



2020 BUDGET

FINAL VERSION FOR COUNCIL

Approved: December 5, 2019



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Letter from Executive Director & Fiscal Officer

2020 BUDGET (October 2019)

Welcome to the proposed 2020 Budget for the Northwest Colorado Council of Governments, presented at the October meeting and to be approved at the December meeting as required by Article V of the Amended and Restated Bylaws of the Northwest Colorado Council of Governments.

Payroll: The 2019 budget proposes a 5% wage increase made up of a 2.1% COLA increase (reflects the “2019” Denver-Boulder-Greely Consumer Price Index calculated by the Department of Labor, months ending in July 2019) and up to an additional 2.9% merit increase per employee. Our primary asset is our people. The value we deliver through services is a direct result of their efforts. We continue to attract and retain quality employees in a very competitive market. We put considerable time into training. Compared to many of the nearby local governments we serve, our wage and benefit packages lag. We make up for it in a wider variety of benefits and workplace culture.

General Administration: CDOT approved our Indirect Rate of 15% for 2020 on September 11 finding that it in compliance with 2 CFR 200. The 15% indirect rate includes all the Office Manager’s time as well as a portion of the in-house fiscal position and a proportion of Executive Director time to reflect general management obligations of that position. The 2020 Indirect budget totals \$353,456 and represents 4.08% of the total budget. Rent for each program was increased 3% again year to bolster the fund balance for the aging NWCCOG office building. After mortgage, CAM and planned maintenance, this will increase the Building fund balance to \$88,195 by the end of 2020. Ideally it would be \$100,000 - \$150,000 to cover any major assessments on the building. We are managing a staffing expansion in three departments by leasing space across the common area for the Energy Program to move into. There will be some remodel costs as we adjust.

Dues: The projected 2020 Member Dues (jurisdictions confirm participation by December 1) are \$298,547, up from \$273,000 in 2019. Calculations for dues NWCCOG were increased for 2020 to reflect a 8.3% increase in revenues following a vote of approval from NWCCOG Council at the August Meeting. Combined with Indirect and fees for service from the Elevator Program, dues are the “General Fund” of NWCCOG. Note that revenues transferred from the Elevator Inspection Program balance the Regional Business budget and “cover” most of the local match required to for the Broadband Director position. Note that QQ projected dues for 2020 are estimated at \$160,565. This is most of the QQ operating budget. QQ also keeps a \$100,000 Legal Defense Fund balance and continues to build on beginning fund balance. The only municipality in Region 12 that is not a NWCCOG member is Silverthorne.

Leverage: One of the primary values of membership in NWCCOG is the ability of the organization each year to leverage Regional Business Dues as matching funds for grant programs which require it. Member dues represent a single digit fraction of the overall NWCCOG budget but this “local match” is required for NWCCOG to qualify for a number of grants and key programs listed below. For 2020, the following estimated amounts are submitted for approval with the budget:

Alpine AAA	\$ 34,537 - cash
Broadband Grant	\$ 70,000 - cash
Economic Development District	\$ 47,500 - cash
Watershed Services	\$ 7,000 – cash
DOLA BB Program Grant	\$ 15,300 – ED in kind
DOLA COG Grant	\$ 6,000 – ED & EDD in kind

TOTAL

\$180,337 (60% of Dues)

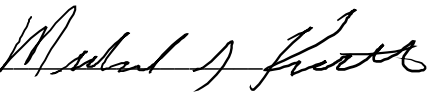
The 2020 budget does not need to transfer any of the Unreserved Fund balance to support any of the NWCCOG programs. The Bylaws require Restricted Emergency Reserve Account to be 10% of the current year's internal programs' projected revenues, which is \$7,235,754. The balance of the reserve fund is estimated to be \$871,264 at the beginning of 2020 and is anticipated to be \$996,520 at the end of 2020 which equals 13.77% of the internal program budgeted revenues.

We feel Confident that the 2020 budget continues NWCCOG's commitment to provide high-quality, cost effective services to our members.

Jon Stavney Executive Director



Michael Kurth, Fiscal Officer



Additional NWCCOG Budget Narrative from the Executive Director

The bulk of the revenues at NWCCOG come from narrowly targeted funding streams from federal and state programs or grants, each of which is managed by a different state or federal department or agency, and only permissible for specific uses within specifically tailored programs at NWCCOG designed around a nexus of services needed across the region and the boundaries of that funding stream. NWCCOG programs work with approximately eight different federal agencies and nine different state agencies. This is one reason for so many specialized departments and programs, and many silos of expertise built upon the scope, guidelines and criteria of those funding streams.

The Energy Program receives an allotment of dollars for a fiscal year and must tailor staffing and the number of jobs around utilizing those allotted dollars. The Northwest All Hazards Emergency Management Region and the Northwest Healthcare Coalition have a somewhat similar situation as the total grant to the region is defined tri-annually and annually respectively. The Economic Development District receives annual funding from the Economic Development Administration to run the program, but must apply for grants for specific projects. The Northwest Loan Fund is annually allotted monies by the state on an as requested basis and is only distributed those dollars as it closes on qualified loans. Staffing for NLF is paid from a 16% administrative fee allowed for each loan.

Programs at the AAAA are funded by federal dollars through the Older Americans Act and state dollars through the State Funding for Senior Services. The RSVP grant is federally funded through the Corporation for National and Community Service and the SHIP Medicare program is funded through a small state grant (funds less than 25% of the program) and AAAA state funding. Some of the support for people over 60 years of age is directly provided by AAAA, but much of it is subcontracted to providers within the region, many of whom bring additional funds to the programs for services such as congregate meals, home delivered meals and legal assistance. These are all funded through the annual federal budget process.

The Elevator Inspection Program is the only fully fee-for-service program at NWCCOG and supplements the Regional Business and Broadband programs. The Energy Program in 2018 continued to expand two programs which are fee-for-service. These funds were less than 15% of the program in 2017 and remained within the Weatherization overall budget. The goal is to increase these fee-for-service programs to stabilize and diversify the program to counter the fluctuations of annual federal appropriations to WAP.

Most of the programs above pay into the indirect fund to help cover the general costs of managing NWCCOG, the office manager, copier, payroll, accounting, audits and other costs that would be onerous to track and bill out to specific departments. This indirect calculation is re-approved annually by a state and a federal agency. Watershed Services, and QQ, with contract staff that are out of the NWCCOG office pay a lesser amount into Indirect as a fee. Indirect is not allowed by the NWAHEMR grant requirements, so that group contracts directly with Summit Bookkeeping for accounting, and with the NWCCOG auditor for those services. The Healthcare Collaborative grant allows for an administrative fee, which was proposed and accepted annually as 10% of the grant.

These are quite different models than most of our member jurisdictions (municipalities and counties) which collect sales or property taxes and then have relatively broad latitude for prioritizing and distributing those funds across departments. Some of those county and municipal departments may charge fees for service which may or may not cover the cost of running that department and may or may not just return to the general fund. The closest analogue to most of our programs is for municipalities with designated Enterprise Funds in which a specific service (water, wastewater or other utility) must build a fee structure for revenues to balance against expenses.



History & Mission Statement

2020 BUDGET

HISTORY

Northwest Colorado Council of Governments was established as Colorado Planning and Management Region XII in 1972 by Executive Order of the Governor in response to the Federal Intergovernmental Cooperation Act of 1968. Regional, multi-jurisdictional planning was encouraged as a means to avoid overlap, duplication, and competition between local planning activities and to coordinate planning and management of certain activities at a regional level. Today, NWCCOG core programs serve a five-county region including Eagle, Grand, Jackson, Pitkin, and Summit Counties and 19 municipalities therein. Additional members from outside Region XII include the Cities of Glenwood Springs and Steamboat Springs. Many programs serve customer bases larger than Region 12, some serving as many as 9 counties, for various reasons – including critical mass and opportunity.

MISSION STATEMENT

The purpose of Northwest Colorado Council of Governments is to be responsive to our members' needs and interests by providing guidance and assistance in problem solving, information sharing, and partnership building, advocating members' interests and needs with local, state, and federal entities and providing quality services that are relevant, effective, and efficient.



2019 NWCCOG Council Members

2020 BUDGET

COUNTIES

Eagle
Grand
Jackson
Pitkin
Summit

REPRESENTATIVES

Jeanne McQueeney
Kristen Manguso
Coby Corkle
Patti Clapper
Karn Stiegelmeier

ALTERNATE

Jeff Shroll
Richard Cimino
Dan Manville
Steve Child
Elisabeth Lawrence

MUNICIPALITIES

Aspen
Avon
Basalt
Blue River
Breckenridge
Dillon
Eagle
Fraser
Frisco
Glenwood Springs
Granby
Grand Lake
Gypsum
Hot Sulphur Springs
Kremmling
Minturn
Montezuma
Red Cliff
Snowmass Village
Steamboat Springs
Vail
Walden
Winter Park

REPRESENTATIVES

Ward Hauenstein
Jennie Fancher
William Infante
Toby Babich
Brian Waldes
Carolyn Skowyra
Anne McKibbin
Andy Miller
Deborah Shaner
Matt Langhorst
Aaron Blair
Jim Peterson
Jeremy Rietmann
Robert McVay
vacant
Matt Scherr
vacant
Duke Gerber
Alyssa Shenk
Heather Sloop
Greg Clifton
Jo McQueary
Keith Riesberg

ALTERNATE

Skippy Mesirow
Sarah Smith Hymes
Watkins Fulk-Gray
Michelle Eddy
Eric Mamula
Renee Imamura
Brandy Reitter
Jeff Durbin
Nancy Kerry
Jenn Ooton
vacant
Jim White
Lana Bryce
Christene Lee
vacant
George Brodin
vacant
Jake Spears
Bob Sirkus
Ginger Scott
Patty McKenny
Sherry Cure
James Shockey



2020 Fiscal Management

2020 BUDGET

Program Categorization:

Internal Programs:

Internal programs are managed by NWCCOG employees. NWCCOG is the sponsoring agency for Alpine Area Agency on Aging (Alpine AAA), Elevator Inspection Program (EIP), Energy Management, Regional Business (RB), Economic Development District (EDD), and Regional Transportation Coordinating Council (RTCC). These "internally" sponsored programs are included in the NWCCOG annual audit and share administrative costs through the application of an indirect cost rate.

External Programs:

NWCCOG enters into agreements for the provision of office space and services with external programs that can benefit through co-location and shared usage of NWCCOG resources. Most external programs are coordinated by contract staff rather than employees with benefits. The NWCCOG Foundation, Inc. is administered by NWCCOG, but its administrative costs are covered by a 5% administrative rate assessed annually *to active accounts* rather than by an indirect cost rate. The NWCCOG Foundation's 5% administrative fee may be waived for NWCCOG programs that are partnering with the Foundation on projects. NWCCOG is the designated fiscal agent for the Northwest All Hazards Emergency Management Region (NWAHEMR) whose grant does not allow indirect, and the Northwest Colorado Healthcare Coalition for which we negotiated a 10% administrative fee as well as the Northwest Loan Fund (NLF) which pays the same indirect as internal programs. Federal granting sources for the NWAHEMR do not allow reimbursement for expenses based on an indirect cost rate so all expenses are individually calculated and direct billed. NWCCOG also serves as the fiscal agent for the Water Quality/Quantity Committee (QQ), Watershed Services, and the Summit Water Quality Committee (SWQC) which are each charged an administrative fee which is somewhat less than the indirect fee charged to programs.

Fiscal Philosophy:

NWCCOG will operate common cost centers such as motor pool, arrange for leasing and/or purchasing of equipment, cars, phone systems, fax machines, copiers, postal machines, etc. to meet the needs of both internal and external program staff. Actual costs for the use of the equipment and services will be charged directly to programs whenever it is efficient for NWCCOG staff to do so.



Annual Dues Assessment Policy

2020 BUDGET

1. DUES ASSESSMENT: Members of the Northwest Colorado Council of Governments shall pay annual dues assessment for services. In recognition of the mandatory nature of regional delivery of many of NWCCOG's services and the matching fund requirements for these services, the NWCCOG has created dues assessment policies to ensure the equitable distribution of member assessment obligations.

2. CALCULATION AND APPROVAL OF TOTAL ANNUAL DUES ASSESSMENT: The proposed total annual dues assessment will be adjusted by the latest available population estimates and assessed valuation and a factor calculation for each. The proposed total dues assessment shall be calculated by adding the individual jurisdictions' dues amounts together. The proposed total annual dues assessment will be presented to the membership for approval at the July Council meeting when Population numbers are available, or no later than the August meeting for approval.

3. INDIVIDUAL MEMBER JURISDICTION ASSESSMENT: The dues assessment for each Member Jurisdiction will be calculated using a formula applying a dollar multiplier on population and percent of mills multiplier on assessed valuation as approved by the NWCCOG Council. Assessed valuation amounts will be the most recent annual report produced by the State of Colorado, Division of Property Taxation. Population numbers will be the latest available estimates from the State Demographer's Office.

