



# AGENDA

**Thursday, January 27, 2022**

CONFERENCE CALL ONLY—NO IN-PERSON MTG  
NWCCOG Northwest Loan Fund 10 a.m - 10:30 a.m.  
NWCCOG 10:30 a.m. – 12 p.m.  
EDD 12:30 p.m. – 2:30 p.m.

## VIDEO & PHONE CONFERENCE INFORMATION

**Video:** <https://us06web.zoom.us/j/88166216134?pwd=MFB0Z2VRVEpHSXhYZHRubVRXc3poZz09>  
**Phone:** +1 669-900-6833  
**Meeting ID:** 881 6621 6134  
**Passcode:** 119033

## NWCCOG NORTHWEST LOAN FUND ANNUAL BOARD MEETING

*(The Northwest Loan Fund Board mirrors the NWCCOG Council)*

10:00 a.m.	1.	Call to Order – NLF Board Chair, Alyssa Shenk - Reminder that all NWCCOG Member Representatives serve concurrent terms on the Northwest Loan Fund Board. This is the Annual Meeting.	
	2.	Determination of Quorum	
	*3.	ACTION NLF: Minutes of August 2021 NLF Board Meeting	Pgs. 4-5
	*4.	ACTION NLF: 2021 Preliminary End of the Year Financials - Northwest Loan Fund – Balance Sheet - Northwest Loan Fund – Budget vs Actual - Available on website week of meeting <a href="https://www.nwccog.org/about/people/our-council/council-resources/">https://www.nwccog.org/about/people/our-council/council-resources/</a>	NWCCOG Website
	5.	UPDATE: NLF Reports - Documents are for review, not approval - Northwest Loan Fund – Risk Ratings - Northwest Loan Fund – Portfolio Summary - Loan Policy Excerpt as reference for Risk Ratings – See Memo to Board, Loan Risk Ratings	Pgs. 6-13
	*6.	ACTION NLF: Amend Loan Policy - Memo to Board – Loan Risk Ratings	Pg.14
	7.	Update: Energize Colorado Loan Fund	
	*8.	ACTION NLF: Request NLF Director authority: - To sign sub-recipient documents for Colorado Start-up Loan Funding - Full Colorado Start-up Loan Funding packet available at: <a href="https://www.nwccog.org/about/people/our-council/council-resources/">https://www.nwccog.org/about/people/our-council/council-resources/</a>	Pg. 15
	*9.	ACTION NLF: Request that the Chair, Vice Chair and Secretary-Treasurer combined may, by email, give Anita Cameron, Director authority to sign required documents for other funding sources as they become available	
	*10.	ACTION NLF: Adopt 2022 NLF Members - Adopt the members that are appointed as NWCCOG 2022 Members <a href="https://www.nwccog.org/about/people/our-council/">https://www.nwccog.org/about/people/our-council/</a>	NWCCOG Website
	11.	ANNUAL UPDATE: Verbal Review of 2021 Activity and Q&A, Anita Cameron, NLF Director	Pg. 16
10:30 a.m.	*12.	Adjourn NLF Board Meeting	
10:30 a.m.		Re-Convene as NWCCOG Council	

## NWCCOG COUNCIL MEETING

10:30 a.m.	1.	Call to Order – NWCCOG Council Chair, Alyssa Shenk	
	2.	Roll Call and Determination of Quorum	
	3.	UPDATE COG: Council Chair report-in Executive Director Performance Review Per the Revised Bylaws the Executive Director Annual Performance Review and annual wages is a power delegated by the Council to the Executive Committee reported to Council	

	*4.	ACTION: Approve minutes of December 2021 NWCCOG	Pgs. 17-19
	*5.	ACTION COG: 2021 Preliminary End of the Year Financials <ul style="list-style-type: none"> <li>- NWCCOG List of Payments</li> <li>- NWCCOG – Balance Sheet</li> <li>- NWCCOG – Statement of Revenues and Expenditures</li> <li>- NWCCOG - List of Bills</li> <li>- Foundation – Balance Sheet</li> <li>- Foundation – Statement of Revenues and Expenditures</li> <li>- Available on website week of meeting  <a href="https://www.nwccog.org/about/people/our-council/council-resources/">https://www.nwccog.org/about/people/our-council/council-resources/</a> </li> </ul>	NWCCOG Website
	*6.	ACTION: Election of Executive Committee municipal members for 2022 – <del>Election of Chair, Vice Chair and Secretary/Treasurer and NWCCOG Executive Committee</del> <ol style="list-style-type: none"> <li>1. UPDATE: Council elected in December for current Officers to continue into second year in accordance with new Bylaws. <ul style="list-style-type: none"> <li>- Officers Renewed at December Council Meeting</li> </ul> </li> <li>2. ACTION: Elect Muni Exec members (elected annually).  Current Muni Exec Commers are listed at bottom of the Agenda. </li> </ol>	
	*7.	ACTION COG: Designate County Health Pool (CHP) Representative for 2021 <ul style="list-style-type: none"> <li>- CHP requires that we renew or elect our CHP Representative annually, which requires a vote of the council.</li> <li>- 2020 Carolyn Skowyra was 2020 CHP Representative – 2021 _____</li> <li>- 2020 Designated Correspondents Jon and Elaina – 2021 _____</li> <li>- FYI: NWCCOG extends CHP benefits to member entities, Kremmling, HSS and Walden for their employees.</li> </ul>	
	*8.	ACTION COG: Should NWCCOG issue a parallel statement as CAST on Legislative Housing Policy matters? <ul style="list-style-type: none"> <li>- Following the Mountain Migration Report, CAST held a Housing Task Force which affirmed and refined these legislative goals. According to Margaret, CML, CCI CCAT will likely be supporting parallel recommendations.</li> <li>- <i>I move to authorize the Executive Director to draft and issue ...</i></li> </ul>	Pgs. 20-23
	9.	Brief Congressional or Legislative Updates if Time Allows	
11:00 a.m.	10.	Presentation and Discussion: Behavioral Health, Vail Health <ul style="list-style-type: none"> <li>- Casey L Wolfington, Psy.D., Senior Community Behavioral Health – Eagle Valley Behavioral Health and Chris Lindley, Chief Population Health Officer</li> <li>- Link, Eagle Valley Behavioral Health Home Page  <a href="https://www.eaglevalleybh.org/">https://www.eaglevalleybh.org/</a> </li> <li>- Sarah Vaine, Assistant County Manager, Summit County</li> <li>- Discussion: What initiatives are underway in other Counties?</li> <li>- Link to Colorado Behavioral Health Reform Home Page  <a href="https://cdhs.colorado.gov/behavioral-health-reform">https://cdhs.colorado.gov/behavioral-health-reform</a> </li> <li>- Link to Executive Summary: Plan for BH Administration Office  <a href="https://drive.google.com/file/d/1wcmPzic4NcNbrxZ95yXEpl12qii-v3JD/view">https://drive.google.com/file/d/1wcmPzic4NcNbrxZ95yXEpl12qii-v3JD/view</a> </li> </ul>	Summit County Presentation Pgs. 24-36  Pgs. 37-42
		UPDATE COG: Program Updates	Pgs. 43-51
		QUESTION COG: New Business, suggestions for upcoming meeting topics <ul style="list-style-type: none"> <li>- Letter of Support for YVEA Broadband Grant Application</li> <li>- Vintage RFP</li> </ul>	Pgs. 52-55
12:00 p.m.	*16.	Adjourn NWCCOG Meeting	
<b>NEXT NWCCOG MEETING:</b>			
Thursday, March 24, 2022 Conference Call from 10am – 12pm			
<b>NWCCOG Officers:</b> NWCCOG Council Chair – Alyssa Shenk, NWCCOG Council Vice-Chair – Patti Clapper NWCCOG Council Secretary-Treasurer – Carolyn Skowyra			
<b>NWCCOG Executive Committee:</b> Region XII county members –Josh Blanchard, Patti Clapper, Jeanne McQueeney, Kristen Manguso, Coby Corkle and Routt Representative. Municipal members – Alyssa Shenk, Andy Miller, Carolyn Skowyra, and Patty McKenny.			

\* requires a vote

**NWCCOG ECONOMIC DEVELOPMENT DISTRICT (EDD) BOARD**

12:30 p.m.	1.	Call to Order – EDD Board Chair, DiAnn Butler	
	2.	Roll Call and Determination of Quorum	
	*3.	ACTION: Minutes of August 2021 EDD Board Meeting	Pgs.56-57
12:35 p.m.	4.	UPDATE: EDA Denver Regional Office - Trent Thompson, Economic Development Representative; Jamie Hackbarth, Deputy Economic Development Representative	
1:05 p.m.	6.	UPDATE: Workforce Update: Resignations and the Pandemic – Jessica Valand, Regional Director, Northwest & Rural Resort Workforce Regions, CDLE	
1:50 p.m.	8.	New Business	
2:30 p.m.	*9.	Adjourn NWCCOG Meeting	
<b><u>NEXT EDD BOARD MEETING:</u></b>			
Thursday, March 24, 2022 Conference Call from 12:30pm – 2:30pm			
<b><u>EDD Officers:</u></b> EDD Chair – DiAnn Butler, EDD Vice-Chair – Patti Clapper, EDD Secretary-Treasurer – Kristen Manguso			

\* requires a vote



**Northwest Colorado Council of Governments  
Northwest Loan Fund (NLF) Board  
Conference Call  
August 26, 2021**

**Board Members:**

Alyssa Shenk, Town of Snowmass Village  
Patti Clapper, Pitkin County  
Tamra Nottingham Underwood, Town of Avon  
Watkins Fulk-Gray, Town of Basalt  
Brandy Reitter, Town of Eagle  
Andrew Miller, Town of Fraser  
Ed Cannon, Town of Fraser  
Gusty Kanakis, Town of Minturn  
Tomas Fridstein, Town of Snowmass Village  
Samantha Martin, Jackson County  
Carolyn Skowrya, Town of Dillon  
Jennifer Ooton, City of Glenwood Springs  
Josh Blanchard, Summit County  
Coby Corkle, Jackson County

**Others Present:**

Erin McCuskey, SBDC  
Jessica Valand, CO Dept. of Labor & Employment  
Melanie Leaverton, Jackson County Tourism  
Sally Boccella, Hickenlooper  
John Bristol, Steamboat Springs  
Christina Oxley, City of Craig  
Chris Rork, Hickenlooper

**NWCCOG Staff:**

Jon Stavney  
Anita Cameron  
Elaina West  
Erin Fisher  
Becky Walter  
Doug Jones  
Rachel Lunney

**Call to Order:**

Alyssa Shenk, NLF Board Chair, called the Northwest Loan Fund (NLF) Board meeting to order at 10:05 a.m. Round table introductions were conducted, and a quorum was present.

**Approval of March 2021 NLF Board Meeting Minutes:**

***M/S: Patti Clapper/Tamra Nottingham Underwood***, to approve the March 2021 NLF Board Meeting Minutes as presented.

***Passed: Yes***

**NLF 2021 2<sup>nd</sup> Quarter Financials:**

Anita provided an update per Patti's request regarding EDA funds which have the same criteria as CBDG funds however CBDG funds pay 16% admin which EDA funds do not. NLF will prioritize use of CBDG funds and use EDA funds only if necessary.

Anita explained the NLF financials which appear differently due to the CBDG funds not appearing on Financials until the reimbursements are requested. Loans will not be requested for reimbursement until a COVID contract is received and all the COVID funds have been used. The loans will not show on the balance sheet until the reimbursements are requested. The contract is currently in the department at the State of Colorado. No questions were asked.

***M/S: Andy Miller/Melanie Leaverton*** to approve the NLF 2021 2<sup>nd</sup> Quarterly financials as presented.

***Passed: Yes***

**Approve NLF Committee Member:**

Anita recommended Cathrine Blevins for Loan Committee Member for Moffat County

***M/S: Tamra Nottingham Underwood/Thomas Fridstein*** to approve Cathrine Blevins as Moffat County Loan Committee Member.

***Passed: Yes***

**Adjournment**

Alyssa Shenk to adjourn the NLF Board Meeting at 10:26 a.m.

