



AGENDA

Thursday, December 02, 2021

CONFERENCE CALL ONLY—NO IN-PERSON MTG

NWCCOG (NLF) 10 a.m. – 12 p.m.

EDD 12:30 p.m. – 2:30 p.m.

VIDEO & PHONE CONFERENCE INFORMATION

Video: [Zoom Video](#)

Phone: +1 669 900 6833

Meeting ID: 974 7798 9313

Passcode: 470 622

NWCCOG FOUNDATION BOARD MEETING

The Foundation is a nonprofit department of NWCCOG designed to accept donations for local projects. The Foundation Board meets December of every year. The Foundation Board is the NWCCOG Executive Committee.

10:00 a.m.	1.	Call to Order – NWCCOG Council Chair, Alyssa Shenk	
	2.	Determination of Quorum	
	*3.	ACTION FOUNDATION: Minutes of December 2020 Foundation Board Meeting	Pg. 3
	*4.	ACTION: Approve 2021 NWCCOG Foundation Budget (Pg. 28 of Budget) - See NWCCOG Website: https://www.nwccog.org/wp-content/uploads/2021/10/2022-Draft-Budget.pdf	NWCCOG Website
10:05 a.m.	*6.	Adjourn NWCCOG Foundation Board Meeting	

NWCCOG COUNCIL MEETING

10:06 a.m.	1.	Call to Order – NWCCOG Council Chair, Alyssa Shenk	
	2.	Roll Call and Determination of Quorum	
	*3.	ACTION COG: Minutes of October 2021 Council Meeting	Pgs. 4-7
	4.	NOTE COG: There are no NWCCOG financials this meeting	
	5.	Show Council where to find “How to Read NWCCOG Bill Schedule” on the website. https://www.nwccog.org/member-handbook/	NWCCOG Website
	*6.	ACTION COG: NLF 3 rd Quarter Financials - These were not ready to present at the October 2020 meeting - Northwest Loan Fund – Balance Sheet - Northwest Loan Fund – Budget vs Actual	Pgs. 8-11
	*7.	ACTION COG: Approval of 2021 Budget Revisions - This is contained in budget and summarized on last page - Motion: I move to approve the 2021 Revised Budget as presented... - See NWCCOG Website: https://www.nwccog.org/wp-content/uploads/2021/11/2022-Budget-and-2021-Revised-Budget.pdf	Pg. 12-13 NWCCOG Website
	*8.	ACTION COG: Approval of proposed 2022 Budget - Motion: I move to approve the 2022 Budget as presented... - See NWCCOG Website: https://www.nwccog.org/wp-content/uploads/2021/11/2022-Budget-and-2021-Revised-Budget.pdf	NWCCOG Website
	9.	UPDATE COG: Who are 2022 Council Members and Alternatives? - Reminder to send in updated Representatives for 2022 - With Bylaws – Officers 2 years now (Discuss)	
	*10.	ACTION COG: 2022 Bylaws Minor Revision Approval - Changed all references to AAAA in Article VII to Vintage - Add the following text to Art. II, Section 1 The voting representative shall be a member of the elected governing body of the Member Jurisdiction”, <i>or a senior administrative official in lieu of an elected official</i> - Replace Art. II Section 4 “ <i>an elected official</i> ” with “ <i>a senior administrative official in lieu of an elected official</i> ” - See NWCCOG Website: https://www.nwccog.org/wp-content/uploads/2021/11/NWCCOG-Bylaws-Revision-2021-Dec-Minor-Edits.pdf	NWCCOG Website

	11.	UPDATE COG: Legislative Updates - SHRED Act passed committee with some revisions - Other Updates from Congressional Reps present	Pgs. 14-22
	13.	Program Updates: These will resume in January	
	14.	Vintage Program Update: Erin Fischer, Program Director RTCC Program Update: Charles McCarthy, Mobility Manager - Presentation "RTCC Transportation Gap Analysis Recommendations"	Pgs. 23-27
	15.	Member Updates: - What NWCCOG work was most impactful to you in 2021? - What are you most excited about in 2021?	
	16.	New Business - Update: Summit Water Quality Committee – handoff - Broadband Grant award from DOLA -- letter	Pgs. 28-32
12:00 p.m.	*17.	Adjourn NWCCOG Meeting	
<u>NEXT NWCCOG MEETING:</u> Thursday, January 27, 2022 Virtual Meeting 10am – 12pm			
<u>NWCCOG Officers:</u> NWCCOG Council Chair – Alyssa Shenk, NWCCOG Council Vice-Chair – Patti Clapper NWCCOG Council Secretary-Treasurer – Carolyn Skowyra			
<u>NWCCOG Executive Committee:</u> Region XII county members –Josh Blanchard, Patti Clapper, Jeanne McQueeney, Kristen Manguso, and Coby Corkle. Municipal members – Alyssa Shenk, Andy Miller, Carolyn Skowyra, and Patty McKenny.			

* requires a vote

NWCCOG ECONOMIC DEVELOPMENT DISTRICT (EDD) BOARD

12:00 –1:00 p.m.	1.	Demographic Trends and Census 2020 Data for the NWCCOG Region – Elizabeth Garner, State Demographer, Colorado Demography Office	
1:00 p.m.	2.	Call to Order – EDD Board Chair, DiAnn Butler	
	3.	Roll Call and Determination of Quorum	
	*4.	ACTION EDD: August 2021 EDD Meeting Minutes	Pgs. 33-34
1:10 p.m.	5.	EDD Director Update	
1:20 p.m.	*5.	Adjourn NWCCOG Meeting	
<u>NEXT EDD BOARD MEETING:</u> Thursday January 27, 2022 Conference Call from 12:30pm – 2:30pm			
<u>EDD Officers:</u> EDD Chair – DiAnn Butler, EDD Vice-Chair – Patti Clapper, EDD Secretary-Treasurer – Kristen Manguso			

* requires a vote



Northwest Colorado Council of Governments

NWCCOG Foundation Meeting

December 3, 2020

Conference Call Only ("Present" means on the call")

Foundation Members Present:

Alyssa Shenk, Town of Snowmass Village
Bill Infante, Town of Basalt
Bob Sirkus, Town of Snowmass Village
Brian Waldes, Town of Breckenridge
Coby Corkle, Jackson County
George Brodin, Town of Minturn
Heather Sloop, Steamboat Springs
Karn Stiegelmeier, Summit County
Kristen Manguso, Grand County
Merrit Linke, Grand County
Patti Clapper, Pitkin County
Patty McKenny, Town of Vail
Skippy Mesirow, City of Aspen
Watkins Fulk-Gray, Town of Basalt

Others Present:

Chris Romer, Vail Valley Partnership
Corry Mihm, SIBA/Chamber of Commerce
Jessica Valand, CO Department of Labor & Employment
Jill Grano, Neguse's Office
Mark Hoblitzell, CO Department of Labor & Employment
Melanie Leaverton, North Park Chamber of Commerce
Sally Anderson, Neguse's Office
Shane Larson, Colorado Mountain College

NWCCOG Staff:

Becky Walter
Doug Jones
Elaina West
Jeff Andrews
Jon Stavney
Rachel Lunney

Call to Order:

Karn Stiegelmeier, Chair, called the NWCCOG Foundation Board meeting to order at 9:49 a.m. Roundtable introductions were completed, and a quorum was present for the group.