4. ANNUAL CONFIRMATION OF DUES ASSESSMENT: The dues calculation shall be reviewed and approved by the NWCCOG Council at either the July or August meeting (depending on availability of population numbers from the State Demographers Office. By August 31st, NWCCOG shall send notices to each Member Jurisdiction stating the amount of the next calendar year's annual assessment for services, including a confirmation of that annual assessment. The confirmation of intention to pay the assessment must be received by NWCCOG by December 1st.

5. PAYMENT OF DUES ASSESSMENT: Dues Assessments are billed in early January and due and payable on an annual basis by February 28th. All members who have fulfilled their dues assessment responsibilities by this date will be considered "current" and thereby eligible for all Council rights, privileges, and services for the calendar year. New members jurisdictions may join at any time and pay that years full dues based on the same calculations as other members.

6. NON-PAYMENT OF DUES ASSESSMENT: If any members' dues payment is more than 20 days delinquent, the Council Chair shall send written notice to each Member Jurisdiction within the county where such delinquent member is located, setting forth in detail the amount of said delinquency and permitting all Member Jurisdictions within that county to collectively contribute the amount of the delinquency. If, at the next regular meeting it is determined that the amount of the delinquency will be contributed by the other members, then the delinquent member shall be deemed to be current. If the amount of the delinquency will not be covered by the other members, then the delinquent member will not be eligible for any membership rights, privileges, and services.

7. REQUIRED WITHDRAWAL FROM NWCCOG: In the event of a member's non-payment of dues the Council may by majority vote require that the non-paying member withdraw from NWCCOG in accordance with the procedures set forth in Article III, 303 of the Articles of Incorporation. Failure to comply with Article III, 303 of the Articles of Incorporation and Article IV, 5 and 6 of the Bylaws may result in the Council taking action to discontinue services and all other rights and privileges of membership to the delinquent Member Jurisdiction.

County	2020 NWCCOG DUES	2020 Q/Q DUES	2020 TOTAL DUES	Signature to confirm jurisdiction's intent to participate in 2020
Eagle County	\$70,070	\$22,809	\$92,879	
Grand County	\$16,542	\$22,809	\$39,351	
Gunnison County	n/a	\$5,305	\$5,305	
Jackson County	\$1,515	n/a	\$1,515	
Lake County	\$6,553	n/a	\$6,553	
Park County	n/a	n/a	\$0	
Pitkin County	\$49,131	\$22,809	\$71,940	
Summit County	\$40,397	\$22,809	\$63,206	
Municipality				
Aspen	\$24,609	\$7,214	\$31,823	
Avon	\$6,338	n/a	\$6,338	
Basalt (Eagle & Pitkin)	\$4,334	\$1,326	\$5,660	
Blue River	\$1,030	n/a	\$1,030	
Breckenridge	\$9,955	\$5,570	\$15,525	
Carbondale	\$5,362	\$3,448	\$8,810	
Crested Butte	n/a	\$1,591	\$1,591	
Dillon	\$1,411	\$796	\$2,207	
Eagle	\$5,245	\$1,857	\$7,102	
Fraser	\$1,231	\$743	\$1,974	
Frisco	\$4,223	\$1,857	\$6,080	
Glenwood Springs	\$8,138	n/a	\$8,138	
Granby	\$1,737	\$743	\$2,480	
Grand Lake	\$779	\$743	\$1,522	
Gypsum	\$5,600	\$2,122	\$7,722	
Hayden	\$1,297	n/a	\$1,297	
Hot Sulphur Springs	\$482	\$212	\$694	
Kremmling	\$933	\$1,061	\$1,994	
Leadville	\$1,833	n/a	\$1,833	
Minturn	\$916	\$690	\$1,606	
Montezuma	\$62	n/a	\$62	
Red Cliff	\$198	n/a	\$198	
Silverthorne	\$5,013	\$1,804	\$6,817	
Snowmass Village	\$7,683	n/a	\$7,683	
Steamboat Springs	\$15,759	\$2,652	\$18,411	
Vail	\$17,938	\$6,631	\$24,569	
Walden	\$370	n/a	\$370	
Winter Park	\$1,918	\$1,326	\$3,244	
Yampa	n/a	\$212	\$212	
Districts & Associations				
19 Water & Sanitation Districts	n/a	\$11,773	\$11,773	
2 Associations	n/a	\$4,243	\$4,243	
Total Dues	\$318,601.51	\$155,153	\$473,754.20	



2020 Indirect Cost Rate

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Introduction: Cost effectiveness is a key component to the viability of any Council of Governments. Programs sponsored by NWCCOG must be able to make more effective use of their administrative dollars by sharing operational systems than a comparable stand-alone operation. An example of this shared program cost savings is the annual audit, which covers all NWCCOG program areas, and is bid and administered once for all of these entities rather than multiple times on an individual program basis. Other costs that follow this pattern include office supplies, the copy machine, the phone system, equipment repairs, and some organizational staff time in the positions of Executive Director, Administrative Assistant, and Fiscal Office.

Support Areas: The 2020 Indirect Cost Center is comprised of support services, which provide fiscal accountability, communication services, and basic office functions.

Fiscal: Includes the book keeping and general fiscal management services of the Fiscal Officer, and Fiscal Assistant as well as audit expense, accounting software support, and check printing.

Telephone: Includes office telephone equipment, line expenses, and service charges.

Office: Includes 100% of the Administrative Assistant’s time (1FTE), including oversight of programs such as safety, wellness, benefits management. Other expenses include office supplies, office equipment rentals and maintenance, copier lease, etc.

Management: Includes all Executive Director time related to internal management of NWCCOG including human resources, building, motor pool and other matters of general organizational concern not specific to a program as well as general management including individual program support and employee performance evaluation. Occasionally the ED will charge hours of extended focus on a specific program. The intent of this is to allow the bulk of ED time to be charged to Regional Business with a focus on delivering value outward to the membership.

Insurance: Includes General Liability, Errors and Omissions, and Property.

Methodology: Indirect costs are shared, pro-rata, by NWCCOG programs. Each contributes to these costs based on that program’s total salaries and wages. The percentage applied is determined by averaging the prior four audited fiscal years’ indirect costs as a percentage of the total salaries as shown below:

Application of Four-Year Averaging Factor:

YEAR	RATE
2020	15.00
2019	15.00
2018	12.08
2017	12.92
Four Year Total	55.00
Four Year Average	13.75%

Indirect

	FUND BALANCE-BEGIN	637	(25,920)	(45,872)	(45,872)	(17,505)
					Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
2200	CARRY-OVER					
4540	OTHER INCOME	8,402	4,516	5,000	2,000	19,036
4550	INTERNAL INDIRECT REVENUE	197,673	199,548	285,064	297,000	316,779
4560	EXTERNAL INDIRECT REVENUE	9,190	33,556	27,245	41,000	17,196
	TOTAL REVENUES	215,265	237,620	317,309	340,000	353,011
6110	SALARIES - EXECUTIVE DIRECTOR	6,480	-	32,139	25,000	33,746
6121	SALARIES - PROGRAM STAFF	-	-	-	24	-
6131	SALARIES - OFFICE SUPPORT	51,684	44,933	46,934	59,644	54,731
6141	SALARIES - FISCAL	-	35,134	26,951	23,000	32,651
6210	TAXES & BENEFITS	26,542	27,570	28,993	44,000	42,049
6310	FLEX PLAN ADMIN	977	927	1,500	1,000	1,500
6311	BACKGROUND CHECK	-	-	-	-	-
6330	EE TRAINING EXPENS	-	-	-	-	-
6420	FISCAL OFFICER CONTRACT	35,100	29,883	31,409	31,674	32,340
6421	FISCAL ASSISTANT EXPENSE	-	-	-	10,000	-
6430	LEGAL EXPENSE	983	-	-	332	500
6440	AUDIT SERVICES	20,600	20,315	24,000	20,950	23,000
6510	CONTRACT SERVICES- GENERAL	11,267	4,468	6,000	6,700	8,000
6610	OFFICE SUPPLIES	7,359	6,256	7,000	10,300	11,000
6640	POSTAGE	256	1,349	250	519	500
6650	PRINTING & PUBLICATION	643	-	100	50	100
6660	ADVERTISING	873	-	-	2,000	2,000
6670	INTERNET/WEB SITE ADMIN	5,013	6,019	7,000	4,500	7,000
6680	DUES & SUBSCRIPTIONS	2,001	5,242	6,500	4,536	7,500
6690	COPIER CHARGES	1,054	941	900	1,023	1,200
6720	RENT	19,814	18,041	16,153	17,931	\$16,839
6730	TELEPHONE	13,025	12,276	13,500	14,000	14,000
6750	OFFICE REPAIRS, JANITOR & MAINT.	600	998	1,500	750	1,500
6760	INSURANCE	13,428	12,613	13,000	12,000	15,000
6800	EQUIP. MAINT. & REPAIRS	3,710	-	1,500	1,800	2,000
6830	EQUIPMENT LEASE - Copier	15,111	17,524	16,500	16,000	17,000
6830	EQUIPMENT LEASE - Postage	-	-	1,750	1,800	1,800
6840	TOOLS & EQUIPMENT	-	1,335	-	-	-
7120	LICENSE & PERMITS	-	3,904	-	-	2,500
7130	TRAVEL & MEETINGS	931	149	250	1,300	1,000
7150	TRAINING & TECH ASSISTANCE	1,759	7,694	3,600	800	4,000
8000	CAPITAL OUTLAY	2,613	-	3,960	-	2,000
9100	CONTINGENCY	-	-	-	-	-
	TOTAL EXPENSES	241,822	257,573	291,389	311,633	335,456
	REVENUE OVER EXPENDITURES	(26,557)	(19,953)	25,920	28,367	17,554
	FUND BALANCE -END	(25,920)	(45,872)	(19,952)	(17,505)	49

Building - 249 Warren Avenue

	REPLACEMENT FUND -BEGIN	33,161	40,024	49,760		57,707	73,294
						Estimated	
		2016	2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4530	DIRECT CHARGES INCOME	75,649	75,648	77,919	80,797	80,797	83,786
4810	RENTAL INCOME	(1)	-	-	-	-	-
	TOTAL REVENUES	75,648	75,648	77,919	80,797	80,797	83,786
6121	PROGRAM STAFF	328	-	-	-	-	-
6210	TAXES & BENEFITS	30	-	-	-	-	-
6420	FISCAL SERVICES CONTRACT				-		-
6510	CONTRACT SERVICES- GENERAL	-	-	-	500	-	500
6610	OFFICE SUPPLIES	-	116	-	-	-	-
6680	DUES & SUBSCRIPTIONS	-	-	-	-	-	-
6710	MORTGAGE EXPENSE	38,160	38,160	38,160	38,160	38,160	38,160
6720	RENT - COG Storage/ Parking Spaces	6,000	6,000	6,000	6,000	6,000	6,000
6740	CAM FEES	16,687	16,687	21,189	16,700	16,687	16,700
6800	REPAIRS & MAINTENANCE.	4,932	1,837	1,207	5,000	1,000	10,000
6750	JANITORIAL/TRASH EXPENSE	2,649	3,112	3,416	3,400	3,363	3,600
	TOTAL EXPENSES	68,785	65,912	69,972	69,760	65,210	74,960
	REVENUE OVER EXPENDITURES	6,862	9,736	7,947	11,037	15,587	8,826
	REPLACEMENT FUND -END	40,024	49,760	57,707		73,294	82,120

*Continue to build replacement fund for major improvements, window replacement, carpet, remodel, etc--goal \$100,000 balance

*Increased R&M for rewiring and office improvements TBD-- OK Jon 10/9/19

Motor Pool

	REPLACEMENT FUND -BEGIN	73,921	93,662		104,307	84,029
					Estimated	
ACCT #	ACCOUNT NAME	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
4530	MOTOR POOL BILLINGS	35,273	36,234	45,000	18,000	15,000
4610	INSURANCE PROCEEDS		2,670	-	6,447	-
4620	REIMBURSED EXPENSES	-		-		-
4010	GAIN ON SALE	-	-	25,000	-	
	TOTAL REVENUES	35,273	38,904	70,000	24,447	15,000
6131	SALARY - ADMIN. ASST.		-	-	-	
6141	SALARY - FISCAL		-	-	-	568
6210	BENEFITS .		-	-	-	164
6260	LICENSE & PERMITS	-	-	-	-	
6420	CONTRACT- FISCAL OFFICE	2,440	2,112	2,232	2,232	-
6610	OFFICE SUPPLIES	35				
6660	ADVERTISING		-	8,000	2,700	-
6680	DUES & SUBSCRIPTIONS		-		-	
6760	INSURANCE	1,446	1,877	2,500	1,769	1,900
6761	INSURANCE-DEDUCTIBLE				500	500
6800	COPIER EXPENSE					
6810	REPAIR & MAINTENANCE	3,735	13,949	8,500	10,002	5,000
6811	GAS, OIL & VEHICLE SUPPLIES	7,850	10,292	9,000	12,000	5,000
6830	EQUIPMENT LEASE		-	65,440	15,427	21,600
7130	TRAVEL & MEETING	26	30	-	95	100
8000	CAPITAL OUTLAY		-	-	-	-
	CARRY FORWARD		-	-	-	-
9,130	TRANSFERRED BETWEEN PROGRAMS	-	-	-	-	-
	TOTAL EXPENSES	15,532	28,260	95,672	44,725	34,832
	YTD NET	19,741	10,645	(25,672)	(20,278)	(19,832)
	REPLACEMENT FUND -END	93,662	104,307		84,029	64,197

* Increase in mileage to .54/mile

*In 2019 began a lease program in which Elevator and Regional Business vehicles are charged directly to those program



2020 PROGRAM BUDGET SUMMARIES



ALPINE AREA AGENCY ON AGING

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1978
Program Director:	Erin Fisher

Recent Program Highlights:

- Completion and approval of the 2020-2023 Four Year Area Plan. The Plan may be found on the Alpine AAA website: www.alpineaaa.org
- Hired independent contractors for marketing and branding to assist with targeted, effective outreach and to bring the Alpine AAA to a new business acumen level
- Developed and implemented two new voucher programs and end-of-life planning programs
- Team completed Virtual Dementia Training and is showcasing and implementing dementia awareness and training to our region
- Increased the RSVP volunteer participation from three to eight stations, revised model from seeking volunteers to seeking “stations” and helping them work with volunteer base

Budget Notes:

Contract revenues from federal and state funding are slightly higher from 2019 into 2020, due to increased State Funding for Senior Services Homestead allocations. Federal funds remain delayed. Program has contracted for SHIP during open enrollment and is considering additional program staff.

