



AGENDA

Thursday, August 25, 2022

CONFERENCE CALL ONLY—NO IN-PERSON MTG

NWCCOG 10 a.m. – 12 p.m.

EDD 12:30 p.m. – 2:30 p.m.

VIDEO & PHONE CONFERENCE INFORMATION

Join Zoom Meeting https://us06web.zoom.us/j/88166216134?pwd=MFB0Z2VRVEpHSXhYZHRubVRXc3poZz09 Meeting ID: 881 6621 6134 Passcode: 119033

NWCCOG COUNCIL MEETING

10:00 a.m.	1.	NWCCOG Council Chair, Alyssa Shenk (Jon Stavney Traveling)	
	2.	Roll Call, Introductions and Determination of Quorum - Talai, confirm attendees who are representatives for quorum	
	*3.	ACTION: Minutes of July 2022 Council Meeting	Pgs. 3-5
	*4.	ACTION COG: 2 nd Quarter Financials - NWCCOG – List of Payments - NWCCOG – Balance Sheet - NWCCOG – Statement of Revenues and Expenditures	Pgs. 6-17
	5.	UPDATE COG: NLF Reports - Documents are for review, not approval - Northwest Loan Fund – Risk Ratings - Northwest Loan Fund – Portfolio Summary - Loan Policy Excerpt as reference for Risk Ratings	Pgs. 18-25
	6.	ACTION: Call to Order Joint Meeting with the Northwest Loan Fund	
	7.	ACTION COG: 2021 Audit Presentation (TBD) - As of packet date, audit was still in progress, and may be ready in draft or final form for this meeting. - Sam Hellwege from Clifton Larson Allen to present the Audit - Becky Walter, NWCCOG Fiscal Manager to answer questions - Motion: Options include 1. set special meeting date to review and approve, or 2. have Council approve based on what is ready and authorize Council Chair to sign off on final if there are no major issues or changes.	
	8.	ACTION: Close Joint Meeting with the Northwest Loan Fund	
10:25 a.m.	9.	UPDATE COG: Website Analytics - Council requested data on which sites on new website get hits - Primary “buttons” on home page are tailored to previous data - Talai to answer questions on packet information	Pgs.26-28
	10.	UPDATE COG: Council Requested Items – Talai to screen share - Council Clipboard on Tiny Homes - Council Clipboard and presentation on Reviewing Executive Performance - https://www.nwccog.org/about/people/our-council/council-resources/council-clipboard/	website
	11.	UPDATE COG: Upcoming Schedule - Executive Director Review prior to October Council Meeting - October Budget Workshop - Brief review at October Council Meeting - October Meeting in Person Silverthorne Office and Online	

10:30 a.m. (45 + min)	12.	PRESENTATION/DISCUSSION COG: How to Executive Review and Why. Wendy Ecklund, HR & Risk Manager City of Steamboat Springs - Forms from SBS and other responding Managers available on NWCCOG Council Clipboard - SBS had unstructured reviews prior to the current manager and Wendy has helped provide structure in facilitating board review and staff 360 reviews. She will share their story.	Pgs. 29 -72
11:15 a.m.	13.	CONGRESSIONAL UPDATES on NWCCOG Items - Members inquired at last meeting about NWCCOG taking a role in how BLM might approach renewable projects on public land as they do oil and gas, ask if there is any legislation or rulemaking being discussed. - Open Updates	
11:30 a.m.	14.	Vintage Program Update: Erin Fisher, Vintage Director - Community Conversation – 4 year area plan	
	14.	DISCUSSION COG: Best way to handle Member updates - When time allows, and manage allotted for each based on that - Chair/Peer enforce Max 3 min each	
11:45 a.m.		Member Updates: If Time Allows, speed round of one item per participant	
	14.	New Business - Letter of Support EDA: Sen. Hickenlooper, Rep. Neguse, Sen. Bennet, Rep. Boebert - Broadband Affordability and Access Programs (ACP) flyer - Unita Basin Railway Project letter Increasing Adoption of Heat Pump	Pgs.73-82
	16.	Program Updates - See documents in packet	Pgs. 83-92
Noon	*15.	Adjourn NWCCOG Meeting	

NEXT NWCCOG MEETING:

Thursday, October 27, 2022 Conference Call 10am – 12pm

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Dive into the details of the budget, then Budget Hearing will not be so long. May offer in-person option to see new conference room and offer food for those willing and able to travel

NWCCOG Officers: NWCCOG Council Chair – Alyssa Shenk, NWCCOG Council Vice-Chair – Patti Clapper NWCCOG Council Secretary-Treasurer – Carolyn Skowyra

NWCCOG Executive Committee: Region XII county members –Josh Blanchard, Patti Clapper, Jeanne McQueeney, Kristen Manguso, and Coby Corkle. Municipal members – Alyssa Shenk, Andy Miller, Carolyn Skowyra, and Patty McKenny.

* requires a vote

NWCCOG ECONOMIC DEVELOPMENT DISTRICT (EDD) BOARD MEETING

12:30 p.m.	1.	Call to Order – EDD Board Chair, DiAnn Butler	
	2.	Roll Call and Determination of Quorum	
	*3.	ACTION EDD: July 2022 EDD Meeting Minutes	Pgs. 90-91
12:35 p.m.	4.	Discussion: Possible Recession and Impact on Upcoming Ski Season Ralf Garrison and Insight Collective	
1:00 p.m.	5.	Update: Regional Workforce Housing Report – 2022 Update – Rachel Tuyn	
	6.	UPDATE: Workforce Update – CDLE Team	
	7.	Roundtable: Member Updates	
	8.	New Business/Future Agenda Items	
2:30 p.m.	*9.	Adjourn NWCCOG Meeting	

NEXT EDD BOARD MEETING:

Thursday, October 27, 2022 Conference Call from 12:30pm – 2:30pm

EDD Officers: EDD Chair – DiAnn Butler, EDD Vice-Chair – Patti Clapper, EDD Secretary-Treasurer – Kristen Manguso

* requires a vote

Please notify office@nwccog.org 5 days in advance if you require any accommodations to attend this meeting.



Northwest Colorado Council of Governments

NWCCOG Council Meeting

July 7, 2022

Conference Call Only (“Present” means on the call”)

Council Board Members Present:

Alyssa Shenk, Town of Snowmass Village
Skippy Mesirow, City of Aspen
Patti Clapper, Pitkin County
Kristen Brownson, Town of Breckenridge
Sara Nadolny, Town of Basalt
Ernie Bjorkman, Town of Grand Lake
Geoffrey Grimmer, Town of Eagle
Josh Blanchard, Summit County
Carolyn Skyowyra, Town of Dillon
Coby Corkle, Jackson County
Tim Redmond, Routt County
Ashley Macdonald, Town of Kremmling

Others Present:

Christina Oxley, CDLE
John Bristol, Routt County
Keely Ellis, OEDIT
Jeanne McQueeney, Eagle County
Melanie Leaverton, Jackson County Tourism

NWCCOG Staff:

Jon Stavney
Becky Walter
Doug Jones
Talai Shirey
Nate Walowitz
Anita Cameron

Call to Order

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) meeting to order at 10:00am. Roundtable introductions were completed, and a quorum was present for the group.

Approval of May 2022 Council Meeting Minutes

M/S: Patti Clapper/Kristen Brownson to approve the May 2022 Council Meeting Minutes as presented
Passed: Yes

Approval of NWCCOG Financials and Bill Schedule

Jon reviewed the NWCCOG Financials which show the robust amount in checking/savings; this is key for cash-flowing the Gypsum building. No questions were asked.

M/S: Patti Clapper/Carolyn Skyowyra to approve the NWCCOG Financials as presented
Passed: Yes

Approval of 2021 NLF 1st Quarter Financials

Anita presented the NLF Financials reviewing Account 1315 which matches the Risk Reserve account. 1st Quarter Financials are higher due to an unusual lending year in 2021; \$133K was reimbursed during the 2021 calendar year; the remainder is expected to be reimbursed in 2022.

M/S: Kristin Brownson/Jeanne McQueeney to approve the NLF 1st Quarter Financials as presented
Passed: Yes

Energy Office Building Purchase

Jon provided an update regarding the purchase of the new Energy Office Building in Gypsum. Council agreed to close on building before tenant finishes to reduce risks at previous meeting. FirstBank appraisal included tenant finishes and therefore the loan will close after tenant finishes are completed in 6 weeks. NWCCOG Reserves will cover a bridge loan for closing on Friday July 8, 2022 and tenant finishes, until the FirstBank loan closes. At that point, the 25 year 5.59% interest rate loan from First Bank for \$797,607 will be used to replenish NWCCOG reserves. The Eagle County contribution and this loan should cover the cost of both.

ResourceX Cohort

ResourceX is hosting a Cohort Information Session on Tuesday, July 12 for anyone interested in joining the small community PBB cohort. Talai sent separate email with information to join Zoom call.

Annual Planning Meeting

This was on the July Agenda instead of August because Jon will be out in August. Jon reviewed the 2022 Goals and Objectives for Member Services requesting input for 2023 Goals. Jon will apply for funding from DOLA once suggestions have been reviewed. Requests for NWCCOG Member Services activities in the remainder of 2022 and for 2023 included:

- Coaching on evaluations for town/county managers and confirming that there had been an appropriate evaluation form specific to NWCCOG Executive Director reviews created
- Adding community development tiny home codes to the NWCCOG Council Clipboard which would include legislation, amendments, and codes from outside of our region. Patti clarified that she wanted NWCCOG to do research on other places. Pitkin has yet to develop such code revisions.
- Request to have Brian Hannagan present information on the innovative microgrid in Pitkin County at the August Council Meeting.
- Create an Energy Efficiency Council Clipboard page.
- Starting a conversation with the BLM regarding unfavorable land to be used for renewables/solar farms.
- Forwarding updated short-term rental policies to Jon for sharing with members.

2023 Member Dues

Jon presented the proposed 2023 Member Dues spreadsheet with an average 8% increase. Noted, Project THOR and the purchase of the Energy Building do not affect Member Dues. The QQ Member Dues proposed increase is 3%. Please reach out to Jon if your jurisdiction would like a presentation on the benefits of member services to Board.

M/S: Skippy Mesiorow/Kristin Brownson move to accept the proposed 2023 member dues as presented
Passed: Yes

Mountain Mitigation Update

A conversation was had regarding updating the Mountain Mitigation report. With COVID finally settling, it was requested to have an update in 6-12 months to see what trends survive post COVID. There was support for necessary funding to update the report and it was agreed to discuss again at the December Council meeting. Talai to put reminders to review on December and May Agendas.

Elected Officials Workbook

Jon presented the Elected Official Workbook which is available on the NWCCOG website at:

<https://www.nwccog.org/programs/member-services/reports/>

This is a First Edition; feedback is encouraged, and the Workbook will be updated as recommended. It was suggested to add a chapter regarding behavioral health for elected officials; how to deal with contentious public comments and actions. Skippy said he had downloaded for all Aspen officials.

Member Update

Alyssa Shenk, Town of Snowmass Village - Breaking ground on another building for the base village redevelopment. The buildings are sustainable and run on electric. Kicking off the 30th anniversary of live music. The Rodeo is up and running. Included in the packet is the Town of Snowmass letter in favor of gun regulations in response to gun violence.

Patti Clapper, Pitkin County - Update for Pitkin County Growth Management Revision in process. Pitkin posted letters regarding No Gun Carry at polling locations in response to gun violence and looking at additional gun regulations.

Kristen Brownson, Town of Breckenridge – Breckenridge just hosted the CML conference and is looking forward to Mountain Towns 2030 in September. Lots of construction in the town and working on a sustainability plan.

Josh Blanchard, Summit County – BOCC recently revised codes including increase in local resident housing and development review requirements; finding additional accessory housing units; updating building codes which allow for

tiny homes as well as other regulation adjustments. Also update the Open Space Master Plan which will likely be adopted at the August BOCC Meeting. Summit County BOCC is working on moratoriums regarding short-term rentals. Also working with Airbnb to ensure users have a short-term rental license.

Tim Redmond, Routt County- Rainbow gathering issues have shown some disconnect with Federal, State and Forest Service officials. There were many challenges with communication which would not have existed had it been a different type of emergency such as a fire. Moving forward, new lines of communication have been developed to ensure better communication for future gatherings. Northwest Regional Development Committee partnership has installed solar on all municipal and county buildings. Routt County is looking at an industrial solar power plant that will tie into the traditional grid. Once the land-use codes are updated through the Master Plan, the solar power plant will go live.

Skippy Mesirov, City of Aspen - New Northstar process implemented to help guide budgeting and goal setting as well as tracking and feedback. With moratorium ending, broad new STR and residential regulations in place. First food trucks in town as well as a new roundabout. Last election approved reallocation of RET funding for the artist community. Skippy provided a link regarding the behavioral health for elected officials www.electedleaderscollective.com.

Jeanne McQueeney, Eagle County –Using Balancing App engages community to weigh in on funding. Working with municipalities to create RTA. Also, going to voters to impose a lodging tax which will provide funding for affordable housing and childcare.

Geoffrey Grimmer, Town of Eagle – Onboarding a new Town Manager this fall which will domino into additional new hires.

Coby Corkle, Jackson County – Looking at Zoning overlays, allowing for growth for commercial demand. May need to extend water well from Town of Walden out to Jackson. Looking at private housing growth and Bitcoin mining to replace gas flaring.

Ashley Macdonald, Town of Kremmling – Strategic planning for economic development. Looking at expanding water treatment system. Workforce housing projects to support the hospital, school and government workers. Also looking at paving projects.

Ernie Bjorkman, Town of Grand Lake - Focusing on employment housing and short-term rentals. Working with CHFA regarding affordable housing grants.

Program Updates

Program updates are provided in each packet for review. Instead of reading through each update, members can review and contact Jon with questions.

Adjournment

M/S: Patti Clapper/Josh Blanchard adjourned the NWCCOG Council meeting at 12:09 p.m.

