Committee~~ implement items in the Work Program approved by the Board of Directors. In no event may the Executive Staff enter into contracts in excess of \$20,000. The Executive Staff shall have the authority to dispose of, by sale or exchange, property and equipment of the Council up to and including a value of \$1,000 per unit or market lot, as appropriate, without prior approval of the Council. Upon approval of the Council or Executive Committee, as appropriate, the Executive Staff may dispose of Council property or equipment valued in excess of \$1,000.

Commented [JS42]: This is addressed in various policies adopted by Council. Perhaps those policies should be listed here or not.

~~c. The Executive Staff shall have the authority to bind the Council during the course of contract negotiations with present or future contractors with the Council provided, however, that the specific contract under negotiation has previously been approved by the Council. The Executive Staff shall have the authority to implement change orders and contract amendments consistent with the intent and purpose of previously approved contracts.~~

Commented [DB43R42]: DB: I suggest that it is important to clearly define the financial authority of the Executive Staff. If that is accomplished in written policies - they ought be identified here - at a minimum by use of the words "consistent with current, written Council policy."

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Commented [JS44]: Council does not have time or interest to review each of the many contracts and agreements entered into by all of the programs each year.

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## ARTICLE VII Hiring Committee

### 1. Creation and Membership

Adopted: 2021

~~There is hereby created a Hiring Committee, which shall consist of a member of the Executive Staff and at least one member of the Executive Committee, and where appropriate, one member of the citizen policy advisory group for the program for which a professional staff vacancy must be filled.~~

Commented [JS45]: In practice this has been delegated to the Executive Director.

## **2. Powers**

~~The Hiring Committee shall have the sole authority to conduct interviews for the purpose of filling vacancies in the professional staff of the Council. At the conclusion of the interviews, the Hiring Committee will make recommendations to the Executive Staff concerning filling the personnel vacancy.~~

## **3. Quorum, Meetings, Action**

~~The Hiring Committee shall meet upon the call of the Executive Staff. Three members shall constitute a quorum. Action shall be taken by majority vote.~~

# **ARTICLE VIII NWCCOG Advisory Councils**

Commented [SGS46]: Is this necessary at all?

## **1. Authority and Scope**

These procedures apply to all requests for reconsideration or review of decisions by all advisory councils, committees and advisory boards to the NWCCOG Board of Directors.

Commented [JS47R46]: Great Question. We have a number of advisory councils for various programs. It is important to assert that they are Sub- to the Council in authority. DRCOG has an extensive advisory structure and has lengthy guidelines stating that they shall follow code of conduct and meeting procedures.

## **2. Decision Procedure for NWCCOG Advisory Councils**

All NWCCOG advisory councils must make required decisions by a majority vote of a quorum of the members of such council. For all NWCCOG advisory councils, a quorum shall be 51% of the membership. No decision may be made without a quorum.

## **3. Review by the NWCCOG Board of Directors**

All decisions of NWCCOG advisory councils are subject to review and approval or veto by the NWCCOG Board of Directors Council. Actions by the NWCCOG Board of Directors Council on advisory council decisions shall be binding on such councils, committees and advisory boards. Advisory boards may vote to approve or provide comments on budget or fiscal matters, but all fiscal authority is ultimately the purview of the NWCCOG Council.

# **ARTICLE IX APPEAL OF DECISIONS BY ALPINE AREA AGENCY ON AGING**

~~When the NWCCOG Board of Directors makes a decision in its capacity as the sponsor of the Alpine Area Agency on Aging (AAAA) pursuant to the provisions of the Older Americans Act, such decisions may be appealed in accordance with the following provisions:~~

Commented [Office48]: Shouldn't be all caps for consistency

Commented [SGS49]: These need to be checked for consistency with state requirements for Areas on Aging.

Commented [JS50R49]: Agreed. I will have Erin review.

Adopted: 2021

- ~~1. Any aggrieved agency seeking to appeal a decision of the NWCCOG Board made while acting in its capacity as sponsor of the AAAA may file a Notice of Appeal with the Executive Director of NWCCOG within ten (10) working days of the decision. The Executive Director shall immediately forward a copy of the appeal to the Chairman of NWCCOG. In the event of a conflict of interest by the Chairman, the chair's responsibilities will be taken up by the Vice Chair.~~
- ~~2. The Notice of Appeal shall identify the decision being appealed and shall include a summary of the factual and legal basis for that appeal, a list of any witnesses who will participate in the appeal and a summary of the testimony and evidence that will be presented.~~
- ~~3. Upon receipt of the Notice of Appeal, the Chairman of NWCCOG shall notify all parties that mediation of the dispute is available as an alternative to the appeal process.~~
- ~~4. If any party to the dispute elects not to submit the dispute to mediation, within twenty (20) working days of receipt of the Notice of Appeal by the Chairman of NWCCOG, the Chairman shall appoint an Appeal Panel comprised of three impartial persons, none of whom is a representative of a member of NWCCOG. Within thirty (30) working days of its appointment, the Appeal Panel shall hold a hearing. Written notice of the time and place of the hearing and the matters to be considered on appeal shall be sent to the Appellant, the Chairman of NWCCOG and the Director of AAAA at least twenty (20) working days prior to the hearing.~~
- ~~5. Within ten (10) working days of the hearing, the Director of AAAA shall file a written response to the Notice of Appeal with the Appeal Panel and with the Appellant.~~
- ~~6. At any time prior to the beginning of the hearing, the Appeal Panel may direct the Appellant and the Director of AAAA to engage in formal mediation. The hearing shall be continued until such mediation has been concluded. If the parties are able to resolve their difference through mediation, the hearing shall be vacated upon written request of the Director of AAAA.~~
- ~~7. The hearing shall be limited to a review of the issues raised in the Notice of Appeal and the Appeal Panel shall consider testimony and evidence presented by the Appellant, the Director of AAAA and any interested party. The Appeal Panel shall have the right to limit the amount of time allotted to each of the parties for the presentation of testimony and evidence and may, at its discretion, afford the parties the right to cross-examine witnesses if such cross-examination is deemed necessary for a full understanding of the issues on appeal.~~
- ~~8. The burden shall be on the Appellant to demonstrate that the decision of the NWCCOG Board was based on an improper interpretation of the applicable rules and regulations or otherwise without a reasonable factual or legal basis.~~
- ~~9. Within ten (10) working days from the close of the hearing, the Appeal Panel shall make its written findings and shall send a copy of those findings to the Appellant and NWCCOG.~~
- ~~10. To the extent provided by state regulation, the Appellant may appeal the final decision of the Appeal Panel to the Colorado Department of Human Services/Aging and Adult Services.~~

## **ARTICLE X**

### **Amendment**

Adopted: 2021

These Bylaws may be amended by the Council, acting by resolution, in either regular or special ~~session~~meetings.

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#### ~~ARTICLE XI~~ ~~Rules of Order~~

~~Except as otherwise provided in these Articles, Robert's Rules of Order shall prevail for the conduct of business of the Council.~~

Commented [SGS51]: Do you really want to say this! ? We always get some members who are all crazy about Roberts...

#### ~~ARTICLE XII~~ ~~Meetings~~

The Council shall meet bimonthly beginning each year in January, with the exception of November, and at such other times as the ~~Chairman may direct~~Chair deems necessary. All such meetings shall be open to the public.

Commented [JS52R51]: I think I prefer being silent on this. We cover conduct in meetings elsewhere.

#### ~~ARTICLE XIII~~ ~~Committees~~

~~The Council or the Executive Committee may establish advisory committees as may be necessary from time to time.~~

#### ~~ARTICLE XIV~~ ~~Indemnification~~

~~The Council shall indemnify, to the extent permitted by law, any person who is an officer, agent, fiduciary or employee of the Council against any claim, liability or expense arising against or incurred by such person as a result of actions reasonably taken by him at the direction of the Council. The Council shall further have the authority to the full extent permitted by the law to indemnify its directors, officers, agents, fiduciaries and employees against any claim, liability or expense arising against or incurred by them in all other circumstances and to maintain insurance providing such indemnification.~~

Adopted: 2021

**Articles of Association & Bylaws**  
**Amendments**

Topic	Section	Date
Elimination of Routt County	Articles – Art. II, Sec. 201	1/1/99
Elimination of Routt County	Articles – Art. III, Sec. 301	1/1/99
Elimination of Oak Creek, Steamboat Springs, and Yampa	Articles – Art. III, Sec. 301	1/1/99
Elimination of Blue River and Snowmass Village	Articles – Art. III, Sec. 301	1/1/01
Cash Reserve Policy	Bylaws – Art. V, Sec. 4	5/27/99
Elimination of Executive Committee Meeting in month of June	Bylaws – Art. III, Sec. 3	1/27/00
Makeup of Executive Committee	Bylaws – Art. III, Sec. 1	1/25/01
Quorum requirement for Executive Committee	Bylaws – Art. III, Sec. 4	1/25/01
Calculation of membership dues	Bylaws – Art. IV, Sec. 2	7/26/01
Reevaluation of Base Year	Bylaws – Art. IV, Sec. 3	7/26/01
Municipal Representation on Executive Committee	Bylaws – Art. III, Sec.1	12/13/07
Cash Reserve Accounts Change	Bylaws – Art. V, Sec. 4	12/5/13
<u>Addition of Routt County and review to current practices, alignment with various adopted policies since last revision</u>		<u>2021</u>

Adopted: 2021





# NWCCOG Articles and Bylaws

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<b>Date Adopted:</b>		<b>Date Revised Adopted:</b>	
<b>Author:</b>	NWCCOG Administrative Staff		

## **AMENDED AND RESTATED BYLAWS OF THE NORTHWEST COLORADO COUNCIL OF GOVERNMENTS**

Colorado Planning and Management Region XII

### **ARTICLE I** **Adoption and Effect**

These Bylaws shall become effective upon the adoption thereof by a majority of the voting representatives of the Northwest Colorado Council of Governments (hereinafter, the "Council" or "NWCCOG") at any regular meeting, and according to the procedure established for voting by the Articles of Association and shall not be construed to operate in contravention of any provision of said Articles of Association. Any provision herein determined to be contrary to or in violation of said Articles of Association shall be null, void, and of no effect.

### **ARTICLE II** **Representation and Voting of Member Jurisdictions**

#### **1. Representatives**

Elected Officials as Representatives. "Member Jurisdictions" shall be entitled to voting representatives as set forth in these Articles. The voting representative shall be a member of the elected governing body of the Member Jurisdiction appointed by vote of such governing body to be the NWCCOG representative. The governing body of the Member Jurisdiction may also appoint an alternate who shall meet the same qualifications as the representative.

In the event that the representative or alternate for any jurisdiction cannot attend a meeting, a jurisdiction may notify NWCCOG administrative staff in writing in advance of a meeting that a temporary representative has been authorized to participate in the meeting as a representative of that jurisdiction and to cast a vote on any issue.

#### **2. Term**

Representatives to the Council shall be designated by each Member Jurisdiction annually prior to the regular Council meeting in January. Each representative shall serve from the January meeting to the following January unless sooner replaced by the Member Jurisdiction and upon written notification to NWCCOG.