Program Description:

The Alpine Area Agency on Aging (Alpine AAA) connects the community with support & services that promote aging with independence and dignity for individuals sixty and older and their caregivers in their community of choice. The Alpine AAA is funded through the Federal Older Americans Act and State Older Coloradans Program funds. Each individual AAA must submit a four-year area plan outlining how it will utilize funds to pursue initiatives set forth by the State Unit on Aging. The new Four-Year Plan for State Fiscal Years 2020-2023 was approved by the State Unit on Aging and goes into effect July 1, 2020.

Programs provided directly through the AAAA umbrella include:

- RSVP – Retired & Senior Volunteer Program in Eagle County
- SHIP – State Health Insurance Assistance Program Medicare Counseling Program
- Voucher Programs
 - Material Aid – provides funds for dental and vision assistance
 - Transportation – provides funds for mileage reimbursement
 - In-Home Services – provides funds for chore, personal care, and homemaking services
- Low Income Senior Dental Program – dental services for qualified seniors through Health Care Policy and Finance (HCPF – Colorado’s Medicaid Program) contract
- Low Vision Program –vision assistance and financial assistance for seniors with low vision
- Information & Assistance –information for seniors and their families about services & resources
- Caregiver Services – services and supports for family caregivers providing care for someone 60+
- Ombudsman Program –resident advocate for people living in long term care facilities
- Programs provided through contractual agreements, through Alpine AAA partners include:

Nutrition Education and Counseling, Home Delivered Meals, Congregate Meals, Transportation, Caregiver Support Groups, Case Management, Legal Services, Assurance, and Evidence Based Health Promotion Programs.

Alpine Area Agency on Aging

		2017	2018	2019	ESTIMATED	
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	2019	2020
					ACTUAL	BUDGET
	Revenue					
4100	FEDERAL CONTRACT REVENUE	441,918	410,362	576,680	489,159	615,213
4120	FEDERAL REVENUE - NSIP/usda	3,484	18,370	19,000	17,500	20,000
4200	STATE CONTRACTS REVENUE	677,343	524,855	588,859	534,813	702,111
4200	HCPF LOW INCOME DENTAL GRANT			12,700	25,400	16,048
4210	STATE CASH MATCH			3,392	-	3,605
4510	OTHER LOCAL FUNDING			-	-	-
4620	REIMBURSED FEES - SR ID, ETC	(3,955)	(442)	-	-	-
4630	LOCAL CASH MATCH - NWCCOG	29,633	29,313	29,313	29,633	34,537
4640	FEDERAL CONTRACT CARRYOVER		(12,273)	-	10,647	-
4660	MATCHING FUNDS		75	-	-	-
4400	FOUNDATIONS & TRUSTS			45,000	78,081	49,432
	IN-KIND MATCH			-	-	-
	TOTAL REVENUES	1,148,422	970,262	1,274,944	1,185,233	1,440,946
	Expenses					
6010	SALARIES - PROGRAM - STAFF			-	-	-
6010	SALARIES - PROGRAM - STAFF			-	-	-
6112	SALARIES - PROGRAM DIRECTOR	74,060	81,401	82,556	82,556	86,684
6121	SALARIES - PROGRAM ASSISTANT	144,633	141,927	154,299	154,299	208,739
6131	SALARIES - OFFICE	29	226	-	-	-
6141	SALARIES - FISCAL		25	1,348	1,348	1,420
6210	TAXES & BENEFITS	78,411	77,763	83,329	83,329	118,567
6400	CONTRACT SERVICES-Other	2,640	875	-	-	6,000
6420	CONTRACT - FISCAL	2,134	1,344	1,344	1,344	-
6430	LEGAL EXPENSE		1,235	-	-	-
	BACKGROUND CHECKS			100	100	-
6560	OTHER CONTRACTOR		5,100	23,720	23,720	23,800
6610	OFFICE SUPPLIES	1,239	1,509	2,850	2,850	5,450
6620	BANK CHARGES	30	45	30	30	30
6640	POSTAGE	2,220	878	3,600	3,600	1,000
6650	PRINTING		296	1,300	1,300	751
6660	ADVERTISING	632	2,370	7,560	7,560	2,250
6670	INTERNET/WEBSITE	24,202	16,657	-	-	-
6680	DUES & SUBSCRIPTIONS	929	2,716	2,700	2,700	2,700
6720	RENT	12,783	13,166	13,654	13,654	14,158
6730	TELEPHONE	161	390	-	-	700
6800	EQUIP REPAIR/MAINTENANCE			-	-	-
7110	PROGRAM SUPPLIES	3,793	3,061	4,300	4,300	3,000
7130	TRAVEL & MEETINGS	5,233	10,982	21,396	11,396	9,500
7150	TRAINING & TECHNICAL ASSISTANCE	3,680	4,282	4,600	4,600	4,600
7310	SENIOR AWARDS CEREMONY			3,000	3,000	3,000
7311	RSVP RECOGNITION EVENT		5,734	3,070	3,070	3,070
7312	RAC & NoC TRAVEL/MEETINGS	534	450	-	-	-
7313	VOLUNTEER TRAVEL REIMBURSEMENT	18,009	12,486	20,966	20,966	33,478
7320	PASS THRU SERVICE FUNDS -SUBCONTRACT	744,811	546,832	529,936	470,225	550,525
7340	PASS THRU NSIP FUNDS - SUBCONTRACTORS			19,000	19,000	20,000
7340	AAAA - DIRECT SERVICES DELIVERY			254,556	234,556	296,998
7910	INDIRECT COSTS APPLIED	28,259	25,271	35,730	35,730	44,526
7950	LOCAL MATCH COST-Grant funds			-	-	-
9130	TRANSFERED BETWEEN PROGRAMS			-	-	-
9160	DEFERRED EXPENSE			-	-	-
	IN-KIND SERVICES			-	-	-
	TOTAL EXPENSES	1,148,422	957,022	1,274,944	1,185,233	1,440,946
	REVENUES OVER EXPENDITURES	-	13,240	0	(0)	(0)



HIGH COUNTRY FOREST COLLABORATIVE (formerly Colorado Bark Bettle Collaborative)

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2005, renamed 2017
Program Director:	Program Mothballed, no paid Director

General Program Description:

This program remains dormant. No funds were expended in 2017 – 2019 and no revenues or expenditures are currently budgeted for 2020. Forest health and forest management continue to be a topic of regional interest. This year and the year before, NWCCOG spearheaded a letter to the Colorado Congressional delegation regarding USFS funding, the proposed Ski Area Fee Retention Bill, and wildfires continue to be discussed among the membership. NWCCOG attends various forest collaborative groups and as called upon for regional forest issues on a regular basis. There is currently no role for this dormant program that requires budgeted funds. It was removed from the website in 2019, but from a budget standpoint, it remains a program which may be used if there is a need in the future for NWCCOG to be the fiscal agent again.

High Country Forest Collaborative - CBBC

FUND BALANCE - BEGINNING		1,390	1,390	-	-	-
					Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	STATE GRANT REVENUE	-	-	-	-	-
	COUNTY PLEDGES	-	-	-	-	-
	MUNICIPAL PLEDGES	-	-	-	-	-
	OTHER LOCAL FUNDING	-	-	-	-	-
4620	REIMBURSED EXPENSES	-	-	-	-	-
4640	CARRY OVER REVENUE	-	-	-	-	-
	TOTAL REVENUES	-	-	-	-	-
6100	PAYROLL EXPENSE					
6510	OUTSIDE CONTRACT			-	-	-
6640	POSTAGE			-	-	-
6680	DUES & SUBSCRIPTIONS			-	-	-
6690	COPIER CHARGES			-	-	-
7130	TRAVEL & MEETINGS			-	-	-
7920	ADMINISTRATIVE COSTS		1,390	-	-	-
9310	CARRY FORWARD	-	-	-	-	-
	TOTAL EXPENSES	-	1,390	-	-	-
	REVENUES OVER EXPENDITURES	-	(1,390)	-	-	-
	FUND BALANCE - ENDING	1,390	-	-	-	-

*charged CBBC remaining balance to Indirect for 2018 and leave zero balance for 2019



ECONOMIC DEVELOPMENT DISTRICT

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2012
Program Director:	Rachel Lunney

Recent Program Highlights:

- a. 2019 Regional Economic Summit – May 2, 2019, Scheduled again for 2020
- b. Workforce Housing Report – internally researched and issued January 2019
- c. Enhanced Resources: NWCCOG EDD launched its new website – www.nwccog.org/edd - with enhanced data clearinghouse, county profiles, quarterly economic data, as well as resources for existing businesses and entrepreneurs. The website also has new and improved pages on community assets of the region.
- d. Monthly Resources Bulletins – this resource, provided twice monthly and featuring a number of resources including funding opportunities, trainings, events, workshops, and other resources relevant to our region continues to provide value to our regional stakeholders. Over 100 people have signed up to be on our mailing list, and many stakeholders use this as a vehicle to promote their own events, as well as forward the information on to their stakeholders/ mailing lists. NWCCOG continues to receive positive feedback on this tool.

Budget Notes:

As of budget time, the EDA did not have final confirmation on the amount of funding for Planning Partnership funds (that is what funds the EDD Districts across the country). Therefore, we have used the amount of \$70,000, which has traditionally the amount for this funding. Note that the Executive Director time charged to EDA is customarily established as such: first, establish what EDA is willing to contract for staff (\$70,000) which NWCCOG is required to match (out of Dues), so that establishes the salary “pool.” First the EDD program director’s wages and benefits are calculated and subtracted from the “pool,” then the remainder is what is available for NWCCOG ED to charge as time to ED.

General Program Description:

NWCCOG is an officially designated Economic Development District under the auspices of the U.S. Department of Commerce Economic Development Administration. This EDA designation serves as a foundation for economic development projects and programs that aim to build the capacity of our member communities in creating and sustaining health, vibrant, diverse economies. The EDA's mission is to "lead the federal economic agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy". To further this mission, the EDA provides annual funding to EDD's across the country to assist in their pursuit of region-building economic development activities. NWCCOG will continue to use this funding to focus on activities which aim to stimulate growth and business expansion in order to strengthen the economies of member communities in our region.