***Passed: Yes***

**Alyssa Shenk**

[Alyssa Shenk \(Oct 13, 2021 23:07 MDT\)](#)

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Alyssa Shenk, Northwest Loan Fund Board Chair

Option 1

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Date

Risk Ratings Report through 01/10/2022  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Risk Rating: Watch, Fund: CDBG																
2014-0313		CDBG	CDBG-13-589	20,000.00	7,324.18								Watch	03/31/2020	10.00%	732.42
2015-0409-2		CDBG	CDBG-13-589	86,000.00	17,692.05								Watch	01/01/2020	10.00%	1,769.20
2016-0617		CDBG	CDBG-16-602	95,000.00	67,249.82	1,035.00	1,035.00	1,035.00	1,035.00	1,035.00	1,035.00		Watch	03/31/2020	10.00%	6,724.98
2016-1107		CDBG	CDBG-16-602	99,000.00	12,144.67								Watch	07/28/2021	10.00%	1,214.47
2017-0914		CDBG	CDBG-16-602	250,000.00	191,258.24								Watch	03/31/2020	10.00%	19,125.82
2018-0305		CDBG	CDBG-16-602	280,000.00	224,785.58								Watch	03/31/2020	10.00%	22,478.56
2018-0510		CDBG	CDBG-16-602	25,000.00	19,662.90	460.00	460.00						Watch	03/31/2020	10.00%	1,966.29
2018-0913		CDBG	CDBG-16-602	98,000.00	41,108.55								Watch	03/31/2020	10.00%	4,110.86
2019-0516-1		CDBG	CDBG-16-602	95,000.00	86,324.68								Watch	03/31/2020	10.00%	8,632.47
2019-0516-2		CDBG	CDBG-16-602	50,000.00	30,843.52								Watch	03/31/2020	10.00%	3,084.35
2020-0326		CDBG	CDBG-16-602	100,000.00	78,154.53								Watch	03/31/2020	10.00%	7,815.45
2020-0326		CDBG	CDBG-16-602	51,000.00	37,064.12								Watch	03/31/2020	10.00%	3,706.41
2020-0514 CDBG		CDBG	CDBG-20-630	60,000.00	55,271.98								Watch	07/28/2021	10.00%	5,527.20

Risk Ratings Report through 01/10/2022  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2021-0408		CDBG	CDBG-20-630	80,000.00	76,710.96								Watch	05/10/2021	10.00%	7,671.10
2021-0610-3		CDBG	CDBG-20-630-Covid	75,000.00	67,413.21								Watch	07/28/2021	10.00%	6,741.32
2021-0708-2		CDBG	CDBG-20-630-Covid	80,000.00	77,951.31								Watch	08/10/2021	10.00%	7,795.13
Watch - CDBG: 16 loans				1,544,000.00	1,090,960.30											0.16
Risk Rating: Watch, Fund: Energize Loans																
2021-0311-E		Energize Loans	Energize Loans	20,000.00	18,236.44								Watch	06/02/2021	10.00%	1,823.64
2021-0311-E2		Energize Loans	Energize Loans	20,000.00	17,597.59								Watch	06/02/2021	10.00%	1,759.76
2021-0408E		Energize Loans	Energize Loans	20,000.00	17,705.90								Watch	05/10/2021	10.00%	1,770.59
Watch - Energize Loans: 3 loans				60,000.00	53,539.93											0.03
Risk Rating: Watch, Fund: Revolved																
2014-1223		Revolved	Revolved	95,000.00	34,409.42								Watch	03/31/2020	10.00%	3,440.94
2019-0516-1R		Revolved	Revolved	295,000.00	269,821.01								Watch	03/31/2020	10.00%	26,982.10
2019-0925		Revolved	Revolved	13,580.00	6,818.41								Watch	03/31/2020	10.00%	681.84
2019-1216		Revolved	Revolved	50,000.00	42,975.71								Watch	03/31/2020	10.00%	4,297.57
2020-0213R		Revolved	Revolved	100,000.00	18,031.59								Watch	03/31/2020	10.00%	1,803.16
2020-0330		Revolved	Revolved	100,000.00	42,913.65								Watch	03/31/2020	10.00%	4,291.36

Risk Ratings Report through 01/10/2022  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2020-0514 R		Revolved	Revolved	110,000.00	101,098.78								Watch	07/28/2021	10.00%	10,109.88
2021-0610-2		Revolved	Revolved	54,000.00	40,121.91								Watch	01/10/2022	10.00%	4,012.19
2021-1014-2		Revolved	Revolved	56,000.00	55,703.08								Watch	11/08/2021	10.00%	5,570.31
Watch - Revolved: 9 loans				873,580.00	611,893.56											0.09
Risk Rating: Watch, Fund: State OEDIT																
2018-1011		State OEDIT	OEDIT-2017	25,000.00	13,351.38								Watch	03/31/2020	10.00%	1,335.14
Watch - State OEDIT: 1 loans				25,000.00	13,351.38											0.01
Watch: 29 loans				2,502,580.00	1,769,745.17											0.29
Risk Rating: Satisfactory , Fund: CDBG																
2014-0508		CDBG	CDBG-13-589	40,000.00	8,539.09								Satisfactory	11/30/2020	1.00%	85.39
2020-0910a		CDBG	CDBG-20-630	60,000.00	45,975.23								Satisfactory	10/15/2020	1.00%	459.75
2021-0311		CDBG	CDBG-20-630-Covid	40,000.00	34,489.21	1,205.91	811.82						Satisfactory	04/21/2021	1.00%	344.89
2021-0408-2		CDBG	CDBG-20-630	200,000.00	194,807.20								Satisfactory	07/19/2021	1.00%	1,948.07
2021-0610-1		CDBG	CDBG-20-630-Covid	93,000.00	89,197.25								Satisfactory	06/24/2021	1.00%	891.97
Satisfactory - CDBG: 5 loans				433,000.00	373,007.98											0.05
Risk Rating: Satisfactory , Fund: Revolved																



Risk Ratings Report through 01/10/2022  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2021-1014-1	[REDACTED]	Revolved	Revolved	243,000.00	242,034.75								Satisfactory	11/09/2021	1.00%	2,420.35
2021-1116	[REDACTED]	Revolved	Revolved	40,000.00	38,764.02								Satisfactory	01/10/2022	1.00%	387.64
Satisfactory - Revolved: 2 loans				283,000.00	280,798.77											0.02
Risk Rating: Satisfactory , Fund: State OEDIT																
2020-0910b	[REDACTED]	State OEDIT	OEDIT-2017	30,000.00	22,987.72								Satisfactory	10/15/2020	1.00%	229.88
Satisfactory - State OEDIT: 1 loans				30,000.00	22,987.72											0.01
Satisfactory : 8 loans				746,000.00	676,794.47											0.08
Risk Rating: Substandard, Fund: CDBG																
2019-1010	[REDACTED]	CDBG	CDBG-16-602	100,000.00	95,554.66								Substandard	01/10/2022	30.00%	28,666.40
Substandard - CDBG: 1 loans				100,000.00	95,554.66											0.01
Substandard: 1 loans				100,000.00	95,554.66											0.01
Risk Rating: Probable Loss, Fund: CDBG																
2020-0331	[REDACTED]	CDBG	CDBG-16-602	60,000.00	60,000.00	606.00	606.00	606.00	606.00	606.00	606.00	1,818.00	Probable Loss	01/10/2022	100.00%	60,000.00
Probable Loss - CDBG: 1 loans				60,000.00	60,000.00											0.01
Probable Loss: 1 loans				60,000.00	60,000.00											0.01
Risk Rating: Unassigned, Fund: Energize Loans																
TEST	[REDACTED]	Energize Loans	Energize Loans		100,000.00								Unassigned			
Unassigned - Energize Loans: 1 loans					100,000.00											0.01
Unassigned: 1 loans					100,000.00											0.01
Risk Rating: Foreclosure, Fund: Revolved																
2019-0910	[REDACTED]	Revolved	Revolved	79,500.00	77,843.12	855.00	855.00	855.00	855.00	855.00	855.00	3,420.00	Foreclosure	01/10/2022	80.00%	62,274.50

Risk Ratings Report through 01/10/2022  
By Funding Source, For All Funds  
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Foreclosure - Revolved: 1 loans				79,500.00	77,843.12											0.01
Foreclosure: 1 loans				79,500.00	77,843.12											0.01
<b>Report total:</b> 41 loans				3,488,080.00	2,779,937.42											0.41

**Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS**  
**By Funding Source**  
**(All transactions)**

01/04/2022 05 31 PM

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					Cumulative Pmts		Latest Pmts		Periods Past Due							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Fund: CDBG, Subfund: CDBG-13-589																
2014-0313		05/05/2014	20,000 00	7,324.18	12,675 82	5,197.44	215 34	12/16/2021								< 30
2014-0508		05/14/2014	40,000 00	8,539 09	31,460 91	10,131 09	500 00	12/01/2021								< 30
2015-0409-2		04/22/2015	86,000 00	17,692 05	69,355 05	4,289 27	190 00	12/15/2021								< 30
CDBG - CDBG-13-589: 3 loans			146,000 00	33,555 32	113,491.78	19,617 80	905 34									
Fund: CDBG, Subfund: CDBG-16-602																
2020-0331		04/04/2020	60,000 00	60,000 00				05/15/2021	606 00	606 00	606 00	606 00	606 00	606 00	1,818 00	180 +
2018-0510		03/20/2020	25,000 00	19,662 90	5,337.10	642 90	460 00	08/04/2021	460 00	460 00						30 +
2016-0617		04/14/2017	95,000 00	67,249 82	27,750.18	15,626 62	1,035 00	05/28/2021	1,035 00	1,035 00	1,035 00	1,035 00	1,035 00	1,035 00		150 +
2018-0305		06/18/2018	280,000 00	224,785 58	55,214.42	37,885 58	4,400 00	12/22/2021								< 30
2019-0516-1		05/20/2019	95,000 00	86,324 68	8,675 32	10,534 68	1,130 00	12/22/2021								< 30
2017-0914		08/04/2018	250,000 00	193,021 23	56,978 55	33,197.45	2,818 00	11/26/2021								< 30
2018-0913		09/24/2018	98,000 00	42,864 92	55,135 08	11,708 92	1,966 00	12/01/2021								< 30
2019-0516-2		05/29/2019	50,000 00	30,843 52	19,156.48	4,843 52	1,000 00	12/15/2021								< 30
2020-0326		03/30/2020	51,000 00	37,064.12	13,935 88	2,064.12	1,000 00	12/15/2021								< 30
2016-1107		12/07/2016	99,000 00	12,144 67	86,855 33	15,414 67	2,200 00	12/13/2021								< 30
2019-1010		11/07/2019	100,000 00	95,554 66	4,445 34	2,550 66		11/15/2021	1,166 00	1,166 00	1,166 00	1,166 00	1,166 00	1,166 00	1,166 00	180 +
2020-0213		02/20/2020	100,000 00	78,154 53	21,845.47	5,181 53	1,501 50	12/24/2021								< 30
CDBG - CDBG-16-602: 12 loans			1,303,000 00	947,670 63	355,329.15	139,650 65	17,510 50		3,267 00	3,267 00	2,807 00	2,807 00	2,807 00	2,807 00	2,984 00	
Fund: CDBG, Subfund: CDBG-20-630																
2021-0408		05/10/2021	80,000 00	77,723 32	2,276 68	2,014 97	858 33	11/03/2021	858 33							< 30
2020-0514 CDBG		05/18/2020	60,000 00	55,271 98	4,728 02	4,721 98	525 00	12/13/2021								< 30
2021-0408-2		07/19/2021	200,000 00	194,807 20	5,192 80	3,002 20	2,048.75	12/03/2021								< 30
2020-0910a		10/15/2020	60,000 00	46,839 50	13,160 50	2,855 56	1,144 67	11/22/2021								< 30
CDBG - CDBG-20-630: 4 loans			400,000 00	374,642 00	25,358 00	12,594.71	4,576.75		858 33							
Fund: CDBG, Subfund: CDBG-20-630-Covid																

**Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS**  
**By Funding Source**  
**(All transactions)**

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LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due							Days Past
					Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	
2021-0708-2		08/10/2021	80,000 00	77,951 31	2,048 69	1,384 63	858 33	12/09/2021								< 30
2021-0610-3		07/28/2021	75,000 00	67,413 21	7,586.79	1,438 21	2,256 50	12/13/2021								< 30
2021-0610-1		06/24/2021	93,000 00	89,197 25	3,802.75	2,047.73	975 08	12/13/2021								< 30
2021-0311		04/21/2021	40,000 00	34,489 21	5,510.79	912 85	500 00	10/01/2021	1,205 91	811 82						30 +
CDBG - CDBG-20-630-Covid: 4 loans			288,000 00	269,050 98	18,949 02	5,783.42	4,589 91		1,205 91	811 82						
CDBG: 23 loans			2,137,000 00	1,624,918 93	513,127 95	177,646 58	27,582 50		5,331 24	4,078 82	2,807 00	2,807 00	2,807 00	2,807 00	2,984 00	
Fund: Energize Loans, Subfund: Energize Loans																
TEST		10/02/2021		100,000 00			2,000 00	10/11/2021								< 30
2021-0311-E2		06/02/2021	20,000 00	17,597 59	2,402.41	143 39	636.45	12/14/2021								< 30
2021-0408E		05/10/2021	20,000 00	18,896 93	1,103 07	132 81	617 94	11/03/2021	617 94							< 30
2021-0311-E		06/02/2021	20,000 00	18,236.44	1,763 56	145.79	636.45	12/14/2021								< 30
Energize Loans - Energize Loans: 4 loans			60,000 00	154,730 96	5,269 04	421 99	3,890 84		617 94							
Energize Loans: 4 loans			60,000 00	154,730 96	5,269 04	421 99	3,890 84		617 94							
Fund: Revolved, Subfund: Revolved																
2019-0910		10/09/2019	79,500 00	77,843.12	1,656 88	2,369.12		05/15/2021	855 00	855 00	855 00	855 00	855 00	855 00	3,420 00	180 +
2021-1116		11/18/2021	40,000 00	39,314.79	685 21	74.79	760 00	12/01/2021								< 30
2019-0516-1R		05/20/2019	295,000 00	269,821 01	25,178 99	32,709 01	3,618 00	12/22/2021								< 30
2019-1216		12/19/2019	50,000 00	43,308 99	6,691 01	2,998 99	570 00	11/26/2021								< 30
2020-0330		04/02/2020	100,000 00	43,269 25	6,730.75	1,797 25	502 00	11/26/2021								< 30
2021-1014-2		11/08/2021	56,000 00	55,703 08	296 92	306 08	603 00	12/20/2021								< 30
2021-1014-1		11/09/2021	243,000 00	243,000 00			6,075 00	11/09/2021								< 30
2020-0514 R		05/18/2020	110,000 00	101,098.78	8,901 22	8,648.78	975 00	12/13/2021								< 30
2021-0610-2		06/21/2021	54,000 00	40,121 91	591 89	433 35	1,025 24	12/13/2021								< 30
2014-1223		12/30/2014	95,000 00	34,409.42	61,590 58	22,733 87	1,022 85	12/27/2021								< 30
2020-0213R		02/20/2020	100,000 00	18,031 59	22,505 91	1,518 09	1,501 50	12/24/2021								< 30
2019-0925		10/15/2019	13,580 00	6,818.41	6,761 59	696.41	333 00	11/09/2021								< 30

**Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS**  
**By Funding Source**  
**(All transactions)**

01/04/2022 05 31 PM

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					Cumulative Pmts		Latest Pmts		Periods Past Due							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Revolved - Revolved: 12 loans			1,236,080 00	972,740 35	141,590 95	74,285.74	16,985 59		855 00	855 00	855 00	855 00	855 00	855 00	3,420 00	
Revolved: 12 loans			1,236,080 00	972,740 35	141,590 95	74,285.74	16,985 59		855 00	855 00	855 00	855 00	855 00	855 00	3,420 00	
Fund: State OEDIT, Subfund: OEDIT-2017																
2018-1011		11/13/2018	25,000 00	13,778 05	11,221 95	2,778 05	500 00	12/01/2021								< 30
2020-0910b		10/15/2020	30,000 00	23,419 85	6,580.15	1,427.79	572 33	11/22/2021								< 30
State OEDIT - OEDIT-2017: 2 loans			55,000 00	37,197 90	17,802.10	4,205 84	1,072 33									
State OEDIT: 2 loans			55,000 00	37,197 90	17,802.10	4,205 84	1,072 33									
Report total: 41 loans			3,488,080 00	2,789,588.14	677,790 04	256,560.15	49,531 26		6,804.18	4,933 82	3,662 00	3,662 00	3,662 00	3,662 00	6,404 00	



January 10, 2022

Covid and the effect on NLF clients has brought new consideration to Loan Risk Ratings. I propose that the following replace current Risk Ratings in the Loan Policy.

#### 2022 Risk Ratings

Loan Grades and percentage of loan balance in Allowance for Loan Loss

LOAN GRADE	GUIDING DESCRIPTION	% OF LOAN BALANCE IN ALLOWANCE FOR LOAN LOSS
Satisfactory	Performing As Agreed and well secured	1%
Watch	New Loans - Non Real Estate secured	10%
Substandard	Issue with performance	30%
Doubtful	Concern for full collection	60%
Foreclosure	Foreclosure	80%
Probable Loss	Probable Loss-keep on reports until Charge-Off	100%



January 19, 2022

Region 9 (Durango) has applied to Manage the Colorado Start-up Funds (\$3.5 Million) with the other Regions being Subrecipients. There is an Action request to give Anita Cameron, Director authority to sign required documents to be a Subrecipient\*.

Further there is an Action request that the Chair, Vice Chair and Secretary-Treasurer combined may, by email, give Anita Cameron, Director authority to sign required documents for other funding sources as they become available.

\*At the time of this writing, several regions, including NLF are saying the insurance requirements are cost prohibitive. We are waiting to hear whether the State will change these. There are further requirements such as keeping separate time, travel expenses and allocation of costs (rent, indirect) that may prove to be time prohibitive. We will be required to keep a 10% Allowance for Loan Loss on these loans.

## Northwest Loan Fund Program (NLF) Year End Update 2021

In 2021 we approved loans totaling \$1,467,000. This is three times budget.

- \$150,000.00 of the approved will not close and fund until 2022
- \$299,000.00 were made with Revolved funds
- Reimbursements in 2021 were only \$143,000.00! This was due to delays in funding approval and getting through the Treasurers process (see below) - this results in a reduction to cash and an increase to Loans Receivable but does not show in Income until we receive reimbursement.

There was a many month delay in getting the Federal Review Committee (FRC) to approve additional funds for the NLF. On December 9, it was approved for \$500,000.00 unused Covid (CV) funds to be re-allocated to the NLF. On January 13, the amendment to our contract was through the State Treasurers process, and I was able to request funds (for reimbursement of loans made in 2021). Another \$450,000.00 in regular CDBG funds, for NLF, was also approved. The important distinction between CV funds and regular funds is that loans made (reimbursed) with CV funds did not require job creation but did come with Administration dollars. This made it worth the long wait.

Another \$200,000.00 in CDBG Covid funds was set aside for each Region. I am asking Eagle County to write the letter requesting these.

As reimbursements are requested and received, they will show on the NLF Profit and Loss Statement.

Three Energize loans were made at \$20,000 each. Then, businesses had received EIDL, PPP or Energize grants and were no longer interested in these loans. In January 2022, as required by the Agreement, I returned \$113,000 in unused funds.

Scott Pugsley left the employment of the NLF and came back as a Contractor doing Financial Analysis. This is his strength and the most needed support. It is the intent to post the position of Business Lending Assistant in 2022.

Posting of loan payments is now handled by Becky Walter as a Contractor to the NLF; this was handed off by Christopher in October 2021.

Inquiries continue to be strong.

Three additional loans were approved in the January 2022 Loan Committee meeting.





# Northwest Colorado Council of Governments

## NWCCOG Council Meeting

December 2, 2021

Conference Call Only ("Present" means on the call")

### **Board Members:**

Alyssa Shenk, Town of Snowmass Village  
Tamra Nottingham Underwood, Town of Avon  
Andy Miller, Town of Fraser  
Carolyn Skowrya, Town of Dillon  
Skippy Mesirow, City of Aspen  
Bill Infante, Town of Basalt  
Jeanne McQueeney, Eagle County  
Josh Blanchard, Summit County  
Patty McKenny, Town of Vail  
Jen Ooton, City of Glenwood Springs  
Michelle Eddy, Town of Blue River

### **Others Present:**

Melanie Leaverton, Jackson County Tourism  
Janeth Stangle, Sen. Hickenlooper  
Sally Anderson, Rep. Neguse  
John Whitney, Sen. Bennet  
Matt Kireker, Sen. Bennet  
Greg Winkler, DOLA  
Sara Nadolny, Town of Basalt  
Hogan Peterson, Rep. Boebert  
John Bristol, Steamboat Chamber of Commerce  
Mark Hoblitzell, Colorado Dept of Labor & Employment

### **NWCCOG Staff:**

Jon Stavney  
Talai Shirey  
Nate Walowitz  
Becky Walter  
Rachel Lunney  
Doug Jones  
Erin Fisher

### **Call to Order**

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) Foundation Board Meeting to order at 10:01 am. Roundtable introductions were completed, and a quorum was present for the group.

### **Approval of December 2020 Foundation Meeting Minutes**

***M/S: Patty McKenny / Tamra Underwood*** to approve the December 2020 Foundation Board Meeting Minutes as presented.

***Passed: Yes***

### **Approval of 2021 Revised NWCCOG Foundation Budget and 2022 Foundation Budget**

***M/S: Andy Miller/Patty McKenny*** to approve the 2021 Foundation Revised Budget and 2022 Foundation budget as presented.

***Passed: Yes***

### **Adjournment of the NWCCOG Foundation Board Meeting**

***M/S: Jeanne McQueeney / Andy Miller*** to adjourn the NWCCOG Council meeting at 10:04 pm.

### **Call to Order**

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) Council Meeting to order at 10:05 am. A quorum was present for the group.

### **Approval of October 2021 Council Meeting Minutes**

***M/S: Tamra Underwood/Andy Miller*** to approve the October 2021 Council Meeting Minutes as presented.

***Passed: Yes***

#### **How to find “How to Read NWCCOG Bill Schedule” on website**

Talai Shirey screened shared “How to Read NWCCOG Bill Schedule” located at: <https://www.nwccog.org/member-handbook/>

#### **NLF 3<sup>rd</sup> Quarter Financials**

***M/S: Carolyn Skowyra /Patty McKenny*** to approve the 3<sup>rd</sup> Quarter Financials.

***Passed: Yes***

#### **Approval of 2021 Budget Revisions and proposed 2022 Budget**

Jon reviewed the Budget Revision Memo and discussed minor changes from what was in the packet including the additional funds to EIP revenue, Motor Pool budget and Indirect through Energy and EIP staffing.

***M/S: Carolyn Skowyra /Jeanne McQueeney*** to approve the 2021 Budget Revisions and proposed 2022 Budget as presented.

***Passed: Yes***

#### **2022 Council Members**

There was a discussion about reelecting Officials for 2022 and it was decided to have the current officials serve two years completing their term January 2023.

#### **2022 Bylaws**

Revisions to the 2022 Bylaws allowing Member Jurisdictions to appoint staff to serve as representatives and correcting a department name from AAAA to Vintage in various locations. These edits clarify intent from revision approval date at previous meeting.

***M/S: Patty McKenny / Carolyn Skowyra*** to approve the revised 2022 Bylaws as presented

***Passed: Yes***

#### **DOLA Grants**

Requested vote of approval for Jon Stavney and Nate Walowitz to pursue DOLA grants for CDOT IRU and network architecture upgrades.

***M/S: Bill Infante/ Carolyn Skowyra motion*** to approve Jon Stavney and Nate Walowitz to move forward with application to DOLA for the two grants.

***Passed: Yes***

#### **Legislative Updates**

John Whitney, Sen. Bennet provided an updated on the Shred Act which was approved through house. Revisions made to win the approval of Senate; the biggest one is that all ski fees will be retained for Colorado, 20% of the overall fees will be kept for nationwide USDA national forests. Also working on securing forestry service funds, again this is in Senate and hope to have this pass.

Janeth Stangle, Sen. Hickenlooper discussed the infrastructure bill which granted 100 million for highspeed broadband to rural areas, low-income families, and tribal communities. Also, the public transit recharge act which invests in charging stations.

Jon clarified the broadband funds; the projects will be ranked through Intermountain TPR ranking and stressed the importance of being involved in TPR. The funding will flow through DOLA with possible zero match for local government.

Matt Kireker, Sen. Bennet confirmed that DOLA will be providing a block grant in approx. 6 months. The Western Water Infrastructure package is at 3 billion. Fire Recovery program received funding for EWP. SRS will receive funding for schools.

Sally Anderson, Rep. Neguse provided update on programs Neguse was able to include in the BIF which is available at : <https://neguse.house.gov/media/press-releases/congressman-neguse-to-attend-white-house-signing-ceremony-for-the->

[bipartisan-infrastructure-investment-and-jobs-act](#) Please feel free to reach out to Rep Neguse if you need assistance with these grants.

Hogan Peterson, Rep. Boebert discussed possible solutions for Glenwood Canyon including collaboration with CDOT and would like to hear opinions from all. Cottonwood Pass; CDOT has a working mitigation and encourages everyone to stay involved.

Nate Walowitz provided an update on the fiber in Glenwood Canyon which is still out. Looking for a Broadband alternative route which may take another month or longer to resolve.

### **Program Updates**

The usual Program Updates document was not in the packet, skipping update between late Nov and January. Some live updates were provided. Erin met with Routt County to establish the new relationship and discuss upcoming RFP. Vintage is also preparing a request for statewide funding. Jon provided a description of the Transportation Gap Analysis which is available at <https://mtnride.org/wp-content/uploads/2021/11/2021-Gap-Analysis-Report.pdf>

### **Member Updates**

- Jeanne McQueeney, Eagle County – Appreciated NWCCOG reports and looking forward to collaboration with the upcoming funding.
- Tamra Underwood, Avon - Avon is drafting a recall ordinance and recommends all municipal codes have one. Voters approved additional short-term rental tax of 2%.
- Andy Miller, Frasier – Looking into funding employee housing as the town is currently understaffed by 30%.
- Bill Infante, Basalt – Shared the FT Article regarding Aspenites moving to Basalt and driving up the housing prices. They are encouraging limiting short-term rentals and have purchased bonds which can be used to buy land to develop employee housing and other infrastructure needs. Basalt implemented a tobacco tax in 2019 which has generated significantly more than estimated.
- Josh Blanchard, Summit County - Businesses have been participating in comprehensive housing plan, short term regulations are expected to go into effect soon. The community participation has been robust on both sides. Other success was the fire season – Ptarmigan and Dillon Fires were put out quickly and we continue to have participation in fire mitigation plans. Also working on open space and trails strategic planning.
- Skippy Mesirow, City of Aspen – The Mitigation Report was very useful and thanked NWCCOG for the report. Focusing on the residential sector in 2022.
- Carolyn Skowrya, Town of Dillon - Homewood Suites and the Dillon Health Building were big successes for Dillon his year. Dillon is trying to assist with funding for a large development in Dillon.
- Patty McKenny, Vail –Economic Development team is working with community for feedback on tourism impact on natural resources. Welcoming three new council members. Voters approved tax increase which will assist with housing issues. Breaking ground on 72 deed restricted housing project which will be completed in spring of 2023.
- Alyssa Shenk, Snowmass Village– Approved housing masterplan which will include an all-electric building. Still working on transit center which is currently over budget.