### **3. Casting Votes at Meetings**

Only representatives of those members whose dues payments are current, in accordance with the Bylaws, Article IV.6 are entitled to cast a vote at a meeting of the Council. Each member jurisdiction shall have one vote. The Council shall adopt a Rules of Conduct policy which shall include more detailed requirements for meetings and guidelines for representatives in their role on the NWCCOG Council.

### **4. Vacancies**

Once any NWCCOG representative ceases to hold office on the governing board of the Member Jurisdiction, a vacancy shall exist and the Member Jurisdiction shall notify NWCCOG immediately of such vacancy and appoint an elected official to fill the vacancy as soon as possible.

### **5. Quorum**

A quorum shall consist of at least seven County and/or Municipal representatives or their alternates. In no event, however, shall a quorum consist of less than seven full votes.

### **6. Remote Meeting Attendance**

NWCCOG may hold a regular posted meeting via conference call, or tele-conference, or video technology for convenience, the safety of staff or members, or to reach a quorum as long as the contact information is properly posted on the Agenda. In order to achieve a quorum, the Council may also poll by telephone or email, not more than two of its members, with respect to a specific matter before the Council requiring a vote. Such telephone polling shall constitute the equivalent of a physical presence at the meeting of the representative(s) so polled, shall be carried out by the Chair, and the results of the poll reported to the Council. The minutes for the meeting shall reflect that a telephone poll was taken, the results thereof, and the representative(s) polled. Meetings which are to have a remote attendance option shall be posted with this option shown.

### **7. Proxy Voting**

Proxy voting is not permitted.

### **8. Majority Vote**

A majority of full votes cast at any meeting shall be required to adopt any matter before the Council.

**ARTICLE III**  
**NWCCOG Officers and the Executive Committee**

**1. Creation**

The Executive Committee ~~which~~ shall consist of eleven voting representatives of the Council. The Executive Committee shall comprise one member from each of the Boards of County Commissioners in Region XII and five members from Municipalities within the NWCCOG membership.

No representative may be a member of the Executive Committee unless its Member Jurisdiction is current, as required by the Bylaws Article IV.6, in its dues payments.

A. **Chair:** The Chair shall preside at all meetings of the Council and shall be the chief officer of the Council and the Executive Committee.

B. **Vice Chair:** The Vice Chair shall exercise the functions of the Chair in the Chair's absence or incapacity.

C. **Secretary-Treasurer:** The primary duty of the Secretary-Treasurer is to review the bill schedule in detail and actively participate in the review of the annual budget. The Secretary-Treasurer shall exercise the functions of the Vice Chair in the absence or incapacity of the Vice Chair and shall perform such other duties as may be consistent with his office or as may be required by the Chair.

**2. Term of Office**

The Executive Committee members shall be elected by majority vote of the Council at the annual meeting in January and shall serve until the following January. The Executive Committee shall select the Chairman, Vice Chairman and Secretary-Treasurer from among its members. These officers shall serve a two-year term on the Executive Committee and in that office. If during that term, NWCCOG is officially notified by the member jurisdiction which that officer represents that the representative has been replaced, they may remain in their role as an officer at NWCCOG for the remainder of their term or until a replacement is elected at a NWCCOG Council Meeting and NWCCOG staff can complete official change of signatories on the accounts.

**3. Meetings**

The Executive Committee shall meet annually or more frequently as necessary. Any meetings may be called by a member of the Executive Committee upon the concurrence of at least four (4) additional members of the Committee, which may include the member calling for the meeting. Meetings of the Executive Committee shall follow notice and posting requirements of regular meetings and minutes shall be taken.

**4. Quorum: Action**

A quorum shall consist of five (5) members of the Executive Committee. In order to be effective, any action of the Executive Committee must receive an affirmative vote from the majority of those

present. All formal actions of the Executive Committee, whether taken at regular or special meetings, shall be recorded ,and shall be incorporated into the formal records of the Council.

## **5. Powers**

The Executive Committee shall have the following powers:

- a. To perform a review not less than annually of the performance of the Executive Director and report such evaluation to the Council is a power which may be delegated from the NWCCOG Council to the Executive Committee by vote of the Council at a meeting prior to the performance review, otherwise this power rests with the Council as a whole.
- b. To periodically review the Goals and Objectives of NWCCOG programs and provide recommendations to the Executive Director.
- c. To periodically review proposals by the Executive Director to revise the Employee Handbook.
- d. To review the performance of the ~~Membership and~~ General Counsel and report such review to the Council.
- e. To review organizational procedures, contracts, purchases or payments of the organization and report such review to the Council.
- f. To receive concerns or other feedback from staff regarding the Executive Director as brought to the Chair who after conferring with the General Counsel may report those to the Executive Committee to inquire or investigate.

## **6. Duties**

The Executive Committee shall have the following roles and duties:

- a. The Committee shall act as an appeal board for grievances of employees on personnel actions and such processes as set forth in the Employee Handbook. Such grievances shall be addressed to the Chair.
- b. Participate in interviews conducted for purpose of hiring administrative staff or program directors at the request of the Executive Director.
- c. May approve Letters of Support and act in taking positions on behalf of NWCCOG as outlined in a policy on Letters of Support which shall be adopted by Council

## **ARTICLE IV Annual Dues Assessment Policies**

### **1. Dues Assessment**

Member Jurisdictions shall pay an annual dues assessment ~~for services~~. In recognition of the mandatory nature of regional delivery of many of NWCCOG's services and the matching fund

requirements for these services, and the desire of the Membership for a high standard of value and quality, the NWCCOG has created dues assessment structures and policies that serve to ensure the equitable distribution of member assessment obligations.

## **2. Calculation and Approval of Total Annual and Individual Member Jurisdiction Dues Assessment**

The base year for calculating the total annual dues to be collected shall be 2002. In each subsequent year the proposed total annual dues assessment will be adjusted by multiplying each individual member's population, as estimated by the State Demographer's Office in the Department of Local Affairs by a per capita monetary amount approved by the Council and the annual assessed valuation, as reported by each member jurisdiction for the previous year, by a mill levy amount approved by the Council. These are then given multipliers that are the same within three different tiers of membership: (a) County; (b) municipalities within Region 12; and (c) municipalities outside of Region 12. The total of the two amounts for each member jurisdiction will serve as that jurisdiction's membership dues for the next year. The proposed total annual dues assessment will be the total of the combined dues of the member jurisdictions and will be presented to the membership for approval at the July or August Council meeting for approval prior to developing the budget for the following year.

## **3. Annual Confirmation of Dues Assessment**

By August 31st, the Council shall send notices to each Member Jurisdiction stating the amount of the next calendar year's annual assessment for services, including a confirmation of that annual assessment. The confirmation of intention to pay the assessment must be received by the Council by October 31st. If the confirmation is not received the Council shall contact the non-responding member to remind them of their obligation to respond. If the members(s) has not responded by December 31st, the Council may deem it appropriate to discontinue services to the Member Jurisdiction(s).

## **4.. Payment of Dues Assessment**

Dues Assessments are due and payable on an annual basis by February 28th of each year. All members who have fulfilled their dues assessment responsibilities by this date will be considered "current" and thereby eligible for all Council rights, privileges, and services for the calendar year.

## **5.. Non-Payment of Dues Assessment**

If any members' dues payment is more than 20 days delinquent, the Chairman of the Council shall send written notice to each Member Jurisdiction within the county where such delinquent member is located, setting forth in detail the amount of said delinquency and permitting all Member Jurisdictions within that county to collectively contribute the amount of the delinquency. If, at the next regular meeting following said notice, it is determined that the amount of the delinquency will be contributed by the other members, then the delinquent member shall be deemed to be current with respect to its dues assessment. If the amount of the delinquency will not be covered by the other members, then the delinquent member will not be eligible for any membership rights, privileges and services.

## **6.. Required Withdrawal from NWCCOG**

In the event of a member's non-payment of dues the Council may by majority vote require that the non-paying member withdraw from NWCCOG in accordance with the procedures set forth in Article III, 303 of the Articles of Incorporation. Failure to comply with Article III, 303 of the Articles of Incorporation and Article IV, 5 and 6 of the Bylaws may result in the Council taking action to discontinue services and all other rights and privileges of membership to the delinquent Member Jurisdiction.

## **ARTICLE V**

### **Financial Management**

#### **1. Annual Budget**

Each year between by October 15, ~~the Chairman~~ the Executive Director shall submit, to the Council an estimate of the budget required for the operation of the Council during the ensuing calendar year. The Council shall vote to adopt the budget no later than the December Council meeting each year.

#### **2. Funding Sources**

The Council has specifically empowered the Executive Director to contract or otherwise participate in and to accept grants, funds, gifts or services from any federal, state or local government or its agencies or instrumentality thereof, and from private and civic sources, and to expend funds received therefrom, in conformance with the grant of funding requirements of the specific NWCCOG program, and each specific grantor, contracted party or funding source as so outlined through adoption of the annual budget and general provisions as may be required of and agreed to by the Council through adopted policies.

#### **3. Accounting**

The Council shall arrange for a systematic and continuous record of its financial affairs and transactions and shall obtain an annual audit of its financial transactions and expenditures.

#### **4. Cash Reserve Accounts**

The Council shall maintain a Restricted Emergency Cash Reserve Account balance equal to ten percent (10%) of the current year budget's projected revenues for internal programs. The purpose of the Restricted Emergency Cash Reserve Account is to provide readily available funds to meet financial emergencies experienced by the Council. Access to the funds can only occur following a two-thirds majority vote by the Executive Committee for a specific use to which the funds will be applied.

The Council shall maintain excess unrestricted funds in an Unreserved Fund. The purpose of the Unreserved Fund is to provide available cash to be applied to any purposes to be determined by the Executive Committee on an as needed basis. Access to the funds can only occur following a two-thirds majority vote of the Executive Committee for a specific use to which the funds will be applied.

In addition, the Council shall maintain cash reserves in an Accrued Leave Payable Account equal to the total amount of accrued annual leave of eligible employees. The purpose of the Accrued

Leave Payable Account is to purchase unused annual leave from employees in case of employment separation from the Council.

## **ARTICLE VI** **Executive Director**

### **1. Hiring and Termination**

The Executive Committee shall appoint an Executive Director who shall serve at the pleasure of the Council, and may be hired and/ or terminated only by a vote of the Council, as provided at Article II Section 3 of the Bylaws of Association of the Council.

### **2. Duties**

The Executive Director shall serve as the chief executive officer of the Council and shall oversee the daily affairs in a manner that carries out the will of the Council, including but not limited to the following authority:

- a. To manage the organization and its employees to achieve the goals and objectives of the organization, and implement personnel policies, and hire, supervise and terminate employees as necessary and in a manner consistent with current and written Council policy
- b. To propose an annual budget to Council and to oversee the finances, and financial well-being of the organization through the year
- b. To enter into contracts for services and materials on behalf of the Council provided, however, that the Council has previously approved budget items encompassing such services and materials, and the contracts.

## **ARTICLE VIII** **NWCCOG Advisory Councils**

### **1. Authority and Scope**

These procedures apply to all requests for reconsideration or review of decisions by all advisory councils, committees and advisory boards to the NWCCOG Board of Directors.

### **2. Decision Procedure for NWCCOG Advisory Councils**

All NWCCOG advisory councils must make required decisions by a majority vote of a quorum of the members of such council. For all NWCCOG advisory councils, a quorum shall be 51% of the membership. No decision may be made without a quorum.