Economic Development District

	FUND BALANCE - BEGINNING	1,010	8,152		16,855	19,335
					Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	Budget
4100	FEDERAL CONTRACT	131,665	70,000	70,000	70,000	70,000
4200	STATE GRANT REVENUE					
4250	REIMBURSED EXPENSES	33,936			-	
4520	LOCAL FUNDING / DONATIONS	100,000			-	
61000	NWCCOG MATCHING	70,000	69,996	70,000	70,000	70,000
4640	CARRY OVER REVENUE					5,000
	TOTAL REVENUES	335,600	139,996	140,000	140,000	145,000
6110	SALARIES- EXECUTIVE DIRECTOR	21,558	10,578	9,975	13,903	10,394
6121	SALARIES - STAFF	62,748	67,865	71,258	72,908	74,821
6210	TAXES & BENEFITS	29,039	29,903	30,587	28,603	32,706
6410	CONTRACT STAFF	-	-	-		
6510	OUTSIDE CONTRACT	157,697	188	-		
6610	OFFICE SUPPLIES	907	950	50		
6640	POSTAGE	35	7	10	15	20
6660	ADVERTISING	15,357	1,000	3,300	1,350	5,000
6670	INTERNET / WEBSITE	3,817	5,104	2,000	3,104	1,200
6680	DUES & SUBSCRIPTIONS	314	890	1,500	1,099	1,200
6720	RENT	1,791	1,845	1,913	1,913	1,984
6910	CHAIRTABLE DONATIONS	19,350	-	-		
7110	PROGRAM SUPPLIES	-	-	-	90	100
7130	TRAVEL & MEETINGS	2,601	2,481	4,222	1,500	3,293
7150	TRAINING & TECH. ASSISTANCE	2,846	1,845	3,000	850	1,500
7320	PASSED THROUGH	-	-	-		
7910	INDIRECT COSTS APPLIED	10,397	8,637	12,185	12,185	12,782
	TOTAL EXPENSES	328,459	131,293	140,000	137,520	145,000
	REVENUES OVER EXPENDITURES	7,142	8,703	0	2,480	(0)
	FUND BALANCE - ENDING	8,152	16,855	0	19,335	19,335



ELEVATOR INSPECTION PROGRAM

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1993
Program Director:	David L Harris

Review of projected end of year budget projections for 2019:

1. NWCCOG in 2019 performed at a level that made it a model program for the State after two years of close scrutiny following audits
2. Annual revenues for 2019 exceeded projections with the exception of one core area (3) while other line items exceeded expectations due to a newly developed enforcement program.
3. Annual inspection billing (**4410**) fell short of projections due to a change in staffing early in 2019 that set the program back over a month in inspections. New acceptance inspection on new construction also hindered our ability to get caught up. We plan for this revenue stream to be back on track early in 2020. Other service income (**4430**) is mostly reserved for 5yr witnessed tests and failed acceptance inspections. It is difficult to completely project 2019 at this point since this area is completely driven by the enforcement program. Bad debt written off (**6930**), this category is slightly over budget due to enforcement exposing either the wrong responsible party of just bad information all together? Nearly all of monies applied are due to fines being waived as responsibility parties are clarified.

General overview of projected 2020 budget:

In general the overall budget for 2020 remains the same with exception of the following.

1. The EIP is proposing an increase in annual inspection fees to keep up with increased costs. The last increase for annual inspection fees implemented in 2017 increased fees by \$25. For 2020 the EIP program is asking to once again increase the annual inspection fee by the same amount to add \$45,000.00 dollars to the 2020 and beyond review projection. The current bump in revenues due to the new enforcement program will taper off in the next two years. **Fee Schedules attached.**
2. Inspection staff salary increase of 5% per employee will add a cost of \$13,995.23 (**6121**), and increased responsibilities for office staff will result in a wage adjustment.

Program Summary:

The EIP is moving ahead strong in fulfilling program requirements, the office support team as well as the field inspection staff is finally working together in manner that is consistent and fluid. There have been many changes in the program within the last two years and there are several more positive changes to come. The addition of an enforcement program has been tough for not only conveyance owners but for conveyance contractor and the EIP program as a whole. However the number of elevators that have a valid certificate of operation has increased from 55% to 74% since its implementation and with persistence that number should rise to 90% 2021. In closing, the program staff is operating sharper than ever and the program only looks to improve moving forward.

Elevator Inspection Program

ACCT #	ACCOUNT NAME	2017	2018	2019	Estimated	2020
		ACTUAL	ACTUAL	BUDGET	2019 ACTUAL	BUDGET
4410	ANNUAL INSPECTION FEES	466,975	464,475	500,000	350,000	540,000
4430	OTHER SERVICES INCOME (5 Yrs & Failed Accept	241,950	142,000	200,000	160,552	140,000
4440	PERMIT REVIEW FEES	131,320	247,459	150,000	229,000	150,000
4460	FINES & PENALTIES		41,000	200,000	255,000	200,000
4430	MISCELLANEOUS INCOME	-	-	-	-	-
	TOTAL REVENUES	840,245	894,934	1,050,000	994,552	1,030,000
6110	SALARIES - EXECUTIVE DIRECTOR	6,392	538	-		-
6112	SALARIES - PROGRAM DIRECTOR	73,645	91,042	99,750	99,750	104,738
6121	SALARIES - INSPECTORS	211,092	242,945	288,559	288,559	293,901
6131	SALARIES - OFFICE SUPPORT	54,758	74,158	99,481	99,481	110,462
6141	SALARIES - FISCAL	-	1,166	-		-
6210	TAXES & BENEFITS	76,089	106,530	120,837		166,791
6420	FISCAL OFFICE Contract	-	-	-		
6510	CONTRACTOR (Al Riggs & Computer Bill)	77,147	28,054	13,000	2,752	13,000
6560	OTHER CONTRACTOR (3rd Party)		21,620	30,000	20,100	30,000
6610	OFFICE SUPPLIES	2,061	3,761	3,000	2,500	3,000
6630	CREDIT CARD FEES	4,091	2,928	-	273	-
6640	POSTAGE	695	672	600	500	600
6650	PRINTING	-	203	500	38	500
6660	ADVERTISING	-	1,590	1,000	1,139	1,000
6680	DUES & SUBSCRIPTIONS	1,317	243	1,200	760	1,200
6690	COPIER CHARGES	-	-	-		
6720	RENT & UTILITIES	7,763	7,996	8,291	8,291	8,598
6730	TELEPHONE	2,585	3,131	3,900	3,106	3,900
6760	INSURANCE	60	60	60	673	60
6800	EQUIP. MAINT. & REPAIRS (don't use)	-	-	-	113	-
6811	VEHICLE SUPPLIES/TIRES	114	-	-		-
6840	TOOLS & EQUIPMENT	754	4,808	2,000	2,200	2,000
6930	BAD DEBT WRITTEN OFF	-	1,050	500	3,750	4,000
7120	LICENSE & PERMITS	1,402	1,062	2,500	500	2,500
7130	TRAVEL & MEETINGS	30,281	44,769	35,000	31,000	35,000
7150	TRAINING & TECH. ASSISTANCE	1,794	4,038	6,000	6,136	6,000
7910	INDIRECT COSTS APPLIED	44,686	49,612	73,169		76,365
8000	CAPITAL EXPENDITURES	-	-	-		
	TOTAL EXPENSES	596,726	691,975	789,346	571,621	863,615
	REVENUES OVER EXPENDITURES	243,519	202,959	260,654	422,931	166,385
9130	TRANSFERED TO OTHER PROGRAMS				100,000	63,000
	NET AFTER TRANSFERS				322,931	103,385
	REPLACEMENT FUND RESERVE	22,500	22,500	22,500	22,500	22,500
	BEGINNING OF YEAR BALANCE					
	CHANGE IN RESERVE FUND					
	END OF YEAR BALANCE					

Note: net revenue decline from 2017 to 2018/2019 due to full year of Director and two admin

*Estimating low Permit Fees -- in case of economic downturn

** Added Transfer to RB (and RB-BB) instead of implied "balance" to GF in previous years

***Add lease costs or motor pool costs

****Fines are new to enforcement for 2018



ENERGY PROGRAM

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1977
Program Director:	Doug Jones (Program Director) Nate Speerstra (Program Manager)

Recent Program Highlights:

- a. The Energy Program contracted again with the Colorado Energy Office (CEO) for the 19/20 program year to administer the Weatherization Assistance Program (WAP).
- b. WAP funding has increased almost 11% over PY 18/19 and the Energy Program has contracted to weatherize 100 homes with 5 of the homes receiving a photovoltaic array.
- c. The Colorado Affordable Residential Energy Program (CARE) administered by Energy Outreach Colorado (EOC) contracted with the Energy Program to provide efficiency improvements for 150 homes in the region. For quality and consistency reasons EOC will once again be using the Energy Program exclusively in the territory to install all CARE work for 2020 calendar year. This is a fee for service program.
- d. The Crisis Intervention Program (CIP) completed 32 emergency no-heat calls over the 18/19 heating season. The Energy Program has again contracted with EOC to provide this service for the 2019-2020 heating system. This is also a fee for service program.
- e. The State Energy Program (SEP) grant was awarded to the Energy Program invested in the White River Electrical Association’s Piceance Creek Solar Garden. The grant will provide electrical savings for 36 low-income residents in Rio Blanco County as a multi-year benefit.
- f. The Energy Program was the sub-contractor for a centrally heated multi-family weatherization project partnering with EOC to install energy saving improvements for a 21-unit apartment building in Rio Blanco County.

General Program Description:

The Energy Program serves a 13-county territory with WAP and a slightly different territory with CARE, and CIP programs. The funding comes from the Department of Energy (DOE), the Low-Income Energy Assistance Program (LEAP), numerous utility providers that offer rebates for certain energy related home improvements and funding from a SEP grant.

WAP installs all cost-effective measures into a home that save at least a dollar on their utility bill for every dollar spent installing the measure. Air leakage reductions, insulation, storm windows, furnace improvements and lighting upgrades are just some of the work done. Client education is provided.

CARE serves a similar clientele and performs similar work but is based on available utility rebates. The Energy Program will cover a slightly smaller territory because some counties do not have utility companies that participate in this rebate program.

The CIP program is available to all those who receive LEAP and allows them to get a free repair or replacement if they have an emergency heating problem during the winter. The Energy Program has bid for its entire territory including some adjacent areas in Fremont, Jefferson, Teller, and Gilpin Counties.

Energy Program Budget

					estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4050	GAIN ON SALE / INSURANCE PROCEEDS			0	-	0
4100	FEDERAL CONTRACT REVENUE	814,306	1,098,556	1,132,965	1,207,341	1,267,708
4200	STATE CONTRACT REVENUE	-	-	37,711	37,711	38,842
4520	CARE/CIP REVENUE	202,183	264,846	300,000	473,828	496,852
4620	REIMBURSED EXPENSES	162	2,797	-	-	0
4620	LOCAL REVENUE	1,900	7,087	47,880	47,880	0
4640	CARRYOVER REVENUE	47,202	(13,185)	-	-	0
4830	GAIN ON SALE / INSURANCE PROCEEDS	10,520	8,000	-	10,000	0
	TOTAL REVENUES	1,076,273	1,368,102	1,518,556	1,776,760	1,803,402
6112	SALARIES - PROGRAM DIRECTOR	1,120	45	88,200	88,200	92,610
6115	SALARIES- PROGRAM MANAGER	78,880	84,000	71,427	71,427	74,998
6115	SALARIES-OUTREACH AND INTAKE	-	69,096	46,010	46,010	48,311
6121	SALARIES - WEATHERIZATION HOURLY	335,565	223,079	522,667	522,665	548,369
6122	SALARIES - STAFF - INSULATION	-	41,075		-	-
6123	SALARIES - STAFF - FX	-	60,537			-
6125	SALARIES - STAFF - W/D	-	10,234			-
6126	SALARIES- STAFF- AIR LEAKAGE	-	4,309			-
6131	SALARIES - OFFICE SUPPORT	45,128	41,855		-	37,128
6141	SALARIES-FISCAL	-	10,828	18,342	18,342	19,307
6210	TAXES & BENEFITS	151,945	197,872	225,318	225,318	256,434
6410	CONTRACT STAFF	-	19,170	23,400	23,400	24,570
6420	CONTRACT - FISCAL	21,286	9,972	8,880	8,880	9,144
6430	LEGAL EXPENSE - GENERAL	-	-	275	275	500
6440	AUDITOR	-	-		-	0
6520	CONTRACT SERVICES	59,588	27,799	39,078	39,078	41,032
6610	OFFICE SUPPLIES	2,904	3,854	3,764	3,764	3,952
6630	CREDIT CARD FEES	-	-		36	48
6640	POSTAGE	1,209	1,901	1,406	1,406	1,500
6650	PRINTING	-	-	500	500	600
6660	ADVERTISING	2,057	5,886	2,360	2,360	2,478
6680	DUES & SUBSCRIPTIONS	80	2,888		-	0
6690	COPIER CHARGES	-	-		-	0
6720	OUTSIDE RENT & UTILITIES	-	-	36,895	36,896	40,584
6720	COG RENT & UTILITIES	57,243	57,881	23,021	23,021	23,873
6730	TELEPHONE	7,193	8,938	7,435	7,435	7,807
6760	INSURANCE - VEHICLES & LEAD	9,999	9,615	13,772	13,772	14,460
6800	EQUIP. MAINT & REPAIR	1,243	63	500	500	600
6810	VEHICLE REPAIR/MAINT	8,492	15,968	17,350	17,350	18,217
6811	GAS, OIL & SUPPLIES	19,294	31,862	31,655	31,715	32,933
6840	TOOLS AND EQUIPMENT	27,126	31,178	4,500	4,500	4,500
7120	LICENSE & PERMIT FEES	758	449	1,000	1,000	1,000
7130	TRAVEL & MEETINGS	34,038	47,270	35,500	35,500	37,275
7150	TRAINING & TECH ASSISTANCE	85	6,155	7,853	7,853	8,700
7425	Solar Program	-	-		105,380	
7410	MATERIALS	97,094	208,833	195,636	344,517	340,081
7910	INDIRECT COSTS APPLIED	58,192	65,171	95,660	95,660	112,391
9160	DEFERRED EXPENSE	5,078	-		-	0
8000	CAPITAL OUTLAY	-	-			0
	TOTAL EXPENSES	1,025,594	1,297,784	1,518,556	1,776,760	1,803,402
	REVENUES OVER EXPENDITURES	50,679	70,317	0	-	0

*New in 2017 CARE & CIP

Contract staff is temp labor, contract services are outside vendors



NWCCOG FOUNDATION INC.