Approval of January 23, 2020 Foundation Board Meeting Minutes:

M/S: Kristen Manguso/Alyssa Shenk to approve the January 23, 2020 Foundation Board Meeting minutes as presented.

Passed: Yes

Approval of 2021 NWCCOG Foundation Budget:

M/S: Alyssa Shenk/Kristen Manguso to approve the 2021 NWCCOG Foundation Budget as presented in the Overall NWCCOG 2021 budget document.

Passed: Yes

New Business:

Patti Clapper requested NWCCOG do a presentation for the Council in 2021 regarding Foundation. Jon and Elaina to look for Foundation Memo which was published a few years ago.

Adjournment:

M/S: Alyssa Shenk/Patti Clapper to adjourn the NWCCOG Foundation Board meeting at 10:02 a.m.

Passed: Yes

Karn Stiegelmeier, NWCCOG Foundation Chair

Date



Northwest Colorado Council of Governments

NWCCOG Council Meeting

October 28, 2021

Conference Call Only ("Present" means on the call")

Board Members:

Alyssa Shenk, Town of Snowmass Village
Patti Clapper, Pitkin County
Tamra Nottingham Underwood, Town of Avon
Watkins Fulk-Gray, Glenwood Springs
Ed Cannon, Town of Fraser
Tomas Fridstein, Town of Snowmass Village
Carolyn Skowrya, Town of Dillon
Kathy Chandler-Henry, Eagle County
Skippy Mesirow, City of Aspen
Sara Nadolny, Town of Basalt
Josh Blanchard, Summit County
Geoff Grimmer, Town of Eagle

Others Present:

Melanie Leaverton, Jackson County Tourism
Janeth Stangle, Sen. Hickenlooper
John Whitney, Sen. Bennet
Greg Winkler, DOLA

NWCCOG Staff:

Jon Stavney
Talai Shirey
Nate Walowitz
Becky Walter
Rachel Lunney
Jonah Glassman

Call to Order

Alyssa Shenk, NWCCOG Council Chair, called a joint meeting of Northwest Colorado Council of Governments (NWCCOG) to order at 10:03am. Roundtable introductions were completed, and a quorum was present for the group.

Approval of August 2021 Council Meeting Minutes

M/S: Patti Clapper/Carolyn Skowrya to approve the August 2021 Council Meeting Minutes as presented.

Passed: Yes

3rd Quarter Financials

Jon reviewed the 3rd Quarter Financials. He noted that staff has written a "cheat sheet" to reference when reading the List of Bills which will be available on the NWCCOG website under Council Resources. This will make the purpose of the various codes more clear.

M/S: Patti Clapper/Carolyn Skowrya to approve the NWCCOG 2021 3rd quarterly financials as presented.

Passed: Yes

NLF Financials

Jon explained that the NLF Financials are still being approved internally and then will be available on our website for review.

Proposed 2022 Council Meeting Schedule

Jon recommended the flexibility of hybrid meeting (in-person/Zoom) for 2022 meetings. He also reserved the possibility of adding a location to any meeting when In-Person meetings become safe again. Staff is looking forward to showing the Membership the remodeled office and meeting room.

M/S: Patti Clapper /Thomas Fridstein to approve the 2022 Council Meeting Schedule and the flexibility to meet in-person.

Passed: Yes

THOR Network Operator

There was a brief memo in the packet on this matter. Jon reviewed the RFP process and requested the authority to negotiate a contract for the THOR Network Operator.

M/S: Thomas Fridstein / Skippy Mesirow move to give Jon and Nate the authority to negotiate a contract for the THOR Network Operator.

Passed: Yes

Proposed Routt County join NWCCOG Region 12

Jon welcomed Routt County into our Region through Governor Polis' Executive Order and requested approval from Council to allow Routt County to join as the 6th Region. The updated bylaws will make them a part of the executive committee.

M/S: Patti Clapper /Kathy Chandler to allow Routt County as the 6th region to join and be part of the voting committee.

Passed: Yes

Motion to allow change in NWCCOG bylaws

Jon explained the need to update the bylaws allowing the 6th county into the executive committee and various other amendments which were presented without comment at the April and July meetings. The Amended and Restated Bylaws are available for review at <https://www.nwccog.org/wp-content/uploads/2021/10/NWCCOG-Bylaws-Revision-2021-CLEAN-for-Council-5182021.pdf> (Note, Jon was contacted by staff at Glenwood Springs after the meeting about if the new bylaws meant that staff could no longer serve on the board. He said this was not the intent, but confirmed that the wording after edits implied that. A correction will be proposed for the Dec meeting)

M/S: Patti Clapper /Kathy Chandler to approve the Amended and Restated 2021 Bylaws

Passed: Yes

Fiscal Office changes

Jon discussed Becky and Elaina's new positions in the Fiscal Office, the benefits to NWCCOG for having fiscal services provided in house and the impacts on the 2022 budget.

Legislation Update

John Whitney, with Senator Bennet's office, provided an update on the SHRED Act. Senator Bennet estimates this would retain 17 million for Colorado with 12 million retained for White River Forest alone. NWCCOG and Jon's work advocating for the right changes molded this bill so the benefits can be shared more broadly. The Senate Energy Resources Committee hearing was well received by the Committee and gained support from 13 senators as well as the Forest Service. The next step is to move out of Committee possibly with a Recreation Package bill in 2022. President announced framework on Build Back Better bill that provides funding for forestry, climate change, housing, water, and childcare.

Janeth Stangle provided an update from Senator Hickenlooper's office. The Senator hosted a taste of Colorado Bipartisan G20 lunch. There is an upcoming hearing for women entrepreneur by the Small Business and Entrepreneur Committee. The Senator recently co-sponsored Recovering America's Wildlife Act, Save our Service Members Act and the Gateway to Careers Act.