### **Adjournment**

**M/S: Tamra Underwood / Carolyn Skowrya** to adjourn the NWCCOG Council meeting at 11:59 am.

**Passed: Yes**

**Alyssa Shenk**

[Alyssa Shenk \(Jan 11, 2022 13:12 MST\)](#)

Alyssa Shenk, NWCCOG Council Chair

Date



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## COLORADO ASSOCIATION OF SKI TOWNS HOUSING TASK FORCE 2022 LEGISLATIVE POSITION STATEMENT ON HOUSING

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**OVERVIEW:** The Colorado Association of Ski Towns (“CAST”) represents the mountain resort communities throughout Colorado. Colorado’s ski industry generates \$4.8 billion in annual economic output, supports more than 46,000 year-round equivalent jobs, and generates \$1.9 billion per year in labor income. ([RRC Associates](#)). The lack of available and attainable housing for employees in Colorado mountain resort communities has reached a crisis level which is directly impacting the provision of basic services as well as the ability to adequately staff and operate all businesses, from ski resort companies to locally-based small businesses. The CAST Housing Task Force supports targeted legislation to provide increased financial resources for Colorado mountain communities to address housing needs.

**LODGING TAXES:** CAST supports broadening the use of local marketing district and lodging tax revenues by statutory counties and municipalities to include expenditures for local workforce housing purposes.

**SHORT-TERM RENTALS:** CAST supports legislation to specifically authorize statutory counties and municipalities to refer Short Term Rental taxes to the voters with the proceeds of such revenues to be dedicated to local workforce housing and associated public infrastructure improvements.

**INCREASE AMI THRESHOLDS FOR STATE AND FEDERAL FUNDING:** CAST supports legislation that would increase AMI thresholds for state and federal funding for local workforce housing purposes up to 150% for rental housing and 200% for ownership housing. Programs offered by state and federal agencies have historically had AMI limits at or around 80%, yet much of the acute need for affordable housing, both rental and ownership, exists for households well beyond 80% AMI. This is hugely important in mountain communities where, for example, free market housing can be unaffordable even to a workforce making over 150% AMI. According to the 2021 Mountain Migration Report, most households earning up to 200% AMI struggle to afford homes in CAST communities.

**AMEND TABOR TO AUTHORIZE RETT:** CAST supports legislation which would refer a constitutional amendment to Colorado voters to authorize Real Estate Transfer Taxes (RETT) with a limitation that the revenues from such RETT would be dedicated for local workforce housing purposes. The TABOR constitutional amendment in 1992 prohibited any new or increased RETTs. RETT has been demonstrated to be a valuable revenue generator, especially during periods of extreme price escalation and property speculation. A constitutional amendment would only authorize local county and municipal jurisdictions to refer a RETT question to local voters. Any amendment is not intended to effect, impact, reduce or alter any existing RETTs in Colorado.

**CONTACT INFORMATION:** For more information please contact, **Margaret Bowes**, Executive Director, Colorado Association of Ski Towns, (970) 389-4347, [mbowes@coskitowns.com](mailto:mbowes@coskitowns.com); or Eric Heil, CAST Housing Task Force Chairperson, (303) 518-4678.

**From:** [Kireker, Matthew \(Bennet\)](#)  
**To:** [Jon Stavney](#); [mbowes@coskitowns.com](mailto:mbowes@coskitowns.com)  
**Subject:** FW: RELEASE: Bennet's Housing Affordability Strategy Group Releases Policy Framework to Address Colorado's Housing Crisis  
**Date:** Tuesday, January 11, 2022 9:09:39 AM  
**Attachments:** [image001.png](#)

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Jon, Margaret, I wanted to call to your attention the Housing Affordability framework that statewide housing stakeholders worked with our office to put together (see release below, and framework [here](#)). I also wanted you to know how much our office appreciated the high country housing report that the COG and CAST commissioned and released last year—back in August I provided a few on our policy team my takeaways from your housing report, and I think many of the key themes in your report were largely substantiated in our framework. So thanks to you and your organizations. We look forward to continuing to work together to help address workforce housing, child care, as well as general cost of living and related issues in the high country. Best regards, Matt

---

**From:** "Fesolovich, Kara (Bennet)" <Kara\_Fesolovich@bennet.senate.gov> on behalf of "Press (Bennet)" <press@bennet.senate.gov>

**Date:** Tuesday, January 11, 2022 at 8:38 AM

**To:** "Press (Bennet)" <press@bennet.senate.gov>

**Subject:** RELEASE: Bennet's Housing Affordability Strategy Group Releases Policy Framework to Address Colorado's Housing Crisis



**FOR IMMEDIATE RELEASE**

Tuesday, January 11, 2022

**CONTACT:** [Kate Oehl](#) — 303-319-9410

## **Bennet's Housing Affordability Strategy Group Releases Policy Framework to Address Colorado's Housing Crisis**

*Group Presented Four Major Recommendations to Senators Bennet and Hickenlooper During Yesterday's Roundtable*

**Washington, D.C.** — Yesterday, Colorado U.S. Senators Michael Bennet and John Hickenlooper met with a group of Colorado leaders to discuss a strategy to address Colorado's ongoing housing affordability crisis. In August, Bennet convened a group of Coloradans to craft a

comprehensive strategy that could serve as a roadmap for progress on housing affordability in the state. On Monday, after months of work, Bennet’s Housing Affordability Strategy Group, chaired by Kelly Brough, Jenn Lopez, and Colorado Springs Mayor John Suthers, presented its policy [framework](#) to the senators.

“We cannot solve our housing challenges unless we work together — they’re too big and too complex for anyone to take on alone,” **said Bennet**. “I’m grateful to Kelly, Jenn, and Mayor Suthers for convening this group of Coloradans to take a comprehensive look at our housing affordability challenges and put forward specific ideas to address them. To succeed we’re going to have to be a model of collaboration between the public, private, and non-profit sectors and across every level of government. I look forward to continuing our work together to put these recommendations into action and deliver for the people of Colorado.”

“We must find ways to house more people more affordably in Colorado and across the country. These recommendations show how we solve that need,” **said Hickenlooper**.

“I joined in the process because I thought that we could identify some meaningful steps to address the housing crisis that we could all support together,” **said Colorado Springs Mayor John Suthers**. “There are a number of ideas that we put together where I feel we’ve hit the mark, especially with bringing more private partners to the table to increase supply and changing our programs to increase flexibility so they are more responsive to conditions on the ground. We now have a framework in which we can continue to work on together and find common ground, which is somewhat rare these days in politics. I’m looking forward to supporting the work that lies ahead.”

“I’d like to thank Senator Bennet for bringing us all together and Senator Hickenlooper for being part of this important discussion. I’m proud of the work we’ve done to lift up voices from urban, suburban, and rural communities, and Coloradans from across the political spectrum. If we want to address the housing crisis, we need all levels of government, for-profit, and non-profit partners to come together to address these challenges across the state,” **said Kelly Brough, Chief Strategy Officer, Metro State University**.

“I really think we have something here that is game-changing for our state and for our communities. Together, we face the challenges of increasing the supply quickly, modernizing our response to our housing crisis that gives local communities the flexibility they need to respond, tackling issues like discrimination and sustainability, proactively addressing the issue of housing stability, and bringing more innovation into the system. I think if anyone can do it, it’s the state of Colorado, and I’m excited to see where we go from here,” **said Jenn Lopez, CEO, Project Moxie**.

The [framework](#) includes specific action items under four big-picture recommendations:



- **Increase Supply:** The framework spells out the need for the public, non-profit, and for-profit sectors to collaborate on projects that would quickly increase housing supply.
- **Update Our Policy Approach:** The framework describes the need to modernize the government's response to the housing crisis so that local communities receive the flexibility they need to respond to local housing needs. Our updated approach also must include a commitment to working together towards a solution that will level the playing field for BIPOC (Black, Indigenous, People of Color), low-income, and other historically marginalized communities; and take steps to integrate cost-saving sustainability and resilience measures into our building.
- **Housing Stability Through Prevention:** The framework outlines ways to take a more proactive approach to housing stability to prevent unnecessary evictions and homelessness before they happen.
- **Integrating Innovation:** The framework pushes for more efficient integration and scaling of new approaches to housing into our communities.

The symptoms of the housing crisis exist across Colorado:

- Homelessness increased 2.4% in 2020 and affects nearly 10,000 Coloradans.
- Between 2000 and 2019, rents rose faster than incomes in every Colorado county and city with more than 50,000 residents.
- Today, more than one-quarter of all households in Colorado are “cost burdened,” paying more than 30% of their incomes in housing costs.
- In our mountain towns, community leaders have found that they are not able to fill the jobs necessary to support their local economies because workers cannot afford to live in their communities. The issue results in reduced operating hours for businesses, lower levels of service in communities, and loss of revenue.
- And, some rural communities in Colorado cannot sustain economic growth because the shortage of housing, coupled with low wages, prevents the relocation of businesses and people to their area.

###



# 2018 IA – Strong Future



## Behavioral Health Services







# Implementation

- **Advisory Committees Formed**





# Mental Health - \$2M

- **Initial plan developed**
  - Expanded School-based services
  - Enhanced Substance Use Disorder services
  - Suicide Prevention
  - Community Response Team
  - Support and reintegration services
  - Capacity building – workforce/insurance, etc.
- **Grants/Requests for Proposals**



# Evaluation and Reporting

- **County and committees**
  - Evaluate the effectiveness of programs
  - Modify programming
  - Report results



## History and Context

Community Meeting to  
Discuss ATU & Funding Gap  
Change in Crisis Contrast

**July 2019**

SMART TEAM START UP  
MSH – Not returning to SAFE HAVEN  
Making a new Clinical Detox a priority

**Fall-Winter 2019**

Review of current state of  
services

**Winter 2020**

Dr VanDeMark  
RPI for Services/Responses  
No Clinical Detox Responses

COVID 19  
Partnership with EVMS  
Withdrawal Management Priority  
SMART TEAM LAUNCHES

**Spring 2020**

Recovery Resource  
Clinical Detox  
Dr VanDeMark's  
Recommendations

**Fall 2020**



# New projects/concepts

- Continued assessment of needs/community conversations
- Key informant interviews on special populations – SPMI, Spanish speaking residents, Youth, LGBTQ+
- Healing Hub Concept
- Walk In Center and Crisis Respite
- Workforce Development



# Healing Hub and Crisis Services

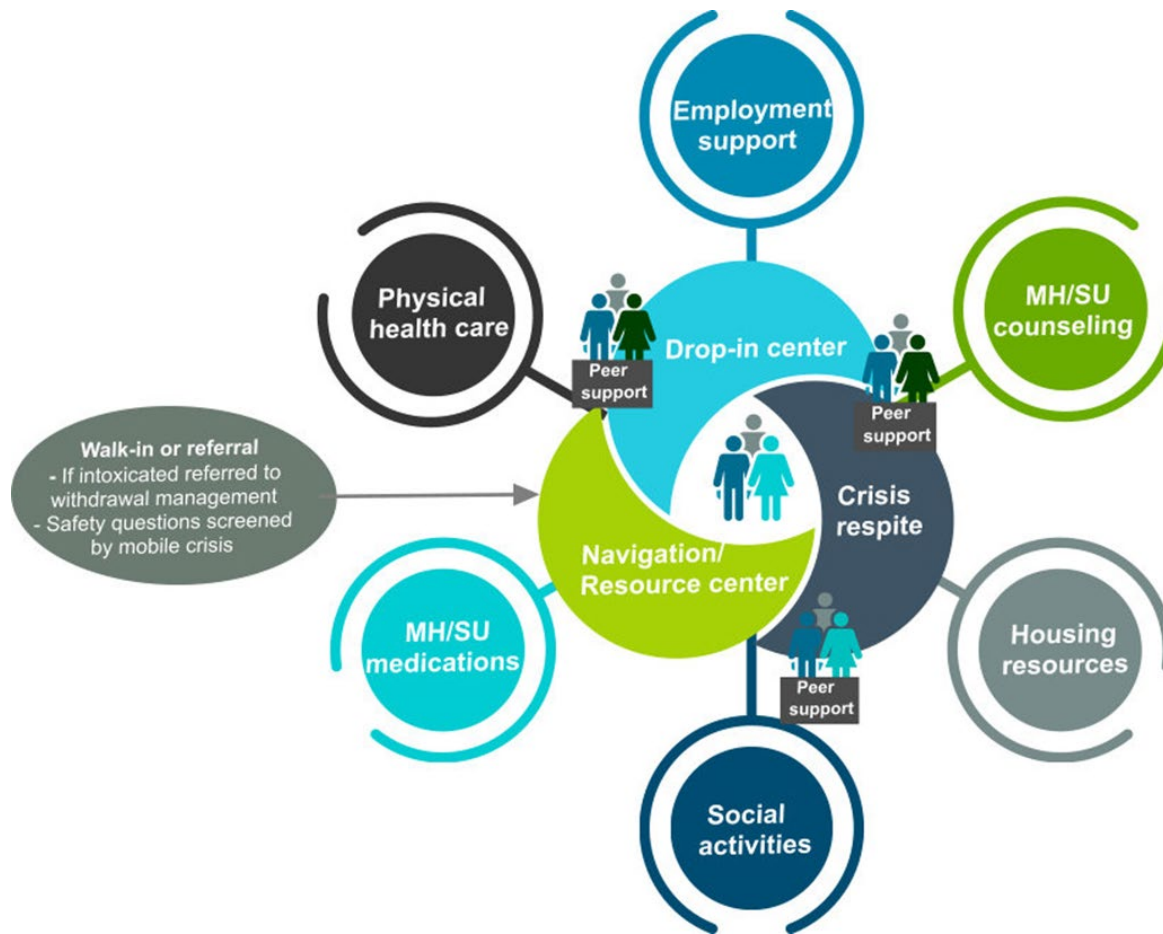
- Intensive Case Management
- Peers
- Navigators
- Clinical Supervision
- Overnight Peer Respite/Walk In Center