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1996
Program Director:	Jon Stavney (NWCCOG Executive Director)

Recent Program Highlights:

In 2018-2019 the NWCCOG Foundation was not utilized. Some QQ funds pass through the Foundation.

Budget Notes:

The NWCCOG Foundation is a separate entity from NWCCOG. It is “included” in this NWCCOG budget only for the convenience of the Council.

General Program Description:

The NWCCOG Foundation Inc. is a federal tax-exempt public charity under section 501© (3) of the Internal Revenue Code. The mission of the NWCCOG Foundation, Inc. is to provide a financial mechanism for the member jurisdictions of the Northwest Colorado Council of Governments to work collaboratively with not-for-profit organizations, citizen-based groups and individuals on projects of mutual interest and benefit for the region. The board members of the NWCCOG Foundation Inc. are the officers of the NWCCOG Council. NWCCOG staff provides administration, and the cost of administration is customarily 5% of actively accounts, though this is negotiable based on the estimated time involved in administering any specific project.

A Foundation Uses Memo with guidelines for use of the Foundation for Local Projects as requested by the Membership are available upon request.

NWCCOG Foundation

	BEGINNING FUND BALANCE	22,027	14,260	13,509	13,509	11,554
					Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4003	FUNDRAISING INCOME					
4200	STATE GRANT INCOME	-	-	-	-	-
4250	DONATIONS	-	-	-	-	-
4300	LOCAL FUNDING / MATCH	-	-	-	-	-
4400	FOUNDATION & TRUSTS	41,371	34,346	-	-	-
4800	PROGRAM FEES	-	75	-	-	-
4900	MISCELLANEOUS INCOME	-	-	-	-	-
7010	INTEREST EARNINGS	-	50	-	55	-
	TOTAL REVENUES	41,371	34,471	-	55	-
6050	CONTRACT LABOR	-	-			
6100	ADVERTISING & PROMOTION	-	-		-	
6120	DUES & SUBSCRIPTIONS	-	10		-	
6141	FISCAL			4,043		-
6210	FRINGE BENEFITS			1,069		-
6155	BANK SERVICE CHARGES	-	-		-	
6180	OFFICE SUPPLIES	-	-		-	
6181	MISCELLANEOUS	-	-		-	
6195	POSTAGE	-	0		-	
6230	TELEPHONE	-	-		-	
6240	INTERNET/WEBSITE	-	-		-	
6250	TRAVEL & MEETINGS	-	-		-	
6260	LICENSE & PERMITS	-	-		10	
6270	PROFESSIONAL FEES	-	3,162		-	
6500	PROGRAM ADMIN FEE	-	25	5,000	-	
6520	OUTSIDE CONTRACT	-	-		-	
6650	PRINTING	-	-		-	
6655	CONSULTING	-	-		-	
6660	ADVERTISING	-	-		-	
6690	COPIER CHARGES	-	-		-	
6770	SUPPLIES	-	-		-	
6800	PRINTING & REPRODUCTION	-	-		-	
6810	OUTREACH	-	-		-	
7320	PASS THROUGH FUNDS	49,138	32,025		2,000	
7910	INDIRECT COST ALLOCATION			606		-
8010	OTHER EXPENSES	-	-	-		-
	TOTAL EXPENSES	49,138	35,222	10,718	2,010	-
	REVENUES OVER EXPENDITURES	(7,767)	(751)	(10,718)	(1,955)	-
	ENDING FUND BALANCE	14,260	13,509	2,791	11,554	11,554



NORTHWEST ALL-HAZARDS EMERGENCY MANAGEMENT REGION

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2003
Program Director:	Kim Cancelosi (Coordinator)

Recent Program Highlights:

- a. NWAHEMR was awarded \$226,934 for federal fiscal year 2017 and \$223,248 for fiscal year 2018 State Homeland Security Grant Program, the grants are 3-year grants and overlap
- b. Some the Grant projects continuing this year include Phase 3 of the mobile light generator project, the continued expansion of the credentialing project, training as well as regional capability assessment and threat analysis.

General Program Description:

The Governor of Colorado designated nine All Hazard Emergency Management Regions within the state to plan, implement and administer on a regional basis, the functions related to all hazards within the region. The Northwest All Hazards Emergency Management Region (NWAHEMR) is guided by a regional committee comprised of the emergency managers from each of the 10 counties within the region and one regional representative for each of 12 functional areas. The 10 participating counties include Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit. The 12 functional areas include Communications, Coroners, Emergency Medical Services (EMS), Emergency Management, Fire, Government Administration, Hazmat, Healthcare, Information Technology (IT)/Geographic Information Systems (GIS), Law Enforcement, Public Health, and Public Works. NWCCOG serves the NWAHEMR as the regional coordinator and fiscal agent for the region.

Northwest All Hazards Emergency Management Region

		2017	2018	2019	Estimated	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4100	FEDERAL FUNDS - SHSG	111,696	156,006	100,800	204,351	236,107
4620	REIMBURSED EXPENSES		1,016			
4100	FEDERAL FUNDS - M & A			11,200	10,250	11,162
	TOTAL REVENUES	111,696	157,022	112,000	214,601	247,269
6410	CONTRACT STAFF	38,908	38,791	65,000	52,000	67,154
6420	FISCAL CONTRACT	3,900	3,900	4,500		-
6440	AUDIT EXPENSE	2,500	2,500	2,500	2,500	2,500
6520	OUTSIDE CONTRACT	444	2,921			8,062
6610	OFFICE SUPPLIES			-	-	-
6640	POSTAGE*	271	189	350	25	100
6650	PRINTING*	81	-	100	100	500
6690	COPIER CHARGES	-	-	-	-	-
6670	INTERNET / WEBSITE	-	-	-	-	-
6720	RENT	-	-	-	-	-
6840	TOOLS & EQUIPMENT	1,517	73,807	2,000	20,000	-
7130	TRAVEL & MEETINGS	9,482	6,821	15,000	8,550	22,205
7150	TRAINING	4,000	-	-	-	-
7160	EXERCISE/Training				-	55,200
7320	PASS THROUGH FUNDS				58,426	
8000	CAPITAL OUTLAY	50,593	28,000	22,550	73,000	91,548
	TOTAL EXPENSES	111,696	156,929	112,000	214,601	247,269
	REVENUES OVER EXPENDITURES	-	93	-	-	-



Northwest Colorado Regional Healthcare Coalition (NWRHCC)

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2017
Program Coordinator:	Addy Marantino, NWRHCC Coordinator

Recent Program Highlights:

- a. The Colorado Department of Health and Environment (CDPHE) awarded NWCCOG Fiscal Agent status in July of 2017 and extended this through June 2020.
- b. The NWRHCC was awarded \$211,511.00
- c. Working closely with NWRHCC Steering Committee and Coordinator to finalize project funding process and streamline reimbursement process.
- d. 2019-2020 is the third year of the NWRHCC in this current format. There are a list of deliverables from CDPHE that the NWRHCC is to complete by June 2020.
- e. Design of a NWRHCC website at www.colorado-nwrhcc.org. Information about the Coalition and its members can be found on the website.

General Program Description:

In March 2017, the CDPHE designated nine regional healthcare coalitions that align with the already established boundaries of the all hazards (homeland security) regions in Colorado. Federal grant guidance defines Healthcare Coalitions (HCCs) as a regional healthcare system of emergency preparedness activities involving member organizations that serve as a multiagency coordinating group to support healthcare related preparedness, response, recovery, and mitigation activities. The NWRHCC counties include Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit. Required agencies include hospitals, public health, EMS, and emergency management but the NWRHCC is open to all healthcare agencies in the region.

Budget Note:

This program began incurring expenditures when the new grant contact began in July 2019. The grant is expected to be renewed again, but the current grant period is for July 2019 through June 2020. The draft budget for the state did not outline specific equipment, capital expenditures or such costs because the group has not identified these as of yet. This is simply lumped for now in Travel & Meetings. The split of expenditures is 2:12 ratio of expenditures in late 2017 through the first half of 2018. This grant was renewed for a third year and will run from July 1, 2019 – June 30, 2020. Minimal costs have been incurred thus far as a majority of the NWRHCC spending will come in following months. Categories defined in the budget include Coordinator salary, Travel and meeting support for the NWRHCC and Coordinator, and Operating Expenses. The bulk of the funding is earmarked for projects applied for and granted to Coalition Members. The NWCCOG receives 10% of the grant for administrative services.

2019 Program Goals and Objectives:

1. Complete 2019-2020 grant-required activities as defined through CDPHE deliverables.
2. Identify and fund Coalition member sponsored projects with the NWRHCC grant award (to be expended by 6/30/20 – close of fiscal year).
3. Complete a reorganization and realignment of the NWRHCC to integrate more with the Northwest All Hazards Region. This new structure will help streamline and coordinate planning efforts and blend emergency preparedness funding streams to better serve the whole region.
4. Engage and recruit additional members of the NWRHCC in planning and preparedness efforts.

Health Care Coalition

FUND BALANCE - BEGINNING				0	0	0
					Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
4200	STATE GRANT REVENUE	7,041	28,725	105,500	230,713	211,511
4310	COUNTY PLEDGES	-	-	-	-	-
4320	MUNICIPAL PLEDGES	-	-	-	-	-
4520	OTHER LOCAL FUNDING	-	-	-	-	-
4620	REIMBURSED EXPENSES	-	-	-	-	-
4640	CARRY OVER REVENUE	-	-	-	-	-
	TOTAL REVENUES	7,041	28,725	105,500	230,713	211,511
6100	PAYROLL EXPENSE	-	-	-	-	-
6510	OUTSIDE CONTRACT	5,475	20,935		116,054	101,600
6620	BANK CHARGES	-	-	-		
6640	POSTAGE	-	-	-	41	-
6655	PROGRAM EXPENSE	-	-	-	26,701	6,690
6660	ADVERTISING	309	-	-		
6670	INTERNET/WEBSITE EXPENSE	-	1,139	-	10	
6680	DUES & SUBSCRIPTIONS	-	-	-		-
6690	COPIER CHARGES	-	-	-		-
7130	TRAVEL & MEETINGS	617	4,040	-	13,027	11,000
7150	TRAINING & TECHNICAL ASSISTANCE	-	-	-		
7320	PASS THROUGH CONTRACTUAL PAYMENT	-	-	94,950	53,906	73,185
7910	INDIRECT	640	2,611	10,550	20,974	19,036
9310	CARRY FORWARD	-	-	-	-	-
	TOTAL EXPENSES	7,041	28,725	105,500	230,713	211,511
	REVENUES OVER EXPENDITURES	-	-	-	-	-
	FUND BALANCE - ENDING				-	-

In 2019 all funds considered pass through, including contractor



NORTHWEST (BUSINESS) LOAN FUND

2019 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2013
Program Director:	Anita Cameron (Director of Business Lending)

Recent Program Highlights:

- a. The first loan was made in 2014, one year after the re-establishment process for the Northwest Loan Fund. In 5 years, the NLF has made 42 loans totaling \$3.18 M. 12 loans paid off early resulting in 22 outstanding loans totaling \$1.477 M as of 10-07-19.
- b. The Community Development Block Grant (CDBG) program was approved in the Federal budget & allocated; distribution is as demand supports
- c. In 2019, the Loan Fund purchased and transferred all data to specialized loan management software, greatly increasing the accuracy of the accounting process

Budget Note:

NLF has requested a NWCCOG vehicle for 2020. Internally, staff is working on a brochure to highlight loans that the program has made. The current 16% administration revenues from the CDBG program (assuming \$500,000 in loans closed in the year) roughly covers wages if overhead and other costs of the program are not included. Any costs over the CDBG revenue is covered by NWCCOG, including any administrative assistance, indirect costs or the proposed vehicle. Because the Current Program Director has indicated the intent to retire in the next year or two, the brochure and logo vehicle are considered investments in the program for the long-term. There remains a need for a part time Loan Administrator to be trained by the temporary Loan Administrator Contractor.