Patti Clapper thanked Janeth Stangle for the support of our veterans and requested more support for our firefighters. Both John Whitney and Janeth Stangle acknowledged the importance of this request.

DOLA Update

Greg Winkler announced that the \$260k two-year grant from DOLA for the NWCCOG Broadband Director was approved.

NWCCOG/ Energy Program expansion/relocation

Jon praised Breckenridge for the new non-profit center which will house FIRC. As our Energy Department is growing it is looking at additional warehouse and/or office space. The non-profit space in Breckenridge may be a possible solution which may include moving the entire NWCCOG office. This was just an FYI that Jon will be monitoring the opportunity.

Discussion COG: 2022 Budget

Jon reviewed highlights from the 2022 Budget and recommendations made at the 10/26/2021 Budget Workshop (see notes at the end of this document). Anyone who would like a more in-depth review of the 2022 Budget may reach out to Jon. Once the Budget Workshop revisions are made to the 2022 Draft Budget a revised 2022 Draft Budget will be posted on the website and a second budget workshop will be offered.

Alyssa asked for Jon to explain the function of the Foundation. Jon noted that the NWCCOG Foundation provides a passthrough for Federal Tax-Exempt donations and is available for members to use as needed for local projects.

Adopt 2022 Goals and Objectives

Jon reviewed the 2022 Goals & Objectives proposed by Staff that were presented, modified and approved by the Executive Committee at the August 2021 Council Meeting. Though labelled 2022, these will stand until others are adopted, which has usually been every 2 to 3 years. Jon specifically requested input on the Member Services Program goals. There were no questions or recommendations.

M/S: Tamra/Patti Clapper to adopt the 2022 Goals and Objectives.

Passed: Yes

Program Updates

Johanna Glassman, SHIP Coordinator provided a program update. SHIP helps navigate Medicare and is currently assisting with Open Enrollment, meeting with employers to assist aging employees use Medicare and is offering one-on-one meetings at senior centers. To make an appointment you can call Vintage or go to [YourVintage.org/YourCare/Medicare](https://www.vintage.org/YourCare/Medicare). Vail Daily spotlighted the SHIP program in the 10/27/2021 newspaper: <https://www.vaildaily.com/news/new-medicare-offering-could-improve-access-to-affordable-health-care-for-eagle-county-seniors/>

Rachel Tuyn, Economic Development District Director provided a program update. The EDD Board Meeting has been cancelled today and will resume on 12/02/2021. The EDD Board Meetings will continue to follow the NWCCOG Council Meeting in 2022 from 12:30-2:30. Elizabeth Garner will be joining the 12/02/21 Board meeting and will present demographic and census updates. The annual [Demography meeting is on 11/05/2021](#) and free for anyone to join. SEDS has been approved. EDA provided grants that were passed directly on to our counties for local projects.

Member Updates

- Josh Blanchard, Summit County - Focusing on housing issues, Lease to Locals incentives is in the regulatory process for 2022.
- Tamra Underwood, Avon - Added a 2% short term rental tax on the upcoming ballot, proceeds will be allocated to employee housing and MiCasa purchase program.
- Kathy Chandler-Henry, Eagle County– Housing Bold Moves efforts which include deed restriction and rental buy downs, buyers cash offer assistance and new housing projects. Eagle Valley Trail went to bonding with a great interest rate.
- Carolyn Skowrya, Dillon –Allocating an hour on all meetings to invite public to join conversation on the housing issues. Tentative approval for ice skating on the lake including a PBR pond hockey tournament.
- Thomas Fridstein, Town of Snowmass Village – The master plan for employee housing has been approved. Building will take place over the next 20 years however the cost is very high. The bus terminal project on hold due to higher cost than budgeted. The Rodeo remodeling is moving along with a wetlands park.
- Watkins Fulk-Gray, Glenwood Springs – Moved to Glenwood Springs as a senior planner and is expanding broadband throughout the city. Also focusing on rental housing/affordable housing projects.

Adjournment

M/S: Carolyn Skowrya / Tomas Fridstein to adjourn the NWCCOG Council meeting at 12:09 pm.

Passed: Yes

Alyssa Shenk, NWCCOG Council Chair

Date

General Notes from the NWCCOG 2022 Draft Budget Workshop October 26, 2021

Board Members Present:

Alyssa Shenk, Town of Snowmass Village
Carolyn Skowrya, Town of Dillon

NWCCOG Staff Present:

Jon Stavney
Becky Walter
Rachel Lunney
Nate Walowitz
Talai Shirey

The following items informed the Second Draft Budget which was subsequently published and distributed on 11/17/2021.

Requested changes and corrections:

- Update Vehicles Fund footnotes with current IRS mileage
- Add columns for 2022 wage increases (suggested columns: 2021 wage / wage adjustment / 5% increase / 2022 wage) Add additional spreadsheet from Rachel (verify which spreadsheet)
- General spreadsheet organization – have categories with full amount in bold and list subcategories that breakdown that full amount under
- Add to the 2022 Council Meeting Agenda in June – Vintage and Energy budget review
- Add bullet points that help explain big number changes in laymen terms. I.e. *Energy Dept “material costs is up however this is actually growth and not overspending”*
- Add footnote to Vintage – 2021 is year to date not projected
- All Departments – add a footnote that explains what the remaining funds are allocated to

Need further clarification from directors:

- Energy – Why are vehicles funded to tools and equipment and not capital?
- RTCC – Need to speak internally about Local Revenue Match
- Vintage – Speak with Amanda regarding Executive Director vs. staffing pay
- Vintage – Rename column from “actual” to “year to date”
- Vintage – Jon, Becky and Amanda to annotate all of Vintage
- EDD – Speak to Rachel about 94k

Northwest Colorado Council of Governments
Balance Sheet by Class -8800- Northwest Loan Fund
As of September 30, 2021

ASSETS

Current Assets

Checking/Savings

1015 · 1st Bank NLF Operating	223,638.16
1070 · NLF Alpine Bank	250,172.34
1072 · NLF Mountain Valley Bank	251,893.56
1074 · NLF Yampa Valley Bank	254,630.78
1075 · 1st Bank NLF- Liquid Asset.	150,016.32

Total Checking/Savings 1,130,351.16

Other Current Assets

1090 · Undeposited Funds	3,003.00
1315 · NLF - Allowance for Loan Loss	-272,828.25

Total Other Current Assets -269,825.25

Total Current Assets 860,525.91

Other Assets

1615 · NLF Loans Receivable

CDBG-20-630-Covid	280,307.44
Energize Loans	60,000.00
1615a · CDBG-13-589	36,052.67
1615b · CDBG-16-602	991,441.54
1615c · CDBG-20-630	383,526.80
1615o · OEDIT-2017	40,417.72
1615r · Revolved	657,431.29