# Rationale for Healing Hub and Crisis Respite

- Proactive by providing a supportive space for people to manage their crisis with support when they are able
- Utilizes the existing space with modest reconfiguration
- Leverages future regional resources of Eagle Valley Behavioral Health and their plans to build crisis/hospital beds
- Depending on final conceptualization, budget is likely to half or less than the \$1.5-1.7 Million annually required for 24/7 crisis stabilization (approximately \$800,000 after Medicaid and commercial reimbursement)
- Dedicates resources to earlier intervention and support for people to prevent crisis rather than post crisis intervention for a handful of people a month (SMART team encounters an average of 4 or fewer people who need professional crisis stabilization or hospitalization a month)
- Creates a community hub to fill in gaps in intensity of care needed for people with serious mental illness and severe substance use disorders

# Summit County Healing Hub and Crisis Respite







# Opportunities and Challenges

- Widening State and Federal Grant Opportunities to leverage local funds
- Broader realization of challenges with State system
- Creation of the BHA
- Lack of providers and organizations to offer services
- Housing and Cost of Living in Rural Mountain communities



## Strong Future Fund Balance Plan

Programs in green have been formally recommended by the Strong Future Committee, programs in blue are additional programs that are in need of funding

Program	Rationale	Notes on Program	Projected Cost	2021 Budget	2022 Budget	Notes
1. Healing Hub Start up Support - Provide financial support to ensure that the behavioral health hub opens in the MOB. Services to be supported with funds include development of peer support program, support groups, walk in, life skills, and case management	Support services for residents needing more intensive mental health services have been disjointed at best. The hub will provide a "one stop shopping" location for coordinated support services from navigation, case management, walk-in, job training and peer support.	Staffing: Peer Admin - \$55,000* Master's Level Intensive Case Management - \$70,000* Supervision Clinical Group Support for SUD, DBT Adolescents \$10,000 - 100@ \$100/Session This could include spaces for SMART Team to provide walk in crisis support as well. *Includes fringe benefits	\$135,000 - \$150,000	\$52,012	\$135,000	Mile High Behavioral Health Start Up & to pay for Intensive Case management. The peer admin is included in the Front Range Clinic Budget we have reduced those budgets to include these costs for 2021-2022 - Can we back out more program funds for Mile High for 2022?
2. Reserved therapy slots for individuals in crisis - Provide funding to reserve crisis support therapy sessions with local, qualified therapists for residents	Residents experiencing a mental crisis often cannot schedule a follow up therapy session for weeks after experiencing. The program would reserve a certain number of sessions for residents needing to see a therapist immediately.	Cost estimate is based on 315 SMART/Mobile Crisis Calls - Provide 5 Sessions @ \$100/Session. In further work Kellyn and Lynn will develop criteria for who needs therapy vs other community interventions	\$157,000	\$27,000	\$157,000	Kellyn is working with SMART Team and Lynn Meyer to stand this program up. If we were able to start in November we have prorated the budget for 2021. 2022 reflects full annual cost
3. Building Hope Scholarship financial support - Provide direct financial support for Building Hope Scholarship Program.	Scholarship program demand is over budget by 33%. Demand is also up 33% from pre-pandemic times. This demand is expected to continue as the mental health impacts of the last 15 months felt on residents in the community.	This would provide support for up to 1176 sessions of therapy for locals here in the community.	\$100,000	\$100,000	\$100,000	
4. Intensive Outpatient Mental Health/ Dual Diagnosis Program Start Up - Provide start up financial support to Front Range Clinic to implement intensive SUD outpatient program and medication management	For over 30 years, Summit has lacked a reliable outpatient substance abuse treatment program. In the past residents have had to travel out of County to receive quality SUD services and supports or simply do without.	This would include fundign for admin staffing, technology and start up costs. We received 1287 Grant for \$515,000 for two years	\$100,000	\$25,000	\$75,000	1287 Grant Funds SUD IOP for will cover these costs. This is reflected in the Strong Future Funded Services Budget. We will use these funds to start up Mental health and dual diagnosis EOP/IOP
5. Recovery Resources Supplemental Funding	Due to billing challenges with the current client mix and lower capacity as a result to public health order there is a projected gap in Y1 revenue. This could help to close that gap.		\$100,000	\$100,000		
6. Strong Future Program Operating Reserves - Hold back a portion of the reserves for future mental health programming needs in the event a future initiative does is not continued by the voters.	There will be future mental health programming needs that have yet to be defined. Needs in the community change and funds need to be reserved for those future demands.	The Strong Future committee will be working to come up with a proposed budget for how these funds would be spent if there was no need for reserve funding if ballot initiative is renewed. The BOCC would like the committee to consider reducing this to \$750,000	\$750,000 - 1000000			
7. Specific initiative that support Equity services for vulnerable populations	This could take the form of additional funds to support ALMA's program, the development of a Spanish Peer program for a warm line and caring connections or other incentive programs to increase services & supports for vulnerable population. (Including Immigrants, Vets, LGBTQ+, Seniors and youth)	This needs more time and input to flesh out specific initiatives.	\$75,000 - \$250,000			
8. Substance abuse monitoring and pretrial services	This is a gap, especially for people who need to access this in the evening or weekends. Recovery Resources have identified this as a potential service they could offer as they are staffed 24x7.	Recovery Resources has offered to provide these services in the Healing Hub. They will need two offices and access to a bathroom.	\$50,000		\$50,000	
9. Professional Development, Scholarships and support for Bilingual and Bicultural Therapist, navigators, certified additional technicians, case managers, and Specialist	Summit County desperately needs additional bilingual, bicultural therapists, navigators, peer specialist, connectedness facilitators, trainers as well as specialty treatment. Traditional recruitment methods have only resulted in minor gains. This item proposes to employee a variety of strategies to build profession capacity for both Bilingual and Specialty providers. Strategies for consideration include larger scholarships to support undergrad and graduate levels classes, specialty trainings, housing stipends, master leases, recruitment and retention stipends, access to free office space, recruiting interns from state	This will be re-visited with the State's work on Workforce Development. There may be opportunities to leverage these funds as part of the State's plans	\$100,000 - \$300,000		\$100,000	
SMART Team Request	SMART Team/Mobile Crisis Request	In order to provide co-responder and mobile crisis contract 24/7 the Sheriff's office has request this allocation to stand up teams three and four with an additional grant from RMHP Crisis Dollars	\$359,351	\$359,351		

Walk-In Crisis Center/	24 hour walk in center for evaluation and stabilization. Originally designed as part of ATU.	Multi-service recovery Hub(mental health and substance use) that provides Adult drop-in center/crisis respite for up to 23 hours stays. This is a desired service but we will need to reconfigure ATU space to function for walk in with separate area for peer respite. RMHP may have some interest in this due to diverting people from hospital but it would be dependent on alignment with Mobile Crisis	\$500,000			\$0	Under consideration for ATU Space. Only allows for stays up to 23 hours and still must be staffed 24/7. Is there opportunity for work with Mobile Crisis team for this space
Peer Respite in ATU Space	Allows longer than 24 hours stays. Provides safe and calm environment for clients. Run by peer specialists	A peer residential respite that was staffed with one person 24/7 would have a minimum budget of \$500,000 a year and after cost recovery from Medicaid, would likely require \$300,000 in other support. (Again, this is dependent on admission assumptions and cost recovery from Medicaid since commercial insurance is not likely to pay.)	\$300,000				Under consideration for ATU space. Allows stays of 24 hours or more. Could not be co-located with mobile crisis. This would need separate space. But is there opportunity for stable individuals to seek calm healing space connected to services. This will not be able to serve homeless population
Peer Support Program -	Develop a network of local Peers to support our local community including support for Serious and Persistent Mental Illness	ALMA Spanish speaking women, but men and other peer services are still lacking. Building Hope has built a volunteer program and would like to expand to provide more training and a more comprehensive peer pipe line to support all our programming	\$100,000				For adults and youth experiencing mental health or substance use conditions including those with serious and persistent mental illness (Both Paid and Informal Peer Networks - (Note BH has volunteer peer program and FIRC has ALMA Program. This will also be an area of growth with new CMC degree program
Expanded Psychiatric Care	Very limited psychiatric support exists in County. One psychiatrist in private practice and one part time Dr at MSH. Not a community priority at this time						Planning work has been done around increase increasing therapeutic capacity but not specific to psychiatric care - Will assess additional work needed once CMM/EVBH coming to the community with additional capacity
Expanded Professional Development and Capacity Building	Inadequate capacity of mental health providers is a huge issue in community. The state is working on this as a focus for BH		\$110,000				Building Hope has a set of recommendations from WICHE to build therapeutic capacity delivery of this is slated for February 2020. These funds would be used to implement these recommendations no action has been taken. with strong future for this work to date. Priority areas to address is youth and spanish speaking capacity
Expanded Community Outreach, Education and Support	Great need for more education, screening, stigma reduction, and general MH literacy with public and workplaces		\$100,000				Education and stigma reduction efforts already happening but need more especially with evolution of crisis system and new services like peer supports being offered
<b>Total Fund Balance Services:</b>			<b>\$3,036,351 - \$3,776,351</b>	<b>\$663,363</b>	<b>\$617,000</b>		
	<b>Fund Balance 2021 -&gt;</b>	<b>\$2,395,124</b>					
<b>Total Remaining</b>	<b>2021 Fund Balance Remaining</b>			<b>\$1,731,761</b>	<b>\$1,114,761</b>		

## HEALTH

# Three state agencies are auditing the troubled mental health center for 10 Western Slope counties

State investigators are at Mind Springs Health offices in Western Colorado this week to review files and financial documents.

**Jennifer Brown** 4:30 AM MST on Jan 12, 2022



Summit County Sheriff Jaime FitzSimons is an outspoken critic of Mind Springs Health. The jail has ended contract with the mental health center. (Photo by RJ Sangosti/The Denver Post)



Three state agencies have launched a joint audit of Mind Springs Health, sending state investigators to review documents and financial records at the nonprofit mental health agency for 10 Western Slope counties.

The organization, one of 17 regional community mental health centers that receive millions of dollars each year in public funding, has been at the forefront of criticism as policymakers look to revamp Colorado's behavioral health safety-net system.

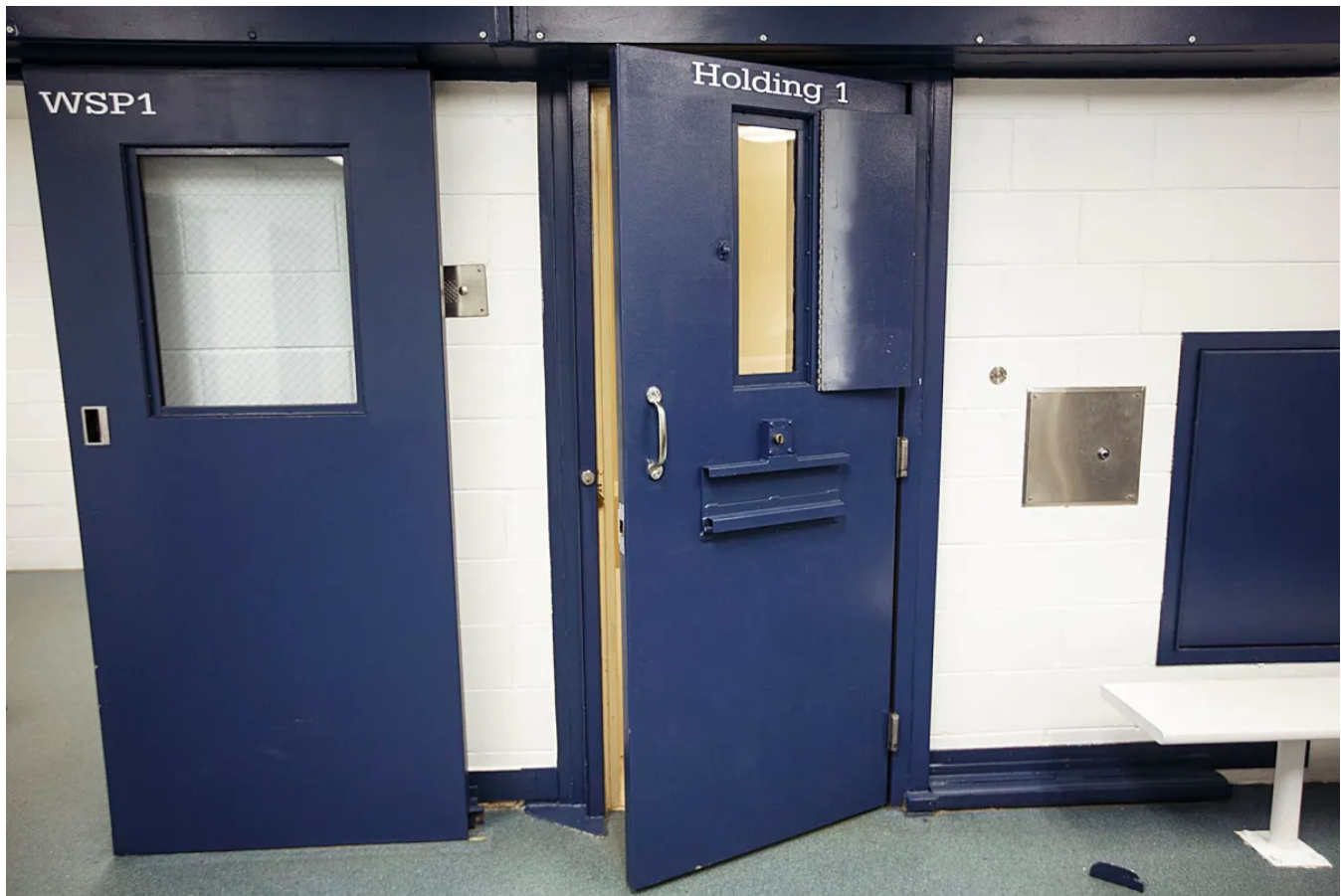
Mind Springs, which serves residents from Summit County to Mesa County, was the subject of a recent Colorado News Collaborative investigation that found local officials — including the Summit County jail — were ending contracts with the mental health center. Public officials and local residents said the center has failed to help needy people in mental health crisis and that its leadership was not publicly accounting for how it spent tax dollars.