### **3. Review by the NWCCOG Board of Directors**

All decisions of NWCCOG advisory councils are subject to review and approval or veto by the NWCCOG Council. Actions by the NWCCOG Council on advisory council decisions shall be binding on such councils, committees and advisory boards. Advisory boards may vote to approve or provide comments on budget or fiscal matters, but all fiscal authority is ultimately the purview of the NWCCOG Council.

## **ARTICLE X** **Amendment**

These Bylaws may be amended by the Council, acting by resolution, in either regular or special meeting.

## **ARTICLE XI** **Meetings**

The Council shall meet bimonthly beginning each year in January, with the exception of November, and at such other times as the Chair deems necessary. All such meetings shall be open to the public.



**Articles of Association & Bylaws**  
**Amendments**

<b>Topic</b>	<b>Section</b>	<b>Date</b>
Elimination of Routt County	Articles – Art. II, Sec. 201	1/1/99
Elimination of Routt County	Articles – Art. III, Sec. 301	1/1/99
Elimination of Oak Creek, Steamboat Springs, and Yampa	Articles – Art. III, Sec. 301	1/1/99
Elimination of Blue River and Snowmass Village	Articles – Art. III, Sec. 301	1/1/01
Cash Reserve Policy	Bylaws – Art. V, Sec. 4	5/27/99
Elimination of Executive Committee Meeting in month of June	Bylaws – Art. III, Sec. 3	1/27/00
Makeup of Executive Committee	Bylaws – Art. III, Sec. 1	1/25/01
Quorum requirement for Executive Committee	Bylaws – Art. III, Sec. 4	1/25/01
Calculation of membership dues	Bylaws – Art. IV, Sec. 2	7/26/01
Reevaluation of Base Year	Bylaws – Art. IV, Sec. 3	7/26/01
Municipal Representation on Executive Committee	Bylaws – Art. III, Sec.1	12/13/07
Cash Reserve Accounts Change	Bylaws – Art. V, Sec. 4	12/5/13
Addition of Routt County and review to current practices, alignment with various adopted policies since last revision		2021



# PROGRAM UPDATES

**To:** NWCCOG Council  
**From:** NWCCOG Staff  
**Date:** May 19, 2021  
**Re:** Program Updates

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The following are events of note occurring since the March 2021 NWCCOG Council meeting.

**Administration/Regional Business** – *Jon Stavney, Executive Director*

Since the March meeting, Jon has began the meeting room remodel project. EIP program will be moving into Nate S's old office so that the entire back two rooms on the garden level floor can be converted into a meeting space large enough to host a Council meeting as well as full staff meeting. Carpets are being replaced in the next month to align with the project, and the IT closet project began in December will be completed now that the two interior door ordered months ago have arrived and are being stained. This will complete the physical part of the IT Security upgrade project.

The IT Security project has moved into a third phase. All computers have been configured for high security and access to the new shared drive/cloud IT systems. All files have been moved from the old system to the new, and Axiom and Elaina are in the process of setting all permissions for access. This has taken longer than anticipated as we are doing all of this also for all of our Contractors. The biggest change for most employees is that we have made the switch from a blended Gmail/office platform to an all Office365 platform which is more secure. There is an internal committee working with Axiom to review all data storage practices and data management processes and assess for vulnerability to HIPAA and PII leakage. This will be ongoing for a month or two and will be the last major leg in the journey, ending in drafting new policies and procedures for staff. There will be trainings ongoing on all aspects of the changes.

I will be completing (hopefully) an on-and-off process of assisting the Town of Fraser in their transition to an interim manager (December) and now to a Town Manager (January to present), hopefully between the time of this packet submittal and our Council meeting.

It appears that Eagle County's ECO Trails group will be using the NWCCOG Foundation to fundraise to complete the Core trail which extends from Vail Pass to Glenwood Canyon. Discussion about the details is ongoing with staff.

Though it seems we have announced this many times, the new NWCCOG Website is up. The old site has been taken off-line. Next steps, add more Success Stories.

The Mountain Migration Study is nearing the finish line. This Friday the advisory group will meet to give input on the draft. Margaret with CAST and I have already done line edits. Final edits are due end of the Day Monday before this Council meeting. Draft will go to the design team (which did the Senior Housing project) and will be issued in mid to late June. CAST and NWCCOG will do a press release and announce the release including an informational webinar from the consultants. We are still looking for spokespersons for this report.

In the next month, I hope to be launching the Capital Planning Study with the consultant after considerable input from DOLA, and beginning the summer-long Salary Study. Some staff have already put in their recommendations for comp jobs. Should be a lot of work, but timely and important.

## **Economic Development District (EDD) – Rachel Lunney, Director**

### **Planning**

- CEDS Update - Summary background section including overview of regional economy, demographics, key industry data, and community asset data is being assembled. SWOT analysis complete. The EDD board (serving as the CEDS Strategy Committee) will begin to formulate the regional action plan section at the May 27 EDD board meeting. All information related to the CEDS update can be found HERE: <http://nwccog.org/edd/nwccog-region/comprehensive-economic-development-strategy>.

### **Business Assistance**

- Summit Biz Bootcamp 10-session training program – third cohort of this program, which is powered by Co.Starters and funded in part by a USDA Rural Business Development Grant secured by NWCCOG, launched on April 14. It will wrap up late June with a celebration gathering.
- Resources bulletins are sent out twice monthly.

### **Data**

- NWCCOG partnered to sponsor a Census data tools workshop held on April 27 in partnership with the U.S. Census Bureau. About 30 people attended, and much positive feedback was received.

### **Capacity Building**

- EDA CARES Act Grant - \$400,000 has been received from the EDA for regional COVID recovery and resiliency building. \$150,000 of this (\$30,000 per county) has been granted directly to each of our five counties for each to work on their own unique projects for recovery and resiliency efforts. The projects each county is working on is as follows: Eagle County: Eagle County Vista Project; Grand County: Economic Workflow and Resiliency Effort; Jackson County: Establishment of a Public Health Department; Pitkin County: Visitor Communication Plan; Summit County: Toolkit for Economic Recovery and Resiliency.

### **Regional Promotion**

- March and April Success Stories bulletins sent out and posted on website (open rate 29%)

## **Vintage – Erin Fisher, Director**

**Annual State Unit on Aging Evaluation - Compliance Free:** For the third year in a row, Vintage has a perfect compliance annual evaluation from our audit with the State Unit on Aging! Thanks to the Vintage team and our awesome providers for working so hard and within the (many, many) guidelines.



**COLORADO**  
Office of Adult, Aging &  
Disability Services  
Department of Human Services

Ms. Alyssa Shenk, Chairperson  
Snowmass Village Town Council  
Vintage  
P.O. Box 2308  
249 Warren Ave.  
Silverthorne, CO 80498

April 20, 2021

Dear Ms. Shenk:

The Division of Aging and Adult Services, State Unit on Aging (SUA), conducted a desk evaluation during March, 2021, of the Older Americans Act and State Funding for Senior Services programs operated by or under contract with Vintage Area Agency on Aging.

The attached report provides a summary of the desk evaluation including Strengths, Areas of Concern, and Compliance Issues. Since no compliance issues were identified from the evaluation, no response is required from Vintage Area Agency on Aging to this report.

If you have any questions, please contact me at [greg.smith@state.co.us](mailto:greg.smith@state.co.us).

Thank you for your support and cooperation during our evaluation process.

Sincerely,

*Greg Smith*

Greg Smith, Operations Manager  
Division of Aging and Adult Services

**Upcoming  
Caregiver  
Trainings**

# FREE 3-Hour Equine Program for Caregivers



Participants will engage in hands-on learning that utilizes the horse as a partner to explore a positive development of communication, self-respect, confidence, trust and conflict resolutions. As well as helping with stress, anxiety, feeling overwhelmed and helplessness.

**Saturday, June 26**  
**10:00 a.m.- 1:00 p.m.**  
**Parker, CO**

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**Respite Care Vouchers and  
Transportation Can Be Provided**

**PLEASE NOTE:**  
This program does not  
include riding horses.  
No horse experience needed.

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**RSVP**  
**by June 4**  
Contact Ceci Peterson for  
more information/assistance  
**970-531-4087**  
**[cpeterson@nwccog.org](mailto:cpeterson@nwccog.org)**



## **4-Week Online Caregiver Support Group** **based on the "Hero's Journey of the Caregiver"**

**June 9th - June 30th, 2021**

**Wednesdays from 6:00 p.m. to 7:30 p.m.**

**RSVP by June 4th, 2021**

<https://vintage-heroic-journey.eventbrite.com>

[cpeterson@nwccog.org](mailto:cpeterson@nwccog.org)  
**970-531-4087**

**FREE**

**Group participants will be invited to examine and share their experiences of being the heroes in their own lives as caregivers as well as receive support, develop allies and gain knowledge and new strategies for this journey.**

### **Elevator Inspection Program (EIP)** – *David Harris – Director*

The EIP had a long-time inspector move on, advertised for the position and is in the process of hiring a replacement. The Admin staff will be moving from one office space to another with the new carpet being installed at the office.

### **Energy Program** - *Nate Speerstra, Energy Program Specialist*

The Weatherization Assistance Program (WAP) will be completing its Program Year 20/21 grant at the end of June. The contracted number of jobs for the year was set at 90 homes. The Energy Program will at least meet that goal and there is a possibility that it will be exceeded. The potential is there to weatherize 94 homes this program year if there are remaining funds.



The Colorado Energy Office (CEO) continues to analyze and improve the cost-effective measures implemented into the program. Refrigerator replacement, lighting upgrades, and furnace efficiency upgrades were not considered twenty years ago. The progressive stance of CEO and the WAP at the federal level continues to analyze effectiveness and search for ways to improve the program. This Program Year was the first that allowed heat pumps to be installed in clients' homes. The Energy Program contracted with CEO to install 8 heat pumps. Going into Program Year 21/22 the Energy Program will contract with CEO to install 25 heat pumps.

The budget for the upcoming year is going to increase by at least 14%. The CEO is also providing guidance that sub-grantees should be prepared for the possibility of even greater funding depending on what form the infrastructure package takes.

The Energy Program is currently short three installers. We are in the process of interviewing new installers and are hoping to fill the open positions as well as potentially increasing staff size by one to three additional installers depending on the funding from the stimulus packages at both the state and federal levels.

The outreach efforts to qualify clients for WAP and CARE programs is going well. With 100 homes for WAP and 170 homes for CARE there is a perpetual need to find and qualify clients.

The CIP program has seen an increase of 47% over last year's numbers. Last year we served 35 homes that had heating problems. This year we are at 65 so far and the calls are still coming in.

**Northwest All Hazards Emergency Management Region (NWAHEMR)** – *Kimberly Cancelosi,*

The NWAHEMR submitted four projects under the 2021 Homeland Security Grant Program. Under the formula, the Region received \$272,894.00. This grant program requires all projects have a direct nexus to the prevention of or response to terrorism events. The projects are 1) Jackson County Communication Project Phase 1 for 5 repeaters, that allow for first responders to have secured communication in remote areas; 2) Anti-vehicle barriers for the protection of crowded places, special events; 3) Refrigerated 18-person capacity mobile morgue; and 4) Regional planning and coordination. The grant funds for 2021 are anticipated to release in October 2021.