Total 1615 · NLF Loans Receivable 2,449,177.46

Total Other Assets 2,449,177.46

TOTAL ASSETS **3,309,703.37**

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Accounts Payable

2000 · Accounts Payable	5.85
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Total Accounts Payable 5.85

Credit Cards

2050 · COG-Firstbank Credit Card

2050.01 · 3936-NLF	3,630.38
2050.26 · 5755-SP	408.35

Total 2050 · COG-Firstbank Credit Card 4,038.73

Total Credit Cards 4,038.73

Total Current Liabilities 4,044.58

Long Term Liabilities

Loan Funds

Energize Loans

Loan ECGF	<u>173,784.52</u>
Total Energize Loans	<u>173,784.52</u>
Total Loan Funds	<u>173,784.52</u>
Total Long Term Liabilities	<u>173,784.52</u>
Total Liabilities	177,829.10
Equity	
3000 · Fund Balance	
3100 · NLF Net Equity	<u>3,065,208.01</u>
Total 3000 · Fund Balance	3,065,208.01
3900 · Retained Earnings	171,341.45
Net Income	<u>-104,675.19</u>
Total Equity	<u>3,131,874.27</u>
TOTAL LIABILITIES & EQUITY	<u><u>3,309,703.37</u></u>

Northwest Colorado Council of Governments
Budget vs Actual - 8800 - NLF, OEDIT, CDBG, Revolved
January through September 2021

3:52 PM
10/27/2021
Accrual Basis

	Jan - Sep 21	Budget	% of Budget	Jan - Sep 21	YTD Budget	% of Budget	Annual Budget
Ordinary Income/Expense							
Income							
Revolved Interest	2,312.57			2,312.57			
4000 · Grant Income							
4100 · Federal Grant Income	0.00	500,000.00	0.0%	0.00	500,000.00	0.0%	500,000.00
4250 · Administration	0.00	80,000.00	0.0%	0.00	80,000.00	0.0%	80,000.00
4251 · Administration-ECGF	33,847.39			33,847.39			
Total 4000 · Grant Income	33,847.39	580,000.00	5.84%	33,847.39	580,000.00	5.84%	580,000.00
4110 · Federal Income	0.00	100,000.00	0.0%	0.00	100,000.00	0.0%	100,000.00
4510 · Local Funding							
4520 · Other Local Funding	0.00	0.00	0.0%	0.00	0.00	0.0%	0.00
Total 4510 · Local Funding	0.00	0.00	0.0%	0.00	0.00	0.0%	0.00
4710 · Interest Earnings	0.00	1,000.00	0.0%	0.00	1,000.00	0.0%	1,000.00
4720 · Loan Interest Income							
Revolved Interest	6,872.78			6,872.78			
4720 · Loan Interest Income - Other	49,798.09	100,000.00	49.8%	49,798.09	100,000.00	49.8%	100,000.00
Total 4720 · Loan Interest Income	56,670.87	100,000.00	56.67%	56,670.87	100,000.00	56.67%	100,000.00
4730 · Fee Income	11,798.00	15,000.00	78.65%	11,798.00	15,000.00	78.65%	15,000.00
4750 · Loan Application Fee	772.50			772.50			
4820 · Interest Income	814.92			814.92			
Total Income	106,216.25	796,000.00	13.34%	106,216.25	796,000.00	13.34%	796,000.00
Cost of Goods Sold							
58000 · Amount to be Loaned out	0.00	500,000.00	0.0%	0.00	500,000.00	0.0%	500,000.00
Total COGS	0.00	500,000.00	0.0%	0.00	500,000.00	0.0%	500,000.00
Gross Profit	106,216.25	296,000.00	35.88%	106,216.25	296,000.00	35.88%	296,000.00
Expense							
6100 · Payroll Expenses							
6112 · Program Director	64,359.75	85,813.00	75.0%	64,359.75	85,813.00	75.0%	85,813.00

	Jan - Sep 21	Budget	% of Budget	Jan - Sep 21	YTD Budget	% of Budget	Annual Budget
6121 · Gen Program Staff	25,123.53			25,123.53			
6131 · Office Wages	0.00	34,539.00	0.0%	0.00	34,539.00	0.0%	34,539.00
6210 · Taxes & Benefits	16,662.19	30,374.00	54.86%	16,662.19	30,374.00	54.86%	30,374.00
6100 · Payroll Expenses - Other	0.00			0.00			
Total 6100 · Payroll Expenses	106,145.47	150,726.00	70.42%	106,145.47	150,726.00	70.42%	150,726.00
6130 · Meeting Expense	313.29			313.29			
6440 · Auditor Expense	0.00	2,000.00	0.0%	0.00	2,000.00	0.0%	2,000.00
6520 · Outside Contract							
6420 · Fiscal Officer Expense	1,395.00	2,000.00	69.75%	1,395.00	2,000.00	69.75%	2,000.00
6510 · Contractor	0.00	2,000.00	0.0%	0.00	2,000.00	0.0%	2,000.00
Total 6520 · Outside Contract	1,395.00	4,000.00	34.88%	1,395.00	4,000.00	34.88%	4,000.00
6550 · Consultant	172.50			172.50			
6610 · Office Supplies	551.78			551.78			
6615 · Loan Loss Reserve	17,707.15			17,707.15			
6618 · Bad Debts Expense {Exp}	51,148.01			51,148.01			
6620 · Bank Charges	50.00	25.00	200.0%	50.00	25.00	200.0%	25.00
6640 · Postage	88.37	300.00	29.46%	88.37	300.00	29.46%	300.00
6655 · Program Expense	2,832.12	4,000.00	70.8%	2,832.12	4,000.00	70.8%	4,000.00
6660 · Advertising Expense	-726.88	1,200.00	-60.57%	-726.88	1,200.00	-60.57%	1,200.00
6680 · Dues & Subscriptions	3,874.01	4,000.00	96.85%	3,874.01	4,000.00	96.85%	4,000.00
6720 · Rent & Utilities	2,045.16	2,727.00	75.0%	2,045.16	2,727.00	75.0%	2,727.00
6730 · Telephone Expense	930.44	800.00	116.31%	930.44	800.00	116.31%	800.00
7110 · Program Supplies	589.92	500.00	117.98%	589.92	500.00	117.98%	500.00
7120 · License & Permits	0.00	1,000.00	0.0%	0.00	1,000.00	0.0%	1,000.00
7130 · Travel & Meeting	7,652.62	12,000.00	63.77%	7,652.62	12,000.00	63.77%	12,000.00
7150 · Training & Technical Assistance	2,700.00			2,700.00			
7320 · Pass-Through Funds	0.00	100,000.00	0.0%	0.00	100,000.00	0.0%	100,000.00
7910 · Indirect Cost Allocation	13,422.48	18,053.00	74.35%	13,422.48	18,053.00	74.35%	18,053.00
Total Expense	210,891.44	301,331.00	69.99%	210,891.44	301,331.00	69.99%	301,331.00
Net Ordinary Income	-104,675.19	-5,331.00	1,963.52%	-104,675.19	-5,331.00	1,963.52%	-5,331.00
Net Income	-104,675.19	-5,331.00	1,963.52%	-104,675.19	-5,331.00	1,963.52%	-5,331.00