The mental health center gets public funding, mainly from the state Medicaid program, to care for needy people who are covered by Medicaid, are underinsured or lack insurance.

The Colorado Department of Health Care Policy and Financing, which oversees the Medicaid program, confirmed the site review of Mind Springs on Tuesday, acknowledging that it had sent state investigators to Mind Springs' offices in western Colorado. Two other state agencies — the Colorado Department of Human Services and the Colorado Department of Public Health and Environment — are participating in the audit.







This May 31, 2017, photo shows the entrance to a holding cell inside the Summit County jail in Breckenridge, Colo. (Hugh Carey/Summit Daily News via AP)

The review will look for signs of fraud, waste and abuse, as well as health and safety standards and financial transparency, according to a joint statement from the three departments.

Mind Springs public relations director Stephanie Keister said the review is “not an investigation.” Instead, she said the center is “collaborating and working closely” with the three state agencies to “develop opportunities to enhance care” in the community.

“We’re looking forward to this joint process and the outcomes,” she said, via email.

TODAY’S UNDERWRITER

The “joint site review” comes after community complaints about Mind Spring reached the



state level, according to the statement from the three state departments. The audit is intended to produce a list of “opportunities and obligations” for Mind Springs to address, state officials said.

Mind Springs has multiple clinics in its coverage area, which includes Summit, Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco and Routt counties. It also provides mental health services in jails and schools and runs West Springs Hospital in Grand Junction, the only psychiatric hospital on the Western Slope.

Mind Springs CEO and President Sharon Raggio had planned to step down in June but resigned this month following the Colorado News Collaborative investigation.

“With the negative press recently, she felt that by resigning sooner she could allow the organization to focus on positive change that will truly help our communities, versus the negative rhetoric surrounding her personally,” Keister said.

Doug Pattison, the organization’s chief financial officer, was named interim CEO following Raggio’s resignation. In his first week, he is “focusing on transparency” and has been meeting with local county commissioners and community leaders to provide information about funding sources and services offered by Mind Springs, which offers mental health therapy and addiction counseling.

Colorado’s 17 community mental health centers receive \$437 million per year in tax dollars and

TODAY’S UNDERWRITER





have come under scrutiny recently from lawmakers and behavioral health officials who have questioned the system's lack of oversight. The centers, now facing severe worker shortages, are serving fewer patients than they were before the coronavirus pandemic began, a period in which the demand for mental health services has escalated.

In the Mind Springs region, Summit County voters passed a tax measure in 2018 to fund mental health care and an alternative to Mind Springs. Since then, the county has ended three Mind Springs' contracts and is working to end its relationship with Mind Springs.

Summit County hopes to join the new community mental health center in Eagle County, called Eagle Valley Behavioral Health. The center was started by a \$60 million investment from the local nonprofit hospital, Vail Health, because local leaders said Mind Springs was failing to keep up with the community's mental health crisis.

The findings of the joint state review of Mind Springs will be made public when the review is complete, state officials said.

JOIN THE SUN TODAY!



**Jennifer Brown**

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**Read More:** Colorado Department of Health Care Policy and Financing

Colorado Department of Public Health and Environment Eagle County mental health

# The Latest

## HEALTH

### Three state agencies are auditing the troubled mental health center for 10 Western Slope counties

State investigators are at Mind Springs Health offices in Western Colorado this week to review files and financial documents.

Jennifer Brown 3 hours ago



## POLITICS AND GOVERNMENT

### Colorado's teacher shortage highlights need for more school funding, union boss says

The push to boost school funding and teacher pay comes as lawmakers are gearing up to debate just how much state money to give school districts next year

Daniel Ducassi Erica Breunlin 3 hours ago

## CORONAVIRUS

### An omicron curveball: At two Colorado hospital systems, most COVID patients aren't there for COVID

Denver Health and UCHealth report that 60% or more of their patients who are COVID positive are there for other reasons, a change from previous coronavirus waves that comes amid the more contagious omicron variant

John Ingold 3 hours ago

## POLITICS AND GOVERNMENT

### Environmental groups launch six-figure ad campaign pressuring Colorado's governor to act on abandoned oil and gas wells

The groups behind the campaign, which comes as Gov. Jared Polis is gearing up for a reelection push, are the Sierra Club, ProgressNow Colorado, LOGIC Colorado and Colorado Rising

Jesse Paul Shannon Najmabadi 3 hours ago

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# PROGRAM UPDATES

**To:** NWCCOG Council  
**From:** NWCCOG Staff  
**Date:** January 19, 2022  
**Re:** Program Updates

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The following are events of note occurring since the October 2021 NWCCOG Council meeting.

**Administration/Regional Business** – *Jon Stavney, Executive Director*

This December, I worked closely with Directors on how to apply the Wage Range adjustments to specific staff, and also completed performance reviews of each Director. Many employees received significant wage increases due to the analysis and their tenure/performance with the organization, and many expressed appreciation of the exercise, so thank you to Council again for approving the new wage ranges.

For the third year, the Energy Program's additional programs brought in significant revenues which was distributed 50% to a reserve account, and 50% to energ staff bonuses which were over \$5,000 per employee for those who worked the entire year! Doug also includes fiscal staff and the office manager in the revenue sharing program.

If you have not seen them there are short Videos on the website by Directors including Erin, Nate W, and Doug, please check them out. They were posted late in 2021. Upcoming, David Harris. These are taken and produced by yours truly. If anyone would like to be videoed providing testimony about the value of NWCCOG for the website, contact Jon.

I worked closely with Greg Winkler and Nate W to write and submit an additional grant to upgrade Project THOR infrastructure and link it with Region 10's middle mile network in December. We should hear shortly if this request to the specific broadband fund has been granted. Request was for \$1.6M with local match provided by monthly fees paid by THOR MMC hosts.

Broadband related notes: Greg Winkler our regional manager and DOLA broadband point person is retiring in July of 2022. Brandy Reitter, Town of Eagle Manager will be leaving that post in February to become the Director of the State Broadband Office. I've already met with her to promote our various interests, and expect to have this relationship to be advantageous. Project THOR will hand off network operations from Mammoth to Hye Tech in February.

Be on the lookout for a Workbook for New Elected officials being published by NWCCOG in late February. I wrote this (after years of thought) the first week of January. It is currently with the design consultant. Plan is to print copies and mail samples to each Town and County Manager in the Region to promote NWCCOG retreat facilitation services. It is designed for self guided on-boarding or use at a retreat by a facilitator. This project is funded through the DOLA grant.

I have requested an extension to that DOLA grant which expires at the end of February to begin and complete the Capital Study project. I will be doing the research myself contacting each Manager and Finance Director personally to ask the questions and do brief interviews to understand their approach to Cap budgeting.

## **Economic Development District (EDD)** – Rachel Lunney, Director Program

### **Planning:**

- Planning Partnership Grant – we have one year and one quarter to go on our EDA Planning Partnership Grant (1/1/2020 – 3/31/2023). This is a 3.25 year grant. Annual funding has been \$70,000 matched by \$70,000 in member dues for total budget of \$140,000. This grant funds all programs and activities in the EDD program, including CEDS planning, progress reporting, monitoring for success.
- 2022 Regional Economic Summit – scheduled for Thursday, May 5 at the Silverthorne Pavilion.
- CEDS: We completed CEDS 5-year update; new 5-year CEDS covers the period 10/1/2021 – 9/30/2026. Projects identified in the Oct 21 – Sep 26 CEDS: Over the next 5-year period:
  - **Workforce:** Update Regional Workforce Housing Report in 2022; Support actions in NWCCOG Regional Assessment of Child Care Industry Report; Provide information on funding sources for improvements to workforce needs such as broadband, childcare, healthcare, mental health services, transportation, education and training.
  - **Economy:** Continue to provide resources to businesses and local governments via NWCCOG EDD website; EDD resources bulletins; Work with regional partners to develop entrepreneurial resources in the region including mentorship programs, investors, venture capital, angel investment networks, accelerators incubators, events, c-work spaces, training programs.
  - **Community:** Collect, present, analyze, and disseminate regional data for use in policy making and business development. This includes quarterly regional economic reports; community profiles, responding to data requests from stakeholders.
  - **Resiliency:** Support and participate with counties on DOLA Regional Resiliency Roadmaps (Eagle, Grand, Pitkin, Summit all involved in a roadmap project) – incorporate plans developed by Roadmaps into the CEDS so that action items can be identified and plans to execute those actions can be developed.

### **Data:**

- EDD director has been responding to many data requests during the last month of 2021 and the start to 2022. Providing data to our regional stakeholders is a key function of the EDD program as this data assists in policy making, grant applications to bring in additional funding, and to help our communities paint a picture of the economic challenges and opportunities they face. Data often requested includes jobs numbers, wages, number of jobs in key industries, wages in key industries, labor force numbers, population trends, housing units, etc.

### **Grants**

- EDA CARES Act grant – we are a year and a half into this 2-year, \$400,000 grant. \$350,000 has been expended; \$50,000 left to spend in 2022; the grant ends 6/30/22. NWCCOG has utilized these funds, which are meant for COVID recovery and resiliency efforts in the region, for direct grants to counties, to fund a portion of the Mountain Migration report, for staff capacity building (a portion of the funds went towards salary of Business Loan Assistant and Executive Director for Covid-related activities). County projects funded by the grant are as follows:
  - Eagle County- VISTA Project – a community outreach effort which feeds into the county's comprehensive plan update, which will address recovery from the economic impacts of the pandemic, and resiliency planning for future economic shocks
  - Grand County – Work in Grand project: a workforce development project involving matching workforce seeking employment with jobs and other resources in the community
  - Jackson County – development of a public health department
  - Pitkin County – outreach campaign targeted at visitors to educate on pandemic protocols to keep businesses open
  - Summit County – business and entrepreneur training program; Buy Local campaign; support the development of the Summit Enterprise Initiative (SEP), which is the first-ever countywide economic development organization.
- USDA Housing Preservation Grant – this grant has been completed, which provided \$87,000 to Eagle County for the final phase of work on the Golden Eagle Senior Apartments to construct a second egress

(replace dining room window with sliding glass door and porch) which improves the safety and livability of the units for low income seniors in Eagle County.

- USDA Rural Business Development Grant – \$24,000 has been provided by the USDA through this grant to help fund the Summit Biz Bootcamp powered by CO.STARTERS training program to help business owners and entrepreneurs start and grow their businesses. The program has completed 4 cohorts; a fifth cohort will begin February 2. This program has been very successful, with more than 30 participants over the course of the four cohorts to date.

**Vintage** – *Erin Fisher, Director*

### **Request for Proposals**

Vintage is seeking proposals from qualified organizations interested in contracting to provide the services to older adults (age 60+) and their caregivers. Older Americans Act (OAA) & State Funds for Senior Services (SFSS) will be awarded to organizations that provide the following services provided, within the Vintage service region of Eagle, Grand, Jackson, Pitkin, Summit and Routt (July 2022) counties for programs from July 1, 2022 to June 30, 2024, in the following categories:

- Adult Day Care
- Case Management
- Chore
- Congregate Meals
- Evidence-based Disease Prevention and Health Promotion
- Home Delivered Meals
- Information & Assistance
- Legal Assistance
- Material Aid Food
- Nutrition Counseling
- Nutrition Education
- Nutrition Consultation
- Public Information
- Reassurance
- Transportation
- Caregiver Support Groups

The official Request for Proposal is currently open and will close on February 2, 2022 @ 11:59 pm. For additional information and to access the official RFP, please visit [www.yourvintage.org/for-professionals](http://www.yourvintage.org/for-professionals)

### **Provider & SUA Evaluations**

Vintage will conduct our required annual AAA evaluation of the current twelve providers in February and we will have our State Unit on Aging (SUA) evaluation in March. The SUA conducts an annual evaluation of each AAA to ensure that each agency complies with the Older Americans Act and State Funding for Senior Services rules and regulations. This year, they will focus on voucher programs, nutrition, and transportation.