Passed: Yes

Alyssa Shenk, NWCCOG Council Chair

Date

Northwest Colorado Council of Governments
List of Bills by Class
July 2022

2:44 PM
08/10/2022
Accrual Basis

	Type	Date	Name	Amount
* COG PROGRAM FUNDS				
4022 - WX 22/23				
45022 - STX SOLAR OP				
	Bill	07/01/2022	Atlasta Solar Center LLS {scorp}	2,265.60
	Total 45022 - STX SOLAR OP			2,265.60
43522 - LEAP BE OP				
	Credit Card Charge	07/01/2022	Mini splits 4 less	4,644.00
	Bill	07/26/2022	Ruddwoods Electric {LLC}	1,266.85
	Credit Card Charge	07/12/2022	Charles D Jones Co	270.59
	Credit Card Charge	07/01/2022	Park County Building Department	200.00
	Credit Card Charge	07/20/2022	LOWES	141.16
	Credit Card Charge	07/21/2022	WILDWOOD HOTEL	99.00
	Credit Card Charge	07/11/2022	LOWES	91.61
	Credit Card Charge	07/01/2022	EGov	3.95
	Total 43522 - LEAP BE OP			6,717.16
43122 - LEAP OP				
	Bill	07/31/2022	Wex Bank	5,359.63
	Bill	07/01/2022	BHW Associates	2,621.83
	Bill	07/21/2022	Four Sprys Investments, LLC{s-corp}	1,425.64
	Liability Check	07/21/2022	County Health Pool	1,322.15
	Liability Check	07/21/2022	County Health Pool	1,322.15
	Liability Check	07/21/2022	County Health Pool	1,076.65
	Liability Check	07/21/2022	County Health Pool	1,076.65
	Liability Check	07/21/2022	County Health Pool	1,076.65
	Liability Check	07/21/2022	County Health Pool	1,076.65
	Liability Check	07/21/2022	County Health Pool	1,076.65
	Liability Check	07/21/2022	County Health Pool	1,076.02
	Liability Check	07/21/2022	County Health Pool	1,070.38
	Bill	07/04/2022	Verizon Wireless Services	799.42
	Credit Card Charge	07/20/2022	Home Depot	694.00
	Check	07/06/2022	Enterprise Fleet Management	643.94
	Credit Card Charge	07/07/2022	US FEDERAL CONTRACTOR RE	599.00
	Liability Check	07/21/2022	County Health Pool	580.42
	Liability Check	07/21/2022	County Health Pool	580.42
	Liability Check	07/21/2022	County Health Pool	580.42
	Liability Check	07/21/2022	County Health Pool	580.42
	Liability Check	07/21/2022	County Health Pool	580.42
	Liability Check	07/21/2022	County Health Pool	579.79
	Liability Check	07/21/2022	County Health Pool	579.48
	Liability Check	07/21/2022	County Health Pool	579.17
	Liability Check	07/21/2022	County Health Pool	578.86
	Credit Card Charge	07/14/2022	LOWES	393.48
	Credit Card Charge	07/18/2022	Rabbit Ears Motel	387.00
	Credit Card Charge	07/18/2022	Rabbit Ears Motel	387.00
	Credit Card Charge	07/22/2022	JUST SEND IT	340.13
	Credit Card Charge	07/11/2022	Quality Inn -Vendor	325.86
	Credit Card Charge	07/12/2022	Clarion Inn	325.86
	Credit Card Charge	07/18/2022	LOWES	320.31
	Credit Card Charge	07/13/2022	Ace Hardware	205.90
	Credit Card Charge	07/25/2022	LOWES	169.80
	Bill	07/01/2022	Comcast	160.50
	Credit Card Charge	07/05/2022	Exxon	153.37
	Bill	07/01/2022	GoliathTech LLC {Ind}	129.00
	Bill	07/01/2022	Rocky Mountain Drinking Water	108.98
	Bill	07/01/2022	Rocky Mountain Drinking Water	108.73
	Credit Card Charge	07/20/2022	LOWES	87.88
	Credit Card Charge	07/11/2022	Ace Hardware	81.98
	Liability Check	07/21/2022	County Health Pool	60.93
	Bill	07/18/2022	UNUM Life Insurance CO of America	59.18
	Bill	07/20/2022	UNUM Life Insurance CO of America	59.18
	Credit Card Charge	07/18/2022	LOWES	56.98
	Bill	07/18/2022	UNUM Life Insurance CO of America	55.39
	Liability Check	07/21/2022	County Health Pool	54.24
	Credit Card Charge	07/16/2022	Amazon.com	51.78
	Bill	07/20/2022	UNUM Life Insurance CO of America	47.27
	Bill	07/20/2022	UNUM Life Insurance CO of America	43.21
	Bill	07/18/2022	UNUM Life Insurance CO of America	42.84
	Credit Card Charge	07/05/2022	LOWES	38.92
	Bill	07/20/2022	UNUM Life Insurance CO of America	37.99
	Bill	07/18/2022	UNUM Life Insurance CO of America	36.56
	Bill	07/18/2022	UNUM Life Insurance CO of America	34.80

Type	Date	Name	Amount
Bill	07/20/2022	UNUM Life Insurance CO of America	34.80
Bill	07/20/2022	UNUM Life Insurance CO of America	34.16
Bill	07/18/2022	UNUM Life Insurance CO of America	33.80
Bill	07/20/2022	UNUM Life Insurance CO of America	33.80
Bill	07/18/2022	UNUM Life Insurance CO of America	33.57
Bill	07/20/2022	UNUM Life Insurance CO of America	33.53
Bill	07/18/2022	UNUM Life Insurance CO of America	31.94
Bill	07/18/2022	UNUM Life Insurance CO of America	31.94
Bill	07/20/2022	UNUM Life Insurance CO of America	31.94
Bill	07/20/2022	UNUM Life Insurance CO of America	31.38
Bill	07/18/2022	UNUM Life Insurance CO of America	29.63
Bill	07/20/2022	UNUM Life Insurance CO of America	27.70
Bill	07/18/2022	UNUM Life Insurance CO of America	27.34
Bill	07/18/2022	UNUM Life Insurance CO of America	27.34
Bill	07/20/2022	UNUM Life Insurance CO of America	27.34
Bill	07/20/2022	UNUM Life Insurance CO of America	26.70
Bill	07/20/2022	UNUM Life Insurance CO of America	26.14
Bill	07/18/2022	UNUM Life Insurance CO of America	25.59
Bill	07/18/2022	UNUM Life Insurance CO of America	25.59
Bill	07/20/2022	UNUM Life Insurance CO of America	25.59
Bill	07/20/2022	UNUM Life Insurance CO of America	25.07
Bill	07/18/2022	UNUM Life Insurance CO of America	25.02
Bill	07/18/2022	UNUM Life Insurance CO of America	24.50
Bill	07/18/2022	UNUM Life Insurance CO of America	24.37
Bill	07/18/2022	UNUM Life Insurance CO of America	24.37
Bill	07/20/2022	UNUM Life Insurance CO of America	24.37
Bill	07/18/2022	UNUM Life Insurance CO of America	22.16
Bill	07/20/2022	UNUM Life Insurance CO of America	22.16
Credit Card Charge	07/26/2022	LOWES	17.84
Credit Card Charge	07/19/2022	US Postal Service	10.00
Bill	07/14/2022	Xcel Energy (vendor)	9.88
Credit Card Charge	07/05/2022	US Postal Service	5.29
Credit Card Charge	07/01/2022	US Postal Service	2.37
Bill	07/20/2022	UNUM Life Insurance CO of America	1.11
Liability Check	07/21/2022	County Health Pool	1.10
Credit Card Charge	07/09/2022	Apple Store	0.99
Credit Card Charge	07/02/2022	Apple Store	0.99
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
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Liability Check	07/01/2022	County Health Pool	0.00
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Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Credit Card Credit	07/14/2022	Clarion Inn	-25.24
Credit Card Credit	07/14/2022	Clarion Inn	-108.62
			<hr/>
Total 43122 - LEAP OP			32,028.99
42822 - DOE H&S			
Bill	07/20/2022	Grainger	1,542.26
Bill	07/20/2022	Grainger	461.00
Bill	07/20/2022	Grainger	115.25
			<hr/>
Total 42822 - DOE H&S			2,118.51
42622 - DOE OP			
Credit Card Charge	07/11/2022	Quality Inn -Vendor	288.00
Credit Card Charge	07/11/2022	Quality Inn -Vendor	288.00
Credit Card Charge	07/05/2022	Park County Building Department	200.00
Credit Card Charge	07/18/2022	Rabbit Ears Motel	129.00
Credit Card Charge	07/13/2022	Ace Hardware	20.98
Credit Card Charge	07/05/2022	EGov	3.95
Credit Card Credit	07/05/2022	LOWES	-3.26

	Type	Date	Name	Amount
Total 42622 - DOE OP				926.67
Total 4022 - WX 22/23				44,056.93
30123 - VINTAGE 22/23				
36023 - NWCCOG Matching				
	Bill	07/15/2022	GoliathTech LLC {Ind}	2,974.00
	Credit Card Charge	07/23/2022	AIRBNB {v}	347.57
Total 36023 - NWCCOG Matching				3,321.57
33223 - State Services				
	Bill	07/01/2022	LMR Consulting LLC{ind}	1,000.00
	Bill	07/26/2022	The Coffee Pot Inn, Inc.	914.97
	Credit Card Charge	07/08/2022	ICON Surgery Center of Denver	800.00
	Credit Card Charge	07/14/2022	Marriott	772.71
	Bill	07/31/2022	Holy Grounds Coffee	629.17
	Bill	07/01/2022	Pilot Light, LLC	600.00
	Bill	07/22/2022	Pilot Light, LLC	600.00
	Bill	07/31/2022	[REDACTED]	500.00
	Bill	07/31/2022	[REDACTED]	500.00
	Bill	07/31/2022	Pine Grove Dental Arts	500.00
	Bill	07/31/2022	Winter Park Dental LLC{scorp}	486.00
	Bill	07/05/2022	Blue Linen Creative Inc.{scorp}	332.50
	Bill	07/31/2022	[REDACTED]	300.00
	Credit Card Charge	07/11/2022	Vail Vision	200.00
	Credit Card Charge	07/29/2022	Americas Best	200.00
	Credit Card Charge	07/29/2022	Laramie Vision Clinic	200.00
	Bill	07/26/2022	The Pad	175.00
	Credit Card Charge	07/26/2022	Helm Eye Center	168.98
	Bill	07/31/2022	Platte Valley Dental	150.00
	Credit Card Charge	07/05/2022	Southwest Airlines	145.99
	Bill	07/31/2022	[REDACTED]	122.00
	Credit Card Charge	07/26/2022	BUD WERNER MEMORIAL LIBRARY {v}	120.00
	Credit Card Charge	07/20/2022	Wyndham	110.24
	Bill	07/31/2022	[REDACTED]	103.13
	Credit Card Charge	07/17/2022	Comcast	87.00
	Bill	07/18/2022	UNUM Life Insurance CO of America	82.60
	Bill	07/20/2022	UNUM Life Insurance CO of America	82.60
	Credit Card Charge	07/12/2022	TLV	61.67
	Credit Card Charge	07/07/2022	Kopy Kat	58.82
	Bill	07/18/2022	UNUM Life Insurance CO of America	58.52
	Bill	07/20/2022	UNUM Life Insurance CO of America	58.52
	Bill	07/18/2022	UNUM Life Insurance CO of America	56.88
	Bill	07/20/2022	UNUM Life Insurance CO of America	56.88
	Credit Card Charge	07/11/2022	ZOOM.US	54.99
	Bill	07/18/2022	UNUM Life Insurance CO of America	54.42
	Bill	07/20/2022	UNUM Life Insurance CO of America	54.42
	Credit Card Charge	07/24/2022	Amazon.com	54.14
	Bill	07/18/2022	UNUM Life Insurance CO of America	51.79
	Bill	07/20/2022	UNUM Life Insurance CO of America	51.79
	Bill	07/31/2022	Peterson, Maria Cecilia	46.00
	Credit Card Charge	07/10/2022	Terry's Black BBQ	44.09
	Credit Card Charge	07/14/2022	Lyft	43.22
	Credit Card Charge	07/11/2022	Veracruz	42.89
	Credit Card Charge	07/13/2022	The Parking spot	42.50
	Credit Card Charge	07/11/2022	Steamboat Coffee Roasters-v	41.70
	Credit Card Charge	07/08/2022	NAMEBADGE.COM	35.29
	Credit Card Charge	07/11/2022	SWEETGREEN	29.61
	Credit Card Charge	07/11/2022	Lyft	28.36
	Credit Card Charge	07/22/2022	Comcast	27.92
	Credit Card Charge	07/08/2022	NAMEBADGE.COM	17.38
	Credit Card Charge	07/03/2022	MailChimp	17.00
	Bill	07/04/2022	Verizon Wireless Services	15.71
	Credit Card Charge	07/13/2022	Cafe Crepe of Austin	15.43
	Credit Card Charge	07/20/2022	CANVA	12.95
	Credit Card Charge	07/19/2022	PENNYS DINER YAMPA	11.12
	Credit Card Charge	07/06/2022	CO Govt Services	9.97
	Bill	07/04/2022	Verizon Wireless Services	7.86
	Credit Card Charge	07/11/2022	Starbucks	5.60
	Credit Card Charge	07/08/2022	NAMEBADGE.COM	
Total 33223 - State Services				11,050.33
33123 - State Admin				
	Bill	07/05/2022	Chocolate Software, LLC{scorp}	3,900.00
	Credit Card Charge	07/13/2022	Amazon.com	183.99
	Credit Card Charge	07/12/2022	Amazon.com	55.99
	Credit Card Charge	07/28/2022	Amazon.com	26.87

	Type	Date	Name	Amount
	Credit Card Charge	07/21/2022	ONLINENOTARY.US	25.00
Total 33123 - State Admin				4,191.85
32623 - Homestead Admin				
	Credit Card Charge	07/03/2022	Amazon.com	292.41
	Credit Card Charge	07/12/2022	Amazon.com	269.98
	Credit Card Charge	07/20/2022	Amazon.com	31.00
	Credit Card Charge	07/19/2022	Xfinity Mobile	15.92
Total 32623 - Homestead Admin				609.31
32523 - Homestead Exemption				
	Bill	07/31/2022	[REDACTED]	815.62
	Bill	07/31/2022	[REDACTED]	491.25
	Bill	07/11/2022	[REDACTED]	475.00
	Bill	07/31/2022	[REDACTED]	467.50
	Bill	07/31/2022	[REDACTED]	387.50
	Bill	07/31/2022	[REDACTED]	325.00
	Bill	07/05/2022	[REDACTED]	308.88
	Bill	07/31/2022	[REDACTED]	292.50
	Bill	07/31/2022	[REDACTED]	287.50
	Bill	07/18/2022	[REDACTED]	250.00
	Bill	07/31/2022	[REDACTED]	243.75
	Bill	07/31/2022	[REDACTED]	215.00
	Bill	07/31/2022	[REDACTED]	200.00
	Bill	07/28/2022	[REDACTED]	162.50
	Bill	07/29/2022	[REDACTED]	125.00
	Bill	07/31/2022	[REDACTED]	125.00
	Bill	07/21/2022	[REDACTED]	120.00
	Bill	07/31/2022	[REDACTED]	117.50
	Bill	07/31/2022	[REDACTED]	84.38
	Bill	07/31/2022	[REDACTED]	81.62
	Bill	07/31/2022	[REDACTED]	68.13
	Bill	07/31/2022	[REDACTED]	50.00
Total 32523 - Homestead Exemption				5,693.63
31623 - Part E				
	Bill	07/26/2022	[REDACTED]	379.47
	Bill	07/20/2022	[REDACTED]	315.00
	Bill	07/31/2022	[REDACTED]	200.00
	Bill	07/31/2022	[REDACTED]	195.00
	Bill	07/31/2022	[REDACTED]	68.50
Total 31623 - Part E				1,157.97
31123 - Part B				
	Bill	07/06/2022	Crystal Valley Dental Associates(c-corp)	240.00
	Bill	07/06/2022	Elevated Dental	225.00
Total 31123 - Part B				465.00
36723 - COVID ARPA - Ombudsman				
	Credit Card Charge	07/14/2022	Marriott	1,030.28
	Credit Card Charge	07/12/2022	Perlas	114.19
	Credit Card Charge	07/05/2022	Southwest Airlines	87.00
	Credit Card Charge	07/10/2022	People Tina Strang Erin Fisher	45.32
	Credit Card Charge	07/08/2022	Bonefish	38.03
	Credit Card Charge	07/13/2022	AUSTIN AIRPORT-F&B	34.30
	Credit Card Charge	07/09/2022	UBER	27.21
	Credit Card Charge	07/09/2022	La Quinta.	1.80
Total 36723 - COVID ARPA - Ombudsman				1,378.13
Total 30123 - VINTAGE 22/23				27,867.79
1100- Regional Business				
	Bill	07/05/2022	Cornerstone Geospatial Consulting	7,200.00
	Liability Check	07/21/2022	County Health Pool	2,034.08
	Check	07/06/2022	Enterprise Fleet Management	539.98
	Credit Card Charge	07/02/2022	Alpine Quest Sports	214.84
	Bill	07/31/2022	Wex Bank	194.16
	Credit Card Charge	07/01/2022	Red Canyon Cafe	13.87
	Credit Card Charge	07/02/2022	Adobe Acropro Subs	9.99
	Credit Card Charge	07/02/2022	Wall Street Journal	4.00
	Liability Check	07/01/2022	County Health Pool	0.00
Total 1100- Regional Business				10,210.92
1200- Broadband				
	Check	07/06/2022	Enterprise Fleet Management	546.34
	Bill	07/31/2022	Wex Bank	184.98
	Credit Card Charge	07/08/2022	Southwest Airlines	154.46
	Credit Card Charge	07/18/2022	Fiber Optic Supply	99.00
	Bill	07/18/2022	UNUM Life Insurance CO of America	93.32
	Bill	07/20/2022	UNUM Life Insurance CO of America	93.32
	Credit Card Charge	07/27/2022	UPS	66.95