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney, Executive Director and Becky Walter, Fiscal Manager
Date: 17 November 2021
Re: **Second Draft 2022 Budget and Revised 2021 Budget Notes**

Attached is the second draft of the 2022 Budget and Revised 2021 Budget (same document) which is updated to reflect input at the October Budget Workshop and Council Meeting and additional information provided by Staff since that time. We are circulating this prior to the posting of the December 2nd Council Meeting at which the Council must per the Bylaws adopt these so that Council has a chance to review, ask questions and if requested, for the Executive Director to host another virtual work session prior to the Council Meeting. The following is a Summary of Changes. Most fields which were updated are shaded green in the budget.

1. **Reformatting of all budget summary** pages per a suggestion from the Treasurer. In the revision, subtotals of "Total Salaries and Benefits" which includes Contractors have been added to show clearly increases in personnel expenditures across time. Another subtotal added is "Total Program Expenses" which reflects expenditures prior to Indirect and Rent. Where coded rows had no numbers, these were hidden in the PDF.
2. **Indirect:**
 - a. Audit costs were added to 2021.
 - b. The Transfer to EIP for 2022 was removed, and the Transfer from Foundation was added (only shown in summary previously)
 - c. Footnote Added: Indirect is shown running at a deficit in 2022. The current plan is to add 6 to 12 employees to the Energy Program through the year as well as one Elevator Inspector. The dates of hire for these are not confirmed yet. A \$50,000 wage contributes about \$8,000 to Indirect, so it is anticipated that these hires will cover this and lead to a positive fund balance when we revise the 2022 budget this time next year.
3. **Motor Pool:** Will be utilizing some funds to purchase vehicle for additional Elevator Inspector. Not shown, not known.
4. **Economic Development:**
 - a. Fund Balance lines are omitted for clarity. Carry over for grants reflected more clearly in summary pages
 - b. Adjustments were made to expenses, T&M and T&TA after discussions with Rachel. These changes balance both 2021 and 2022

5. Energy:

- a. Vehicles purchased in 2021 moved from Tools & Equipment to Capital Outlay.
- b. Footnotes added to clarify differences between 2021 budget and actuals (added jobs and programs including BEECH)
- c. Program Director Wage has been adjusted to the Midpoint of the Wage Range following his evaluation

6. Northwest Loan Fund:

- a. Added in CBDG Covid loans made out of fund balance in 2021, and expected reimbursement for these in 2022.
- b. This puts 2021 at a deficit which is covered in 2022 (No idea when funds will be released by federal government)
- c. Adjusted Loan Loss reserve and Travel for 2021 to better reflect actuals

7. Regional Business:

- a. Moved Transfer from Elevator to Indirect instead to RB, this covered omitted expenditure for Outside Contract to GIS
- b. Increased Contract Staff numbers to reflect changes in GIS billing (pass through)
- c. Adjusted down four lines in 2022 to better balance expenditures to revenues

8. Broadband and THOR Budgets

- a. Built a 5-year budget for THOR to better reflect need for large fund balances (being revised based on 11/17 meeting)
- b. Cap costs for THOR deferred to begin 2023
- c. Refined numbers in Council Budget to accurately reflect more granular THOR budget worksheets (not shown)
- d. Added Network Operator Fee added, IRU deferred, other minor changes

9. Vintage

- a. Column that was YTD 2021 (not whole year) now reflects 2021 Projected Actuals (like other budgets)
- b. This makes the net positive
- c. Added Footnote to explain negative Revenues over Expenditures for 2022, which will balance when funding is confirmed and carryover comes

10. Watershed Services and QQ

- a. Additional grant funds shown per Torie input

11. Wage Range/5% impact on Budget

- a. If only 5% added to 2021 payroll, W&B total would have been \$175,000
- b. Actual increase difference 2021 to 2022 is \$275,000

AMENDMENT NO. _____ Calendar No. _____

Purpose: In the nature of a substitute.

IN THE SENATE OF THE UNITED STATES—117th Cong., 1st Sess.

S. 1964

To amend the Omnibus Parks and Public Lands Management Act of 1996 to provide for the establishment of a Ski Area Fee Retention Account, and for other purposes.

Referred to the Committee on _____ and
ordered to be printed

Ordered to lie on the table and to be printed

AMENDMENT IN THE NATURE OF A SUBSTITUTE intended
to be proposed by _____

Viz:

1 Strike all after the enacting clause and insert the fol-
2 lowing:

3 **SECTION 1. SHORT TITLE.**

4 This Act may be cited as the “Ski Hill Resources for
5 Economic Development Act of 2021”.

6 **SEC. 2. ESTABLISHMENT OF SKI AREA FEE RETENTION AC-**
7 **COUNT.**

8 (a) IN GENERAL.—Section 701 of division I of the
9 Omnibus Parks and Public Lands Management Act of
10 1996 (16 U.S.C. 497e) is amended by adding at the end
11 the following:

2

1 “(k) SKI AREA FEE RETENTION ACCOUNT.—

2 “(1) DEFINITIONS.—In this subsection:

3 “(A) ACCOUNT.—The term ‘Account’
4 means the Ski Area Fee Retention Account es-
5 tablished under paragraph (2).

6 “(B) COVERED UNIT.—The term ‘covered
7 unit’ means the unit of the National Forest
8 System that collects the ski area permit rental
9 charge under this section.

10 “(C) SECRETARY.—The term ‘Secretary’
11 means the Secretary of Agriculture.

12 “(2) ESTABLISHMENT.—The Secretary of the
13 Treasury shall establish a special account in the
14 Treasury, to be known as the ‘Ski Area Fee Reten-
15 tion Account’.