**Northwest Loan Fund (NLF)** – *Anita Cameron, Director*

Anita and Scott closed 1 loan and are working on 5 additional closings for loans that were approved in the last two months.

Energize Colorado Loan funds were wired to our account on May 7, 2021. We have identified the applicants for our allotment of these funds.

**Northwest Region Healthcare Coalition (NWRHCC)** – *Darcie Bentz, Coalition Coordinators and Jon*

No program update.

**Regional Transportation Coordinating Council (RTCC)** – *Charles McCarthy, Mobility Manager*

No program update.

**Water Quality & Quantity Committee (QQ)** – *Torie Jarvis, Director and Watershed Services & Summit Water Quality Committee (SWQC)* – *Pam Wegener, Consultant*

- QQ held another virtual meeting mid-March. We are looking forward to hopefully meeting for a hybrid in-person and virtual meeting this summer.
- QQ has been monitoring and providing legislative updates on the 2021 legislative session. We are tracking water-related bills related to aquatic nuisance species, additional funding for water-related projects that lost severance tax funding, and a proposed bill that hasn't been introduced that would initiate a state permitting program for dredge and fill of certain waterways that are no longer under federal jurisdiction. A summary on this dredge and fill bill proposal and background is [available here](#).

- QQ and Watershed Services are currently in the midst of two rulemakings before the Water Quality Control Commission. The Regulation 93 rulemaking will generate the 2022 List of Impaired Waters and Monitoring and Evaluation List. The Regulation 31 hearing considered proposed changes to the Basic Standards that apply to waters statewide. Reg. 31 changes include changes to provisions of the anti-degradation review process, defining “longevity plans” which are used on segments where site-specific standards are applied, and revisions to temporary modifications.
- QQ is supporting a project of the Sonoran Institute called [Bridging the Gap](#), which will host two convenings of stakeholders involved in water transfer projects to identify issues and lessons learned from water supply projects that seek to transfer water from one area of the state to urban growth centers with an eye toward increasing collaboration between water supply planning and land use planning in both the area where the water is needed and the area where the water originates.
- The Windy Gap Firing Project, a transmountain diversion project in Grand County, is slated to move forward with construction of Chimney Hollow reservoir, which will draw additional Colorado River water through the Colorado/ Big Thompson system. Northern Water Conservancy District [announced settlement in a lawsuit](#) with some environmental groups in which they will provide an additional \$15 million for environmental restoration in Grand County. Construction of the reservoir also means many of the benefits negotiations in the WGFP IGA, which includes NWCCOG and Grand County, will be triggered, and the Colorado River Connectivity Channel that will reunite the Colorado River around Windy Gap Reservoir, can now be built.

**Broadband Program** – *Nate Walowitz, Regional Broadband Coordinator*

### **Project THOR**

#### **Network Accomplishments**

- Network continues to add customers including smaller ISPs
- Waiting for Platte River Power Authority and WAPA agreement to make this emergency use availability permanent, then we will negotiate a formal agreement for use from Granby to Denver
- Developing engineering design for connection between Project THOR and Region 10 network. Options include leveraging existing Project THOR hardware and potentially extending Project THOR presence to Rifle. Target implementation Q4 2021
- DOLA grants for Pitkin County Roaring Fork Valley Fiber Project and the Region 10 Project were approved. Target implementation Q4 2021
- Working with Pitkin County and other Roaring Fork communities on Holy Cross IRU agreement and MOU

#### **2021 Objectives**

- Develop plan with Colorado Broadband Office and OIT to better meet the needs of state agencies by creating a firewalled port to port connection to the state network
- Service Level planning to allow MMCs to double or quadruple available bandwidth have been implemented and are generating results
- Update Project THOR contracts and operating guidelines to manage network based on service connectivity levels and not dedicated bandwidth
- Examining opportunities to leverage the Project THOR infrastructure in Denver to lower internet costs, support more providers and interconnections
- Integrate Hudson CDOT and CenturyLink Connections in Denver when they are ready
- Support for FRGP interconnection through Colorado Mountain College to support other education institutions connected to Project THOR
- Develop plans with Project THOR Stakeholders for Project THOR 2.0 deployment in 2021

### **Local Broadband Initiatives – Updates**

#### **Eagle County**

#### **Eagle County**

- HR Green has completed the broadband study report of unincorporated Eagle County area
- Town of Eagle implemented a fiber run to connect Eagle County building to Project THOR

#### **2021 Objectives**

- Conversations to support Holy Cross Energy on Project THOR may result in additional access to Eagle County infrastructure and facilities in Gypsum, El Jabel and other areas across Eagle County

#### **Town of Eagle**

- Town of Eagle continued its contract with Uptown Services to assist them in engineering and deploying fiber across town



- Town was awarded DOLA grant application to expand their meet me center and broadband infrastructure to support multiple service providers as they pursue their local strategy
- Town worked with NWCCOG and Visionary Broadband to support a new cell site in the lower Eagle River valley.
- At the request of NWCCOG, Town of Eagle and Colorado Parks and Wildlife is working with an ISP to help connect Silvan Lake State Park to improved broadband
- Town Board has approved plans for Town owned fiber build and Town ISP deployment plan pending bond issue approval
- Town is working with a local bank to fund broadband ISP bond
- Comcast continues to build out fiber throughout town

#### **2021 Objectives**

- Town of Eagle continues to work on their fiber deployment engineering and pre-RFP work for a last mile broadband network. These steps and others are the precursors to a presentation to the town board for a bonding decision

#### **Town of Vail**

- Affordable bandwidth will allow expanded broadband services by last mile service providers and allow Vail to support new service providers coming to the market

#### **2021 Objectives**

- Town of Vail is engaging with local ISPs to leverage town owned fiber and Project THOR connections to providing affordable, resilient broadband to residents and businesses
- Working with OIT, Vail Dispatch and Aspen MMC to interconnect to dispatch centers and DTRS radio system consoles

#### **Town of Gypsum**

- Comcast fiber crews are building fiber to the premise throughout town

#### **2021 Objectives**

- Comcast construction obtains full deployment
- NWCCOG will continue to support Gypsum through broadband program and knowledge exchange between NWCCOG members
- Support and work with Holy Cross Energy (HCE) as they look to pursue dedicated support for HCE operations

#### **Grand County**

- NWCCOG and the Project THOR teams have been working with Grand County on numerous communications projects to support Grand County response and recovery efforts from the East Troublesome Fire
- Grand County ad hoc Broadband Working Group is working with WRC, (Wireless Research Council) on their plan to create a for profit – for community benefit – company with local investors to support middle mile fiber
- NWCCOG continues to engage with the broadband working group to address broadband issues
- Nate Walowitz continues to work with WRC to help them in business planning, Project THOR support, and technical network design
- Ciena has provided WRC with a network design to support a county-wide fiber network and allow them to bring affordable broadband to communities across Grand County. A meeting will be held in early April between WRC potential funders, cellular infrastructure companies, NWCCOG and key county stakeholders to assist in gaining wireless infrastructure deployment in the county
- Mountain Parks Electric is working to build out their USDA match funded fiber network. They will sell access to dark fiber to providers to assist in the deployment of broadband throughout the county
- Mountain Parks Electric will also assist in supporting connectivity to Estes Park long term
- NWCCOG worked with Estes Park and Platte River Power Authority to reconnect the WAPA fiber through the Adams Tunnel prior to the large March snowstorm. This emergency connection was pressed into service for just under 2 weeks when the primary fiber path serving Estes Park and all providers failed due to the storm. Project THOR at the request of Estes Park expanded the bandwidth allocation for the town to 10 gigs to accomodate their peak traffic. Estes Park primary fiber path was restored on March 25th.
- Introduced Arcteris to WRC and their need for funding for their IRU with Mountain Parks Electric and funding the Forestry Center of Excellence and Workforce training integrated programs

#### **Grand County Project THOR Meet Me Centers – Middle Park Health (MPH)**

- Middle Park Health is the Meet Me Center host in Grand County with MMCs in both Granby and Kremmling. They are investing in broadband and Project THOR to not only support their needs, but to support the needs of the communities they service

#### **Granby**

- MPH has bandwidth available for interested last mile service providers to purchase
- Middle Park health is working with Mountain Parks Electric to connect them to the MMC in Granby
- Mountain Parks Electric and WRC are working together to determine how to move broadband forward in the county

#### **Kremmling**

- Visionary Broadband is leveraging the Middle Park Health MMC in Kremmling to deliver wireless broadband services to unserved Kremmling with plans starting at \$60 for 50 Mbps service.
- Visionary Broadband is deploying local fiber to the premise in Kremmling which will bring higher speeds and reliability to residents and businesses
- Additional bandwidth is available for purchase by last mile service providers

#### **Fraser and Winter Park Meet Me Center**

- The current plan to expanding Project THOR to Winter Park and Fraser will be accomplished leveraging the Mountain Parks Electric fiber to Fraser and Winter Park and building a Meet Me Center in Fraser at the new Middle Park Health facility in 2022.

#### **2021 Objectives**

- NWCCOG to continue to support Grand County through Project THOR and knowledge exchange between NWCCOG members
- Support and coordinate communications and information exchange with Mountain Parks Electric as they look to pursue a middle mile fiber strategy throughout their service territory
- In the Grand County Innovation/WRC plan, NWCCOG through Project THOR will assist Middle Park Health, Mountain Parks Electric, and Grand County promote, attract and support service providers in the county by being the middle mile network operator for the county-wide fiber deployment
- WRC is including a fiber build between Kremmling and Silverthorne in their plans. This will connect Grand County to Project THOR without having to depend exclusively on leased fiber circuits from CenturyLink. NWCCOG will align all partners to take advantage of this fiber build for both transportation, local and regional broadband support
- Make the connection between Estes Park and Granby on WAPA fiber available permanently for emergency and eventually commercial use

#### **Pitkin County**

- Pitkin County received notification that they were awarded DOLA matching funds for the Roaring Fork Valley Fiber project
- The county continues to construct their county-wide communications tower project to expand broadband to unserved portions of Pitkin County and adjacent counties
- Pitkin County is supportive of NWCCOG partnering with Holy Cross Energy to bring new Project THOR meet me centers or smaller meet points connecting communities in Pitkin County using Holy Cross Energy fiber
- Pitkin County will leverage Project THOR to support a consolidated Meet Me Center in Basalt. A fiber loop will be constructed to support the main business corridors and Community Anchor Institutions in town

#### **City of Aspen**

- Aspen continues to be a leader in leveraging Project THOR to support their community
- Aspen continues to directly engage with Community Anchor Institutions and local broadband providers leveraging their existing fiber network
- Aspen continues to evaluate and attract wireless providers and support for 5G in their community
- Taking advantage of the Holy Cross Energy fiber, City of Aspen will expand connectivity to additional areas of interest that need broadband service in support of City services

#### **Town of Snowmass Village**

- NWCCOG is supporting the towns' interest in improving broadband. DOLA Grant application submitted and received DOLA approval for fiber build in partnership with Holy Cross Energy
- Town is partnering with Pitkin County to also support Pitkin County communications towers that are within the future fiber footprint

## **Town of Basalt**

- Holy Cross Energy has assisted Basalt with a fiber build design for the town.
- Pitkin County is partnering with the town to support their need for a Meet Me Center to support broadband deployment using the new fiber build