	Type	Date	Name	Amount
	Bill	07/04/2022	Verizon Wireless Services	61.56
	Credit Card Charge	07/20/2022	North side Kitchen	18.24
	Credit Card Charge	07/26/2022	Which Wich	13.82
	Credit Card Charge	07/01/2022	Starbucks	9.43
	Credit Card Charge	07/11/2022	Pony Canyon	9.08
	Credit Card Charge	07/05/2022	Parking	3.75
	Credit Card Charge	07/05/2022	Parking	2.00
Total 1200- Broadband				1,356.25
1300 - Project THOR				
	Bill	07/01/2022	Visionary Broadband	86,511.07
	Bill	07/31/2022	Hye Tech LLC	7,500.00
	Bill	07/22/2022	Century Link	3,296.46
	Bill	07/08/2022	DGEB Meet Me Room, LLC	2,540.00
	Liability Check	07/21/2022	County Health Pool	2,034.08
	Bill	07/15/2022	LightRiver Technologies, Inc.	298.05
	Liability Check	07/01/2022	County Health Pool	0.00
Total 1300 - Project THOR				102,179.66
2100- Elevator Inspection				
	Liability Check	07/21/2022	County Health Pool	2,034.08
	Liability Check	07/21/2022	County Health Pool	2,031.19
	Liability Check	07/21/2022	County Health Pool	1,656.39
	Liability Check	07/21/2022	County Health Pool	1,656.38
	Liability Check	07/21/2022	County Health Pool	1,656.38
	Liability Check	07/21/2022	County Health Pool	1,656.38
	Bill	07/31/2022	Wex Bank	1,056.70
	Bill	07/08/2022	CIRSA	1,000.00
	Liability Check	07/21/2022	County Health Pool	892.95
	Bill	07/19/2022	Vail Mountain Rescue Group	800.00
	Check	07/06/2022	Enterprise Fleet Management	774.53
	Check	07/06/2022	Enterprise Fleet Management	583.64
	Check	07/06/2022	Enterprise Fleet Management	546.34
	Check	07/06/2022	Enterprise Fleet Management	546.34
	Check	07/06/2022	Enterprise Fleet Management	546.34
	Check	07/06/2022	Enterprise Fleet Management	546.34
	Bill	07/18/2022	UNUM Life Insurance CO of America	93.32
	Bill	07/20/2022	UNUM Life Insurance CO of America	93.32
	Bill	07/18/2022	Hobrock, Sue {v}	91.88
	Bill	07/18/2022	UNUM Life Insurance CO of America	77.85
	Bill	07/20/2022	UNUM Life Insurance CO of America	77.85
	Bill	07/18/2022	UNUM Life Insurance CO of America	72.28
	Bill	07/20/2022	UNUM Life Insurance CO of America	72.28
	Bill	07/18/2022	UNUM Life Insurance CO of America	69.40
	Bill	07/20/2022	UNUM Life Insurance CO of America	69.40
	Bill	07/18/2022	UNUM Life Insurance CO of America	66.28
	Bill	07/20/2022	UNUM Life Insurance CO of America	66.28
	Bill	07/18/2022	UNUM Life Insurance CO of America	65.41
	Bill	07/20/2022	UNUM Life Insurance CO of America	65.41
	Bill	07/18/2022	UNUM Life Insurance CO of America	56.02
	Bill	07/20/2022	UNUM Life Insurance CO of America	56.02
	Liability Check	07/21/2022	County Health Pool	55.70
	Bill	07/06/2022	Showtime Sign & Shirt Co	48.00
	Bill	07/18/2022	UNUM Life Insurance CO of America	47.37
	Bill	07/20/2022	UNUM Life Insurance CO of America	47.37
	Bill	07/18/2022	UNUM Life Insurance CO of America	40.28
	Bill	07/20/2022	UNUM Life Insurance CO of America	40.28
	Liability Check	07/21/2022	County Health Pool	23.52
	Credit Card Charge	07/01/2022	Blue River Car Wash	5.25
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
Total 2100- Elevator Inspection				19,384.75
30122 - VINTAGE 21/22				
36823 - Colorado Vaccine Act				
	Bill	07/06/2022	Merritt + Grace	17,762.70
Total 36823 - Colorado Vaccine Act				17,762.70
33222 - State Services				
	Liability Check	07/21/2022	County Health Pool	2,034.08

	Type	Date	Name	Amount
	Liability Check	07/21/2022	County Health Pool	1,656.38
	Liability Check	07/21/2022	County Health Pool	892.95
	Liability Check	07/21/2022	County Health Pool	892.95
	Liability Check	07/21/2022	County Health Pool	861.25
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
Total 33222 - State Services				<u>6,337.61</u>
33122 - State Admin				
	Bill	07/31/2022	Wex Bank	91.85
Total 33122 - State Admin				<u>91.85</u>
Total 30122 - VINTAGE 21/22				<u>24,192.16</u>
3700 - WaterShed Services				
3710 - 208 Planning				
	Bill	07/11/2022	Alpine Environmental Consultants (s-corp)	862.50
	Bill	07/05/2022	Sullivan Green Seavy, LLC	374.00
	Bill	07/11/2022	Alpine Environmental Consultants (s-corp)	262.50
Total 3710 - 208 Planning				<u>1,499.00</u>
Total 3700 - WaterShed Services				<u>1,499.00</u>
3800- Econ Develop District				
	Liability Check	07/21/2022	County Health Pool	2,034.08
	Bill	07/28/2022	Summit County Govt (v)	85.00
	Bill	07/18/2022	UNUM Life Insurance CO of America	66.39
	Bill	07/20/2022	UNUM Life Insurance CO of America	66.39
	Credit Card Charge	07/06/2022	The Colorado Sun	10.00
	Liability Check	07/01/2022	County Health Pool	0.00
Total 3800- Econ Develop District				<u>2,261.86</u>
4001-WX-Non Grant				
4020 - ReEnergize				
	Bill	07/07/2022	SCSIC Lot 1 LLC	40,000.00
	Bill	07/27/2022	Rocky Mountain Steel Structures, Inc.	39,267.53
	Bill	07/01/2022	Rocky Mountain Steel Structures, Inc.	3,790.07
	Credit Card Charge	07/05/2022	LOWES	1,138.60
	Credit Card Charge	07/26/2022	Home Depot	436.03
	Bill	07/01/2022	Rocky Mountain Steel Structures, Inc.	253.13
	Credit Card Charge	07/20/2022	Ace Hardware	17.98
Total 4020 - ReEnergize				<u>84,903.34</u>
4005 - CARE				
	Bill	07/15/2022	Eagle Rock Supply Co	12,116.16
	Bill	07/11/2022	Eagle Rock Supply Co	12,116.16
	Bill	07/01/2022	Westland Distributing Inc	2,823.24
	Bill	07/11/2022	Eagle Rock Supply Co	2,815.92
	Bill	07/01/2022	Westland Distributing Inc	2,772.79
	Bill	07/01/2022	BHW Associates	1,290.75
	Credit Card Charge	07/12/2022	Amazon.com	745.00
	Liability Check	07/21/2022	County Health Pool	650.91
	Liability Check	07/21/2022	County Health Pool	650.91
	Bill	07/21/2022	Four Sprys Investments, LLC[s-corp]	570.26
	Liability Check	07/21/2022	County Health Pool	530.04
	Liability Check	07/21/2022	County Health Pool	530.04
	Liability Check	07/21/2022	County Health Pool	530.04
	Liability Check	07/21/2022	County Health Pool	530.04
	Liability Check	07/21/2022	County Health Pool	530.04
	Liability Check	07/21/2022	County Health Pool	530.04
	Liability Check	07/21/2022	County Health Pool	530.04
	Liability Check	07/21/2022	County Health Pool	529.73
	Liability Check	07/21/2022	County Health Pool	526.96
	Bill	07/01/2022	Westland Distributing Inc	525.22
	Bill	07/11/2022	Eagle Rock Supply Co	494.05
	Bill	07/11/2022	Eagle Rock Supply Co	494.05
	Bill	07/08/2022	Charles D Jones Co	420.96
	Bill	07/04/2022	Verizon Wireless Services	393.56
	Credit Card Charge	07/28/2022	Rabbit Ears Motel	387.00
	Credit Card Charge	07/11/2022	Quality Inn -Vendor	288.00
	Liability Check	07/21/2022	County Health Pool	285.74
	Liability Check	07/21/2022	County Health Pool	285.74
	Liability Check	07/21/2022	County Health Pool	285.74
	Liability Check	07/21/2022	County Health Pool	285.74
	Liability Check	07/21/2022	County Health Pool	285.44
	Liability Check	07/21/2022	County Health Pool	285.44
	Liability Check	07/21/2022	County Health Pool	285.28
	Liability Check	07/21/2022	County Health Pool	285.13
	Liability Check	07/21/2022	County Health Pool	284.98
	Credit Card Charge	07/18/2022	Rabbit Ears Motel	258.00

Type	Date	Name	Amount
Credit Card Charge	07/05/2022	LOWES	229.32
Credit Card Charge	07/14/2022	LOWES	225.14
Credit Card Charge	07/13/2022	LOWES	222.29
Credit Card Charge	07/12/2022	LOWES	201.50
Credit Card Charge	07/28/2022	LOWES	102.22
Credit Card Charge	07/05/2022	LOWES	91.92
Credit Card Charge	07/12/2022	Ace Hardware	85.53
Credit Card Charge	07/11/2022	Ace Hardware	75.38
Bill	07/01/2022	Westland Distributing Inc	68.41
Credit Card Charge	07/19/2022	Hayden Merc	67.36
Credit Card Charge	07/06/2022	LOWES	66.87
Credit Card Charge	07/19/2022	Ace Hardware	63.50
Credit Card Charge	07/19/2022	LOWES	59.12
Credit Card Charge	07/20/2022	LOWES	57.74
Credit Card Charge	07/07/2022	Charles D Jones Co	51.72
Bill	07/06/2022	Doug Jones	49.43
Credit Card Charge	07/18/2022	LOWES	44.05
Credit Card Charge	07/05/2022	LOWES	43.96
Credit Card Charge	07/11/2022	Ace Hardware	43.56
Credit Card Charge	07/12/2022	LOWES	42.72
Credit Card Charge	07/07/2022	LOWES	42.02
Liability Check	07/21/2022	County Health Pool	30.00
Bill	07/18/2022	UNUM Life Insurance CO of America	29.13
Bill	07/20/2022	UNUM Life Insurance CO of America	29.13
Bill	07/18/2022	UNUM Life Insurance CO of America	27.27
Liability Check	07/21/2022	County Health Pool	26.70
Credit Card Charge	07/21/2022	Walmart	26.43
Credit Card Charge	07/12/2022	Ace Hardware	25.17
Bill	07/20/2022	UNUM Life Insurance CO of America	23.27
Bill	07/20/2022	UNUM Life Insurance CO of America	21.27
Bill	07/18/2022	UNUM Life Insurance CO of America	21.09
Bill	07/20/2022	UNUM Life Insurance CO of America	18.70
Bill	07/18/2022	UNUM Life Insurance CO of America	18.00
Bill	07/18/2022	UNUM Life Insurance CO of America	17.13
Bill	07/20/2022	UNUM Life Insurance CO of America	17.13
Bill	07/20/2022	UNUM Life Insurance CO of America	16.82
Bill	07/18/2022	UNUM Life Insurance CO of America	16.64
Bill	07/20/2022	UNUM Life Insurance CO of America	16.64
Bill	07/18/2022	UNUM Life Insurance CO of America	16.52
Bill	07/20/2022	UNUM Life Insurance CO of America	16.51
Credit Card Charge	07/07/2022	LOWES	16.06
Bill	07/18/2022	UNUM Life Insurance CO of America	15.73
Bill	07/18/2022	UNUM Life Insurance CO of America	15.73
Bill	07/20/2022	UNUM Life Insurance CO of America	15.73
Bill	07/20/2022	UNUM Life Insurance CO of America	15.45
Bill	07/18/2022	UNUM Life Insurance CO of America	14.59
Bill	07/20/2022	UNUM Life Insurance CO of America	13.64
Bill	07/18/2022	UNUM Life Insurance CO of America	13.46
Bill	07/18/2022	UNUM Life Insurance CO of America	13.46
Bill	07/20/2022	UNUM Life Insurance CO of America	13.46
Bill	07/20/2022	UNUM Life Insurance CO of America	13.15
Bill	07/20/2022	UNUM Life Insurance CO of America	12.87
Credit Card Charge	07/14/2022	Safeway, Inc.	12.78
Bill	07/18/2022	UNUM Life Insurance CO of America	12.60
Bill	07/18/2022	UNUM Life Insurance CO of America	12.60
Bill	07/20/2022	UNUM Life Insurance CO of America	12.60
Bill	07/20/2022	UNUM Life Insurance CO of America	12.34
Bill	07/18/2022	UNUM Life Insurance CO of America	12.32
Bill	07/18/2022	UNUM Life Insurance CO of America	12.06
Bill	07/18/2022	UNUM Life Insurance CO of America	12.00
Bill	07/18/2022	UNUM Life Insurance CO of America	12.00
Bill	07/20/2022	UNUM Life Insurance CO of America	12.00
Bill	07/18/2022	UNUM Life Insurance CO of America	10.91
Bill	07/20/2022	UNUM Life Insurance CO of America	10.91
Bill	07/20/2022	UNUM Life Insurance CO of America	0.55
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00

Type	Date	Name	Amount
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
Liability Check	07/01/2022	County Health Pool	0.00
			48,469.93

Total 4005 - CARE

4010 - CIP

Bill	07/01/2022	Westland Distributing Inc	2,400.45
Bill	07/01/2022	BHW Associates	121.01
Liability Check	07/21/2022	County Health Pool	61.02
Liability Check	07/21/2022	County Health Pool	61.02
Liability Check	07/21/2022	County Health Pool	49.69
Liability Check	07/21/2022	County Health Pool	49.69
Liability Check	07/21/2022	County Health Pool	49.69
Liability Check	07/21/2022	County Health Pool	49.69
Liability Check	07/21/2022	County Health Pool	49.69
Liability Check	07/21/2022	County Health Pool	49.66
Liability Check	07/21/2022	County Health Pool	49.40
Bill	07/21/2022	Four Sprys Investments, LLC(s-corp)	40.73
Bill	07/04/2022	Verizon Wireless Services	36.89
Liability Check	07/21/2022	County Health Pool	26.79
Liability Check	07/21/2022	County Health Pool	26.79
Liability Check	07/21/2022	County Health Pool	26.79
Liability Check	07/21/2022	County Health Pool	26.79
Liability Check	07/21/2022	County Health Pool	26.76
Liability Check	07/21/2022	County Health Pool	26.75
Liability Check	07/21/2022	County Health Pool	26.73
Liability Check	07/21/2022	County Health Pool	26.72
Credit Card Charge	07/04/2022	Amazon.com	22.95
Liability Check	07/21/2022	County Health Pool	2.81
Bill	07/18/2022	UNUM Life Insurance CO of America	2.77
Bill	07/20/2022	UNUM Life Insurance CO of America	2.73
Bill	07/18/2022	UNUM Life Insurance CO of America	2.56
Liability Check	07/21/2022	County Health Pool	2.50
Bill	07/20/2022	UNUM Life Insurance CO of America	2.18
Bill	07/20/2022	UNUM Life Insurance CO of America	1.99
Bill	07/18/2022	UNUM Life Insurance CO of America	1.98
Bill	07/20/2022	UNUM Life Insurance CO of America	1.75
Bill	07/18/2022	UNUM Life Insurance CO of America	1.69
Bill	07/18/2022	UNUM Life Insurance CO of America	1.61
Bill	07/20/2022	UNUM Life Insurance CO of America	1.61
Bill	07/20/2022	UNUM Life Insurance CO of America	1.58
Bill	07/18/2022	UNUM Life Insurance CO of America	1.57
Bill	07/20/2022	UNUM Life Insurance CO of America	1.57
Bill	07/18/2022	UNUM Life Insurance CO of America	1.55
Bill	07/20/2022	UNUM Life Insurance CO of America	1.55
Bill	07/18/2022	UNUM Life Insurance CO of America	1.47
Bill	07/18/2022	UNUM Life Insurance CO of America	1.47
Bill	07/20/2022	UNUM Life Insurance CO of America	1.47
Bill	07/20/2022	UNUM Life Insurance CO of America	1.45
Bill	07/18/2022	UNUM Life Insurance CO of America	1.35
Bill	07/20/2022	UNUM Life Insurance CO of America	1.29
Bill	07/18/2022	UNUM Life Insurance CO of America	1.26
Bill	07/18/2022	UNUM Life Insurance CO of America	1.26
Bill	07/20/2022	UNUM Life Insurance CO of America	1.26
Bill	07/20/2022	UNUM Life Insurance CO of America	1.23
Bill	07/20/2022	UNUM Life Insurance CO of America	1.21
Bill	07/18/2022	UNUM Life Insurance CO of America	1.18
Bill	07/20/2022	UNUM Life Insurance CO of America	1.18
Bill	07/18/2022	UNUM Life Insurance CO of America	1.17
Bill	07/20/2022	UNUM Life Insurance CO of America	1.16
Bill	07/18/2022	UNUM Life Insurance CO of America	1.15
Bill	07/18/2022	UNUM Life Insurance CO of America	1.13
Bill	07/18/2022	UNUM Life Insurance CO of America	1.13
Bill	07/18/2022	UNUM Life Insurance CO of America	1.12
Bill	07/20/2022	UNUM Life Insurance CO of America	1.12
Bill	07/18/2022	UNUM Life Insurance CO of America	1.03