### **Praesidium Report**

After attending a Colorado Intergovernmental Risk Sharing Agency (CIRSA) training in July titled: *Spotting Red Flags and False Allegations in Your Programs*, Vintage pursued a voluntary Management Systems Review. This analysis reviews the existence of abuse risk management systems within policies, screening and selection, training,

responding, consumer participation and administrative practices. The purpose of this analysis was to ensure Vintage's zero-tolerance for elder abuse and strengthen policies internally and throughout the provider network to reduce opportunities for elder abuse. The report highlighted the following recommendations:

- Communicate zero tolerance for abuse
- Organize employee and volunteer abuse prevention policies and make accessible throughout the organization
- Organize core and supplemental "Best Practices" for abuse prevention in a Provider Handbook
- Expand current screening procedures of volunteers and employees to include:
  - Expanded application with supplemental section for applicants working directly with at risk adults
  - Ensure volunteer processes for all programs include interview with applicant
  - Request references on application
- Equip all staff with focused annual training on preventing elder abuse and neglect, how to de-escalate explosive situations, how to report suspicions of abuse, and how to report concerns that might not rise to the level of abuse
- Expand client feedback to all programs include open ended question to allow communication of concerns
- Provide clients and families with information about how to protect themselves from abuse, Vintage's abuse prevention policies and procedures, and who to talk to about concerns
- Expand written responding procedures for mandated reporting/reporting suspicions or allegations of abuse
- Communicate responding procedures throughout the organization
- Develop data management collection/analysis systems to analyze for abuse risk
- Require all third party organizations to:
  - Read and sign a Code of Conduct, which includes information about behavioral expectations
  - Conduct a minimal level of screening on all individuals who may have access to clients
  - Follow Vintage's responding requirements
- Consider developing a variety of methods for monitoring and supervising third party organizations.

## **OCA Modernization**

The Colorado Department of Human Services (CDHS), along with Representative Young, Senator Ginal, and Representative Bradfield, will be sponsoring legislation to update the Older Coloradans Act. After more than three decades, a rewrite to modernize the language and focus of the OCA is being proposed to better reflect the state of aging and the opportunities and challenges that exist in our state. Vintage and the Colorado Association of Area Agencies on aging, along with many other aging-focused stakeholders, have offered input on the inclusions to the rewrite. The State Action Planning Group on Aging (SAPGA) offered the following as priorities to be covered in the legislation:

Inclusion of SAPGA goals in the legislative preamble to guide the state's approach to aging and aging services in Colorado.

- State approach to aging must be comprehensive, multidisciplinary, and span the life course, connecting with key departments outside of the CDHS whose work covers aging.
- The new body must be an autonomous, citizen-led, multidisciplinary stakeholder commission that includes representatives from the public and private sector, all regions of Colorado, older adults, and representatives from county and local government. Both the composition and work of the new body must incorporate principles of diversity, equity, and inclusion.
- The Commission shall be authorized to hire contract staff to support its work. The commission shall have a sufficient budget to support hiring of staff and ensure that the work of the commission can be effectively implemented.

- The commission shall have the ability to develop legislation and advocate for its passage. The commission shall also have the ability to advocate for its recommendations and priorities. This authority shall be independent from CDHS oversight and control.

**Long-Term Care Ombudsman & RSVP Coordinator** - *Tina Strang, RSVP Program Specialist*

None specific to this Vintage program.

**State Health Insurance Assistance Program (SHIP)**- *Jonnah Glassman, SHIP Medicare Coordinator*

None specific to this Vintage program. Jonnah completed her second open enrollment period recently and continues to seek volunteers. Contact Jonnah or Erin.

**Elevator Inspection Program (EIP)** - *David Harris – Director*

- 1) Staffing – 2022 Brings a new vigor with the addition increased field staffing as well as the addition of an administrative staff member. The addition in staffing is especially important as the EIP recently took over Jurisdiction of the Town of Snowmass Village that brings with it an additional 110 regulated conveyances. EIP will also see an increased workload with over 100 new conveyances coming online from permits that were issued in 2021.
- 2) Compliance Enforcement – 2021 brought several challenges with consistent enforcement. There were two factors that affected the consistency in enforcement, first being a change in IT and hardware that took a good portion of the year to navigate, and the second being was being short staffed on the administrative side of the program. The good news for 2022 is that both issues have been resolved and as of October of 2021 the EIP has been able to run monthly enforcement as designed.

Compliance number for conveyances operating with a Certificate of Operation (C.O.) are as follows.

Total number of units regulated by the EIP – 2140 (currently)

CO – 74% - Annual Certificate of Operation  
 TCO – 14.8% - Temporary Certificate of Operation  
 NOV - .035% - Notice of Violation  
 NEO - .062% - Notice of Enforcement Order.  
 DORMANT - .002%

- 3) Continuing Education – The EIP program remains directly connected in working with the State of Colorado in assisting in training on a Statewide level. We are looking forward to “in person” training on a national level as well. The EIP program Director remains active as chair of the Western Region for NAESA International and put together a great agenda for the regional spring workshop in Las Vegas scheduled for April.

Summary – EIP looks forward to the 2022 year after two years of challenges.

**Energy Program** – *Doug Jones, Director*

Jon is working with Doug, and has engaged CIRSA in addressing an insurance claim for a fire at an energy program home in Dotsero that was serviced through the BEECH program with Eagle County.

After a much-needed holiday break, the Energy Program team is already in full stride. Just noting the topline projects is enough to illustrate the amount of work the team is gearing up for during the coming year.

The Crisis Intervention Program (CIP) which is a Federally funded program that assists individuals and families who are experiencing a heating or cooling related crisis, is in full swing. As outside temperatures dip, having adequate heating in the home becomes even more critical. Doug Jones, Energy Program Director remarked, “This

program is essential and incredibly challenging due to the wide area of coverage, the numbers of people who need assistance, and staffing – but we’re up to the challenge.”

The Infrastructure Bill recently passed by congress includes funding for Weatherization Assistance Programs across the country. The exact amount NWCCOG will be receiving has not been finalized but it is expected to be quite large enabling the team to impact even more homes in the state and allowing for the hiring of additional staff.

One additional project of note is the introduction of the Home Modification Pilot Program being introduced in Grand County in joint effort with the Energy Program and Vintage which is intended to help older adults and people with disabilities to safely live in their homes longer.

Finally, the entire team is receiving updated Duct and Infiltration Training through the Building Performance Institute and Leadership Training with the Center for Creative Leadership.

**Northwest All Hazards Emergency Management Region (NWAHEMR)** – *Kimberly Cancelosi*,  
None.

**Northwest Loan Fund (NLF)** – *Anita Cameron, Director*  
Update live at Council Meeting.

**Northwest Region Healthcare Coalition (NWRHCC)** – *Addy Marantino, Coalition Coordinators and Jon*  
The coordinator for this program has been called out by CDPHE which held an emergency meeting with NWCCOG as fiscal agent and leadership at the coalition this month to re-set expectations. Jon and Becky are participating at a heightened level at the request of CDPHE. I held a call with the coordinator and HCC leadership to clarify expectations.

**Regional Transportation Coordinating Council (RTCC)** – *Charles McCarthy*  
*Mobility Manager.*

We have officially closed out our MM grant for 2021 and we’re looking forward to 2022. This last quarter we’ve been looking forward to next years projects which include things such as strengthening our ties with the veteran communities, attending more shows, and developing rider training guides. This year we’ve completely revamped the entire Mountain Ride program. We’ve shifted Mountain Ride to a supportive roll, developing a Gap Analysis for the surrounding counties, helping book rides for those in need of assistance and creating an informative website with a companion trifold brochure which has all the information for the transportation entities in the area. We look forward to working together with our members and the people of Colorado into 2022 and beyond.

**Water Quality & Quantity Committee (QQ)** – *Torie Jarvis, Director and* **Watershed Services & Summit Water Quality Committee (SWQC)** –

- The Colorado General Assembly convened for its 2022 legislative session on January 11<sup>th</sup>. QQ will be providing legislative updates and recommending positions to its members throughout the session.
- The Watershed Services program, with support from QQ, is currently updating the NWCCOG Regional Water Quality Management Plan (“208 Plan”). This update process will take up the lion’s share of 2022, with occasional check ins with QQ and NWCCOG Council to review and confirm elements of the plan before the Council considers adoption of the plan in late 2022 or early 2023.
- QQ and watershed services anticipate participating in several rulemakings before the Colorado Water Quality Control Commission in 2022, including a potential proposal to update the water quality standards for molybdenum, which directly affects waterbodies in the QQ region.
- QQ continues to monitor the ongoing programs and funding mechanisms stemming from the Infrastructure Investment and Jobs Act. Of the \$1 trillion outlaid in the bill, \$55 billion is earmarked for water and wastewater infrastructure, \$50 billion for resilience and Western water storage, and \$21 billion



for the removal of pollution from water and soil. Much of the way this will be distributed to local governments, through state governments first, is yet to be determined.

- QQ closed out 2021 with ongoing participation in a state-led municipal drought monitoring task force, participation in the Colorado Water and Land Use Alliance, and monitoring of potential legislation to be introduced in this legislative session.

### **Broadband Program** – *Nate Walowitz, Regional Broadband Coordinator*

#### **NWCCOG 2021 Broadband Highlights**

##### **Local Activities and Projects**

- Clear Creek County added the community of Idaho Springs 10G Meet Point. They are working on a fiber to the premise plan in Georgetown, expanding I-70 adjacent community anchor institution connections, and deploying a wireless broadband middle mile network in Idaho Springs;
- Aspen, Pitkin County, Snowmass Village and Town of Basalt planned, designed, obtained funding and began construction of the new Roaring Fork Fiber middle mile network in partnership with Holy Cross Energy and City of Glenwood Springs; NWCCOG will be managing this network and supporting the fiber leases (IRUs) with the fiber owners;
- Breckenridge obtained DOLA grant funding to expand their town-owned fiber broadband network;
- Initial NWCCOG conversations with Breckenridge about expanding fiber in 2022 to provide broadband services to Town of Blue River;
- Rio Blanco County has upgraded their Project THOR connection capabilities from 10G/10G to 100G/10G for 2022. This is reflective of their customer and cell phone network provider demand growth;
- Middle Park Health continuing to add new ISPs to Project THOR in Kremmling and Granby;
- Town of Eagle is in the process of building out their new Meet Me Center facility. This will significantly upgrade their capabilities to host ISPs and community anchor institutions in 2022;
- NWCCOG, Middle Park Health, Town of Fraser, and Town of Winter Park are creating a plan to add a new Meet Me Center in Fraser to serve more of eastern Grand County. Conversations restarted in late 2021 and we look forward to finalizing the plan and getting this facility established by late 2022;
- YVEA continues to build out last mile fiber and add customers to their FTTP network;
- Summit County and NWCCOG began working with the Towns of Dillon and Silverthorne as well as CDOT to create the plan for a 2022 fiber build to connect Dillon to Project THOR and also support integration of their traffic control signals along Hwy 6, Highway 9 and at I-70 to help ease traffic congestion along these roadways;
- Snowmass Village has applied to DOLA for a grant to build a fiber loop around their town to connect community anchor institutions and build a meet me center to support ISPs and cell phone providers;
- Began conversations with Eagle County on options to support broadband deployment in Dotsero. The community is unserved by existing providers;
- Steamboat Springs schools upgraded their bandwidth to support their teachers and students;
- Steamboat Springs Schools is working with North Park School District to provide them with support services and a more affordable 1G connection to support their school facilities and their students. If approved, this will be deployed in 2022;
- Tim Miles at Steamboat Springs Schools working with ECBOCES and other school districts and large public broadband users put out a non participation binding bid to help drive the cost of broadband bandwidth down statewide. NWCCOG and the Project THOR partners included out us.

##### **Regional Activities**

- NWCCOG continues to support an emergency fiber connection to provide access to camera and ITS devices west of the mudslide in Glenwood Canyon. This is in partnership with City of Glenwood Springs and Town of Eagle Meet Me Centers. This was a huge win for the Project THOR network as CDOT reached out to us as requested emergency mission critical assistance. This was a demonstration of the true value of the resilience of our network architecture and how we can step up to support our public safety partners.
- Continue conversations with DOLA, CDOT, Colorado Broadband Office and our communities to build and light fiber across the region where affordable, reliable middle mile broadband services are not currently available. These projects will allow additional communities to be reached by Project THOR and other

service providers to ensure that the most remote communities can obtain broadband access where there is limited or no access today.

#### Project THOR Wins

- Project THOR continues to add ISP, education, and local government customers to our network and our network utilization numbers continue to climb;
- NWCCOG continues the process of rebidding all our leased network connections to reduce costs, where possible, and improve our bandwidth capabilities to improve network performance and reliability without an increase in cost to our MMC hosts. Quotes and finalized contract pricing is being obtained from Mammoth Networks, Lightstream and Lumen (directly);
- Upgrading our leased network connections to Denver, we added 2 10G circuits from Meeker to Salt Lake City to Denver through Strata Networks. This serves as a backup for the 100G Lumen fiber from Steamboat Springs to Denver and the CDOT fiber through Glenwood Canyon that both continue to suffer from reliability issues and outages.