16 “(3) DEPOSITS.—Subject to paragraphs (4)
17 and (5), a ski area permit rental charge collected by
18 the Secretary under this section shall—

19 “(A) be deposited in the Account;

20 “(B) be available to the Secretary for use,
21 without further appropriation; and

22 “(C) remain available for the period of 4
23 fiscal years beginning with the first fiscal year
24 after the fiscal year in which the ski area per-

1 mit rental charge is deposited in the Account
2 under subparagraph (A).

3 “(4) DISTRIBUTION OF AMOUNTS IN THE AC-
4 COUNT.—

5 “(A) LOCAL DISTRIBUTION OF FUNDS.—

6 “(i) IN GENERAL.—Except as pro-
7 vided in subparagraph (C), the Secretary
8 shall expend 80 percent of the ski area
9 permit rental charges deposited in the Ac-
10 count from a covered unit at the covered
11 unit in accordance with clause (ii).

12 “(ii) DISTRIBUTION.—Of the amounts
13 made available for expenditure under
14 clause (i)—

15 “(I) 75 percent shall be used at
16 the covered unit for activities de-
17 scribed in paragraph (5)(A); and

18 “(II) 25 percent shall be used for
19 activities at the covered unit described
20 in paragraph (5)(B).

21 “(B) AGENCY-WIDE DISTRIBUTION OF
22 FUNDS.—The Secretary shall expend 20 percent
23 of the ski area permit rental charges deposited
24 in the Account from a covered unit at any unit
25 of the National Forest System for an activity

1 described in subparagraph (A) or (B) of para-
2 graph (5).

3 “(C) REDUCTION OF PERCENTAGE.—

4 “(i) REDUCTION.—The Secretary
5 shall reduce the percentage otherwise ap-
6 plicable under subparagraph (A)(i) to not
7 less than 60 percent if the Secretary deter-
8 mines that the amount otherwise made
9 available under that subparagraph exceeds
10 the reasonable needs of the covered unit
11 for which expenditures may be made in the
12 applicable fiscal year.

13 “(ii) DISTRIBUTION OF FUNDS.—The
14 balance of the ski area permit rental
15 charges that are collected at a covered
16 unit, deposited into the Account, and not
17 distributed in accordance with subpara-
18 graph (A) or (B) shall be available to the
19 Secretary for expenditure at any other unit
20 of the National Forest System in accord-
21 ance with the following:

22 “(I) 75 percent shall be used for
23 activities described in paragraph
24 (5)(A).

1 “(II) 25 percent shall be used for
2 activities described in paragraph
3 (5)(B).

4 “(5) EXPENDITURES.—Amounts available to
5 the Secretary for expenditure from the Account shall
6 be only used for—

7 “(A)(i) the administration of the Forest
8 Service ski area program, including—

9 “(I) the processing of an application
10 for a new ski area or a ski area improve-
11 ment project, including staffing and con-
12 tracting for the processing; and

13 “(II) administering a ski area permit
14 described in subsection (a);

15 “(ii) staff training for—

16 “(I) the processing of an application
17 for—

18 “(aa) a new ski area;

19 “(bb) a ski area improvement
20 project; or

21 “(cc) a special use permit; or

22 “(II) administering—

23 “(aa) a ski area permit described
24 in subsection (a); or

25 “(bb) a special use permit;

1 “(iii) an interpretation activity, National
2 Forest System visitor information, a visitor
3 service, or signage;

4 “(iv) direct costs associated with collecting
5 a ski area permit rental charge or other fee col-
6 lected by the Secretary related to recreation;

7 “(v) planning for, or coordinating to re-
8 spond to, a wildfire in or adjacent to a recre-
9 ation site, particularly a ski area; or

10 “(vi) reducing the likelihood of a wildfire
11 starting, or the risks posed by a wildfire, in or
12 adjacent to a recreation site, particularly a ski
13 area, except through hazardous fuels reduction
14 activities; or

15 “(B)(i) the repair, maintenance, or enhance-
16 ment of a Forest Service-owned facility, road, or
17 trail directly related to visitor enjoyment, visitor ac-
18 cess, or visitor health or safety;

19 “(ii) habitat restoration directly related to
20 recreation;

21 “(iii) law enforcement related to public use and
22 recreation;

23 “(iv) the construction or expansion of parking
24 areas;

1 “(v) the processing or administering of a recre-
2 ation special use permit;

3 “(vi) avalanche information and education ac-
4 tivities carried out by the Secretary or nonprofit
5 partners;

6 “(vii) search and rescue activities carried out by
7 the Secretary, a local government, or a nonprofit
8 partner; or

9 “(viii) the administration of leases under—

10 “(I) the Forest Service Facility Realign-
11 ment and Enhancement Act of 2005 (16 U.S.C.
12 580d note; Public Law 109–54); and

13 “(II) section 8623 of the Agriculture Im-
14 provement Act of 2018 (16 U.S.C. 580d note;
15 Public Law 115–334).

16 “(6) LIMITATION.—Amounts in the Account
17 may not be used for—

18 “(A) the conduct of wildfire suppression;
19 or

20 “(B) the acquisition of land for inclusion
21 in the National Forest System.

22 “(7) EFFECT.—

23 “(A) IN GENERAL.—Nothing in this sub-
24 section affects the applicability of section 7 of
25 the Act of April 24, 1950 (commonly known as

1 the ‘Granger-Thye Act’) (16 U.S.C. 580d), to
2 ski areas on National Forest System land.

3 “(B) SUPPLEMENTAL FUNDING.—Rental
4 charges retained and expended under this sub-
5 section shall supplement (and not supplant) ap-
6 propriated funding for the operation and main-
7 tenance of each covered unit.

8 “(C) COST RECOVERY.—Nothing in this
9 subsection affects any cost recovery under any
10 provision of law (including regulations) for
11 processing an application for or monitoring
12 compliance with a ski area permit or other
13 recreation special use permit.”.

14 (b) EFFECTIVE DATE.—This section (including the
15 amendments made by this section) shall take effect on the
16 date that is 60 days after the date of enactment of this
17 Act.