	<u>Type</u>	<u>Date</u>	<u>Name</u>	<u>Amount</u>
	Liability Check	07/21/2022	County Health Pool	1,413.58
	Liability Check	07/21/2022	County Health Pool	892.95
	Bill	07/01/2022	8x8	678.94
	Bill	07/16/2022	North Star Consulting Group	502.50
	Check	07/21/2022	North Star Consulting Group	502.50
	Bill	07/11/2022	Tandem Design Lab{ind}	495.00
	Bill	07/20/2022	Laser Graphics{scorp}	480.25
	Bill	07/18/2022	Xerox	440.39
	Credit Card Charge	07/01/2022	Google LLC	408.00
	Bill	07/01/2022	Emburse	376.25
	Bill	07/25/2022	Axiom Group	359.60
	Bill	07/01/2022	Summit County Govt	192.00
	Bill	07/05/2022	Xcel Energy (vendor)	183.48
	Bill	07/01/2022	Rocky Mountain Drinking Water	108.72
	Bill	07/18/2022	UNUM Life Insurance CO of America	93.32
	Bill	07/20/2022	UNUM Life Insurance CO of America	93.32
	Bill	07/18/2022	UNUM Life Insurance CO of America	69.66
	Bill	07/20/2022	UNUM Life Insurance CO of America	69.66
	Check	07/29/2022	Employee Benefits Corporation	55.25
	Bill	07/18/2022	UNUM Life Insurance CO of America	50.35
	Bill	07/20/2022	UNUM Life Insurance CO of America	50.35
	Bill	07/19/2022	Quill Corporation	46.54
	Bill	07/18/2022	UNUM Life Insurance CO of America	43.89
	Bill	07/20/2022	UNUM Life Insurance CO of America	43.89
	Bill	07/19/2022	Quill Corporation	35.13
	Bill	07/26/2022	Quill Corporation	31.99
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Liability Check	07/01/2022	County Health Pool	0.00
	Credit	07/21/2022	North Star Consulting Group	-502.50
Total 9100 - Indirect				13,861.79
9200 - Office Condo				
	Bill	07/01/2022	Enterprise Commercial Center Condo Assoc	1,390.57
	Bill	07/29/2022	Mountain Pride Cleaning & Restore(c-corp)	829.85
	Bill	07/06/2022	D&L Cleaning	440.00
Total 9200 - Office Condo				2,660.42
Total 9000- Internal Service Funds				16,522.21
TOTAL				415,408.34

**Northwest Colorado Council of Governments
 Summary Balance Sheet
 As of June 30, 2022**

	<u>Jun 30, 22</u>
ASSETS	
Current Assets	
Checking/Savings	3,987,148.82
Accounts Receivable	496,790.10
Other Current Assets	1,931,295.13
Total Current Assets	<u>6,415,234.05</u>
Fixed Assets	540,028.92
Other Assets	2,864,386.18
TOTAL ASSETS	<u><u>9,819,649.15</u></u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	154,494.26
Credit Cards	32,971.29
Other Current Liabilities	2,127,059.11
Total Current Liabilities	<u>2,314,524.66</u>
Long Term Liabilities	754,970.52
Total Liabilities	<u>3,069,495.18</u>
Equity	6,750,153.97
TOTAL LIABILITIES & EQUITY	<u><u>9,819,649.15</u></u>

NWCCOG

STATEMENT OF REVENUES AND EXPENDITURES

6/30/2022

50% of the year

	2022 REVENUE BUDGET	REVENUE YTD ACTUAL	REVENUE BUDGET TO ACTUAL	2022 EXPENSE BUDGET	EXPENSES YTD ACTUAL	EXPENSES BUDGET TO ACTUAL	2022 NET BUDGET	REVENUES OVER EXPENSES ACTUAL	ADVANCED / CARRY OVER FUNDS	Beginning of Year RESERVED PROGRAM FUNDS	End of Year RESERVED PROGRAM FUNDS	NET
COG PROGRAM FUNDS												
Internal Programs												
REGIONAL BUSINESS	447,451	406,045					(28,138)	214,873	13,491			214,872.71
BROADBAND	190,000	57,065					(57,152)	(66,315)				(66,314.67)
PROJECT THOR	1,095,632	582,546					(55,000)	18,109		116,619	134,728	18,109.24
ELEVATOR INSPECTION	1,195,000	849,398					84,922	198,412				198,412.23
ECONOMIC DEVELOPMENT DIST	304,483	289,250					0	(12,909)	13,365			(12,908.80)
REGIONAL TRANSPORTATION	130,780	231,751					(745)	173,688	204,566			173,688.21
Vintage - AAAA												
ADRC- CO HLTH FOUND		53,800			0		0	53,800	53,800			53,799.79
RSVP-VOLUNTEERS		24,268			16,178		0	8,090	8,090			8,090.21
SHIP- Insurance Consulting		34,846			2,353		0	32,492	19,846			32,492.40
SMP		9,282			0		0	9,282	9,282			9,282.13
AGE/NUTRITION (non-Grant)		7,964			0		0	7,964		47,066	55,030	7,964.30
AGE/NUTRITION (State FY 21-22)		650,320			720,981		0	(70,661)				(70,661.32)
AGE/NUTRITION (State FY 22-23)					50,295		0	(50,295)				(50,294.75)
AGE/NUTRITION TOTAL	1,486,313	780,480	53%	1,536,712	789,807	51%	(50,399)	(9,327)	91,018	17,143	55,030	(9,327)
Energy Management												
WEATHER (Other)							0	0		2,947	2,947	-
WEATHER BEECH					5,026			427,974		24,222	452,196	427,974.12
WEATHER CARE					377,846		0	(90,963)		104,381	13,418	(90,962.70)
WEATHER CIP					153,565		0	48,152		(28,820)	19,331	48,151.55
WEATHER RE-ENERGIZE					62,964		0	0				0
WEATHER (State FY21-22)					1,142,638		0	(13,462)			(13,462.20)	(13,462.20)
WEATHER (State FY22-23)					0		0	0			0.00	-
ENERGY MANAGEMENT TOTAL	2,886,170	2,077,878	72%	2,886,170	1,742,039	60%	0	371,701		146,815	96,958	371,700.77
Total COG Internal Programs	7,735,829	5,274,414		7,842,341	4,422,043		(106,512)	888,232	322,440	280,578	286,716	888,232.45
External Programs												
HOMELAND SECURITY	252,974	91,515	36%	252,974	204,639	81%	0	(113,124)				(113,123.64)
NWR HEALTH CARE COALITION	212,430	119,016	56%	101,165	101,165	100%	111,265	17,852				17,851.64
WATER QUALITY/QUANTITY	170,018	218,829	129%	170,018	93,119	55%	0	125,710		94,428	220,138	125,710.31
WATERSHED SERVICES	53,276	15,678	29%	53,276	6,162	12%	0	9,516		19,620		9,515.56
NWCCOG FOUNDATION	4,500	0		3,500	11		1,000	(11)				(10.53)
Total External Programs	693,198	445,038	64%	580,933	405,095	70%	112,265	39,943	14,360	114,048	220,138	39,943
Total Program Funds	8,429,027	5,719,452	68%	8,423,274	4,827,138	57%	5,753	928,176	336,800	394,626	506,855	928,175.79
	962,000	853,616	89%	199,641	168,018	17%	762,359	685,598		3,065,208	3,750,806	685,597.61
INDIRECT	424,558	231,619	55%	484,024	199,847	47%	(59,466)	31,771		(14,758)	17,013	31,771.22
COG BUILDING FUND	92,183	46,091	50%	77,160	31,635	34%	15,023	14,457		100,232	114,689	14,456.70
MOTOR POOL	0	0		10,000	1,965		(10,000)	(1,965)		56,732	54,767	(1,964.91)
COG FUNDS Subtotal	9,907,768	6,850,778	69%	9,194,099	5,228,603	53%	713,669	1,658,036	336,800	3,602,040	4,444,129	1,658,036.41

Risk Ratings Report through 08/08/2022
 By Funding Source, For All Funds
 Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Risk Rating: B. Watch, Fund: CDBG																
2014-0313	[REDACTED]	CDBG	CDBG-13-589	20,000.00	6,025.87								B. Watch	03/31/2020	10.00%	602.59
2015-0409-2	[REDACTED]	CDBG	CDBG-13-589	86,000.00	17,692.05	190.00	190.00	190.00	190.00	190.00	190.00		B. Watch	01/01/2020	10.00%	1,769.21
2017-0914	[REDACTED]	CDBG	CDBG-16-602	250,000.00	179,274.86								B. Watch	03/31/2020	10.00%	17,927.49
2018-0305	[REDACTED]	CDBG	CDBG-16-602	280,000.00	199,360.48								B. Watch	03/31/2020	10.00%	19,936.05
2018-0510	[REDACTED]	CDBG	CDBG-16-602	25,000.00	19,662.90	460.00	460.00	460.00	460.00	460.00	460.00	1,380.00	B. Watch	03/31/2020	10.00%	1,966.29
2018-0913	[REDACTED]	CDBG	CDBG-16-602	98,000.00	30,275.46								B. Watch	03/31/2020	10.00%	3,027.55
2019-0516-1	[REDACTED]	CDBG	CDBG-16-602	95,000.00	80,401.42								B. Watch	03/31/2020	10.00%	8,040.14
2019-0516-2	[REDACTED]	CDBG	CDBG-16-602	50,000.00	24,728.29								B. Watch	03/31/2020	10.00%	2,472.83
2019-1010	[REDACTED]	CDBG	CDBG-16-602	100,000.00	95,554.66								B. Watch	08/04/2022	10.00%	9,555.47
2020-0213	[REDACTED]	CDBG	CDBG-16-602	100,000.00	70,991.31								B. Watch	03/31/2020	10.00%	7,099.13
2020-0326	[REDACTED]	CDBG	CDBG-16-602	51,000.00	30,833.59								B. Watch	03/31/2020	10.00%	3,083.36
2020-0514 CDBG	[REDACTED]	CDBG	CDBG-20-630	60,000.00	52,952.28								B. Watch	07/28/2021	10.00%	5,295.23
2021-0610-3	[REDACTED]	CDBG	CDBG-20-630-Covid	75,000.00	53,495.46								B. Watch	07/28/2021	10.00%	5,349.55

Risk Ratings Report through 08/08/2022
 By Funding Source, For All Funds
 Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2021-0708-1	[REDACTED]	CDBG	CDBG-20-630-Covid	210,000.00	195,844.85								B. Watch	01/31/2022	10.00%	19,584.49
2021-0708-2	[REDACTED]	CDBG	CDBG-20-630-Covid	80,000.00	74,469.03								B. Watch	08/10/2021	10.00%	7,446.90
2022-0113	[REDACTED]	CDBG	CDBG-20-630-Covid	80,000.00	77,657.61	1,520.00							B. Watch	03/01/2022	10.00%	7,765.76
2022-0113-2	[REDACTED]	CDBG	CDBG-20-630	250,000.00	244,217.79								B. Watch	02/16/2022	10.00%	24,421.78
B. Watch - CDBG: 17 loans				1,910,000.00	1,453,437.91											145,343.82
Risk Rating: B. Watch, Fund: Energize Loans																
2021-0311-E	[REDACTED]	Energize Loans	Energize Loans	20,000.00	14,553.55								B. Watch	06/02/2021	10.00%	1,455.36
2021-0311-E2	[REDACTED]	Energize Loans	Energize Loans	20,000.00	14,550.38								B. Watch	06/02/2021	10.00%	1,455.04
2021-0408E	[REDACTED]	Energize Loans	Energize Loans	20,000.00	15,314.71	617.94	617.94						B. Watch	05/10/2021	10.00%	1,531.47
B. Watch - Energize Loans: 3 loans				60,000.00	44,418.64											4,441.87
Risk Rating: B. Watch, Fund: Revolved																
2019-0516-1R	[REDACTED]	Revolved	Revolved	295,000.00	250,698.59								B. Watch	03/31/2020	10.00%	25,069.86
2019-0925	[REDACTED]	Revolved	Revolved	13,580.00	4,912.59	333.00							B. Watch	03/31/2020	10.00%	491.26
2019-1216	[REDACTED]	Revolved	Revolved	50,000.00	40,666.61								B. Watch	03/31/2020	10.00%	4,066.66
2020-0213R	[REDACTED]	Revolved	Revolved	100,000.00	8,969.33								B. Watch	03/31/2020	10.00%	896.93
2020-0330	[REDACTED]	Revolved	Revolved	100,000.00	40,676.25								B. Watch	03/31/2020	10.00%	4,067.63

Risk Ratings Report through 08/08/2022
 By Funding Source, For All Funds
 Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount	
2020-0514 R	[REDACTED]	Revolved	Revolved	110,000.00	96,742.92								B. Watch	07/28/2021	10.00%	9,674.29	
2021-0610-2	[REDACTED]	Revolved	Revolved	54,000.00	34,090.83								B. Watch	01/10/2022	10.00%	3,409.08	
2021-1014-2	[REDACTED]	Revolved	Revolved	56,000.00	54,215.94	603.00	24.12						B. Watch	11/08/2021	10.00%	5,421.59	
B. Watch - Revolved: 8 loans				778,580.00	530,973.06											53,097.30	
B. Watch: 28 loans				2,748,580.00	2,028,829.61												202,882.99
Risk Rating: A. Satisfactory , Fund: CDBG																	
2014-0508	[REDACTED]	CDBG	CDBG-13-589	40,000.00	5,266.85								A. Satisfactory	11/30/2020	1.00%	52.67	
2020-0910a	[REDACTED]	CDBG	CDBG-20-630	60,000.00	39,767.87								A. Satisfactory	10/15/2020	1.00%	397.68	
2021-0311	[REDACTED]	CDBG	CDBG-20-630-Covid	40,000.00	25,357.08								A. Satisfactory	04/21/2021	1.00%	253.57	
2021-0408-2	[REDACTED]	CDBG	CDBG-20-630	200,000.00	185,262.43								A. Satisfactory	07/19/2021	1.00%	1,852.62	
2021-0610-1	[REDACTED]	CDBG	CDBG-20-630-Covid	93,000.00	85,925.08								A. Satisfactory	06/24/2021	1.00%	859.25	
A. Satisfactory - CDBG: 5 loans				433,000.00	341,579.31											3,415.79	
Risk Rating: A. Satisfactory , Fund: Revolved																	
2021-1014-1	[REDACTED]	Revolved	Revolved	243,000.00	231,257.67	824.00							A. Satisfactory	11/09/2021	1.00%	2,312.58	
2021-1116	[REDACTED]	Revolved	Revolved	40,000.00	35,268.54								A. Satisfactory	01/10/2022	1.00%	352.69	