## **2021 Objectives**

- Finalize regional engagement with Holy Cross Energy
- Continue support for Aspen, Pitkin County, Snowmass Village, and Basalt deploying Project THOR services
- Light Project THOR services across Pitkin County Roaring Fork Valley fiber network
- Continue NWCCOG and City of Aspen initiatives with large ISPs who have the need for diverse network transport to Denver through Project THOR

## **Summit County**

### **Project THOR**

- Project THOR continues to provide service through Summit County in multiple communities including Breckenridge, Frisco and Silverthorne
- They are actively engaging their local municipal governments to drive creation of county-wide network connectivity for public safety, county services, and education institutions
- Copper Mountain Metro District plans to build fiber to connect to Project THOR along I-70 and creating a community Meet Me Center to deliver true broadband to residents, visitors, and businesses

### **Breckenridge**

- Breckenridge has received a DOLA broadband grant to assist them in the next phase of middle mile fiber construction to extend broadband to additional businesses, schools, consumers and to 4 town owned income qualified multitenant housing buildings including Alta Verde

### **Frisco**

- NWCCOG is working with Town of Frisco and CDOT on a conduit, fiber and fiber access solution to allow the town to connect community anchor institutions and improve broadband to residents and businesses
- The Highway 9 Gap Project is in it's 2nd year. Once complete, this effort will allow the town to support ISP fiber initiatives and connection to Project THOR

### **Dillon**

- Town of Dillon requested and received information from Nate Walowitz to understand how they can manage requests from wireless carriers for microcell and 5G deployments
- Nate Walowitz provided the town with a number of legal and technical resource to assist them
- NWCCOG continues conversations about connecting the town to Project THOR

### **Silverthorne**

- Town of Silverthorne is connected to Project THOR and supports NWCCOG fiber connectivity to Project THOR
- Town will continue to deploy conduit as additional roadway improvements are completed

### **Copper Mountain Metro District**

- NWCCOG, Summit County, and CDOT are working with Copper Mountain Metro District to investigate connecting to Project THOR I-70 fiber in the future to support Summit County Public Safety and other agencies
- Copper Mountain Metro District has finalize their fiber paths across CO 91 and Project THOR connection points
- They will initially contract with Summit County and NWCCOG to connect to Project THOR with the vision to become a full Meet Me Center in the future

## **2021 Objectives**

- Continue work with Copper Mountain Metro District plans for 2021 THOR 2.0 buildout
- Continue coordination with Grand County and Summit County to build fiber along Highway 9 and CDOT to support all users along with Project THOR. State broadband funds will be needed to assist in project affordability as this is approximately \$5 -6 million
- Attempting to pursue a long term relationship with Lumen to explore obtaining dark fiber access along Highway 9 to expand Project THOR support in Grand County, Estes Park and northern Front Range broadband networks
- Work with Summit County, Summit County Schools and other communities to build out middle mile fiber and wireless facilities to ensure that students have access to affordable, reliable broadband.

## **Rio Blanco County**

- Project THOR continues support for Rio Blanco County
- RBC continues to add new customers to their network and they continue to increase their bandwidth purchases on Project THOR
- Conversations are underway with Mammoth Networks and then RBC to work on increasing bandwidth into Meeker.
- Introduced Arcteris to Rio Blanco County and their need for funding for expansion of their wireless broadband network to move from 72% coverage to somewhere around 90%. They are focused on opportunities where the investment will result in revenue neutral services

## **Routt County**

### **Steamboat Springs, Hayden, Northwest Colorado Broadband**

- Project THOR serves Steamboat Springs, and Hayden
- YVEA continues to apply to the Broadband Deployment Board for grant funding to serve unserved areas of North and South Routt County with fiber and wireless broadband solutions
- YVEA is deploying their last mile fiber network to deliver broadband service to the Town of Hayden and Yampa Valley Regional Airport. The connection to the airport will support increased airline services and enhance aviation safety at the airport
- NWCCOG is working with YVEA to understand how DOLA funded middle-mile infrastructure could assist in overcoming the challenges of limited capital for middle mile fiber deployment
- NCB continues selling additional bandwidth on Project THOR to small and large ISPs to bring them independence from unreliable single connections from CenturyLink

### **2021 Objectives**

- NWCCOG to continue to support YVEA and other local ISPs through Project THOR services
- Support YVEA to construct middle mile fiber from Hamilton through Craig and Hayden to Steamboat Springs leveraging a partnership with NCB and DOLA

## **Moffat County**

- Project THOR serves Craig through a partnership with YVEA
- YVEA continues to apply to the Broadband Deployment Board for grant funding to serve unserved areas of Moffat County with fiber construction in Craig and extending to Maybell

### **2021 Objectives**

- NWCCOG will continue to support YVEA and other local ISPs efforts to bring broadband to Moffat County

## **City of Glenwood Springs**

- DOLA and NWCCOG worked with Glenwood Springs and will partner to support both the connection of Region 10 Network and the new Pitkin County Regional Fiber project via City fiber and rack space
- City is deploying a fiber to the premise network to deliver affordable broadband to most homes and businesses in their community
- Glenwood Springs is working with other Meet Me Center Hosts and Project THOR to explore obtaining additional competitive bandwidth for network users. This will help improve affordability of internet access on the network

## **Colorado Mountain College**

- NWCCOG continues to work with Colorado Mountain College to creatively connect to the Front Range GigaPop (FRGP) through an existing connection until Region 10 and NWCCOG get funding for an independent connection. This will allow other educational institutions on Project THOR to connect to FRGP

## **DOLA Statewide Activities**

### **Town of Hudson**

- Advising Town of Hudson on their town owned fiber network and diverse connectivity to Project THOR network in Denver to deliver reliable connectivity to support their community and a broadband service provider that has agreed to lease fiber from the town
- Hudson received approval from DOLA for their matching broadband grant for middle mile fiber construction
- Town working on negotiating final construction and leasing agreements

## **2021 Objectives**

- Contract with CDOT through NWCCOG
- Build fiber and light network in 2021

## **State of Colorado DTRS Console Interface**

- Work continues with State radio techs and Eagle County Radio techs to connect Vail Dispatch Center consoles to State Digital Trunked Radio System using Project THOR
- This will help support public safety across the entire west slope by providing a reliable, secure connection

## **Public Safety Answering Point Backup and Data Connectivity**

- Project THOR is available for PSAPs in Clear Creek, Summit, Eagle, Pitkin, Moffat, and Steamboat Springs to use as a backup connection. This will help with regional interoperability and regional resilience

## **Connection to Ft. Collins**

- 10 gig connection between Project THOR and the Ft. Collins Connexion network at 910 15th Street in Denver has been completed as part of the Estes Park Emergency Communications Path project
- Working to research availability of dark fiber north of Ft. Collins to Cheyenne WY

## **2021 Objectives**

- Put this connection under contract and agreement for permanent implementation using new hardware to enable mutual backup support

## **Just Transitions**

- Conversations with Yampa Valley Electric are in process on their next plan to expand buildout in Moffat County

## **2021 Objectives**

- Additional conversations with RECs and DOLA to match needs with programmatic and financial parameters
- YVEA has plans to build fiber to serve Maybell and west to ensure the western most portions of their service area have access to affordable broadband
- WAPA fiber access in Steamboat Springs and Hayden would be most helpful to continue to provide more robust and affordable broadband pricing

## **Arcadian Infracom**

- Work with OIT, Region 9, and other areas across Colorado to leverage Arcadian dark fiber running from SW Colorado to Denver to support expansion of Project THOR and Region 10 network to support additional communities across the state
- Met with Arcadian and CO Department of Parks and Wildlife to determine where they need connectivity and identify splice point locations along Arcadian fiber build to support needs
- Awaiting future conversations with Arcadian once they have their agreements with CDOT finalized and a timeline for deployment

## **2021 Objectives**

- Waiting for Arcadian to complete negotiations with CDOT, Ute and Ute Mountain Ute to get right of way access
- Waiting for Arcadian to provide us with dark fiber and lit fiber service pr
- Attempting to reach out to service providers and broadband/cellular infrastructure firms to identify funding/anchor partner to financially support moving this construction forward
- Finalize plans with Arcadian once they advise us they are ready to go

## **Bison West Network Connection**

- Continuing to work with UCAR about creating broader statewide alliance to connect educational and research institutions together statewide
- This connection to the Front Range Giga PoP (FRGP) allows additional access to Internet 2 and extensive research services
- This alliance will leverage additional CDOT and other infrastructure to help create an integrated statewide network for both education and commercial institutions
- Introduced UCAR to Colorado Broadband Office will be scheduled for other statewide efforts

## **2021 Objectives**

- Work with UCAR to establish final connection
- Examine UCAR QUILT network connections for additional affordable bandwidth for network

## **Colorado Broadband Program Office Coordination**

- Coordinating activities with Colorado BPO to consult on statewide broadband initiatives, and recommendations on guidance, public private partnerships, broadband mapping fine tuning and broadband funding
- Work with Ed Mills to support state broadband and on the ground deployment knowledge needs

#### **Custer County Broadband Tower on Colorado State Land Board property**

- Spoke with Custer County representative on approach points to State Colorado Land Board to placement of a Custer County DOLA funded broadband tower on State Land Board property
- Colorado Land Board agreed to terms and this project is moving forward as access and construction plans are approved

#### **2021 Objectives**

- Custer County has received approval in early November from the State Land Board for an affordable land lease rate. The County also received approval for their desired location on state property to support tower deployment
- Custer County is negotiating with an adjacent land owner for access to the tower site. This should be concluded in the next month or so

#### **Broadband Legislation Support – Bridge Act – Senator Bennet**

- Bridge Act was introduced but not considered during the last Senate session
- Jon Stavney and Nate Walowitz continue working with NWCCOG Council and our local jurisdictions to provide support for federal broadband legislation

#### **Western Area Power Authority (WAPA) Fiber**

- Working with WAPA and PRPA to obtain permanent access to WAPA dark fiber between Granby and Estes Park initially for Emergency use
- Based on March 11 conversations with Estes Park, PRPA, and CenturyLink regarding the pending forecast snow storm (Up to 7 feet was initially projected), I recommended it would be prudent to request that WAPA repatch the fiber connections should it be needed.
- WAPA completed their work and connection was tested the afternoon of March 12
- On March 14 at approximately 11 AM, the Estes Park primary fiber connection failed, customers on the Estes Park broadband network noticed no change in service. CenturyLink customers unfortunately did see an interruption in service due to their own issues
- Service was maintained until Thursday March 25, when WAPA was able to finally able to complete repairs on the primary fiber connection

#### **2021 Objectives**

- WAPA and PRPA are finalizing an agreement to make this connection available for emergency use without the need to repatch the fiber every time
- Once this connection is available, I will be working to gain access to federal and state funding to purchase and maintain government owned equipment to permanently light this connection and have it be managed by an intergovernmental group
- I am in the process of gathering information to work with WAPA, state, and federal officials to work with U.S. Department of Energy to issue guidance to WAPA to make their fiber available for commercial use

#### **Eastern Plains COG**

- Conversations and emails with Eastern Plains COG resulted in Nate Walowitz recommending a meeting with community leaders, school IT Directors and ISPs to identify and understand their needs and how NWCCOG can assist. One potential beneficial initiative would be to light CDOT fiber along I-70 and build small meet points to allow access to affordable, resilient broadband
- Meeting held in early December with ISPs, education, and hospital representatives
- Greg Winkler and I talked with Greg Etl about what he is hearing from local governments and the broadband concerns they have. It was suggested that conducting community surveys would be beneficial to document the current state of user experiences before deciding how to move forward
- Nate will be reaching out to CDOT to determine their I-76 fiber construction plans and potential splice point locations
- Along I-70, reaching out to coordinate plans with ECBOCES to determine when bandwidth could be available for these communities

#### **2021 Objectives**

- Hope to pull together additional conversations with Eastern Plains governments to assist their communities and providers

- Reaching out to ECBOCES to discuss leveraging their new I-70 100 gig broadband transport network for use by local governments and healthcare providers along I-70 east of Denver

#### **Town of Firestone**

- Conversation in early January 2021 with town broadband advisory consultant on ways they can improve broadband in the community. While they are eligible for DOLA grant funding, I will support them as they work with ISPs and town staff to help develop policies and contracts on behalf of their communities

#### **2021 Objectives**

- No further actions needed at this time

#### **Town of Limon**

- Conversation in early January 2021 about needs of the community. Talked through possible solutions provided by middle mile fiber and connection to CDOT fiber available at I-70. Town is holding meeting with local ISPs and other potential providers. Nate Walowitz recommended dig once and small cell policies and a town conduit/fiber plan. Suggested they look at pre-engineering study broadband report that Town of Hudson put together as a basis for consolidating information prior to a meeting with the town.