General Program Description:

The Northwest Loan Fund (NLF) an economic development program that loans to start-up and/or expanding businesses to create, or retain, new full-time jobs in Eagle, Garfield, Grand, Jackson, Moffat, Pitkin, Rio Blanco, Routt, and Summit counties. Federal CDBG funds (HUD) for loans are managed through the State OEDIT office to the NLF. As loans are repaid, they become “revolved” and have fewer restrictions. NLF utilizes revolved funds sparingly. Recently, State CDBG allotments to NLF have been \$500,000 or more, and are requested as loans are approved. The budget shows the average allotment that is expected. CDBG allows a 16% fee for administration of each loan, so the \$500,000 nexus is significant because it nearly covers the cost of the Program Director. There are a handful of other funding sources from which NLF could draw upon, but rarely does, because these do not allow collection of an administration fee to fund the program, and the current director is working at capacity.

The NLF is governed by the NLF Board which mirrors the NWCCOG Council. That group approves Loan Committee members as recommended by Director. The NLF loan committee which is comprised of a volunteer from each of the nine counties in the service territory. The Executive Director of the Northwest Colorado Council of Governments serves as Ex Officio Member. Loan size ranges from \$5,000 to \$500,000 with a one-job-per-\$20,000-loaned guideline, with 51% of the new jobs filled by persons from low to moderate income backgrounds (per HUD guidelines).

Northwest Loan Fund

	Beginning Fund Balance	1,504,214	2,471,722	2,471,722	2,471,722	2,445,783
					Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
4201	OEDIT STATE OEDIT CONTRACT	-	50,000	50,000	25,000	-
4200	CDBG FEDERAL CONTRACT	482,337	665,660	450,000	277,340	500,000
4251	STATE OEDIT CONTRACT -ADMIN	-	106,506			
4250	CDBG CONTRACT- ADMIN	72,369		72,000	44,374	80,000
4620	REIMBURSED EXPENSES	14				
4710	INTEREST EARNINGS	-	1,574			
4720	LOAN INTEREST REVENUE	55,164	69,271	60,000	70,000	60,000
4730	ORGINATION FEE	11,618	8,508	10,000	4,300	10,000
	LATE FEES	3,214				
4770	LOAN RECOVERY	-	-	-	-	-
4640	CARRY OVER	-	-	-	-	-
	TOTAL REVENUES	624,715	901,519	642,000	421,014	650,000
	* Less AMOUNT TO BE LOANED OUT	(482,337)		500,000	305,000	500,000
	NET REVENUES	1,107,052	901,519	142,000	116,014	150,000
Operating Expense						
6112	SALARIES - PROGRAM DIRECTOR	71,900	75,495	79,269	79,269	83,232
6131	SALARIES - OFFICE	76	170			
6141	SALARIES - FISCAL	-		2,695	500	2,839
6210	TAXES & BENEFITS	15,412	15,853	17,202	17,000	18,524
6420	FISCAL SERVICES	1,239	264	1,800	1,500	1,860
6440	AUDITOR		890			
6510	OUTSIDE CONTRACT SERVICES	1,902	10,027		900	
6511	LOAN ASSISTANT	-		15,000	5,000	5,000
6610	OFFICE SUPPLIES	855	1,650	1,000	300	2,000
6615	BAD DEBTS EXPENSE	-	(35,849)		10,000	
6620	BANK CHARGES	72	10		15	
6640	POSTAGE	209	273	250	250	250
6650	PRINTING	-				
6655	PROGRAM EXPENSE		2,463		750	1,000
6660	ADVERTISING	-		250	750	250
6670	INTERNET/WEBSITE	13			120	
6680	DUES & SUBSCRIPTIONS	808	4,284	2,500	2,500	2,500
6690	COPIER CHARGES					
6720	RENT & UTILITIES	2,344	2,415	2,504	2,504	2,596
6730	TELEPHONE EXPENSE	762	793	750	750	800
6760	INSURANCE PREMIUM EXPENSE	-	102		50	
6930	BAD DEBTS - WRITTEN OFF	28,158				
6,840	TOOL & EQUIPMENT	-	584		800	
7110	PROGRAM SUPPLIES	65	170	500	200	500
7120	LICENSE-PERMITS	72	2	1,000	-	1,000
7130	TRAVEL & MEETINGS	6,357	7,093	6,500	6,500	8,000
7150	TRAINING & TECH. ASSISTANCE	-				
7321	PASSTHROUGH - LOANS MADE	-				
7910	INDIRECT COSTS APPLIED	9,299	9,144	12,295	12,295	12,911
7920	ADMINISTRATION EXPENSE	-			-	
8000	CAPITAL OUTLAY	-	-		-	
	TOTAL EXPENSES	139,544	95,833	143,515	141,953	143,263
	REVENUES OVER EXPENDITURES	967,508	805,686	(1,515)	(25,939)	6,737
	ENDING FUND BALANCE	2,471,722	3,277,408	2,470,207	2,445,783	2,452,521

*Fund Balance includes Loan Receivables and funds available for Loans



REGIONAL BUSINESS

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1972
Program Director:	Jon Stavney (NWCCOG Executive Director)

Recent Program Highlights:

- a. Secured \$1.4M in DOLA grant funding from the State in 2019 (mostly for THOR)
- b. Increased visibility of NWCCOG through
 - a. Converting fleet to leased vehicles with logos
 - b. Regular “From the Director’s Desk” in the monthly NWCCOG newsletter
 - c. Advocacy for USFS funding, comments on Ski Area Fee Retention Bill
- c. Continued services to membership
 - a. Facilitated retreats and manager searches for the Towns of Dillon and Grand Lake
 - b. GIS for Fraser and Winter Park
 - c. Provided Health Plans for Kremmling, Hot Sulphur Springs, Walden and Red Cliff
- d. Applied funding in 2019 through DOLA for
 - a. May Economic Development 101 Seminar
 - b. Seniors in the Mountains Report—(Late 2019)
 - c. Jackson County Business Consulting
 - d. Mini-Grants awarded to Red Cliff, Dillon, Walden (2) and Winter Park
- e. Rolled out innovative, flagship regional Broadband services to 10 locations via Project THOR

Budget Notes:

Member Dues provide the primary revenue for Regional Business. Other income includes general COG DOLA grants and direct services to members (GIS). More than half of member dues cover cash matches required by specific programs—AAAA, EDD, Watershed Services and Broadband. The remainder of expenses include the 2/3 of the Executive Director wages plus expenses (that are not charged to Indirect or other programs) and expenditures related to the COG cycle-DOLA grant. Usually DOLA grant revenues and expenditures are a wash. This year, NWCCOG is utilizing our ‘own’ money for the local match on two items in the grant cycle.

Note that this is the last year that a previous year column will show when the Broadband program budget was separated from Regional Business in 2018 to better track Project THOR costs. As Executive Director, I have continued to increase the amount of my time charged to Indirect from zero in 2017 to 25% in 2019 to accurately represent time spent as GM of the organization and make more room in Regional Business budget for increased impacts directly to the membership. Note that this budget is still operating in a deficit without revenues from a well-run fee-for-service elevator program. This is even more true of the Broadband Program.

General Program Description:

The Regional Business budget provides for the administration, oversight and leadership to the NWCCOG. Dues paid by 28 local government members support the activities of the Regional Business program which in turn provides matching funds for the Alpine Area Agency on Aging, QQ, Watershed Services, the Economic Development District and various DOLA grants. The primary expense in Regional Business is funding of the Executive Director position, which besides supporting and managing the NWCCOG organization, continues to identify and support member needs, share information and be a resource for local governments and officials across the regions’ membership.

Regional Business

ACCT #	ACCOUNT NAME	2017	2018	2019	Estimated	2020
		ACTUAL	ACTUAL	BUDGET	2019 Actual	BUDGET
4200	STATE GRANT REVENUE	250,059	40,055	63,000	52,000	56,000
4100	FEDERAL GRANT INCOME	20,500				
4310	COUNTY PLEDGES	137,104	151,789	163,084	161,470	177,656
4320	MUNICIPAL PLEDGES	91,235	101,725	110,808	110,660	120,891
4520	OTHER LOCAL FUNDING	39,928	26,400	26,400	26,400	26,400
4620	REIMBURSED EXPENSES	558	350			
4820	INTEREST INCOME	6,891	16,682	-	18,000	18,000
4997	PROGRAM INCOME		2,975			
	TRANSFER FROM EIP				-	
	CARRY FORWARD			-		-
	TOTAL REVENUES	546,275	339,977	363,292	368,530	398,947
6110	SALARIES - EXECUTIVE DIRECTOR	82,174	97,279	86,441	87,000	90,844
6121	SALARIES - PROGRAM STAFF	135,779	215		-	-
6131	SALARIES - OFFICE SUPPORT	644			-	-
6210	TAXES & BENEFITS	48,461	27,734	22,183	22,000	23,666
6100	SALARIES - OTHER				-	
6410	CONTRACT STAFF	27,603	24,245	26,400	26,000	26,400
6430	LEGAL EXPENSES	559	-	1,200		2,500
6510	OUTSIDE CONTRACT LABOR	22,126	23,984	32,000	8,000	8,000
6610	OFFICE SUPPLIES	48	815	1,200	200	1,000
6620	BANK SERVICE CHARGES	547	898	900	900	1,000
6630	CREDIT CARD FEES					
6640	POSTAGE	154	92	100	200	200
6650	PRINTING & PUBLICATIONS	-		1,200	150	1,000
6660	ADVERTISING	-			1,500	1,500
6670	INTERNET/WEBSITE	9	704	5,000	-	-
6680	DUES & SUBSCRIPTIONS	2,181	1,464	2,000	1,500	1,500
6690	COPIER CHARGES					
6710	MORTGAGE EXPENSE			-		
6720	RENT & UTILITIES	3,561	3,667	3,803	3,800	3,944
6730	TELEPHONE	1,523	1,382	1,500	1,200	1,500
6760	INSURANCE PREMIUM EXPENSE		6			
6800	EQUIPMENT REPAIR/MAINT/SUPPLY		342			
6910	CHARITABLE DONATIONS	250				
7130	TRAVEL & MEETINGS	19,213	12,572	15,000	15,000	17,000
7150	TRAINING & TECHNICAL ASSISTANCE	11	3,025	12,000	3,000	3,000
7321	PASSTHROUGH - MINI GRANTS	67,510	9,414	63,000	52,000	56,000
7910	INDIRECT COSTS APPLIED	28,243	11,777	12,966	13,000	13,627
7950	CASH MATCH TO PROGRAMS	106,633	144,806	154,133	154,000	159,037
8000	CAPITAL OUTLAY	(114)		-	-	-
	TOTAL EXPENSES	547,113	364,421	441,026	389,450	411,718
	Transfer from Elevator inspection program			50,000	21,000	13,000
	REVENUE OVER EXPENDITURES	(838)	(24,444)	(27,734)	80	229

*Broadband program separated from Region Business in 2018
Reviewed by Jon 10/9/19



REGIONAL BUSINESS - BROADBAND

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2013
Program Director:	Nate Walowitz (Regional Broadband Coordinator)

Recent Program Highlights:

- a. NWCCOG was awarded a \$1M DOLA grant for Project THOR and has spent 2019 implementing that project with 10 local meet me center host communities. The project is anticipated to be fully operational by the end of 2019.
- b. NWCCOG continues to provide technical assistance to partners across the region and beyond
- c. August 1st, NWCCOG Submitted a grant request to fund the Regional Director Position in 2020 and 2021. Hearings for that grant are in November. Unfortunately, we will not know whether this position is funded until we are days from the end of the current funding. Fortunately we have worked very closely with DOLA to develop an expanded geographic scope for this position so we have no reason to believe DOLA will deny the request.
- d. At the 2019 Mountain Connect conference, NWCCOG and Project THOR were awarded the Community Project of the Year award, and key partners telling the Story of THOR were highlighted in the Keynote Luncheon.

General Program Description:

The Regional Broadband program delivers technical assistance, education, inter-jurisdiction coordination, project and, program management for broadband, cellular, and public safety communications throughout the 9-County program area.

The primary expense in Regional Broadband is funding of the Regional Broadband Coordinator position, which besides supporting and managing the NWCCOG Regional Broadband Program, continues to identify and support member needs, share information and be a resource for local governments and officials across the region membership.

Because the Broadband Coordinator position and broadband activities are funded by a Department of Local Affairs (DOLA) Energy Impact Assistance Grant, that position has been reflected in the Regional Business budget.

For 2019, NWCCOG was the fiscal agent for the DOLA grant and local match funding. It will continue to do so while serving as the contracting authority for the CDOT fiber and conduit leases, network equipment procurement, and the Network Operator contract. The total budget for Project THOR for 2019, including all grant funds is \$3,259,989.59 including proposed Project THOR with DOLA Grant funds as submitted.

The grant request to fund the Director position includes providing technical assistance within NWCCOG’s established 10 count broadband area covered by Project THOR as well as providing similar support as it did in the region before Project THOR to the northern half of Colorado. Region 10 was awarded a grant by DOLA in October to fund a TA position to cover the Southern half of the state. It is anticipated that this will also assist in expanding of Project THOR into phase 2 and connect to other regions.