Risk Ratings Report through 08/08/2022
 By Funding Source, For All Funds
 Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount			
A. Satisfactory - Revolved: 2 loans				283,000.00	266,526.21											2,665.27			
Risk Rating: A. Satisfactory , Fund: State OEDIT																			
2020-0910b	[REDACTED]	State OEDIT	OEDIT-2017	30,000.00	19,884.11											A. Satisfactory	10/15/2020	1.00%	198.84
A. Satisfactory - State OEDIT: 1 loans				30,000.00	19,884.11														198.84
A. Satisfactory : 8 loans				746,000.00	627,989.63														6,279.90
Risk Rating: L. Probable Loss, Fund: CDBG																			
2020-0331	[REDACTED]	CDBG	CDBG-16-602	60,000.00	60,000.00	606.00	606.00	606.00	606.00	606.00	606.00	6,060.00	L. Probable Loss	01/10/2022	100.00%	60,000.00			
L. Probable Loss - CDBG: 1 loans				60,000.00	60,000.00														60,000.00
L. Probable Loss: 1 loans				60,000.00	60,000.00														60,000.00
Risk Rating: F. Foreclosure, Fund: Revolved																			
2019-0910	[REDACTED]	Revolved	Revolved	79,500.00	73,584.56	855.00	855.00	855.00	855.00	855.00			F. Foreclosure	01/10/2022	80.00%	58,867.65			
F. Foreclosure - Revolved: 1 loans				79,500.00	73,584.56														58,867.65
F. Foreclosure: 1 loans				79,500.00	73,584.56														58,867.65
Report total: 38 loans				3,634,080.00	2,790,403.80														328,030.54

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

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LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due							Days Past
					Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	
Fund: CDBG, Subfund: CDBG-13-589																
2014-0313	██████████	05/05/2014	20,000 00	6,025 87	13,974.13	5,406 51	215 34	07/15/2022								< 30
2014-0508	██████████	05/14/2014	40,000 00	5,266 85	34,733.15	10,358 85	500 00	07/06/2022								< 30
2015-0409-2	██████████	04/22/2015	86,000 00	17,692 05	69,355 05	4,289 27	190 00	12/15/2021	190 00	190 00	190 00	190 00	190 00	190 00	190 00	150 +
CDBG - CDBG-13-589: 3 loans			146,000 00	28,984.77	118,062 33	20,054 63	905 34		190 00	190 00	190 00	190 00	190 00	190 00		
Fund: CDBG, Subfund: CDBG-16-602																
2020-0331	██████████	04/04/2020	60,000 00	60,000 00				05/15/2021	606 00	606 00	606 00	606 00	606 00	606 00	6,060 00	180 +
2018-0510	██████████	03/20/2020	25,000 00	19,662 90	5,337.10	642 90	460 00	08/04/2021	460 00	460 00	460 00	460 00	460 00	460 00	1,380 00	180 +
2018-0305	██████████	06/18/2018	280,000 00	199,360.48	80,639 52	43,260.48	4,400 00	06/13/2022								< 30
2019-0516-1	██████████	05/20/2019	95,000 00	80,401.42	14,598 58	12,521.42	1,130 00	06/05/2022								< 30
2017-0914	██████████	08/04/2018	250,000 00	179,274 86	70,724 92	39,177 08	2,818 00	07/06/2022								< 30
2018-0913	██████████	09/24/2018	98,000 00	30,275.46	67,724 54	12,881.46	1,966 00	07/07/2022								< 30
2019-0516-2	██████████	05/29/2019	50,000 00	24,728 29	25,271.71	5,728 29	1,000 00	07/20/2022								< 30
2020-0326	██████████	03/30/2020	51,000 00	30,833 59	20,166.41	2,833 59	1,000 00	07/20/2022								< 30
2019-1010	██████████	11/07/2019	100,000 00	95,554 66	4,445 34	6,050 66	500 00	07/25/2022								< 30
2020-0213	██████████	02/20/2020	100,000 00	70,991 31	29,008 69	7,538.73	1,501 50	07/25/2022								< 30
CDBG - CDBG-16-602: 10 loans			1,109,000 00	791,082 97	317,916 81	130,634 61	14,775 50		1,066 00	1,066 00	1,066 00	1,066 00	1,066 00	1,066 00	7,440 00	
Fund: CDBG, Subfund: CDBG-20-630																
2022-0113-2	██████████	02/16/2022	250,000 00	244,217.79	5,782 21	5,689.79	2,868 00	07/25/2022								< 30
2022-0714 CDBG	██████████	07/28/2022	60,000 00	34,342 98			1,195 65	08/02/2022								< 30
2020-0514 CDBG	██████████	05/18/2020	60,000 00	52,952 28	7,047.72	6,379.73	525 00	07/13/2022								< 30
2021-0408-2	██████████	07/19/2021	200,000 00	185,262.43	14,737 57	7,798 68	2,048.75	07/07/2022								< 30
2020-0910a	██████████	10/15/2020	60,000 00	39,767 87	20,232.13	4,231 31	1,333 34	07/21/2022								< 30
CDBG - CDBG-20-630: 5 loans			630,000 00	556,543 35	47,799 63	24,099 51	7,970.74									
Fund: CDBG, Subfund: CDBG-20-630-Covid																
2022-0113	██████████	01/20/2022	80,000 00	77,657 61	2,342 39	697 61	1,520 00	06/14/2022	1,520 00							< 30

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

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LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due						Days Past		
					Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+		SIX+	
2021-0708-1	[REDACTED]	01/31/2022	210,000 00	195,844 85	14,155.15	4,044 85	2,600 00	06/16/2022									< 30
2021-0708-2	[REDACTED]	08/10/2021	80,000 00	74,469 03	5,530 97	3,910 66	858 33	07/25/2022									< 30
2021-0610-3	[REDACTED]	07/28/2021	75,000 00	53,495.46	21,504 54	3,314 21	2,256 25	07/13/2022									< 30
2021-0610-1	[REDACTED]	06/24/2021	93,000 00	85,925 08	7,074 92	4,676 80	1,000 00	07/31/2022									< 30
2021-0311	[REDACTED]	04/21/2021	40,000 00	25,357 08	14,642 92	2,241.43	603 35	07/22/2022									< 30
CDBG - CDBG-20-630-Covid: 6 loans			578,000 00	512,749.11	65,250 89	18,885 56	8,837 93		1,520 00								
CDBG: 24 loans			2,463,000 00	1,889,360 20	549,029 66	193,674 31	32,489 51		2,776 00	1,256 00	1,256 00	1,256 00	1,256 00	1,256 00	1,256 00	7,440 00	
Fund: Energize Loans, Subfund: Energize Loans																	
2021-0311-E2	[REDACTED]	06/02/2021	20,000 00	14,550 38	5,449 62	278.43	636.45	07/22/2022									< 30
2021-0408E	[REDACTED]	05/10/2021	20,000 00	15,314.71	4,685 29	258 23	1,853 82	05/09/2022	617 94	617 94							30 +
2021-0311-E	[REDACTED]	06/02/2021	20,000 00	14,553 55	5,446.45	281 60	636.45	07/22/2022									< 30
Energize Loans - Energize Loans: 3 loans			60,000 00	44,418 64	15,581 36	818 26	3,126.72		617 94	617 94							
Energize Loans: 3 loans			60,000 00	44,418 64	15,581 36	818 26	3,126.72		617 94	617 94							
Fund: Forest Service Loan Fund, Subfund: Forest Service Loan Fund																	
2022-0714 FSLF	[REDACTED]	07/28/2022	132,650 00	76,298 92			2,656 33	08/02/2022									< 30
Forest Service Loan Fund - Forest Service Loan Fund: 1 loans			132,650 00	76,298 92			2,656 33										
Forest Service Loan Fund: 1 loans			132,650 00	76,298 92			2,656 33										
Fund: Revolved, Subfund: Revolved																	
2019-0910	[REDACTED]	10/09/2019	79,500 00	73,584 56	5,915.44	8,370 56	5,260 00	03/21/2022	855 00	855 00	855 00	855 00	855 00				120 +
2021-1116	[REDACTED]	11/18/2021	40,000 00	35,268 54	4,731.46	1,348 54	760 00	07/25/2022									< 30
2019-0516-1R	[REDACTED]	05/20/2019	295,000 00	250,698 59	44,301.41	38,912 59	3,618 00	06/05/2022									< 30
2019-1216	[REDACTED]	12/19/2019	50,000 00	40,666 61	9,333 39	4,346 61	570 00	07/06/2022									< 30
2020-0330	[REDACTED]	04/02/2020	100,000 00	40,676 25	9,323.75	2,718 25	502 00	07/06/2022									< 30
2021-1014-2	[REDACTED]	11/08/2021	56,000 00	54,215 94	1,784 06	1,809 82	603 00	06/28/2022	603 00	24.12							30 +
2021-1014-1	[REDACTED]	11/09/2021	243,000 00	231,257 67	11,742 33	8,297 67	1,784 00	07/11/2022	824 00								< 30

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

08/03/2022 06 35 PM

Page 3 of 3

LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due						Days Past		
					Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+		SIX+	
2022-0714 R		07/28/2022	40,000 00	23,008.10			801 02	08/02/2022									< 30
2020-0514 R		05/18/2020	110,000 00	96,742 92	13,257 08	11,679 60	975 00	07/13/2022									< 30
2021-0610-2		06/21/2021	54,000 00	34,090 83	6,622 97	1,578 95	1,025 24	07/13/2022									< 30
2020-0213R		02/20/2020	100,000 00	8,969 33	31,568.17	1,976 26	1,501 50	07/25/2022									< 30
2019-0925		10/15/2019	13,580 00	4,912 59	8,667.41	788 59	333 00	04/20/2022	333 00								< 30
Revolved - Revolved: 12 loans			1,181,080 00	894,091 93	147,247.47	81,827.44	17,732.76		2,615 00	879.12	855 00	855 00	855 00				
Revolved: 12 loans			1,181,080 00	894,091 93	147,247.47	81,827.44	17,732.76		2,615 00	879.12	855 00	855 00	855 00				
Fund: State OEDIT, Subfund: OEDIT-2017																	
2020-0910b		10/15/2020	30,000 00	19,884.11	10,115 89	2,115 67	666 66	07/21/2022									< 30
State OEDIT - OEDIT-2017: 1 loans			30,000 00	19,884.11	10,115 89	2,115 67	666 66										
State OEDIT: 1 loans			30,000 00	19,884.11	10,115 89	2,115 67	666 66										
Report total: 41 loans			3,866,730 00	2,924,053 80	721,974 38	278,435 68	56,671 98		6,008 94	2,753 06	2,111 00	2,111 00	2,111 00	1,256 00	7,440 00		



2022 NLF LOAN POLICY EXCERPT – Risk Ratings

Loan Grades and percentage of loan balance in Allowance for Loan Loss

LOAN GRADE	GUIDING DESCRIPTION	% OF LOAN BALANCE IN ALLOWANCE FOR LOAN LOSS
Satisfactory	Performing As Agreed and well secured	1%
Watch	New Loans - Non Real Estate secured	10%
Substandard	Issue with performance	30%
Doubtful	Concern for full collection	60%
Foreclosure	Foreclosure	80%
Probable Loss	Probable Loss-keep on reports until Charge-Off	100%

ALLOWANCE FOR LOAN LOSS RESERVE

The NLF will maintain an Allowance for Loan Loss (ALL) as an estimate of potential loan losses as a footnote to NLF Loans Receivable. A Colorado Housing and Finance Authority (CHFA) Credit Reserve (CCR) Account may be used as ALL and reported as a footnote to NLF Loans Receivable.

Each loan will be graded and a percentage allowance set aside for each risk class. Loan grading will be updated semi-annually with loan grades reported to the Board via Risk Rating Report.



MEMORANDUM

To: NWCOG Council
From: Talai Shirey
Date: 07/18/2022
Re: NWCCOG Website Analytics

The following website analytics covers a six-month period from January 1, 2022- June 30, 2022. The total number of pageviews in this duration was 21,715 of which 84.2% were considered new users. While the bounce rate is 57.05%, which is slightly higher than average, it is assumed that most users navigate direct to the needed page through email and social media links. The most visited pages were:

- Home 4,998
- Elevator Inspector 2,896
- Elevator Site Finder 1,765
- Council Resources 753

Key Terms:

- Users:** All users visiting website
- New Users:** The total number of users that have not previously visited the website
- Sessions:** Total user interactions on website within a small timeframe
- Number of Sessions per User:** The average sessions a user makes to website
- Pageviews:** The total number of times webpage has been viewed
- Pages/Session:** The average number of pages a user visits during one session
- Bounce Rate:** Percentage of visits that resulted in a single page visit
- Page “/”:** The NWCCOG homepage is referred to as “/”

Audience Overview

Jan 1, 2022 - Jun 30, 2022

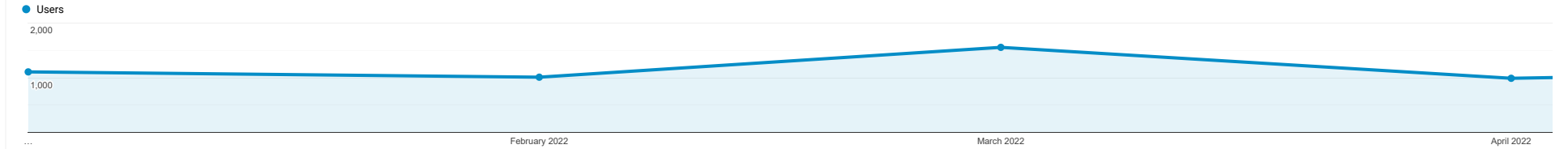
All Users
 100.00% Users

+ Add Segment

Overview

Users vs. [Select a metric](#)

Hourly Day Week Month



Users: 6,161

New Users: 5,988

Sessions: 9,958

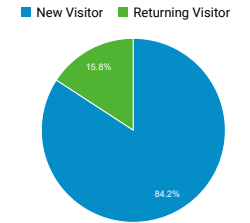
Number of Sessions per User: 1.62

Pageviews: 21,715

Pages / Session: 2.18

Avg. Session Duration: 00:01:32

Bounce Rate: 57.05%



Demographics

- Language
- Country
- City
- System**
- Browser
- Operating System
- Service Provider
- Mobile**
- Operating System
- Service Provider
- Screen Resolution

Language

Language	Users	% Users
1. en-us	5,809	94.38%
2. zh-cn	161	2.62%
3. en	38	0.62%
4. c	30	0.49%
5. en-gb	30	0.49%
6. en-us@posix	29	0.47%
7. en-au	8	0.13%
8. en-ca	8	0.13%
9. es-us	5	0.08%
10. en-in	4	0.06%

[view full report](#)

This report was generated on 7/18/22 at 11:41:07 AM - [Refresh Report](#)