#### **2021 Objectives**

- Working to coordinate plans with ECBOCES to determine when bandwidth could be available

#### **Woodland Park**

- Woodland Park has fiber that is along Highway 24 just outside of town
- Town staff raised questions about best way to access this fiber and suggestions for use to improve broadband access in community
- Suggested first step would be to conduct a survey of town residents and businesses to learn their current broadband user experiences, needs, and expectations
- Nate sent town a few surveys that have been used in other communities to accelerate this process

#### **2021 Objectives**

- Waiting to learn next steps with the town as they put together their plans and next steps

#### **Rural Douglas County**

- Residents in western and southern portions of the county are reporting that they are struggling with their current broadband providers and they are asking for assistance to improve their situation
- Have had a few email exchanges with the Special Projects Manager at the county to explore options

#### **2021 Objectives**

- Awaiting response to set up a meeting

#### **Jefferson County School District – Mountain Area Fiber Project**

- Nate and Clay Brown met online with Jefferson County School District is looking to ensure reliable, more competitively priced, higher speed broadband to enhance learning at their mountain area schools
- Their plan is to build fiber along a number of state and county highways to connect their mountain area schools similarly to how their lower elevation schools are connected; via School District owned fiber.
- Current district fiber connected school network was built in partnership with county, CDOT and other local governments
- Plan has been developed to build the network and also pass community anchor institutions along the way and connect them as well.
- Pointed out that challenges to any potential DOLA funding would be that Jefferson County has NOT opted out of Senate Bill 152 and there is currently no county broadband plan

#### **2021 Objectives**

- Nate will support as needed to provide advice as appropriate. Clay can also provide limited support as requested

#### **Region 10 NWCCOG Coordination**

- Nate and Virgil continue to work together on cross regional projects and knowledge exchange
- NWCCOG will support connection between Region 10 network with Project THOR. We will sell them and do some bandwidth exchange based on actual need to respect their budgets

#### **2021 Objectives**

- The awarded DOLA grant to Region 10, CDOT's partner completing fiber in mid-late 2021 and Region 10 anticipating award of an EDA grant will make this project a reality by the end of 2021

**Conversation with Greg Etl**

- Greg asked about constructing fiber from I-76 from Sterling east to support Haxtun, Holyoke, Yuma, Eckley and Wray. This fiber would support Community Anchor Institution broadband, 911 backup, and education in these communities. It could also be used to support local ISPs to deliver broadband to residents and businesses.

**COVID-19 Statement**

- Limited face to face meetings with new communities are beginning to occur as are conversations. While this is not insurmountable, it does impede the expansion of broadband technical support in new communities in Northern Colorado area
- As things move to COVID-19 dial Level Green, I will be restarting travel and face to face meetings as needed.



**From:** [Jon Stavney](#)  
**To:** [Elaina West](#)  
**Subject:** FW: Thank you & Keep it up  
**Date:** Friday, May 21, 2021 9:45:27 AM

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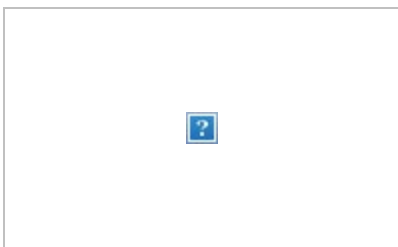
Elaina,

Please put this comment in my "file" for next time I have a review. Also, could you PDF and put in the packet?

## Jon Stavney

*Executive Director*

**Cell: 970 471-9050**



P.O. Box 2308  
249 Warren Avenue  
Silverthorne, CO 80498  
970 468-0295 x. 123  
[jstavney@nwccog.org](mailto:jstavney@nwccog.org)

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**From:** Keith Riesberg <kriesberg@wpgov.com>  
**Sent:** Thursday, May 20, 2021 8:35 AM  
**To:** Jon Stavney <jstavney@nwccog.org>  
**Subject:** Thank you & Keep it up

Warning! This message was sent from outside your organization and we are unable to verify the sender.


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Jon – I wanted to send you a quick email thanking you for your participation and guidance in the Fraser Town Manager recruitment yesterday during the interview panel on which I served. Your gentle guidance and questions helped everyone who participated in the process to consider different viewpoints as they considered the recruitment of this critical position.

I also wanted to pass along my appreciation for some of the recent articles you have written. Specifically the article on the importance of building relationships via coffee & donuts (I shared that with my finance director) and the article on fast/slow decision making. This article was very timely given the struggle our community is going through as we work to develop a workforce housing project that is receiving some opposition from the neighboring properties. While not everyone may like all of your articles, I appreciate that they encourage people to consider different view points or approaches to things. Sharing your knowledge or view points with others challenges our

communities and regions, which ultimately serves to make them better.

Keep up the good work you're doing for our region. If there is anything I can do to assist you, please don't hesitate to reach out.

  
**Keith Riesberg, ICMA-CM**  
Town Manager | Town of Winter Park  
50 Vasquez Rd. | P.O. Box 3327  
Winter Park, CO 80482  
970.726.8081 x207



April 26, 2021

**To:** Michael Wurzel, Sustainability Coordinator, Summit County Government

**Subject:** Summit Community Climate Action Plan: Forests



Michael,

As you know, a sub-committee to the Forest Health Task Force was formed to provide recommendations to Summit County on how to proceed with the forest component of the Summit Community Climate Action Plan. The group consists of members from the Forest Health Task Force, High Country Conservation Center, Summit County Open Space, Town of Frisco, and Town of Breckenridge Open Space. The group created a plan of action, conducted a series of expert interviews, and drafted recommendations.

The Forest Health Task Force has approved the following recommendations that we believe are critical to the success of forest carbon sequestration and storage, community-wide sustainability, and wildfire protection best practices.

### **Background**

Generally, the carbon sequestration of forests and other lands relates directly to the volume of biomass. The more and bigger the trees, the greater the carbon sequestration and storage potential. However, reducing biomass, or fuel loading, is currently the most widely applied method for decreasing wildfire hazard. The public is supportive of the goals of reducing wildfire hazard while increasing forest carbon sequestration and storage, which are seemingly, in conflict. However, we do not believe those goals are mutually exclusive. Moving forward, it is essential that forest management actions be carefully considered and designed to achieve these dual, community goals. The Forest Health Task Force recommends applying proven, sustainable approaches to wildfire hazard reduction and increasing carbon sequestration and storage in Summit County's forests.

### **Recommendations and Next Steps:**

1. Set-aside a percentage of 1A funds to augment biomass and reduce the carbon footprint of 1A funded wildfire hazard reduction projects. This could include, but is not limited to: tree planting in areas of lower fire hazard or existing burned areas, habitat improvement to encourage reforestation, use of forest products as durable goods, biochar, and biomass utilization.
2. To better prioritize forest treatment locations, establish a county-wide wildfire hazard reduction methodology based on geography, vegetation and urban conditions. *It's critical that funds don't drive projects with marginal or limited wildfire hazard benefits.*
3. Design projects for the equitable appropriation of 1A funding with more high value projects protecting the greatest number of people, homes, businesses and infrastructure per dollars spent.

4. Establish a credible forest carbon sequestration accounting system based on total biomass, current and future, for each project, with the long-term goal of a county-wide, multijurisdictional carbon accounting and forest health index. *An established accounting system acceptable to a wide variety of stakeholders, including the USFS, would be ideal.*
5. Take additional steps to reduce urban wildfire hazards, such as urban fuel breaks and fire resistant construction materials.
6. Put a citizen or staff representative from the Forest Health Task Force on the Wildfire Council to advocate for and oversee these recommendations over time.
7. Utilize the Forest Health Task Force to assist with these tasks as appropriate, including the evaluation of ways to reduce the carbon footprint of wildfire mitigation and the design of tree-planting and other carbon sequestration projects.

Respectfully,

Howard Hallman and Brad Piehl

Please contact Howard at (719) 491-1807 or [future1946@yahoo.com](mailto:future1946@yahoo.com) or Brad at (970) 406-0085 or [bpiehl@jw-associates.org](mailto:bpiehl@jw-associates.org) if you have questions.

# BUILDING RESILIENT COMMUNITIES

## COMMUNITY DRIVEN CHANGE AND CIVIC CAPACITY

Over the past two decades, there has been a distinct shift in thinking about where the impetus for adaptation and change should come from in neighborhoods, communities, and regions. Perhaps recognizing the limitations of top-down, externally-driven approaches, foundations, governments, and other civic actors now encourage and support community-driven responses to adaptive challenges such as health, education, housing, policing, and other public crises. Three premises inform this thinking about community-driven change:

- 1) It is more effective in making lasting progress;
- 2) It is more inclusive and egalitarian, therefore more democratic;
- 3) Communities with the capacity for community-driven change are observably more resilient and responsive to disruptions and challenges.

At its heart, community-driven change can be defined in terms of *shared power* between decision makers and community members, *multiple perspectives* on issues, strong *participation from diverse people*, a focus on *equitable outcomes*, and decision-making processes that are *equitable, authentic, and transparent*.

## WHAT IS THE CIVIC CAPACITY INDEX (CCI)?

The ***Civic Capacity Index*** is a research based measure of a community's civic capacity to respond to challenges and disruptions like the coronavirus. To create the CCI, we convened a panel of 34 experts from the U.S. and Canada with conceptual and experiential expertise related to civic capacity in terms of civic engagement, civic leadership development, and community building. We began with the question: Based on your experience and knowledge, *what would you see (in communities) if community-driven change is occurring?* We worked with the panel to connect and consolidate their knowledge and experience using a concept mapping process. We engaged the panel in brainstorming, sorting, clustering, analyzing, and mapping their responses to create a synthesis. In social science research terms, we were discovering the attributes of community-driven change, a critical aspect of theory-building. Ultimately, the panel identified 52 characteristics or descriptors of community-driven change and civic capacity.