Broadband Program Budget

FUND BALANCE - BEGINNING		0	0	(47,875)	10,363	
				Estimated		
ACCT #	ACCOUNT NAME	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
4200	STATE GRANT REVENUE Jan-Jun PROGRAM	-	64,812	51,674	51,674	330,500
4200	STATE GRANT REVENUE J-J THOR			1,000,000	361,000	-
4200	STATE GRANT REVENUE Jul-Dec PROGRAM		62,674	51,674	51,674	60,500
4200	STATE GRANT REVENUE J-D THOR			867,000	500,000	-
4310	COUNTY PLEDGES	-			0	-
4320	MUNICIPAL PLEDGES	-			0	-
4520	OTHER LOCAL FUNDING Jan-Jun PROGRAM	-	7,309	14,000	0	-
4520	OTHER LOCAL FUNDING Jul-Dec PROGRM	-	2,500	14,000	0	-
4520	OTHER LOCAL FUNDING THOR MRC		15,979	459,000	527,000	1,054,000
4520	OTHER LOCAL FUNDING THOR PROJECT 1 NRC			379,000	777,690	-
4620	REIMBURSED EXPENSES	-			0	-
4630	LOCAL CASH MATCH - NWCCOG Jan-Jun		19,251	23,000	24,000	35,000
4630	LOCAL CASH MATCH - NWCCOG Jul-Dec		19,251	23,000	24,000	35,000
4640	CARRY OVER REVENUE	-	-	-	-	-
	TOTAL REVENUES	-	191,775	2,882,348	2,317,038	1,515,000
6110	SALARIES - EXECUTIVE DIRECTOR	-	14,038	17,500	0	-
6121	SALARIES - PROGRAM STAFF		136,045	141,960	142,000	149,169
6210	TAXES & BENEFITS		33,970	34,080	34,000	36,318
6510	OUTSIDE CONTRACT	-	22,549		18,000	-
6640	POSTAGE	-			0	-
6680	DUES & SUBSCRIPTIONS	-			0	-
6690	COPIER CHARGES	-			0	-
6720	RENT & UTILITIES	-	2,304	2,389	2,400	2,389
6730	TELEPHONE		695		0	-
6840	TOOL & EQUIPMENT		1,805		0	-
7130	TRAVEL & MEETINGS	-	7,210	8,000	5,000	30,000
7150	TRAINING	-			0	-
7320	PASS THROUGH CONTRACTUAL PAYMENTS				0	-
7300	PTCP THOR MRC			459,000	527,000	1,054,000
7300	PTCP THOR NRC			1,379,000	1,555,400	-
7300	PTCP THOR P2			867,000	0	270,000
7910	INDIRECT	-	18,130	21,294	0	22,375
9310	CARRY FORWARD	-	-	-	-	-
	TOTAL EXPENSES	-	236,746	2,930,223	2,283,800	1,564,251
	REVENUES OVER EXPENDITURES	-	(44,971)	(47,875)	33,238	(49,251)
	Transfer from Elevator Inspection program				25,000	50,000
	FUND BALANCE - ENDING		(44,971)	(47,875)	10,363	11,112

*Executive Director time billed to Project THOR is for DOLA grant match, and is charged to Regional Business, not BB.

**Project THOR Costs will be revised in 2019 Budget after DOLA grant is awarded, and then Local Contracts are signed--Feb 2019



REGIONAL TRANSPORTATION COORDINATING COUNCIL, MTN RIDE

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	RTCC 2010, Mountain Ride Call Center 2014
Program Director:	Vacant (Mobility Manager)

Recent Program Highlights:

- a. Call Center use has increased eleven-fold since 2014.
- b. The revenue base has been stabilized with local match sources from partner agencies and counties; in 2019 Park County will utilize the same formula as the other partner counties
- c. RTCC’s 2019 grant award from CDOT increased from 2018
- d. These sources protect a program that was largely funded on two one-time grants
- e. In Fall of 2019, the Program had it’s 3 year audit by CDOT which was favorable

General Program Description:

The RTCC is the local coordinating council for a 7-county rural area of northwest Colorado and strives to improve transportation coordination and options, especially for veterans, people with disabilities, seniors, and low-income adults. Participating counties include Eagle, Garfield, Grand, Jackson, Pitkin, Routt and Summit. Formed in 2010 as a result of the Rural Resort Region study, the RTCC identified a primary gap of transportation options available for travel across county boundaries to access healthcare and other critical services. The RTCC’s efforts are focused on coordinating the existing public and private transit providers with health and human services professionals by promoting, enhancing and facilitating seamless access to transportation services through a coordinated system that is easily available to customers from anywhere in the region.

While continuing to facilitate regional discussions with transportation and human service entities, RTCC currently has two main projects: the Mountain Ride Call Center which began in 2014, and the regional Non-Emergent Medical Transportation Billing project.

In the first four full years of operation for the Mountain Ride Call Center, over 27,569 one-way trips and associated services have been coordinated. The Mountain Ride website provides information and referral for transportation in the seven-county area and regional transportation information for travel to either Denver or Grand Junction. Clients can request trips via the website or a toll-free phone number. The center maintains a collaborative network of transportation providers in the region and is constantly expanding the transportation provider network. The Call Center also is the Non-Emergent Medical Transportation Medicaid billing center for six counties including Grand, Eagle, Pitkin, Summit, Jackson and Park Counties.

Regional Transportation Coordinating Council

FUND BALANCE - Beginning		41,100	54,706	52,873	52,873	83,443
ACCT#	ACCOUNT NAME	2017 ACTUAL	2018 ACTUAL	2019 BUDGET	Estimated 2019 Actual	2020 BUDGET
4100	FTA 5310 MOBILITY MANAGEMENT FUNDS	71,898	111,532	120,000	120,000	128,000
4100	FTA VTCLI-1 CALL CENTER - EQUIPMENT	81,584				
4100	FTA VTCLI-2 MARKETING			-		
4200	CDOT LCC CONTINUATION FUNDS	5,288		-		
4200	VTCLI-1 STATE (FASTER)	2,071		-		
4200	NEMT	406,467	369,703	410,000	410,000	410,000
4301	LOCAL REVENUE - FASTER FUNDS			-		
4301	LOCAL REVENUE - MATCH	37,277		20,000	20,000	20,000
4400	FOUNDATION & TRUSTS		7,500			
4520	OTHER LOCAL FUNDING	7,500	120,326	92,190	92,190	92,190
4620	REIMBURSED EXPENSES					5,000
4640	CARRY OVER FUNDS		(104,730)	-	-	-
4630	NWCCOG MATCHING					
	TOTAL REVENUES	612,084	504,331	642,190	642,190	655,190
6110	EXECUTIVE DIRECTOR					
6112	SALARIES - PROGRAM DIRECTOR	63,624	1,362	4,345	250	4,562
6121	SALARIES - PROGRAM STAFF	4,698	96,254	98,716	100,775	103,652
6131	SALARIES - OFFICE	71,929		38,000	34,000	37,128
6141	SALARIES - FISCAL		111			
6210	TAXES AND BENEFITS	27,480	24,999	51,301	20,575	24,949
6311	BACKGROUND CHECK		14			
6430	LEGAL EXPENSES	1,490				
6520	OUTSIDE CONTRACTORS	2,534	4,395	3,500	1,000	2,500
6610	OFFICE SUPPLIES & MATERIALS	1,790	2,694	500	100	400
6620	BANK CHARGES	60		100	50	100
6640	POSTAGE	876	938	500	700	700
6650	PRINTING	-	151	500	300	500
6660	ADVERTISING	-	894	600	600	600
6670	INTERNET/WEBSITE	223	501	2,500	2,300	2,500
6680	DUES AND SUBSCRIPTIONS	2,152	272	500	9,600	10,000
6690	COPIER CHARGES					
6720	RENT & UTILITIES	8,493	8,747	9,010	9,010	9,406
6730	TELEPHONE	87	324	300	470	500
6840	TOOLS & EQUIPMENT		195		400	
7130	TRAVEL & MEETINGS	6,264	4,202	6,500	3,400	4,500
7150	TRAINING & TECHNICAL ASSISTANCE	-	860	500	400	500
7320	PASS THROUGH FUNDS	388,657	347,443	395,000	410,000	410,000
7910	INDIRECT COSTS	18,121	11,805	21,159	17,690	21,801
8000	CAPITAL OUTLAY					
	CARRY FORWARD			8,659		-
	TOTAL EXPENSES	598,478	506,164	642,190	611,620	634,299
	REVENUES OVER EXPENDITURES	13,606	(1,833)	(0)	30,570	20,891

FUND BALANCE - ENDING 54,706.15 52,872.82 52,872.61 83,442.82 104,334.25

Fund balance to cover year with out CDOT and replacement software



WATERSHED SERVICES

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1979
Program Director:	Torie Jarvis and Ashley Bembenek

Recent Program Highlights:

- a. WSP represents NWCCOG as a Cooperating Agency in the Bureau of Reclamations NEPA analysis of alternatives to improve clarity in Grand Lake. In addition WSP participates in the Grand Lake Adaptive Management Committee which coordinates with the Bureau of Reclamation on the operation of the Colorado Big Thompson project in a manner that protects water quality in Three Lakes.
- b. Watershed Services and QQ are staffed by the same contractors, much of the technical work related to water quality on behalf of local jurisdictions, monitoring, commenting on regulations and referred development reviews, etc. is funded through this NWCCOG program instead of QQ since these are roles played as the Region’s 208 Plan manager
- c. WSP assisted QQ in the development of regional water efficiencies plans. These will be included in the next update of the 208 Plan which will be initiated in 2020.
- d. Staff continues to monitor and participate in activities of the Colorado Water Quality Control Commission and related entities on behalf of the membership. In 2019, this effort drilled down into facilitation of a local response to proposed changes to statewide molybdenum standards proposed by Freeport McMoRan and protecting the current conditions of Ten Mile Creek in Summit County in the interim. In addition, WSP worked closely with QQ on appropriate standards in French Gulch and the Blue River with an eye on protecting investments in a mine wastewater treatment plant installed and operated by Summit County and the Town of Breckenridge.

General Program Description:

The Watershed Services Program provides the counties and municipalities of Region XII with expertise in watershed planning, water quality regulatory programs, and technical assistance. The major responsibilities of the program include the Regional Water Quality Management Plan (208 Plan); permit reviews; and technical assistance to members (project development, grant applications, land use issues related to water quality impacts). The program tracks proposed local, state and federal water quality regulations and provides a regional response when appropriate based on 208 Plan policies, objectives and guidelines.

Watershed Services

	FUND BALANCE BEGINNING	11,351	958	958	958	3,000
		2017	2018	2019	Estimated 2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4100	FEDERAL GRANT REVENUE - Snake	-	-	-	-	-
4250	REIMBURSED EXPENSES	-	-	-	-	-
4200	STATE CONTRACT -208	10,800	10,800	12,900	12,900	12,800
4440	PERMIN REVIEW INCOME	-	-	-		
4510	LOCAL REVENUE - PERMIT REVIEWS	-	-	-		
4630	LOCAL REVENUE - COG	7,000	6,996	7,000	7,000	7,000
4640	CARRY OVER(used)	-	1,873	-		-
	TOTAL REVENUES	17,800	19,669	19,900	19,900	19,800
6000	SALARIES - DIRECTOR	-	-	-		
6005	BENEFITS - DIRECTOR	-	-	-		
6131	SALARIES - OFFICE WAGES	-	-	-		
6210	TAXES & BENEFITS	-	-	-		
6410	CONTRACT STAFF	25,571	14,109	12,400	14,000	12,800
6430	LEGAL EXPENSE - GENERAL	-	-	-		
6100	ADVERTISING	-	-	-		
6110	CAPITAL OUTLAY	-	-	-		
6120	DUES & SUBSCRIPTIONS	-	88	100		100
6125	EQUIP RENT/MAINT/SUPPLIES	-	-	-		
6520	OUTSIDE CONTRACT SERVICES	-	3,500	3,500	1,950	3,500
6640	POSTAGE	1	0	25		25
6650	PRINTING & PUBLICATIONS	11	100	-		100
6180	OFFICE SUPPLIES	60	9	-		
6650	PRINTING	-	-	-		
6690	COPIER CHARGES	-	-	-		
6720	RENT & UTILITIES	-	-	-		
6230	TELEPHONE	800	-	1,500		
6245	TRAINING & TECH. ASSISTANCE	-	-	-		
6730	TELEPHONE	-	-	-		
7130	TRAVEL & MEETINGS	609	378	500	350	1,670
7910	INDIRECT COSTS APPLIED	1,142	1,484	1,558	1,558	1,605
6190	PASS THROUGH FUNDS	-	-	-	-	-
9130	CARRY FORWARD(added)	-	-	-	-	-
	TOTAL EXPENSES	28,193	19,669	19,583	17,858	19,800
	REVENUES OVER EXPENDITURES	(10,393)	-	317	2,042	-
	CHANGE IN CARRYOVER	(10,393)	-	317	2,042	-
	END OF YEAR FUND BALANCE	958	958	1,275	3,000	3,000