Jan 1, 2022 - Jun 30, 2022

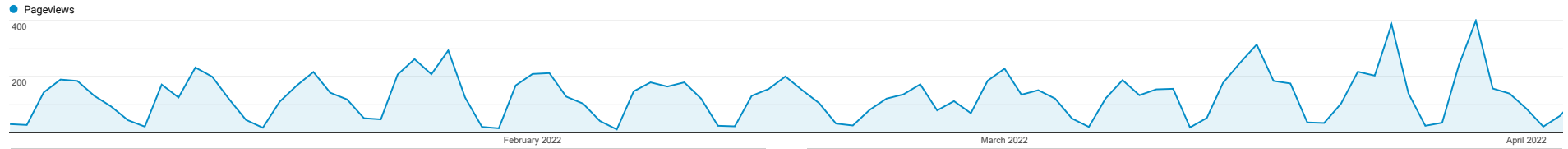
All Users
100.00% Pageviews

+ Add Segment

Explorer **Navigation Summary**

Pageviews vs. Select a metric

Day Week Month



Primary Dimension: Page Page Title Other

Plot Rows Secondary dimension Sort Type: Default

advanced

Page	Pageviews	Unique Pageviews	Avg. Time on Page	Entrances	Bounce Rate	% Exit	Page Value
	21,715 % of Total: 100.00% (21,715)	17,821 % of Total: 100.00% (17,821)	00:01:18 Avg for View: 00:01:18 (0.00%)	9,958 % of Total: 100.00% (9,958)	57.05% Avg for View: 57.05% (0.00%)	45.86% Avg for View: 45.86% (0.00%)	\$0.00 % of Total: 0.00% (\$0.00)
1. /	4,998 (23.02%)	3,951 (22.17%)	00:00:46	3,646 (36.61%)	31.49%	29.77%	\$0.00 (0.00%)
2. /programs/elevator-inspection-program/	2,896 (13.34%)	2,283 (12.81%)	00:00:26	1,180 (11.85%)	45.68%	25.48%	\$0.00 (0.00%)
3. /programs/elevator-inspection-program/elevator-site-finder-2/	1,765 (8.13%)	1,520 (8.53%)	00:04:45	406 (4.08%)	83.50%	77.73%	\$0.00 (0.00%)
4. /about/people/our-council/council-resources/	753 (3.47%)	545 (3.06%)	00:02:16	233 (2.34%)	77.68%	51.79%	\$0.00 (0.00%)
5. /regional-summit/	747 (3.44%)	619 (3.47%)	00:03:20	543 (5.45%)	87.11%	79.92%	\$0.00 (0.00%)
6. /programs/energy-program/weatherization-assistance-program/	695 (3.20%)	615 (3.45%)	00:02:29	524 (5.26%)	84.16%	77.27%	\$0.00 (0.00%)
7. /about/people/our-organization/our-staff/	603 (2.78%)	530 (2.97%)	00:02:39	205 (2.06%)	79.02%	55.56%	\$0.00 (0.00%)
8. /contact-us/	582 (2.68%)	510 (2.86%)	00:01:30	101 (1.01%)	78.22%	49.14%	\$0.00 (0.00%)
9. /programs/broadband-program/project-thor/	527 (2.43%)	444 (2.49%)	00:02:45	392 (3.94%)	71.43%	63.95%	\$0.00 (0.00%)
10. /about/	515 (2.37%)	410 (2.30%)	00:00:28	74 (0.74%)	58.11%	18.45%	\$0.00 (0.00%)
11. /programs/northwest-loan-fund/	486 (2.24%)	376 (2.11%)	00:01:35	258 (2.59%)	60.08%	49.59%	\$0.00 (0.00%)
12. /programs/energy-program/	485 (2.23%)	338 (1.90%)	00:01:14	77 (0.77%)	51.95%	27.84%	\$0.00 (0.00%)
13. /programs/elevator-inspection-program/required-test-forms/	399 (1.84%)	296 (1.66%)	00:01:00	14 (0.14%)	64.29%	27.82%	\$0.00 (0.00%)
14. /programs/elevator-inspection-program/additional-resources/	325 (1.50%)	289 (1.62%)	00:03:58	35 (0.35%)	77.14%	71.38%	\$0.00 (0.00%)
15. /programs/	302 (1.39%)	253 (1.42%)	00:00:44	26 (0.26%)	53.85%	19.87%	\$0.00 (0.00%)
16. /programs/alpine-area-agency-on-aging-senior-services/	275 (1.27%)	237 (1.33%)	00:02:12	97 (0.97%)	65.98%	58.91%	\$0.00 (0.00%)
17. /programs/broadband-program/	267 (1.23%)	214 (1.20%)	00:01:26	61 (0.61%)	50.82%	36.70%	\$0.00 (0.00%)
18. /about/people/our-organization/employment-opportunities/	257 (1.18%)	241 (1.35%)	00:03:36	121 (1.22%)	92.56%	81.32%	\$0.00 (0.00%)
19. /about/people/our-council/	245 (1.13%)	213 (1.20%)	00:00:47	33 (0.33%)	84.85%	24.08%	\$0.00 (0.00%)
20. /programs/water-quality-quantity/	243 (1.12%)	173 (0.97%)	00:00:54	54 (0.54%)	46.30%	26.75%	\$0.00 (0.00%)
21. /programs/elevator-inspection-program/enforcement-process-procedures/	242 (1.11%)	214 (1.20%)	00:01:11	12 (0.12%)	66.67%	24.38%	\$0.00 (0.00%)
22. /programs/energy-program/colorado-affordable-energy-program/	203 (0.93%)	174 (0.98%)	00:02:27	101 (1.01%)	85.15%	66.50%	\$0.00 (0.00%)
23. /eco-trails-project/	145 (0.67%)	112 (0.63%)	00:04:42	94 (0.94%)	81.91%	74.48%	\$0.00 (0.00%)
24. /interactive-service-area-map/	145 (0.67%)	141 (0.79%)	00:01:37	13 (0.13%)	76.92%	53.10%	\$0.00 (0.00%)
25. /programs/northwest-loan-fund/loan-application-forms/	135 (0.62%)	100 (0.56%)	00:03:24	28 (0.28%)	78.57%	52.59%	\$0.00 (0.00%)

Show rows: 25 Go to: 1 1 - 25 of 438

NWCCOG

CITY/TOWN MANAGER PERFORMANCE EVALUATIONS

PRESENTED BY:

WENDY ECKLUND | HR DIRECTOR

CITY OF STEAMBOAT SPRINGS

BENEFITS OF CONDUCTING A FORMALIZED PERFORMANCE REVIEW PROCESS FOR A CITY/TOWN MANAGER

- Maintains alignment between Council/Board goals and Manager achievements
- Fosters focused, honest dialogue about accomplishments, gaps, and how to maintain progress
- Focuses on specific criteria over the past year and not just recency events
- Determines need for further professional development, education, training, or “action items”
- Establishes goals that are meaningful to Council to be achieved over the coming year
- Establishes process for making compensation decisions

KEY COMPONENTS

- Defined rating criteria (recommend NOT using a 5-step rating structure)
- Relevant and key performance criteria to be evaluated (some examples below):

Providing information to Council	Providing Advice	Policy Execution
Financial Management	Personnel Management	Getting the Job Done
Citizen and Intergovernmental Relationships		Management Style
- Anonymous 360 review with participants at all levels of organization (sample population)
- Self-assessment by City/Town Manager
- Participation by all Council/Board members with consensus discussion
- Summarized report of all the above components
- Facilitated/Structured meeting

Step 1

Review & Discuss Evaluation Process

Review and discuss the evaluation tool to be used and what should be included in the process (360, what criteria, rating scale, self-assessment, etc.).

Step 2

Summary of Accomplishments & Goals

City/Town Manager completes self-assessment for review of past year, providing self-ratings and comments and evaluation of progress on established goals.

Step 3

Council/Board Evaluation

Review of 360 (if done), honest ratings of established criteria, candid feedback on scores that excel and areas for improvement.

Step 4

Group Review of Results, Goal Setting, & Compensation

Facilitated review session with set agenda to discuss results, particularly areas the Manager is excelling in and areas that need focus. Establish goals for the upcoming year, compensation, and separate discussion with Manager.



CITY OF STEAMBOAT SPRINGS

CITY MANAGER PERFORMANCE SUMMARY | Name

July 2022

CONTENTS

City Manager's Current Compensation	1
Employee Pay Philosophy	1
Rating Scale Used	2
Overall Rating Summary	3
Detailed Performance Ratings (with comments)	4
Narrative Evaluation	29
Goals Established During Last Review Period	31
Goals for Upcoming Year	33

These are all hyperlinked to direct councilmembers to specific parts of the report. The page numbers likely no longer correspond since I removed all of the comments below.

CITY MANAGER CURRENT COMPENSATION

Base Salary:	\$
City Contribution to 401a:	x%
Car Allowance:	\$x monthly
Cell Allowance:	\$x monthly

In June 2021, Council approved a 3% increase to base compensation (reflected above).

I always provide current compensation details above and remind them of what was approved previously. Their approvals have included change to base pay, retirement contributions, and PTO accruals. In addition, I provide them with compensation details of our comparative municipalities, so they know what other CM's are making as well as an average salary for this position. I provide that under separate cover.

EMPLOYEE PAY PHILOSOPHY

In January 2022, employees on the Management pay scale received an 8% increase based on market changes and pay structure recommendations. Effective July 3rd, Council has approved a mid-year pay adjustment of 6% and a recognition bonus for employees who remained with the City during the pandemic.

Under separate attachment, market data was provided to you to show City/Town Manager compensation for our defined markets (where reported). **Our Council has typically aligned the % increase with what we have provided other employees in the organization. Again, this % increase may be split among base pay, retirement contributions, etc. Each year this section changes based on what has been approved in the budget.**

RATING SCALE USED

4 = Excels: Above and beyond. Consistently rises above and surpasses expectations.

3 = Successful: Solid performance, fully competent, good work ethic, doing what is necessary for effective and successful performance.

2 = Improvement Needed: Less effective in this area, may need additional training or guidance. Generally is not meeting expected outcomes.

1 = Unsatisfactory: Unacceptable performance, significantly below criteria for successful job performance.

OVERALL RATING SUMMARY

Assisting Council with its Policy-making Role Overall =
(averaged from scores in this section)

Providing Information: x (also averaged from scores in each section)
Providing Advice: x
Policy Execution: x

Internal Administration Overall =

Financial Management: x
Personnel Management: x
Getting the Job Done: x

Community Relations Overall =

Citizen Relations: x
Intergovernmental Relations: x

Personal Characteristics Overall =

Personality and Communication: x
Management Style: x

TOTAL OVERALL PERFORMANCE RATING = x (averaged from all above)

Previous overall ratings: (we provide previous annual ratings to show trendlines, improvement (or not), etc.)

July 2019: x
July 2020: x
July 2021: x

DETAILED PERFORMANCE RATINGS

Because there are 7 councilmembers, we have 7 separate fields to show individual ratings, however, we keep the councilmember anonymous as well and simply put the corresponding # in the field (i.e. excels = 4).

ASSISTING COUNCIL WITH ITS POLICY MAKING ROLE

A. Providing Information:

1. Does the City Manager keep you informed, in a timely manner, of the things you want to know about?

Unsatisfactory	Improvement Needed	Successful	Excels

City Manager’s Self Rating =

Average Council Score:

2. Do you feel that you receive information on an equal basis with other council members?

Unsatisfactory	Improvement Needed	Successful	Excels

City Manager’s Self Rating =

Average Council Score:

3. Do reports provide adequate information and analysis to help you make sound decisions?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager’s Self Rating =

Average Council Score:

4. Are agenda items and supporting documents appropriate and brought to council in sufficient time for deliberations?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager’s Self Rating =

Average Council Score:

5. Does the City Manager follow-up promptly on council requests for information or action without having to be reminded?

Unsatisfactory Improvement Needed Successful Excels

City Manager’s Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

The CM does a self-evaluation, and his comments are added here.

COUNCIL COMMENTS:

All Council comments added here but remain anonymous.

B. Providing Advice:

1. Does the City Manager have adequate knowledge of municipal affairs?

Unsatisfactory Improvement Needed Successful Excels

City Manager’s Self Rating =

Average Council Score:

2. Does he exercise good judgement?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

3. Do you feel that the City Manager considers alternatives before making recommendations?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

4. Does the City Manager plan ahead, anticipate needs, and recognize potential problems?

Unsatisfactory Improvement Needed Successful Excels

City Manager’s Self Rating =

Average Council Score:

5. How do you feel about the quality of the analysis that accompanies recommendations?

Unsatisfactory Improvement Needed Successful Excels

City Manager’s Self Rating =

Average Council Score:

6. Does he have a good sense of timing in bringing issues to the council for action?

Unsatisfactory Improvement Needed Successful Excels

City Manager’s Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

C. Policy Execution:

1. Does the City Manager implement governing body actions in accordance with the intent of council?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

2. Does the City Manager understand, support, and enforce local government's laws, policies, and ordinances?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

3. Does the City Manager offer workable alternatives to the governing body for changes in law or policy when an existing policy or ordinance is no longer practical?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager’s Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

ASSISTING COUNCIL WITH ITS POLICY-MAKING ROLE | **Average Overall Score:**

INTERNAL ADMINISTRATION

A. Financial Management:

1. Are you comfortable with the City Manager's approach to budget preparation and review?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

2. Is the City Manager effective in controlling costs through economical utilization of manpower, materials, equipment?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

3. Does the City Manager have sufficient knowledge of financial matters?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

4. Does the City Manager provide you with sufficient information on the financial status of the City government?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

5. Is the budget process timely?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

B. Personnel Management:

1. Is the City Manager successful in guiding people so that they work together as a team toward common objectives?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

2. Is the City Manager effective in selecting and placing key personnel?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

3. Is the City Manager willing to face up to disciplinary problems and take action when warranted?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

4. Is the City Manager effective in assuring that staff makes a positive impression on citizens?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

C. Getting the Job Done:

1. Do you have a feeling that the things the council decides or directs get done?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

2. Does the City Manager pay sufficient attention to detail to avoid error or things "slipping through the cracks?"

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

3. Does the City Manager have a good sense of priorities in the way he spends his time on the job?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

4. Is the City Manager able to analyze problems or issues and identify causes, reasons, and implications?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager’s Self Rating =

Average Council Score: 3.5

5. Does the City Manager develop and carry-out short and long-term action plans?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager’s Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

INTERNAL ADMINISTRATION | Average Overall Score:

COMMUNITY (EXTERNAL) RELATIONS

A. Citizen Relations:

1. Does the City Manager generally make a positive impression on the citizens and is he respected in Steamboat Springs?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

2. Is he effective handling disputes or complaints involving citizens?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

3. Does the City Manager have appropriate visibility or identity in the community?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

4. Does the City Manager represent council positions and policies accurately and effectively?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

B. Intergovernmental Relations:

1. Is the City Manager effective representing the City's interests in dealing with other agencies?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

2. Does the City Manager participate in enough intergovernmental activity to have an impact on behalf of the City?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

- Question #2, I am not informed enough to grant an excel mark, but I do believe he is successful in this area.
- Gary is quite effective with other agencies and works well with all agencies.

COMMUNITY (EXTERNAL) RELATIONS | Average overall score:

PERSONAL CHARACTERISTICS

A. Personality and Communication:

1. Is the City Manager's personality suited to effective performance of his duties?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

2. Is the City Manager easy to talk to?

Unsatisfactory Improvement Needed Successful Excels

City Manager's Self Rating =

Average Council Score:

3. Do you feel he is a good listener?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

4. Are communications thoughtful, clear, and to the point?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

5. Does the City Manager show sensitivity to the concerns of others?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

B. Management Style:

1. Does the City Manager demonstrate interest and enthusiasm in performing his duties?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

2. Does he have sufficient leadership characteristics to command respect and good performance from employees?

Unsatisfactory Improvement Needed Successful Excels

City Manager’s Self Rating =

Average Council Score:

3. Does the City Manager show initiative and creativity in dealing with issues, problems, and unusual situations?

Unsatisfactory Improvement Needed Successful Excels

City Manager’s Self Rating =

Average Council Score:

4. Is the City Manager open to new ideas and suggestions for change?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

5. Is the City Manager honest and ethical?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

6. Does the City Manager work well under pressure?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

7. Is the City Manager able to change his approach to fit new situations?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

8. Does the City Manager create an atmosphere in which employees can enjoy working for the City?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

9. Can the City Manager consistently put aside personal views and implement council policy and direction?

Unsatisfactory

Improvement Needed

Successful

Excels

City Manager's Self Rating =

Average Council Score:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

PERSONAL CHARACTERISTICS | Average overall score:

NARRATIVE EVALUATION

What would you identify as the City Manager's strengths, particularly with regards to his achievements, during the past 12-month rating period?

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

What performance area(s) would you identify as most critical for improvement?

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

What other comments do you have for the City Manager?

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

GOALS ESTABLISHED DURING LAST REVIEW PERIOD

1. Goal:

Achieved Goal

Did Not Achieve

Goal In Progress

Achieved Goal	Did Not Achieve	Goal In Progress

City Manager's Self Rating:

Council's General Consensus:

2. Goal:

Achieved Goal

Did Not Achieve

Goal In Progress

Achieved Goal	Did Not Achieve	Goal In Progress

City Manager's Self Rating:

Council's General Consensus:

3. Goal:

Achieved Goal

Did Not Achieve

Goal In Progress

Achieved Goal	Did Not Achieve	Goal In Progress

City Manager's Self Rating:

Council's General Consensus:

CITY MANAGER COMMENTS:

COUNCIL COMMENTS:

GOALS FOR 2022 2023

Council's suggested goals: I typically summarize these into main categories, particularly when I see multiple comments about the same goal. (i.e. like the following):

Fiscal Sustainability:

- 1.
- 2.