Ski Hill Resources for Economic Development (SHRED) Act - Estimated Retained Ski Area Fees by Forest (November 18, 2021 bill version)	RETENTION RATE	CO	CO	CO only	CO	CO	CO	CO	CO
		White River National Forest	Arapaho and Roosevelt National Forests	Medicine Bow-Routt National Forests*	Grand Mesa Uncompahgre and Gunnison National Forest	San Juan National Forest	Rio Grande National Forest	Pike and San Isabel National Forests	Total CO
Total Estimated Fees to be Retained		20,367,000	2,601,000	2,069,000	1,212,000	311,000	299,000	299,000	27,158,000
80% retained on Forests (4.A.i)	80%	16,293,600	2,080,800	1,655,200	969,600	248,800	239,200	239,200	21,726,400
20% retained for discretion of Secretary (4.B)	20%	4,073,400	520,200	413,800	242,400	62,200	59,800	59,800	5,431,600
75% of the retained 80% is for ski area mgmt (4.A.ii.I)	75%	12,220,200	1,560,600	1,241,400	727,200	186,600	179,400	179,400	16,294,800
25% of the retained 80% is for recreation mgmt (4.A.ii.II)	25%	4,073,400	520,200	413,800	242,400	62,200	59,800	59,800	5,431,600

Average retained fees 2016-2020; note 2020 was reduced due to COVID-19 pandemic closures

* The totals for MBRTB include approximately \$50,000 from Snowy Range ski area in WY

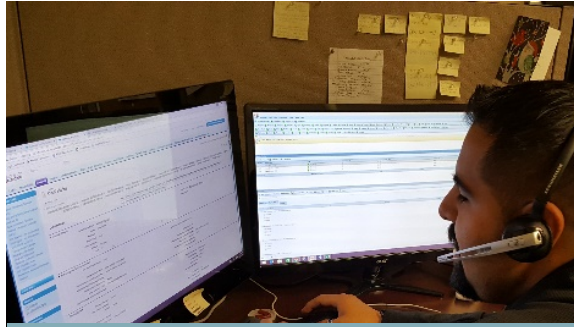
Transportation Gap Analysis Assessment

NORTHWEST COLORADO COUNCIL OF GOVERNMENTS

Transportation Needs and Gaps



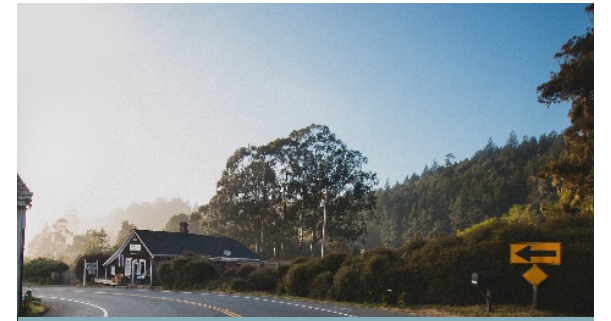
**Service Area and
Hours of Operation**



**Trip Scheduling
and Coordination**



Connections Between Services



Trip Requests

Transportation Needs and Gaps



NEMT



Funding



Vehicles and Drivers



Vehicle Accessibility

Transportation Needs and Gaps





Questions?



MEMORANDUM

To: NWCCOG Membership, Town of Silverthorne other Interested Parties
From: Jon Stavney NWCCOG Executive Director, Torie Jarvis QQ Director
Date: December 2021
Re: **Summit Water Quality Committee – Fiscal Consolidation**

Our Fiscal Office has been working with its counterparts at the Town of Silverthorne to consolidate fiscal management of the Summit Water Quality Committee budget and accounts.

The SWQC program is managed through an IGA signed by the local entities in Summit County who remain invested in a long-term water quality monitoring program. Some of you may remember that samples were brought to the NWCCOG offices by various entities for Lane Wyatt to send off to be processed. Since Towns, Summit County and major municipal wastewater treatment plants agreed to cooperate in 1984 to protect streams and reservoirs and to monitor them, SWQC was administered by Lane Wyatt. Lane administered SWQC along with part of the QQ contract and the NWCCOG Regional Water Quality Management Plan (“§ 208 Plan”) through the Watershed Services Program.

With Lane’s retirement last year, SWQC contracted with Pam Wegener, Biologist/Watershed Scientist at Pinyon Environmental to take over those duties. Other than contracting with Lane, covering some overhead costs and a few pass-through grants at NWCCOG, SWQC’s budget has been managed by the Town of Silverthorne for many years. With Lane’s retirement, the part of SWQC’s budget that was managed by NWCCOG has become obsolete.

Here are some of the key financial details.

COG existing duties include Paying Pinyon invoices and managing the budget. Silverthorne’s existing duties include handling member dues, paying vendor bills and managing accounts such as USGS and CO Data Sharing Network. The recommendation to COG Council is that Silverthorne will absorb existing COG duties and COG will transfer SWQC fund balance to Silverthorne. The prior 3 years of fund balances as per NWCCOG financials:

- 2018 – 34,157
- 2019 – 30,166
- 2020 – 27,893

SWQC Fund Balance as of	
12-31-20	27,893.00
YTD Balance as of 9-30-21	-20,474.86
Check amount to zero acct:	7,418.14

Northwest Colorado Council of Governments

Budget vs Actual - 8200 - SWQC

January through September 2021

					Jan - Sep 21	Annual Budget
				Ordinary Income/Expense		
				Income		
				4510 · Local Funding	0.00	29,500.00
				Total Income	0.00	29,500.00
				Gross Profit	0.00	29,500.00
				Expense		
				6410 · Contract Staff		
				6418 · Pinyon Environmental	14,875.00	
				6410 · Contract Staff - Other	2,125.00	
				Total 6410 · Contract Staff	17,000.00	
				6640 · Postage	0.51	
				6730 · Telephone Expense	150.00	
				7130 · Travel & Meeting	1,270.91	
				7910 · Indirect Cost Allocation	2,053.44	
				Total Expense	20,474.86	
				Net Ordinary Income	-20,474.86	29,500.00
				Net Income	-20,474.86	29,500.00

October 28, 2021

The Honorable Alyssa Shenk, NWCCOG Council Chair
Northwest Colorado Council of Governments
P.O. Box 2308
Silverthorne, CO 80498

RE: EIAF B008 - NWCCOG Broadband Coordinator

Dear Council Chair Shenk:

Congratulations! After thorough review, I am excited to offer a grant award in the amount of \$260,000 to assist with the NWCCOG Broadband Coordinator position.

Your project was reviewed based on a variety of factors such as its connection to energy impact, degree of need, measurable outcomes, amount of request, relationship to community goals, level of local match and community support, management capacity, resiliency and readiness to go. Competition for these limited funds is intense and we are seeing great demand.

These grant funds will be from state severance tax proceeds, which may cause you to go to an election to receive and spend them. You should confer with your legal and budget advisors to determine if such an election is necessary.

Please contact your DOLA Regional Manager, Greg Winkler, at 970-744-0760 for information on how to proceed. Expenditure of State funds prior to the contract being fully executed cannot be included in the contract budget or reimbursed by the State. Per our program guidelines, this offer is valid for one year from the date of this letter.

I wish you success with your project. Thank you for helping Colorado build an economy where all Coloradans can thrive.