Summit Water Quality Committee - SWQC

	FUND BALANCE BEGINNING	36,064	31,746	33,157	33,157	28,039
				-	Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	Actual	BUDGET
	REIMBURSED EXPENSES	(0)				
4510	LOCAL REVENUE - SWQC	34,090	34,000	33,000	33,000	33,000
4300	LOCAL REVENUE - PERMIT REVIEWS			-		
	LOCAL REVENUE - COG			-		
4640	CARRY OVER(used)			-		
4420	OTHER SERVICE INCOME	-	-	-	1,651	-
	TOTAL REVENUES	34,090	34,000	33,000	34,651	33,000
6131	SALARIES - ADM SECY	-	-	-		
6210	TAXES & BENEFITS	-	-	-		
6410	CONTRACT STAFF	28,575	23,405	26,000	26,000	27,000
6510	OUTSIDE CONTRACT SERVICES	4,492	1,132	1,500	6,630	
6610	OFFICE SUPPLIES	25	-	50		
6640	POSTAGE	9	13	50	1	25
6650	PRINTING & PUBLICATIONS	285	-			
6660	ADVERTISING	-	-			
6680	DUES & SUBSCRIPTIONS	20	-	50		150
6690	COPIER CHARGES	-	-			
	LEGAL EXPENSE - GENERAL	-	-	-		
6720	RENT & UTILITIES	-	-	-		
6730	TELEPHONE	640	1,760	1,900	1,900	1,920
6800	EQUIP RENT/MAINT/SUPPLIES		-			
7130	TRAVEL & MEETINGS	3,308	3,671	2,750	2,500	3,000
7910	INDIRECT COSTS APPLIED	1,054	2,608	2,738	2,738	2,820
8000	CAPITAL OUTLAY	-	-			
9130	CARRY FORWARD(added)	-	-	-		
	TOTAL EXPENSES	38,408	32,589	35,038	39,769	34,915
	REVENUES OVER EXPENDITURES	(4,318)	1,411	(2,038)	(5,118)	(1,915)
	CHANGE IN CARRYOVER	(4,318)	1,411	(2,038)	(5,118)	(1,915)
	END OF YEAR FUND BALANCE	31,746	33,157	31,119	28,039	26,124



WATER QUALITY/QUANTITY COMMITTEE (QQ)

2020 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1978
Program Director:	Torie Jarvis, senior consultant with Dynamic Planning + Science

Recent Program Highlights:

- a. Initiated an assessment of all QQ members on integrating water quality protection and water conservation and efficiency member land use codes, with support from the Colorado Water Conservation Board through a 2017-2019 grant. The project includes the assessment, the development of best management practices for integration water conservation into land use codes in the headwaters region, and technical assistance to help implement best practices, released in late 2019.
- b. Participates in the Water Quality Control Commission (WQCC) hearings. In 2019, QQ supported Breckenridge and Summit County to prevent adverse outcomes on French Gulch drainage, which bears a costly water quality treatment plan already, and supported Steamboat Springs in their temporary modification proposal for temperature, during the Upper Colo. standards rulemaking. QQ also continues supporting members regarding a proposed future molybdenum standard change. In 2020, the WQCC will consider proposed changes to water quality standards specifically for the Upper Colorado River Basin, and QQ will represent members in that process.
- c. QQ hosted the first member retreat for QQ in a decade (plus) in 2018. The retreat was an opportunity to look back on [QQ's accomplishments](#) over the past 40 years and to affirm its policies and strategies moving forward.
- d. Continued to advocate for the region at the legislature and forge new relationships with the Colorado General Assembly to implement Colorado's State Water Plan

Budget Notes

QQ has not changed Dues in recent years. QQ is not charged the standard indirect rate, as consultants utilize less of the kind of resources charged to indirect. The program is charged an administrative fee of less than the +/- 15% indirect cost. Last year, that was increased from an average of 3% to 8%.

General Program Description:

The annual QQ budget is also reviewed and approved by that Committee, which has direct oversight of the consultants who work with QQ. Dues from QQ fund most program activities.

Water Quality/Quantity (QQ) continues to focus on issues related to trans-mountain diversions, basin of origin protection, addressing water quality impacts and land use concerns as they relate to water. QQ will seek water supply, water quality and recreation solutions associated with growth on both sides of the Continental Divide. QQ continues to be involved in statewide and local water planning efforts. QQ is active in the State legislature and continuously seeks to educate Front Range water users about the impacts associated with trans-basin diversions.

Water Quality/Quantity Committee

	LEGAL DEFENSE FUND	100,000	100,000	100,000	100,000	100,000
	BEGINNING FUND BALANCE	10,582	13,288	18,537	18,537	18,537
					Estimated	
		2017	2018	2019	2019	2020
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4000	GRANT INCOME					
4200	STATE GRANT INCOME				15,500	
4310	COUNTY PLEDGES	98,365	101,315	101,316	97,885	96,541
4320	MUNICIPAL PLEDGES	36,109	42,598	42,860	42,961	42,598
4330	ASSOCIATE MEMBER PLEDGES	4,120	7,956	4,244	4,244	4,243
4350	WATER & SAN. DIST. PLEDGES	11,433	13,852	11,776	11,776	11,773
4400	FOUNDATION & TRUST	-	-	-		
4510	OTHER LOCAL FUNDING		3,500	-		
4620	REIMBURSED EXPENSES	1,580	10,046	2,000		
	CWCB GRANT LEFTOVER	-	-	-	2,000	2,000
4820	INTEREST INCOME	983	2,013	-	2,000	2,000
	TOTAL REVENUES	152,590	181,281	162,196	176,366	159,155
6131	OFFICE WAGES	-	-	-	-	-
6210	TAXES & BENEFITS	-	-	-	-	-
6410	QQ CONTRACT STAFF	126,249	127,042	127,995	129,082	126,304
6520	OUTSIDE CONTRACT	3,274	23,960	7,192	21,000	8,000
6610	OFFICE SUPPLIES		(60)	-	100	-
6640	POSTAGE	31	87	50	45	50
6650	PRINTING	-	-	50	250	200
6670	WEBSITE/INTERNET	-	-	30	30	30
6680	DUES & SUBSCRIPTIONS	1,863	1,501	1,700	1,800	1,800
6690	COPIER CHARGES	-	-	-		
6720	RENT	-	-	-		
6730	TELEPHONE	710	330	360	360	-
6760	INSURANCE	1,950	1,650	1,800	1,800	-
6811	VEHICLE GAS/OIL/SUPPLIES	-	100	-		
7130	TRAVEL & MEETINGS	8,813	9,022	10,000	9,500	10,000
7610	INDIRECT COSTS APPLIED	6,994	12,399	12,399	12,399	12,771
8000	CAPITAL OUTLAY	-	-	-	-	
	TOTAL EXPENSES	149,885	176,032	161,576	176,366	159,155
	REVENUES OVER EXPENDITURES	2,705	5,249	620	-	-
	CURRENT YEAR NET INCOME (LOSS)	2,705	5,249	620	-	-
	ENDING FUND BALANCE	13,288	18,537	19,157	18,537	18,537

Note that QQ projects in 2017 are accounted for in Regional Business since they are funded by DOLA Grant for COGs.

NWCCOG 2020 Budget Summary

	Beginning	2020						2020		Transfer	Ending
	Fund	Budgeted						Budgeted		between	Fund
Internal programs	Balance	Income	Salaries	Benefits	Rent	Indirect	Other	Expense	Net	Programs	Balance
Alpine Area on Aging	14,038	1,440,946	296,842	118,567	14,158	44,526	966,852	1,440,946	(0)		14,038
Broadband	-	1,515,000	149,169	36,318	2,389	22,375	1,354,000	1,564,251	(49,251)	50,000	749
Economic Development		145,000	85,215	32,706	1,984	12,782	12,313	145,000	(0)		
Elevator Inspection	22,500	1,030,000	509,101	166,791	8,598	76,365	102,760	863,615	166,385	(63,000)	22,500
Energy Management	123,776	1,803,402	783,594.56	256,434	23,873	112,391	627,109	1,803,402	0		
Homeland Security		247,269	-	-	-	-	247,269	247,269	-		
Regional Business		398,947	90,844	23,666	3,944	13,627	279,637	411,718	(12,771)	13,000	229
Regional Transportation		655,190	145,342	24,949	9,406	21,801	432,800	634,299	20,891		20,891
Subtotal	160,314	7,235,754	2,060,108	659,431	64,351	303,868	4,022,740	7,110,498	125,256	-	
NWCCOG Fund Balance	871,264								125,256		996,520
Internal Service Funds Funds											
Indirect	(45,871)	353,011	121,128	42,049	\$16,839	-	155,440	335,456	17,554		(28,316)
Motor Pool	104,307	15,000	568	164	-	-	34,100	34,832	(19,832)		84,475
Office Condo	49,369	83,786	-	-	-	-	74,960	74,960	8,826		58,195
Subtotal	107,805	451,797	121,696	42,214	16,839	-	264,500	445,249	6,548		114,353
External Programs											
High Country Forest Collaborative - CBB	-	-	-	-	-	-	-	-	-		-
Health Care Coalition	-	211,511	-	-	-	-	211,511	211,511	-		-
NWCCOG Foundation	-	-	-	-	-	-	-	-	-		-
Northwest Loan Fund	1,949,477	650,000	86,071	18,524	2,596	12,911	523,160	643,263	6,737		1,956,214
Summit Water Quality Committee	34,157	33,000	-	-	-	2,820	32,095	34,915	(1,915)		32,242
Water Quality/Quantity	118,537	159,155	-	-	-	12,771	146,384	159,155	-		118,537
Watershed Services	-	19,800	-	-	-	1,605	18,195	19,800	-		-
Subtotal	2,102,170	1,073,466	86,071	18,524	2,596	30,107	931,345	1,068,644	4,822		2,106,993
Total non-duplicated budget	2,262,484	8,309,220	2,146,179	677,956	66,947	333,975	4,954,085	8,179,142	130,078		2,106,993
Grand Total	2,370,289	8,761,017	2,267,875	720,170	83,786	333,975	5,218,585	8,624,390	136,626		2,221,346

NWCCOG 2019 Final Revised Budget -(December 2019)

2019 Budget Revision Summary

	Revenue			Expense			Revised Budget
	Original 2019 Budgeted Revenue	Revised Revenue Budget	Change in Revenue Budget	Original 2019 Budgeted Expense	Revised Expense Budget	Change in Expense Budget	
Program	Revenue	Budget	Budget	Expense	Budget	Budget	Net
Internal Program Funds							
AAAA	1,274,944	1,185,233	(89,711)	1,274,944	1,185,233	(89,711)	-
Broadband Program	2,882,348	2,317,038	(565,310)	2,930,223	2,283,800	(646,423)	33,238
Economic Development District	140,000	140,000	-	140,000	137,520	(2,480)	2,480
Elevator Inspection	1,050,000	994,552	(55,448)	789,346	571,621	(217,725)	422,931
Energy Management	1,518,556	1,776,760	258,204	1,518,556	1,776,760	258,204	-
Homeland Security	112,000	214,601	102,601	112,000	214,601	102,601	-
Regional Business	363,292	368,530	5,238	441,026	389,450	(51,576)	(20,920)
Regional Transportation Council	642,190	642,190	-	642,190	611,620	(30,570)	30,570

Internal Program Funds-Total	7,983,330	7,638,904	(344,426)	7,848,285	7,170,605	(677,680)	468,299
External Program Funds							
CBBC	-	-	-	1,390	-	(1,390)	-
Health Care Coalition	105,500	230,713	125,213	105,500	230,713	125,213	-

Northwest Loan Fund	642,000	421,014	(220,986)	643,515	446,953	(196,562)	(25,939)
NWCCOG- Foundation		55	55	10,718	2,010	(8,708)	(1,955)
Summit Water Quality Committee	33,000	34,651	1,651	35,038	39,769	4,731	(5,118)
Water Quality/Quanity	162,196	176,366	14,170	161,576	176,366	14,790	-
Watershed Services	19,900	19,900	-	19,583	17,858	(1,725)	2,042
NWCCOG Total Budget	8,945,926	8,521,603	(424,323)	8,825,605	8,084,274	(741,331)	437,329
Internal Service Program Funds							
249 Warren Avenue - Building	80,797	80,797	-	69,760	65,210	(4,550)	15,587
Indirect	317,309	340,000	22,691	291,389	311,633	20,244	28,367
Motor Pool	70,000	24,447	(45,553)	95,672	44,725	(50,947)	(20,278)
	9,414,032	8,966,847	(447,185)	9,282,426	8,505,842	(776,584)	
							461,005