Council Communication and Guidance:

- 1.
- 2.

Other:

CITY OF STEAMBOAT SPRINGS - CITY MANAGER PERFORMANCE FACTORS

Instructions: Using the scale below, **please place the number** in the box **(not an x)** to indicate your rating of the City Manager's performance.

4 = Excels: Above and beyond. Consistently rises above and surpasses expectations.
3 = Successful: Solid performance, fully competent, good work ethic, doing what is necessary for effective and successful performance.
2 = Improvement Needed: Less effective in this area, may need additional training or guidance. Generally is not meeting expected outcomes.
1 = Unsatisfactory: Unacceptable performance, significantly below criteria for successful job performance.

ASSISTING COUNCIL WITH ITS POLICY MAKING ROLE

A. Providing Information:	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Does the City Manager keep you informed, in a timely manner, of the things you want to know about?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
2. Do you feel that you receive information on an equal basis with other Council members?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
3. Do reports provide adequate information and analysis to help you make sound decisions?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
4. Are agenda items and supporting documents appropriate and brought to Council in sufficient time for deliberations?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
5. Does the City Manager follow-up promptly on Council requests for information or action without having to be reminded?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

Comments: (particularly if you scored at the highest or lowest end of the scale)

B. Providing Advice:	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Does the City Manager have adequate knowledge of municipal affairs?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
2. Does he exercise good judgement?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
3. Do you feel that the City Manager considers alternatives before making recommendations?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
4. Does the City Manager plan ahead, anticipate needs and recognize potential problems?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
5. How do you feel about the quality of the analysis that accompanies recommendations?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
6. Does he have a good sense of timing in bringing issues to the Council for action?	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

Comments: (particularly if you scored at the highest or lowest end of the scale)

C. Policy Execution

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Does the City Manager implement governing body actions in accordance with the intent of Council?				
2. Does the City Manager understand, support, and enforce local government's laws, policies, and ordinances?				
3. Does the City Manager offer workable alternatives to the governing body for changes in law or policy when an existing policy or ordinance is no longer practical?				

Comments: (particularly if you scored at the highest or lowest end of the scale)

INTERNAL ADMINISTRATION

A. Financial Management

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Are you comfortable with the City Manager's approach to budget preparation and review?				
2. Is the City Manager effective in controlling costs through economical utilization of manpower, materials, equipment?				
3. Does the City Manager have sufficient knowledge of financial matters?				
4. Does the City Manager provide you with sufficient information on the financial status of the City government?				
5. Is the budget process timely?				

Comments: (particularly if you scored at the highest or lowest end of the scale)

B. Personnel Management

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Is the City Manager successful in guiding people so that they work together as a team toward common objectives?				
2. Is the City Manager effective in selecting and placing key personnel?				

3. Is the City Manager willing to face up to disciplinary problems and take action when warranted?

--	--	--	--

4. Is the City Manager effective in assuring that staff makes a positive impression on citizens?

--	--	--	--

Comments: (particularly if you scored at the highest or lowest end of the scale)

C. Getting the Job Done

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Do you have a feeling that the things the Council decides or directs get done?				
2. Does the City Manager pay sufficient attention to detail to avoid error or things "slipping through the cracks?"				
3. Does the City Manager have a good sense of priorities in the way he spends his time on the job?				
4. Is the City Manager able to analyze problems or issues and identify causes, reasons, and implications?				
5. Does the City Manager develop and carry-out short and long-term action plans?				

Comments: (particularly if you scored at the highest or lowest end of the scale)

COMMUNITY (EXTERNAL) RELATIONS

A. Citizen Relations

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Does the City Manager generally make a positive impression on the citizens and is he respected in Steamboat Springs?				
2. Is he effective handling disputes or complaints involving citizens?				
3. Does the City Manager have appropriate visibility or identity in the community?				
4. Does the City Manager represent Council positions and policies accurately and effectively?				

Comments: (particularly if you scored at the highest or lowest end of the scale)

B. Intergovernmental Relations

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Is the City Manager effective representing the City's interests in dealing with other agencies?				
2. Does the City Manager participate in enough intergovernmental activity to have an impact on behalf of the City?				

Comments: (particularly if you scored at the highest or lowest end of the scale)

PERSONAL CHARACTERISTICS

A. Personality and Communication

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Is the City Manager's personality suited to effective performance of his duties?				
2. Is the City Manager easy to talk to?				
3. Do you feel he is a good listener?				
4. Are communications thoughtful, clear, and to the point?				
5. Does the City Manager show sensitivity to the concerns of others?				

Comments: (particularly if you scored at the highest or lowest end of the scale)

B. Management Style

	1	2	3	4
	Unsatisfactory	Improvement Needed	Successful	Excels
1. Does the City Manager demonstrate interest and enthusiasm in performing his duties?				
2. Does he have sufficient leadership characteristics to command respect and good performance from employees?				
3. Does the City Manager show initiative and creativity in dealing with issues, problems, and unusual situations?				
4. Is the City Manager open to new ideas and suggestions for change?				
5. Is the City Manager honest and ethical?				
6. Does the City Manager work well under pressure?				
7. Is the City Manager able to change his approach to fit new situations?				

8. Does the City Manager create an atmosphere in which employees can enjoy working for the City?

--	--	--	--

9. Can the City Manager consistently put aside personal views and implement Council policy and direction?

--	--	--	--

Comments: (particularly if you scored at the highest or lowest end of the scale)

NARRATIVE EVALUATION

What would you identify as the City Manager's strengths, particularly with regards to his achievements, during the past 12 month rating period?

What performance area(s) would you identify as most critical for improvement?

What other comments to you have for the City Manager?

GOALS ESTABLISHED DURING LAST REVIEW PERIOD (2021-2022)

1. Goal #1:

Achieved Goal	Did Not Achieve	Goal in Progress

2. Goal #2:

--	--	--

3. Goal #3:

--	--	--

Comments:

GOALS FOR 2022-2023

What goals would you like to establish for the City Manager in the coming year's review period?

Goal 1:

Goal 2:

Goal 3:

City Council Member Name Completing This Form: _____

Date Completed: _____



CITY OF STEAMBOAT SPRINGS

CITY MANAGER 360 SUMMARY | Name

May 2022

The following feedback is summarized to protect anonymity. Participants included middle management, and non-management employees across departments. It is a sample of “x” employees contributing as larger groups make it more difficult to narrow down an overall theme. (The pool of participants vary year to year to get feedback at all levels of the organization. We have done just the executive team before as well to capture direct report feedback, but in 2022, focused on other levels of the organization).

360 Feedback

1. What is your opinion on how the City Manager has led the organization over the past year? What has he done well? Is there anything he could do differently?

All of this information is collected through Neogov Perform, which is our software for performance reviews and creating 360 feedback evaluations. Council does not have access to this system so they complete a separate form. The 360 feedback is summarized in length below each question, highlighting themes. Then noted strengths and areas for improvement are summarized below. We never use names.

Noted strengths:

Areas of improvement or concern:

2. Do you feel our City Manager is effective in setting expectations of the employees, managers, and organization as a whole?

Noted strengths:

Areas of improvement or concern:

3. In your opinion, does the City Manager communicate with the organization effectively and as transparently as possible? If not, what information are you seeking?

Noted strengths:

Areas of improvement or concern:

4. In your opinion, does the City Manager understand the issues different departments/divisions might be facing? Understanding not all issues can be resolved, do you feel he addresses them to the best of his ability?

Noted strengths:

Areas of improvement or concern:

5. Do you feel the City Manager is approachable and willing to talk to employees if needed?

Noted strengths:

Areas of improvement or concern:

6. Other Feedback (any other comments or suggestions you have can be listed here):

MEMBER JURISDICTIONS
City of Glenwood Springs

City of Steamboat Springs

Town of Hayden

EAGLE COUNTY
Avon
Basalt
Eagle
Gypsum
Minturn
Red Cliff
Vail

GRAND COUNTY
Fraser
Granby
Grand Lake
Hot Sulphur Springs
Kremmling
Winter Park

JACKSON COUNTY
Walden

PITKIN COUNTY
Aspen
Snowmass Village

SUMMIT COUNTY
Breckenridge
Blue River
Dillon
Frisco
Montezuma
Silverthorne

July 5, 2022

Dear Representative Boebert:

On behalf of Northwest Colorado Council of Governments Economic Development District (NWCCOG EDD) I ask for your support and leadership in encouraging House Transportation and Infrastructure Committee Chairman Peter DeFazio (OR) and Ranking Member Sam Graves (MO) to take action this month to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA). The EDA has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local communities' current needs.

Please urge Chairman DeFazio and Ranking Member Graves to act on this matter. On your correspondence with Chairman DeFazio and Representative Graves, please CC the key congressional staff members who are currently drafting the reauthorization bill on the T&I Committee. These staffers are Brett Fulcer at brett.fulcer@mail.house.gov (Majority staff) and Johanna Hardy at Johanna.hardy@mail.house.gov (Minority staff). Below is a suggested sample message for your office to send to Chairman DeFazio and Ranking Member Graves:

Dear Chairman DeFazio and Ranking Member Graves,

Representative Boebert's office supports and recognizes the pressing need to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA) and encourages the House T&I Committee to introduce and pass reauthorization legislation out of the T&I Committee. The U.S. Department of Commerce Economic Development Administration (EDA) has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local and rural communities' current needs. CC: Brett.fulcer@mail.house.gov and Johanna.hardy@mail.house.gov

Thank you for considering this request,

Sincerely,

DiAnn Butler

DiAnn Butler, Grand County Economic Development Director & NWCCOG EDD Chair

Rachel Tuyn

Rachel Tuyn, Director, NWCCOG EDD

July 5, 2022

Dear Representative Neguse:

On behalf of Northwest Colorado Council of Governments Economic Development District (NWCCOG EDD) I ask for your support and leadership in encouraging House Transportation and Infrastructure Committee Chairman Peter DeFazio (OR) and Ranking Member Sam Graves (MO) to take action this month to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA). The EDA has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local communities' current needs.

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*Dear Chairman DeFazio and Ranking Member Graves,
Representative Neguse's office supports and recognizes the pressing need to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA) and encourages the House T&I Committee to introduce and pass reauthorization legislation out of the T&I Committee. The U.S. Department of Commerce Economic Development Administration (EDA) has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local and rural communities' current needs. CC: Brett.fulcer@mail.house.gov and Johanna.hardy@mail.house.gov*

Thank you for considering this request,

Sincerely,

DiAnn Butler

DiAnn Butler, Grand County Economic Development Director & NWCCOG EDD Chair

Rachel Tuyn

Rachel Tuyn, Director, NWCCOG EDD

MEMBER JURISDICTIONS
City of Glenwood Springs

City of Steamboat Springs

Town of Hayden

EAGLE COUNTY
Avon
Basalt
Eagle
Gypsum
Minturn
Red Cliff
Vail

GRAND COUNTY
Fraser
Granby
Grand Lake
Hot Sulphur Springs
Kremmling
Winter Park

JACKSON COUNTY
Walden

PITKIN COUNTY
Aspen
Snowmass Village

SUMMIT COUNTY
Breckenridge
Blue River
Dillon
Frisco
Montezuma
Silverthorne

July 5, 2022

Dear Senator Bennet:

On behalf of Northwest Colorado Council of Governments Economic Development District (NWCCOG EDD), we ask for your support and leadership in encouraging Senate Environment and Public Works Committee (EPW) Chairman Thomas Carper (DE) and Ranking Minority Member Shelley Moore Capito (WV) to take action this month to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA). EDA has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local communities' current needs.

Please urge Chairman Carper and Ranking Member Capito to act on this matter.

On your correspondence with Senators Carper and Capito, please CC the key congressional staff members who are currently drafting the reauthorization bill. These staffers are Kenneth Martin at Kenneth_Martin@epw.senate.gov (Majority) and Max Hyman Max_Hyman@epw.senate.gov (Minority). Below is a suggested sample message for your office to send to Chairman Carper and Ranking Member Capito:

*Dear Chairman Carper and Ranking Member Capito,
Senator Bennet's office supports and recognizes the pressing need to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA) and encourages the Senate EPW Committee take expedient action to introduce EDA reauthorization legislation and pass it out of the EPW Committee. The U.S. Department of Commerce Economic Development Administration (EDA) has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local and rural communities' current needs.*

CC: Kenneth_Martin@EPW.senate.gov and Max_Hyman@EPW.senate.gov

Thank you for considering this request,

Sincerely,

DiAnn Butler

DiAnn Butler, Grand County Economic Development Director & NWCCOG EDD Chair

Rachel Tuyn

Rachel Tuyn, Director, NWCCOG EDD

MEMBER

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Silverthorne

July 5, 2022

Dear Senator Hickenlooper:

On behalf of Northwest Colorado Council of Governments Economic Development District (NWCCOG EDD), we ask for your support and leadership in encouraging Senate Environment and Public Works Committee (EPW) Chairman Thomas Carper (DE) and Ranking Minority Member Shelley Moore Capito (WV) to take action this month to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA). EDA has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local communities' current needs. Please urge Chairman Carper and Ranking Member Capito to act on this matter.

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Senator Hickenlooper's office supports and recognizes the pressing need to reauthorize the U.S. Department of Commerce Economic Development Administration (EDA) and encourages the Senate EPW Committee take expedient action to introduce EDA reauthorization legislation and pass it out of the EPW Committee. The U.S. Department of Commerce Economic Development Administration (EDA) has not been reauthorized for 18 years, since 2004. Economic conditions have changed monumentally since then, and it is imperative to modernize the EDA so that federal investments are more relevant to local and rural communities' current needs.*

CC: Kenneth_Martin@EPW.senate.gov and Max_Hyman@EPW.senate.gov

Thank you for considering this request,

Sincerely,

DiAnn Butler

DiAnn Butler, Grand County Economic Development Director & NWCCOG EDD Chair

Rachel Tuyn

Rachel Tuyn, Director, NWCCOG EDD

MEMBER

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Silverthorne



AFFORDABLE CONNECTIVITY PROGRAM

WHAT IS IT?

The Affordable Connectivity Program is an FCC program that helps connect families and households struggling to afford internet service.

The benefit provides:

- Up to \$30/month discount for internet service;
- Up to \$75/month discount for households on qualifying Tribal lands; and
- A one-time discount of up to \$100 for a laptop, desktop computer, or tablet purchased through a participating provider.

WHO IS ELIGIBLE?

A household is eligible for the Affordable Connectivity Program if the household income is at or below 200% of the Federal Poverty Guidelines, or if a member of the household meets at least one of the criteria below:

- Participates in any of the following assistance programs: SNAP, Medicaid, Federal Public Housing Assistance, Veterans Pension or Survivor Benefits, SSI, WIC, or Lifeline;
- Participates in any of the following Tribal specific programs: Bureau of Indian Affairs General Assistance, Tribal TANF, Food Distribution Program on Indian Reservations, or Tribal Head Start (income based);
- Participates in the Free and Reduced-Price School Lunch Program or the School Breakfast Program, including through the USDA Community Eligibility Provision;
- Received a Federal Pell Grant during the current award year; or
- Meets the eligibility criteria for a participating broadband provider's existing low-income internet program.

TWO STEPS TO ENROLL

1

Go to **AffordableConnectivity.gov** to submit an application or print a mail-in application

2

Contact your preferred participating provider to select an eligible plan and have the discount applied to your bill.

Some providers may have an alternative application that they will ask you to complete.

Eligible households must both apply for the program and contact a participating provider to select a service plan.

LEARN MORE

 Call **877-384-2575**, or

 Visit **[fcc.gov/acp](https://www.fcc.gov/acp)**



Congress of the United States
Washington, DC 20515

July 13, 2022

The Honorable Brenda Mallory
Chair
Council on Environmental Quality
730 Jackson Place, NW
Washington, D.C. 20503

Dear Chair Mallory:

We write to share our continuing concerns about the risks to Colorado from the pending Uinta Basin Railway Project. As the agency responsible for ensuring that environmental reviews for infrastructure projects are thorough, we request that you carefully review the analyses conducted by federal agencies thus far to determine whether the effects of this project on Colorado's communities, watersheds, and forests have been fully considered. Until such a coordinated and robust review is complete, we urge you not to allow this project to move forward.