The resulting items represent more than simply identifiable characteristics that can be measured in terms of presence or not; they provide benchmarks about what you would see if community-driven change is

occurring. This allows the CCI to be used to assess the relative presence of these characteristics, the crucial value of the instrument. The CCI asks respondents to assess whether and to what extent these characteristics are present in their communities.

As a result of this work, we have a broadly shared conception of civic capacity, its domains, and what it entails in practice. Communities and regions with a high capacity for community-driven change are characterized by:

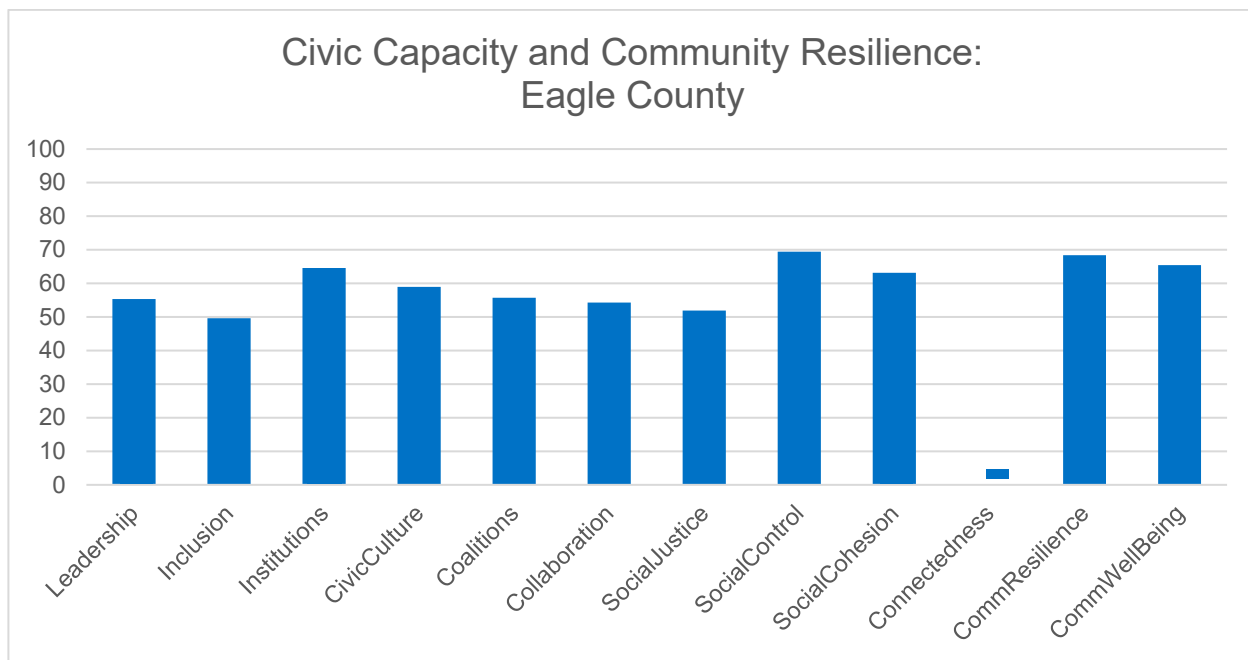
- a collective and pervasive capacity to exercise leadership for the common good from any part of the community or region;
- a willingness to confront overarching issues such as racism, discrimination, and social injustice that prevent real progress on other, substantive challenges;
- the commitment and support of authority figures and institutions for constructive civic engagement;
- a default civic culture that encourages civic engagement and the organic creation of coalitions that can work, learn, and act together in pursuit of the common good.

Through this study, we began to understand civic capacity as the *collective capacity of a social system* – neighborhoods, communities, regions – to respond to challenges and disruptions. Progress emerges from the interplay of these domains in particular situations on specific challenges. Civic capacity ebbs and flows manifesting differently in different times, situations, places, and on different issues. Each dimension represents a necessary but not sufficient aspect of civic capacity. The whole is greater than the parts. No community can deploy all of these qualities in every situation, though some can do so better than others. With knowledge of this concept and data from the CCI, civic actors can take advantage of existing civic capacity to make more progress on shared concerns, understand where it is lacking, and build resilience for the future.

## YOUR COMMUNITY PROFILE SUMMARY

### Who Responded ( $N = 35$ )

	<u>Sample</u>	<u>Eagle</u>
Age (mean/range)	45.77 (23-65)	31
Gender (% female)	85.5	44
Ethnicity		
% Black	0	.3
% Latinx	13	23
% White	72	62
Education (mean/range)	15.98 (12-20)	14.4
Income (median)	\$96,160	\$62,682
% involved in informal collaborations	90	
% formal leader	58	
% informal leader	45	



The graph above is your community's profile of various features of civic capacity, perceptions of social justice, collective efficacy, and community resilience and well-being. Note that Connectedness to Community was not assessed in this county. To see a brief description of each scale, hover your mouse over each bar. The graph is based on averages for all community members who completed the survey. The averages are on a scale from 0 to 100.

Based on a widely used measure of community well-being, interpret scores as follows:

- 0-40 = Suffering
- 40-60 = Struggling
- 60-70 = Maintaining
- 70-100 = Thriving

## Dialogue

- What do you find noteworthy or surprising about these results?
- What are your community's strengths in each of the domains? Weaknesses?
- What are specific areas that you believe will need attention in order to enhance your community's civic capacity to make progress on shared concerns?

## ENHANCING YOUR COMMUNITY'S CIVIC CAPACITY

Given the evidence that civic engagement may be more of an organic and emergent phenomenon, the central challenge of *civic leadership* is to systematically build *civic capacity* to create the conditions for *civic engagement* and then, mobilize it as needed. What is the work that needs to be done to build civic capacity in your community? What does your community need to do to take advantage of existing civic capacity and build it where it is lacking?

### Dialogue

- Based on this assessment so far, what are the central priorities for enhancing your community's civic capacity?
- Extending this assessment process, when you think about the future of your community, what concerns you the most?
- What makes progress difficult on these concerns?
- In what ways does the civic culture of your community help or hinder making progress on these concerns?
- In what ways does your existing civic capacity help address these concerns?
- What aspects of civic capacity will you need to develop to make more progress on these concerns?



## MOVING TO ACTION

The CCI can help communities discover how stakeholders can learn, plan, and act together more effectively. It helps inform, shape, and evaluate intervention strategies from governments, foundations, and other civic actors. With the help of the CCI, civic actors can take advantage of existing civic capacity, understand where it is lacking, and build resilience for the future:

- As *an assessment instrument*, the CCI can help communities assess their collective capacity to respond to current and future challenges as a starting place for building resilience;
- As *a diagnostic tool* the CCI can help policy makers understand the capacity of a community or region to absorb and manage resources directed towards recovery from the impacts of a disruption like the coronavirus;
- As *a framework for community-driven change*, the CCI can be used to design authentic, inclusive, and structured collaborative processes tailored to take advantage of existing civic capacity and building capacity where it is lacking. It can be used to monitor these interventions and refine them as needed to make progress;
- As *a framework for leadership development*, the CCI can help civic leadership development programs focus on the leadership capacities that help build civic capacity and collective efficacy;
- As *an evaluation measure*, the CCI provides a common reference for assessing the impact of collaborative problem-solving processes and civic capacity building initiatives;

Civic capacity, as we learned through our research, is dynamic, not static or irreversible. It can be built or rejuvenated even when historical legacy works against it. Well-conceived initiatives can augment the collective capacity of a community to address public challenges. The necessary spark for this work may come from a failure to respond to a crisis or from imaginative leadership.

The characteristics of civic capacity described earlier provide a range of possibilities for this work: developing civic leadership that can catalyze and facilitate concerted action; learning to confront and work with racism and injustice; constructing intermediary organizations that facilitate civic engagement; connecting the “grassroots” with the “grasstops;” strengthening community networks; and learning how to work, learn, and act together.

United States Senate  
WASHINGTON, DC 20510-0609

April 16, 2021

The Honorable Janet Yellen  
Secretary  
U.S. Department of Treasury  
1500 Pennsylvania Avenue NW, Room 3134  
Washington, DC 20220

Dear Secretary Yellen:

We write to ask that you consider local government leaders' requests for clarity and flexibility as the Treasury Department develops its guidance for the American Rescue Plan (ARP) Coronavirus State and Local Fiscal Recovery Fund.

We recently met with more than two hundred county commissioners, mayors, and council members from Colorado Counties Incorporated (CCI) and the Colorado Municipal League (CML) about the ARP. During this meeting, the participants expressed appreciation about the ARP's Coronavirus State and Local Fiscal Recovery Fund. Nonetheless, they also had concerns about how Treasury will allow them to spend these funds. We ask that you consider their views as you develop guidance for local governments' use of these funds.

- **Local governments should be given maximum flexibility to meet their communities' specific needs.** After experiencing challenges navigating guidance for the Coronavirus Relief Fund (CRF) provided in the CARES Act last spring, CCI and CML members underscore the need for greater flexibility for the use of ARP funds. Guidance for ARP funds should be as clear and minimally restrictive as possible, with eligible expenditures encompassing the widespread health and economic consequences of COVID-19, including unavoidable revenue shortfalls resulting from federal, state, and local measures to contain the spread of COVID-19. If additional restrictions must be added, Treasury should identify new restrictions clearly and specifically in guidance.
- **Funding should be allowed to satisfy non-federal matching requirements to address the far-reaching effects of COVID-19.** Local governments would like maximum flexibility to match and pool money from existing funding sources at the federal, state, and local levels with ARP funds to advance projects that will help communities recover from the pandemic. For example, the CARES Act allowed local governments to use CRF dollars towards the non-federal matching requirements for the Federal Emergency Management Agency's (FEMA) Stafford Act. This flexibility freed up existing local government resources to respond to COVID-19 and the pressing needs of local residents and communities. Similar guidance for ARP state and local funds will allow dollars to be better leveraged through partnerships with local, state, and private partners at a regional level.

- **Emergency funding should be fair and appropriate for every local government.** The ARP gives Treasury discretion to determine which non-entitlement units of government are eligible for direct assistance, creating uncertainty and concern among these local governments about their eligibility for funds. Treasury should use its discretion to the fullest extent practicable to ensure that all local governments, regardless of size, receive fair and appropriate emergency funding.
- **Entanglement of state and local funding should be minimized.** Treasury must provide clear and unambiguous guidance to state, county, and local governments, clearly outlining allowable uses of funds as well as any limitations. Additionally, Treasury should make clear that ARP funds are intended to supplement, not replace, existing federal and state funding that goes to local governments.
- **Clear guidance should be delivered as quickly as possible in a manner that does not require subsequent revisions.** This will avoid the substantial challenges and uncertainty local governments experienced in navigating lagging, frequently changing CARES Act CRF guidance.

We were proud to support the American Rescue Plan and look forward to working with the Department of Treasury on its implementation to ensure ARP's benefits reach every Coloradan and every American.

Thank you for your consideration.