We also had some challenges that we addressed and/or will deliver workarounds in 2022:

- The Glenwood Canyon mudslide and fiber cut – need I say more – severed the Project THOR westbound resilient path between Eagle and Glenwood Springs. This put a huge crimp in our ability to be as resilient as we had been for Frisco, Vail, Eagle and all our communities west of the canyon. This is close to being resolved by CDOT. My 2022 plan and budget has adding a Lumen backup circuit between Eagle and Glenwood Springs;
- The multiple simultaneous Lumen fiber cuts that took out our Breckenridge to Denver circuit, our Kremmling to Denver circuit, the Aspen to Denver Circuit and the Steamboat to Denver circuit. This coupled with the I-70 Glenwood Canyon fiber outage meant that many of our communities experienced outages that cause NWCCOG and Mammoth Networks to scramble to reconfigure the network routing paths numerous times over the past 6 months;
- NWCCOG continue working on 2022 leased fiber connection plans and a network reconfiguration to ensure that we don't have a repeat of these mass outage events;
- A Mammoth BGP internet router outage that lasted up to 30 minutes for most MMCs. 2022 will see the opportunity for us to add additional IP bandwidth options to the network, so each MMC can determine if and how they would like to create redundancy for IP bandwidth port/router outages;
- As we rebid our Network Operator contract, Mammoth Networks decided to exit the network operator space to pursue last mile interests. The responses were competitive and we had the assistance of Andy Atencio, Summit County, Tim Miles, NCB, and Paul Schultz, City of Aspen as part of the interview and selection committee;
- NWCCOG has selected Hye Tech Networks to be our new Network Operator and they will be coming online in late January/early February. Mammoth has been cooperating in continuing to support Project THOR and the transition.

#### Inter-Regional Support and Cooperation

- NWCCOG in partnership with DOLA and Region 10 have developed a plan to share some of the CDOT fiber used by Project THOR to support interconnection of an expanded Region 10 network along I-70 to loosely duplicate the Project THOR model for communities from Glenwood Springs west to Grand Junction and expand the bandwidth available to Project THOR communities. Each Region applied to DOLA for use of the HB21-1271 funding to cover the costs of this project. Project THOR communities will benefit from network equipment upgrades, DOLA paying for the balance of our existing CDOT fiber lease through January 2029 and paying for equipment and software maintenance for the new hardware for 3 years to support this network project. enabling an expansion of dedicated network bandwidth available to each Project THOR Meet Me Center and Meet Point directly along I-70 and providing additional dedicated bandwidth to other Project THOR communities to Denver. There will be no new capital investment needed to meet the match requirements by NWCCOG or Project THOR communities.

Looking forward in 2022

- Continue assisting counties and local governments as they work to put together broadband plans and strategies to reach more of our unserved and underserved population in the NWCCOG Broadband Project Area;
- Help communities apply for and obtain funding for broadband projects from state and federal funds including, DOLA EIAF Broadband, ARPA Capital Projects Funds and IIJA funds;
- Continuing to help communities gain access to affordable, reliable, accessible broadband leveraging middle mile and last mile solutions and providers;
- Explore new ways that our local Subject Matter Experts in broadband can support one another to help deploy and promote broadband locally and regionally;
- Complete a Continuity of Operations Plan (COOP) for both the Broadband program and Project THOR.



**MEMBER**

**JURISDICTIONS**

City of Glenwood  
Springs

**ROUTT COUNTY**

City of Steamboat  
Springs  
Town of Hayden

**EAGLE COUNTY**

Avon  
Basalt  
Eagle  
Gypsum  
Minturn  
Red Cliff  
Vail

**GRAND COUNTY**

Fraser  
Granby  
Grand Lake  
Hot Sulphur Springs  
Kremmling  
Winter Park

**JACKSON COUNTY**

Walden

**PITKIN COUNTY**

Aspen  
Snowmass Village

**SUMMIT COUNTY**

Breckenridge  
Blue River  
Dillon  
Frisco  
Montezuma  
Silverthorne

January 13, 2022

The Broadband Fund  
Colorado Broadband Office  
The Governor's Office of Information Technology  
601 E. 18<sup>th</sup> Avenue, #130  
Denver, CO 80203

Colorado High-Cost Fund Grant Committee,

On behalf of the Northwest Colorado Council of Governments, I wish to express our strong support for the Yampa Valley Electric Association (YVEA), and its subsidiary Luminate Broadband, application for funding to deploy broadband service in rural areas of Routt and Moffat Counties. This deployment will serve two areas; East Elkhead area near Craig, and North of Hayden in an area referred to as the COG.

With funding support, YVEA/Luminate will be able to provide much needed internet connectivity these areas which are perpetually underserved. These areas fall below the federal definition of broadband of 25 Mbps/3Mbps, with some addresses having no service at all. This has negatively affected homes, businesses, students, education, and essential services.

The Craig area is a coal impacted community and the lack of connectivity in means people living and working in the surrounding areas have been left behind the internet driven economy.

YVEA has a strong, record of success deploying fiber to the premise broadband in NW Colorado communities. As a Rural Electric Coop, YVEA has a proven reputation for delivering dependable electric service in these communities. YVEA is also an active partner in Project THOR and utilizes our open access middle mile transport network to help them deliver affordable, reliable, accessible broadband in their service territory.

NWCCOG strongly supports YVEA/Luminate's application for funding for construction and deployment of affordable, reliable gigabit broadband service to the areas of East Elkhead near Craig and North Hayden COG area.

Best Regards,

Nate Walowitz  
Regional Broadband Director

**Contact:** Erin Fisher  
970-455-1067  
efisher@nwccog.org

FOR IMMEDIATE RELEASE:

## **Vintage Area Agency on Aging seeks Request for Proposals for Services**

**SILVERTHORNE, Colo. – December, 2021** –Vintage, the Area Agency on Aging (AAA) is seeking proposals from qualified organizations interested in contracting with Vintage to provide the services to older adults (age 60+) and their caregivers.

Older Americans Act (OAA) & State Funds for Older Adult Services will be awarded to organizations that provide the following services provided, within the Vintage service region of Eagle, Grand, Jackson, Pitkin, Summit and Routt (July 2022) counties for programs from July 1, 2022 to June 30, 2024, in the following categories:

- **Adult Day Care** - Services or activities provided to adults who require care and supervision in a protective setting for a portion of a 24-hour day.
- **Case Management** - Assistance, either in the form of access or care coordination, in circumstances where the eligible individual and/or their caregivers are experiencing diminished functioning capacities, personal conditions, or other characteristics which require the provision of services by formal service providers.
- **Chore** - Chore services are those services designed to increase the safety of older adults living at home such as assistance with heavy housework, yard work or sidewalk maintenance.
- **Congregate Meals** - A meal provided to an eligible individual in a congregate or group setting. The meal as served must meet all Older Americans Act requirements and State/Local laws.
- **Evidence-based Disease Prevention and Health Promotion** - A program that meets the current definition of evidence-based disease prevention and health promotion as defined by the Administration on Aging. Accepted programs may be found here: <https://www.ncoa.org/evidence-based-programs>
- **Home Delivered Meals** - A meal provided to a qualified individual in their place of residence. The meal as served must meet all Older Americans Act requirements and State/Local laws.
- **Information & Assistance** - A service that provides individuals with information on services available within the communities.

- **Legal Assistance** - Legal advice and representation provided by an attorney to older individuals with economic or social needs as defined in the OAA.
- **Material Aid Food** - Aid in the form food (includes restaurant vouchers & grocery delivery).
- **Nutrition Counseling** - Counseling is provided one-on-one by a Registered Dietitian and addresses the options and methods for improving nutrition status with a measurable goal.
- **Nutrition Education** - An intervention by a Registered Dietician targeting OAA participants and caregivers that uses information dissemination, instruction, or training with the intent to support food, nutrition, and physical activity choices and behaviors (related to nutritional status) in order to maintain or improve health and address nutrition-related conditions.
- **Nutrition Consultation** –An analysis of nutrition providers’ congregate and home delivered meals and substitutions to ensure Dietary Reference Intake requirements.
- **Public Information** - A service that provides the public and individuals with information on resources and services available to consumers within their communities.
- **Reassurance** - The process of contacting an older adult on a regular basis in order to provide comfort and/or help.
- **Transportation** - Transportation is travel with/by clients to or from one location to another in a vehicle.
- **Caregiver Support Groups** - A service that is led by a trained individual, moderator, or professional to facilitate caregivers to discuss their common experiences and concerns and develop a mutual support system.

The official Request for Proposal will be released and available for completion beginning on Wednesday, January 12, 2022 @ 11 am and will close on February 2, 2022 @ 11:59 pm. For additional information and to access the official RFP, please visit [www.yourvintage.org/for-professionals](http://www.yourvintage.org/for-professionals).

A **mandatory** Proposer’s Conference will be held on Wednesday, January 12, 2022, from 9-11am. The meeting will take place via a Zoom webinar. Registration required – register here: [Registration Link Here](#)

The mission of Vintage is to provide and connect our community with supports and services that promote aging with independence and dignity for individuals sixty and older and their caregivers in their community of choice.

More information about the RFP and Vintage may be directed to Erin Fisher at [efisher@nwccog.org](mailto:efisher@nwccog.org) or 970-455-1067 and found at [www.yourvintage.org](http://www.yourvintage.org)

**MEDIA NOTES:**

**VINTAGE:** Vintage services include transportation, dental and vision assistance, nutrition programs, caregiver support, legal assistance, evidence-based health programs, Medicare counseling, volunteerism, educational programs, and more. Vintage serves Eagle, Grand, Jackson, Pitkin, Summit, and Routt (July 2022) counties in Northwest Colorado. Learn more about Vintage and their services for older adults at [www.yourvintage.org](http://www.yourvintage.org).

**ADDRESS:** 249 Warren Ave Silverthorne, CO 80498

**RESOURCES:** Call our Resource Center at (970) 468-0295. *Si usted necesita ayuda o información en español, llame a Ceci Peterson al 970-531-4087*

**FOR PROVIDERS:** [yourvintage.org/for-professionals/](http://yourvintage.org/for-professionals/)

**MEDIA CONTACTS:** For media requests, please contact Erin Fisher at [efisher@nwccog.org](mailto:efisher@nwccog.org).



# Northwest Colorado Council of Governments

## Economic Development District (EDD) Board Meeting

August 26, 2021

Conference Call Only ("Present" means on the call")

### **Council & EDD Board Members Present:**

Alyssa Shenk, Town of Snowmass Village  
Patti Clapper, Pitkin County  
Matt Langhorst, City of Glenwood Springs  
Josh Blanchard, Summit County  
Thomas Fridstein, Town of Snowmass Village  
Coby Corkle, Jackson County  
Mark Hoblitzel, CO Dept. of Labor & Employment  
Erin McCuskey, SBDC  
Melanie Leaverton, Jackson County Tourism  
Chris Romer, Vail Valley Partnership

### **Others Present:**

Christina Oxley, CO Dept. of Labor & Employment  
Carolyn – CO Dept. of Labor & Employment  
Matthew Bauer, WRC  
Robin Campos, WRC  
Jeremy Kennell, WRC

### **NWCCOG Staff:**

Becky Walter  
Jon Stavney  
Rachel Lunney

### **Call to Order:**

Patti Clapper, EDD Board Member, called the Economic Development District (EDD) Board meeting to order at 12:31 pm. Roundtable introductions were completed, and a quorum was present for the group.

### **Approval of July 2021 EDD Board Meeting Minutes**

***M/S: Josh Blanchard/Thomas Fridstein*** to approve the July 2021 EDD Board Meeting Minutes as presented.

***Passed: Yes***

### **Workforce Update, Mark Hoblitzel**

Mark Hoblitzel presented the labor force update. Expiring unemployment benefits not expected to have impact on employment rates however there will be a greater need for government assistance. Housing and childcare are critical concerns for finding employees. Wage compression makes it difficult to retain employees. Tapping into hidden labor markets and finding creative solutions may resolve some employment voids. Upcoming events include educational toolbox from Aspen Institute in September, Mountain Town Job Fair and Mountain Careers best practice education in October.

### **CEDS 5-Year Update Review**

Rachel reviewed the CEDS 5-Year Update which has been available for public comment for 30 days on the NWCCOG EDD website <http://nwccog.org/edd/nwccog-region/comprehensive-economic-development-strategy/>. The Regional Action Plan is designed to evolve each year and is used to access funding from EDA. It includes the Regional Road Map projects which helps build resilience in the region. All Colorado EDD CEDS update every five years in October.

***M/S: Thomas Fridstein/Josh Blanchard*** approved resolution adopting CEDS 5-Year Update as presented

***Passed: Yes***

### **EDA-ARPA Grant Funds**

Rachel introduced the EDA-ARPA grant fund which is allocating 3 billion in American Rescue Funding. There are 6 different funding programs for communities. EDA has funding for regional projects, which is tied to the CEDS. The details for each of the programs is available on the EDA website <https://www.hudexchange.info/news/2021-2022-eda-arpa-funding-opportunities-now-available/#:~:text=Under%20the%20American%20Rescue%20Plan,local%20economies%20that%20will%20be>

### **Digital Workforce Opportunity**



Jeremy Kennel and Mathew Bauer with Wireless Research Center (WRC) proposed creating regional digital communities for training people looking for remote full-time, part-time, or subsidiary income. The training would be paid from a contingency of the remote job salaries. Building the digital communities can be tied into the EDA-ARPA funding and would be considered a public/private partnership.

Council had concerns about promoting remote work opportunities when all communities are struggling with workforce housing.

**New Business:**

NWCCOG EDD Conference planned for May, 2022.

EDCC Drive, Lead, Succeed conference in Steamboat October 20-22, 2021 <https://edcconline.org/product/2021-drive-lead-succeed-conference/>

**Adjournment:**

*M/S: Chris Romer/Thomas Fridstein* adjourned the EDD meeting at 2:13 pm.

***Passed: Yes***

***Patti Clapper***

[Patti Clapper \(Oct 13, 2021 14:52 MDT\)](#)

Patti Clapper, EDD Chair

\_\_\_\_\_

Date