Sincerely,

A handwritten signature in blue ink that reads "Rick M. Garcia". The signature is fluid and cursive, with the first name "Rick" and last name "Garcia" clearly legible.

Rick M. Garcia
Executive Director

cc: Bob Rankin, State Senator
Julie McCluskie, State Representative
Jon Stavney, Northwest Colorado Council of Governments
Greg Winkler, DOLA



MEMORANDUM

To: NWCCOG Council and THOR Stakeholder Group
From: Jon Stavney, Executive Director
Date: 18 November 2021
Re: **2022 THOR Budget Direction from Stakeholders**

On 11/17/2021, Nate, Becky and Jon hosted a meeting with the THOR MMC Host representatives to review the proposed 2022 THOR Budget including a 5-year plan. The budget presented to the group included pricing for the Network Operator following the recently completed RFP selection process as well as inclusion of additional costs which had been deferred for the first three years of the program, or paid through the initial grants. These included budgeting for annual CIENA equipment fees, labor for system upgrades, contingency, legal and set-asides for the next 3 year CDOT IRU coming due in 2025. The inclusion of these items in billing to MMCs would increase their annual costs approximately 24% from a total of \$516,000 to \$640,000. NWCCOG Staff proposed including those in the 6-month bills scheduled to be sent out in December.

The consensus was that

1. The 5-year budget worksheets were useful to MMC hosts understanding the long-term costs of the network
2. that “operational” costs should be shown in the budget and on bills separately from “capital” costs; some suggested paying Cap costs in a lump rather than through the monthly statements
3. that most jurisdictions had completed budgets already and the increase would be challenging, awkward or painful to get approved this late in the budget season for many MMC hosts
4. that these additional capital costs should be pushed out to 2023 so they can be included at the start of local budgeting cycles
5. that some necessary upgrades and costs not billed to MMC hosts in 2022 would be paid for from fund balance; and that this had risks
6. that there are additional circuit costs to preserve redundancy while CDOT fiber is out in Glenwood Canyon (likely through January)
7. it was acknowledged that this deferral would compact the timeframe and increase the bills in 2023.
8. It was also acknowledged that NWCCOG will be seeking grant opportunities through the new infrastructure funds to perhaps cover some

costs including the remaining 7 years of the CDOT IRU, and system upgrade costs

9. To summarize, increases to 2022 invoices will be limited to increased circuit costs and required equipment maintenance contract which will keep increases closer to 5% AND the deferred costs for capital and NRC which were removed. This will cause 2023 bills to be increased significantly – closer to 25% to cover those deferred costs.

It was also acknowledged that some of the “real” costs of the network are still not paid for by the MMC Hosts. These include any payment for the Regional Broadband Director’s time, NWCCOG Administrative time, travel & meetings, additional circuits to add more redundancy, or saving for long term equipment replacement.

These changes are reflected in the Second Draft 2022 Budget distributed to NWCCOG Council on 11/18/2021.



Northwest Colorado Council of Governments

Economic Development District (EDD) Board Meeting

August 26, 2021

Conference Call Only ("Present" means on the call")

Council & EDD Board Members Present:

Alyssa Shenk, Town of Snowmass Village
Patti Clapper, Pitkin County
Matt Langhorst, City of Glenwood Springs
Josh Blanchard, Summit County
Thomas Fridstein, Town of Snowmass Village
Coby Corkle, Jackson County
Mark Hoblitzel, CO Dept. of Labor & Employment
Erin McCuskey, SBDC
Melanie Leaverton, Jackson County Tourism
Chris Romer, Vail Valley Partnership

Others Present:

Christina Oxley, CO Dept. of Labor & Employment
Carolyn – CO Dept. of Labor & Employment
Matthew Bauer, WRC
Robin Campos, WRC
Jeremy Kennell, WRC

NWCCOG Staff:

Becky Walter
Jon Stavney
Rachel Lunney

Call to Order:

Patti Clapper, EDD Board Member, called the Economic Development District (EDD) Board meeting to order at 12:31 pm. Roundtable introductions were completed, and a quorum was present for the group.

Approval of July 2021 EDD Board Meeting Minutes

M/S: Josh Blanchard/Thomas Fridstein to approve the July 2021 EDD Board Meeting Minutes as presented.

Passed: Yes

Workforce Update, Mark Hoblitzel

Mark Hoblitzel presented the labor force update. Expiring unemployment benefits not expected to have impact on employment rates however there will be a greater need for government assistance. Housing and childcare are critical concerns for finding employees. Wage compression makes it difficult to retain employees. Tapping into hidden labor markets and finding creative solutions may resolve some employment voids. Upcoming events include educational toolbox from Aspen Institute in September, Mountain Town Job Fair and Mountain Careers best practice education in October.

CEDS 5-Year Update Review

Rachel reviewed the CEDS 5-Year Update which has been available for public comment for 30 days on the NWCCOG EDD website <http://nwccog.org/edd/nwccog-region/comprehensive-economic-development-strategy/>. The Regional Action Plan is designed to evolve each year and is used to access funding from EDA. It includes the Regional Road Map projects which helps build resilience in the region. All Colorado EDD CEDS update every five years in October.

M/S: Thomas Fridstein/Josh Blanchard approved resolution adopting CEDS 5-Year Update as presented

Passed: Yes

EDA-ARPA Grant Funds

Rachel introduced the EDA-ARPA grant fund which is allocating 3 billion in American Rescue Funding. There are 6 different funding programs for communities. EDA has funding for regional projects, which is tied to the CEDS. The details for each of the programs is available on the EDA website <https://www.hudexchange.info/news/2021-2022-eda-arpa-funding-opportunities-now-available/#:~:text=Under%20the%20American%20Rescue%20Plan,local%20economies%20that%20will%20be>

Digital Workforce Opportunity

Jeremy Kennel and Mathew Bauer with Wireless Research Center (WRC) proposed creating regional digital communities for training people looking for remote full-time, part-time, or subsidiary income. The training would be paid from a contingency of the remote job salaries. Building the digital communities can be tied into the EDA-ARPA funding and would be considered a public/private partnership.

Council had concerns about promoting remote work opportunities when all communities are struggling with workforce housing.

New Business:

NWCCOG EDD Conference planned for May, 2022.

EDCC Drive, Lead, Succeed conference in Steamboat October 20-22, 2021 <https://edcconline.org/product/2021-drive-lead-succeed-conference/>

Adjournment:

M/S: Chris Romer/Thomas Fridstein adjourned the EDD meeting at 2:13 pm.

Passed: Yes

Patti Clapper, EDD Chair

Date