Sincerely,



Michael F. Bennet  
United States Senator



John Hickenlooper  
United States Senator



# Northwest Colorado Council of Governments

## Economic Development District (EDD) Board Meeting

March 25, 2021

Conference Call Only ("Present" means on the call")

### **Council & EDD Board Members Present:**

Alyssa Shenk, Town of Snowmass Village  
Chris Romer, Vail Valley Partnership  
Coby Corkel, Jackson County  
Corry Mihm, Summit Prosperity Initiative  
DiAnn Butler, Grand County EDD  
Jessica Valand, CDLE  
John Bristol, Steamboat Springs Chamber  
Josh Blanchard, Summit County  
Mark Hoblitzell, CDLE  
Melanie Leaverton, Jackson County Tourism

### **Others Present:**

Erin McCuskey, SBDC  
Gusty Kanakis, Town of Gypsum  
Jamie Hackbarth, EDA  
Watkins Fulk-Gray, Town of Basalt  
Carolyn Tucker, CDLE  
Christina Oxley, CDLE  
Trent Thompson, EDA  
Whitney Milek, North Park Chamber of Commerce

### **NWCCOG Staff:**

Elaina West  
Jeff Andrews  
Jon Stavney  
Nate Walowitz  
Rachel Lunney

### **Call to Order:**

DiAnn Butler, EDD Chair, called the Economic Development District (EDD) Board meeting to order at 12:31pm. Roundtable introductions were completed, and a quorum was present for the group.

### **EDA Denver Regional Office - Trent Thompson, Economic Development Representative; Jamie Hackbarth, Deputy Economic Development Representative**

Trent and Jamie's presentation is available on our website: <http://nwccog.org/about/meetings/>.

### **CEDS 5-Year Update**

Rachel's SWOT presentation is available on our website: <http://nwccog.org/about/meetings/>. The CEDS is due to the EDA on October 1, 2021. The EDD Board needs to approve the final CEDS by the July 8<sup>th</sup> meeting. It will then be posted around July 19<sup>th</sup> and be open for public comment for 30 days. Rachel asked the board to send her any feedback by the end of May 2021. The group decided that a survey is unnecessary and to instead talk one on one with stakeholders. Chris Romer offered to be the Eagle County stakeholder; Corry Mihm offered to be the Summit County Stakeholder; DiAnn Butler offered to be Grand County's stakeholder; Melanie offered to be the stakeholder for Jackson County; and the group recommended Patti Clapper as Pitkin County's stakeholder. Jeff Andrews will reach out to see if Patti is interested in the commitment. Jeff will follow up with the board and stakeholders.

The group offered a few suggestions on the call: immigration (permanent guest worker program, work visas), water resources as a weakness, increased air service and leveraging distribution and fulfillment opportunities (Pitkin, Eagle, and Hayden), pandemics generally (relation to climate change as these events may become more common when environmental conditions shift, along with travel impacts/demand/occupancy management), and with growth may lead to increase low-wage service sector employment (the more we can attract and diversify- the more demand it creates for bars/coffee shops/restaurants/breweries, etc.).

### **Workforce Update, Jessica Valand, Regional Director, Northwest & Rural Resort Workforce Regions, CDLE**

Jessica's Workforce Update can be found on the NWCCOG website here: <http://nwccog.org/about/meetings/>.

### **ECE Report Next Steps**

Jon shared report from packet as a potentially valuable resource for the board: <http://nwccog.org/about/meetings/>.

**New Business:**

The Routt County transition could take longer than originally anticipated. The decision to move forward has not yet been made.

**Adjournment:**

***M/S: Alyssa Shenk/Chris Romer*** adjourned the EDD meeting at 2:10 pm.

***Passed: Yes***

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DiAnn Butler, EDD Chair

---

Date



# MEMORANDUM

**To:** NWCCOG Economic Development District Board of Directors  
**From:** Rachel Lunney, Economic Development Director  
**Date:** May 17, 2021  
**Re:** CEDS 5-Year Update: Regional Action Plan

---

We are making great progress on our CEDS 5-year update. We have begun preliminary data collection and analysis, gathered and analyzed existing local plans, participated in on-going current planning process and stakeholder engagement sessions/meetings, and have conducted a regional SWOT analysis. Thank you all for your participation and input thus far. Information on the CEDS 5-year update including the elements mentioned above can be found [HERE](#).

Now we are ready to get into the action-oriented part of the CEDS: the Regional Action Plan. The regional action plan should flow from the SWOT analysis, and should be consistent with other local, state, and regional plans in our region. As a starting point, we will use the main strategic areas from the current CEDS regional action plan (with the exception of changing "Business" to "Economy") of:

- Workforce
- Economy
- Community
- Resiliency

Current regional action plan can be found [HERE](#). As a starting point / basis for the discussion, a draft framework for the regional action plan has been developed, informed by the work that has been done thus far mentioned above. This is very much a DRAFT, and your input is being sought. The draft framework is attached to this memo.

We will be having an in-depth discussion on the regional action plan at the Thursday, May 27 EDD board meeting which begins at 12:30 p.m. After reviewing the draft framework, please come prepared to answer the following (if you cannot attend please email your feedback to [rtuyn@nwccog.org](mailto:rtuyn@nwccog.org)):

- What's missing from your community's perspective?
- For each strategic priority area, what is one action item your town/county is currently working on or engaged in?
- For each strategic priority area, what is one action item you think would further the goals for your community in that area over the next 5 years?

Our objective is to build a successful action plan which focuses on regionally-driven strategic priorities that aim to bring the prosperity aspirations of the region's stakeholders to fruition. We are looking forward to your input.

**NWCCOG Economic Development District**  
**CEDS 5-Year Update**  
**Draft Regional Action Plan Framework [DRAFT\_5.17.21]**

**VISION:**

NWCCOG Economic Development District is a regional leader, working cooperatively with its partners and stakeholders to cultivate resilience and vitality to enhance the economic conditions so that we can strategically position our region for a prosperous future.

**WORKFORCE**

GOAL: Cultivate a workforce whose needs are met, and that can meet the needs of the regional economy

Objectives:

- Build capacity in and support the needs of our workforce
- Foster an environment that supports the health and well-being of our workforce
- Advocate for efforts towards creating jobs that pay a wage on par with the region's high cost of living

Strategies:

- Support programs which aim to increase the availability and affordability of housing for the workforce
- Support efforts to create high-quality, good paying jobs that are on par with the region's high cost of living
- Support efforts to provide services that meet the needs of the workforce including childcare, healthcare, transportation, and mental health services
- Seek ways to network, support and partner with other organizations on workforce development efforts including education, training, career pathways

**ECONOMY**

GOAL: Cultivate a diversified, stable, balanced, sustainable, vibrant economy

Objectives:

- Build capacity in our existing businesses to be strong and sustainable
- Encourage and support development of new businesses in new industries
- Foster creation of high quality jobs

Strategies:

- Connect businesses and entrepreneurs with resources and information.
- Support and build the capacity of existing businesses
- Support and build capacity in all key industries in the region
- Support and build capacity in entrepreneurship
- Promote positive vision for the region

**COMMUNITY**

GOAL: Steward a unique community character and high quality of life attractive to all facets of the region including residents, business owners, entrepreneurs, and visitors

Objectives:

- Cultivate programs, policies, efforts that seek to preserve the region's unique community character
- Practice good stewardship of the region's natural environment and natural assets

Strategies:

- Cultivate placemaking, providing desirable places to live and recreate which include housing for all facets of the population, goods and services needed to retain and attract talent, and amenities to attract visitors and tourists
- Support efforts to strengthen community infrastructure including broadband, transportation systems, healthcare facilities, mental health services, educational opportunities, and community amenities

**RESILIENCY**

**GOAL: Foster a regional economy that has the capacity to recover from, withstand, and avoid adverse conditions**

Objectives:

- Support programs that provide the building blocks of economic prosperity including innovation, diversity, inclusion, collaboration, cooperation, creativity, communication, and optimism
- Encourage diversity in industries and jobs
- Prepare for and develop recovery strategies for natural disasters, economic shocks, and their aftermaths

Strategies:

- Maintain strong partnerships between regional economic development stakeholders to share problems, data, stories and solutions
- Encourage opportunities for community collaboration with respect to wildfire preparedness; mitigation
- Develop prevention and resiliency plans for natural disasters and economic shocks
- Provide forum for regional collaboration and partnership building among regional stakeholders, state and federal partners, other community partners



# U.S. Census Bureau Data Tools

Updated: 2/3/2021

## ACS Information Guide

The American Community Survey (ACS) Information Guide is a comprehensive guide to all things ACS, covering everything from the historical origins of the ACS, to subjects and data products, and data user resources like where to find more in-depth information and help.

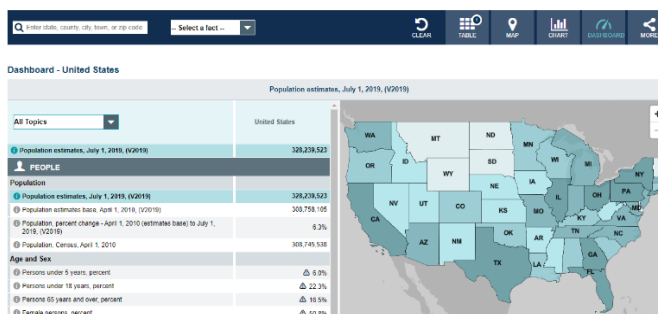
[https://www.census.gov/content/dam/Census/programs-surveys/acs/about/ACS\\_Information\\_Guide.pdf](https://www.census.gov/content/dam/Census/programs-surveys/acs/about/ACS_Information_Guide.pdf)



## QuickFacts

QuickFacts provides statistics for all states and counties, and for cities and towns with a population of 5,000 or more.

<http://www.census.gov/quickfacts>



## Narrative Profiles

Narrative Profiles are short, analytic reports derived from the ACS 5-year estimates. Each Narrative Profile covers 15 different topics and provides information to display highlights of select estimates for selected geographic areas.

<https://www.census.gov/acs/data/data-tables-and-tools/>

**American Community Survey**

**Narrative Profiles**

Narrative Profiles are short, analytic reports derived from the ACS 5-year estimates. Each Narrative Profile covers 15 different topic areas and provides text and bar charts to display highlights of selected social, economic, housing and demographic estimates for a selected geographic area.

2019

2015-2019 ACS 5-Year Narrative Profile

Select a Geography Type

- ☒ Nation
- ☐ County
- ☐ State
- ☐ Place
- ☐ Census Tract
- ☐ ZIP Code Tabulation Area
- ☐ Metropolitan/Micropolitan Statistical Area
- ☐ American Indian Area/Alaska Native Area/Hawaiian Home Land

Selected Geography: United States

[GET NARRATIVE PROFILE](#)

## Data.Census.gov

The goal of data.census.gov is to improve the customer experience by making data available from one centralized place so that data users spend less time searching for data and content, and more time using it.

<https://data.census.gov/cedsci/>

**Resources:** <https://www.census.gov/data/what-is-data-census-gov.html>

**Census Academy:**

<https://www.census.gov/data/academy.html>

**data.census.gov Resources**

The vision for data.census.gov is to improve the customer experience by making data available from one centralized place so that data users spend less time searching for data and content, and more time using it.

[data.census.gov](#)

[Census API Developers](#)

[Microdata Access](#)

**What's New**

**News and Updates**

Find out the latest news about data.census.gov and the Census API, including the most recent data releases and what you can expect to see in the coming months.