The Uinta Basin Railway Project would enable the shipment of up to 350,000 barrels of heated waxy crude oil a day from Utah through Colorado to the Gulf Coast on as many as ten, two-mile trains a day. These trains would run directly alongside the headwaters of the Colorado River – a vital water supply that provides drinking water to millions of Colorado residents and irrigation to millions of acres of agricultural land. The Colorado River is also a critical driver of our state's recreation and tourism economies.

An oil spill in the Colorado River headwaters would be catastrophic to our state's water supplies, wildlife habitat, and outdoor recreation assets. In addition, an accident on the train line further increases the threat of wildfire ignition, particularly given severe drought conditions in the West. Given that many of the Colorado communities along the proposed train line are already recovering from extreme wildfires and managing unprecedented low water levels, these additional risks are unacceptable. Glenwood Canyon – which sits directly along the proposed railway route – has been grappling with severe flash flooding and mudslides that closed the interstate highway for weeks last year. We simply cannot afford the risk of an oil train derailment in these sensitive areas that are already recovering from crippling disasters, which are only projected to become more frequent and severe.

To date, it is not clear that federal agency environmental and risk analysis of the proposed railway has been commensurate with the potential dangers this project entails to Colorado communities and watersheds. We urge you to conduct a thorough review of the Surface Transportation Board (STB)'s analysis conducted to date to determine whether they have sufficiently accounted for all possible adverse effects of this project in Colorado - including a robust risk assessment of potential derailments along the Colorado River.

We continue to hear grave concerns from a wide array of local Colorado governments, water districts, and other stakeholders along the proposed rail line. Eagle County, Colorado, and conservation groups are also pursuing litigation in federal court, in large part on the basis that the STB's environmental review has not adequately accounted for the risks to Colorado. We urge the federal government to carefully evaluate its position in this litigation in light of these concerns. We have attached letters from these entities stating their vehement opposition to the project for your consideration.

We believe increasing domestic energy production is vital to replacing Russian oil and gas and to help stabilize costs for American consumers. But, we should not imperil the Colorado River or the Colorado communities that live along it.

We look forward to hearing from you on this important matter.

Sincerely,



Michael F. Bennet
United States Senator



Joe Neguse
Member of Congress

Cc:

Surface Transportation Board Chairman, Martin J Oberman
Secretary of Agriculture, Tom Vilsack
Chief of Engineers, Lieutenant General Scott A. Spellmon
Secretary of Interior, Deb Haaland
Attorney General, Merrick Garland
White House National Climate Advisor, Gina McCarthy
Director of the Office of Management and Budget, Shalanda Young



MAKING ENERGY IMPROVEMENTS SIMPLE & AFFORDABLE

Project Description

Energy Smart Colorado seeks to accelerate community-wide residential heat pump adoption through the installation of heat pumps in homes of working families throughout the central mountain region of Colorado. Funding is requested to reduce the upfront cost barriers of the cold climate heat pump purchase for each household. Partnership funding will be leveraged to offset installation and electrical upgrade costs to help cover up to 80% of the conversion from a furnace, boiler or electric-baseboard-based heating system.

By working collaboratively across six counties in the central mountain region, ESC intends to use this campaign as a pilot to demonstrate the viability of cold climate heat pumps in mountain climates while also saving heating costs for working families. This program will also help achieve Climate Action Plan goals through significantly decreasing greenhouse gas emissions.

Background

In May 2019, Governor Polis signed HB19-1261, which sets statewide targets to reduce greenhouse gas (GHG) emissions by 90% in 2050 from 2005 levels. Baseline data compiled in 2015 determined that 34% of Colorado's GHG emissions come from the residential and commercial sectors. In our rural and mountain communities, the carbon emitted from buildings is actually higher than the statewide average as a percentage of overall emissions. In Summit County for example, a 2018 GHG inventory report found that residential and commercial buildings produce 48% of total emissions. Eagle County's energy inventory in 2014 identified that its buildings represented 60% of its total emissions, while Pitkin County's buildings were found to represent 61% of the county's total emissions in 2020.

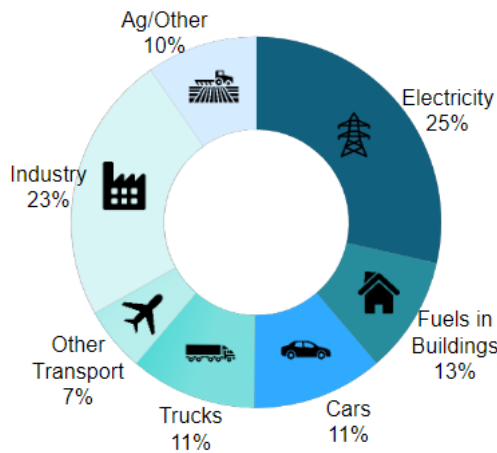
Improving energy performance in existing buildings can help communities achieve decarbonization goals while making homes and businesses more comfortable, increasing productivity, producing energy cost savings and increasing building asset values. Energy efficiency and electrification creates local jobs, makes our infrastructure more resilient, and improves air quality from reduced power plant emissions.

We are fortunate to be served by utility companies with forward-thinking renewable electricity goals, but we must also develop creative solutions for decreasing natural gas usage. This is especially important for mountain communities like ours with long heating seasons.

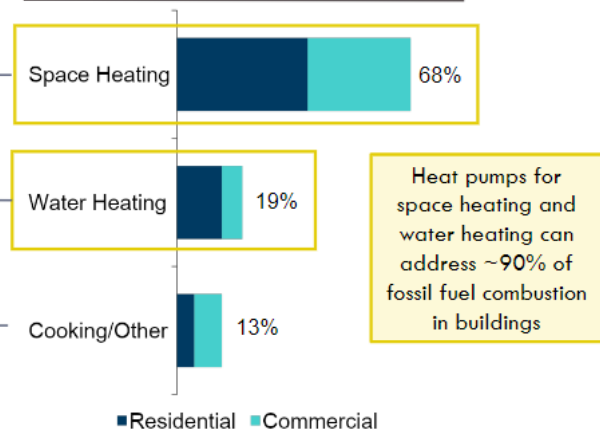
Because they are electrically powered, cold climate heat pumps are increasingly considered a key strategy for reducing building emissions from natural gas. Once our electricity grids deliver 100 percent renewable energy, heat pumps will be a carbon neutral option for both heating and cooling. Moreover, they're more efficient than propane and electric baseboard heat, saving homeowners money on their utility bills.

Heat pumps must play a major role in building electrification since they can address the vast majority of direct building emissions

Sources of US GHGs by share of total, 2017



Breakdown of fuel emissions in US buildings



Sources: EPA Greenhouse Gas Inventory, 2019 (excludes land use, land use change, and forestry); EIA Residential Energy Consumption Survey (RECS), 2015

7

This program builds upon a local partnership, Beneficial Electrification of Eagle County Housing (BEECH), which has been a collaborative effort in Eagle County to eliminate the use of fossil fuels and install highly efficient electric equipment to create safe and efficient homes for income-qualified families. Following a home energy assessment and weatherization improvements, mobile homes are fully electrified with electrical upgrades, heat pumps, heat pump hot water heaters, and induction stoves/ranges. To date, propane has been eliminated from 14 mobile homes in Dotsero, Colorado. Each of these tenants have benefited from significantly reduced utility costs, increased comfort found through a stable source of heat and the ability to cool their homes, increased safety and a lower risk of fire in their homes through the elimination of combustion gas appliances, as well as the elimination of greenhouse gas emissions.

Similar to the BEECH program, qualifying households participating in this heat pump program would enroll in Energy Smart's home energy assessment program and receive Energy Smart services. In ESC communities, residents are advised through the process of completing an energy assessment and retrofit from start to finish.

ESC Partners will collaborate to provide community outreach and education on electrification. As residents are often unaware of heat pumps and their respective benefits, including cooling homes, we will address the awareness and education gaps to encourage local interest in heat pumps. This will include educating residents on how heat pumps work, what is needed to upgrade to a heat pump, and how their installation can impact bills and local air quality.

This campaign will also improve contractor education. Many contractors do not believe heat pumps will work in their local climate, or have not been exposed to training to be able to install heat pumps. In partnership with our local utilities, distributors and manufacturers, we will work with contractors to address education gaps and understand local barriers so that HVAC contractors recognize heat pumps as a viable option for our heating dominant climate.

Finally, we aim to address the overall upfront costs of heat pumps. Heat pump costs can vary dramatically, particularly by model type and contractors. By expanding access to incentives, lowering the overall cost of heat pumps, and working with contractors to better address and understand the barriers, we seek to lower costs in the long term.

Partnerships

Energy Smart Colorado has established partnerships with the following organizations:

- *Beneficial Electrification League of Colorado (BEL-CO)*. BEL-CO is a coalition of utility providers, municipalities, regional organizations and stakeholders in Colorado working to advance beneficial electrification in Colorado's buildings and industrial facilities through building leadership, sharing knowledge, fostering collaboration, coordinating market development strategies, and increasing consumer awareness.
- *Energy Smart Partners (ESC Partners)*. Through ESC's community partners, homeowners are provided with energy assessments, advising on energy efficiency improvement recommendations, direct installs, access to financing (including grants, rebates and loans), and connections to local contractors to complete retrofit projects. As part of the ESC network, each non-profit community partner has established a locally funded rebate for retrofit work, ranging from \$100 to \$4,000. These rebates are funded by local governments, foundations and/or local philanthropic businesses. These ESC Partners will leverage these locally funded rebates as they partner with ESC to implement this grant:
 - *Clean Energy Economy for the Region (CLEER)* serves Garfield County.
 - *Community Office for Resource Efficiency (CORE)* serves Roaring Fork Valley, which includes Pitkin and Eagle Counties.
 - *High Country Conservation Center (HC3)* serves Summit County.
 - *Walking Mountains Science Center (WMSC)* serves Eagle County.
 - *Yampa Valley Sustainability Council (YVSC)* serves Routt and Moffat Counties.
- *Eagle County Government*. Eagle County has been funding beneficial electrification projects since 2020 and has committed significant funding toward homes that electrify through this partnership.
- *Holy Cross Energy (HCE)*. ESC, CLEER, CORE, and WMSC have an established partnership to provide energy assessments, rebates and technical support toward electrification of homes in Holy Cross Energy's territory, which spans Eagle, Garfield and Pitkin Counties.
- *Northwest Colorado Council of Governments (NWCCOG)*. NWCCOG is the implementer of the Weatherization Assistance Program (WAP) and Colorado's Affordable Residential Energy (CARE) program in a 12-county region. Through these income qualified programs, NWCCOG weatherizes low and moderate-income homes to reduce their fuel consumption and heating costs (including insulation, caulking, weather-stripping, and installation of storm windows.) Since 2020, NWCCOG has also been installing heat pumps and eliminating propane from homes throughout the central mountain region.
- *RMI*. Through an Electrify Cohort, RMI has been assisting this group of mountain communities develop a heat pump adoption campaign. RMI has committed an additional 80 hours of staff time and robust resources to enhance the campaign.



PROGRAM UPDATES

To: NWCCOG Council
From: NWCCOG Staff
Date: March 2022
Re: Program Updates

The following are events of note occurring since the July 2022 NWCCOG Council meeting.

Economic Development District (EDD) – *Rachel Lunney, Director Program*

EDA Peer Evaluation –the completion of peer evaluations for Economic Development Districts is a regulatory requirement of the Partnership Planning Program. Evaluations are required every 3 years per the regulations (13 CFR § 304.4). This evaluation process is meant to facilitate meaningful discussions with peers and create partnerships. NWCCOG EDD has been paired with Ozark Foothills Regional Planning Commission in Poplar Bluff, MO. Our peer review has been scheduled for Wednesday, September 7. Rachel will be preparing for the peer review by completing the evaluation packet provided by the EDA.

EDA CARES Act Grant – final report submitted on 8/12/22.

Business Assistance – FAMLI Workshop – partner with CDLE and Summit Chamber on this event Wed. Oct. 12 12 – 1 pm at the Summit Community & Senior Center. Registration opening soon.

Workforce Housing Report – work is underway on the 2022 update to the Regional Workforce Housing Report. Data and narrative is being solicited from NWCCOG members and CAST members; staff research as well. Report is slated to be completed by the end of 2022.

EDD Program Manual -Rachel is developing a program manual for the EDD program, to be completed by the end of 2022.

Vintage – *Erin Fisher, Director*

We Need Your Input!

The counties that Vintage serves is experiencing a major change in its population: the proportion of older adult residents is greater and growing faster than ever before. For decades, Vintage (the Region 12 Area Agency on Aging), in partnership with local aging services organizations, has been collecting and analyzing data about the strengths and needs of older adults in our communities. Understanding the challenges and opportunities of the region's aging population is critical for elected officials, city leadership, service providers, non-profits, faith communities, and neighborhoods alike, if we are to successfully create communities in which we can all age well. Here are two ways you can get involved:

Community Assessment Survey of Older Adults (CASOA)

Part of the planning process includes conducting the Community Assessment Survey of Older Adults (CASOA). The CASOA is a statistically valid survey of the strengths and needs of older adults in our region, as reported by older

adults themselves. The goal of the assessment is to create empowered communities that support vibrant older adult populations. Older adults within the NWCCOG region have been randomly selected to participate in the 2022 CASOA. If you or someone you know receives an invitation to participate, we encourage you/them to complete the survey so we can best serve our community. For those who weren't randomly selected, there will also be an opportunity to respond to the survey online in early September.

Community Conversations

Vintage and our partners are bringing residents and stakeholders together to discuss how to better support active and healthy aging for all in our communities. Erin Fisher, Vintage Director, will lead a quick Community Conversation at the August NWCCOG council meeting to gather your input, but everyone is also welcomed to join us for additional virtual and in-person Community Conversations to share your thoughts on what works well for older adults and what service and resource gaps need to be addressed. Along with geographically and subpopulation-based conversations for older adults, we want to hear from informal and family caregivers of older adults.



Community Conversations

Vintage, your local Area Agency on Aging, and our partners are bringing residents and stakeholders together to discuss how to better support active and healthy aging for all in our communities. Join us for both virtual and in-person Community Conversations to share your thoughts on what works well for older adults and what service and resource gaps need to be addressed. Along with geographically and subpopulation-based conversations for older adults, we want to hear from informal and family caregivers of older adults.

<div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <div style="background-color: #0070C0; color: white; border-radius: 50%; width: 30px; height: 30px; display: flex; align-items: center; justify-content: center; margin: 0 auto;">12</div> <div style="margin-left: 10px;"> <p><small>SEPT</small></p> <p>Virtual: Hispanic Care Partners</p> <p style="text-align: right; font-size: small;">7:00 PM</p> </div> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <div style="background-color: #FFD700; border-radius: 50%; width: 30px; height: 30px; display: flex; align-items: center; justify-content: center; margin: 0 auto;">13</div> <div style="margin-left: 10px;"> <p><small>SEPT</small></p> <p>Golden Eagle Community Center</p> <p style="text-align: right; font-size: small;">1:00 PM</p> <p style="text-align: right; font-size: small;">4:00 PM</p> <p style="font-size: x-small;">Summit County Community & Senior Center</p> </div> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <div style="background-color: #0070C0; border-radius: 50%; width: 30px; height: 30px; display: flex; align-items: center; justify-content: center; margin: 0 auto;">14</div> <div style="margin-left: 10px;"> <p><small>SEPT</small></p> <p>Minturn Senior Center (en español)</p> <p style="text-align: right; font-size: small;">12:45 PM</p> </div> </div> <div style="border: 1px solid black; padding: 5px;"> <div style="background-color: #0070C0; border-radius: 50%; width: 30px; height: 30px; display: flex; align-items: center; justify-content: center; margin: 0 auto;">15</div> <div style="margin-left: 10px;"> <p><small>SEPT</small></p> <p>Virtual: LGBTQ+ Older Adults</p> <p style="text-align: right; font-size: small;">6:00 PM</p> <p style="text-align: right; font-size: small;">7:00 PM</p> <p style="font-size: x-small;">Virtual: Conversación para Personas que Cuidan a Familiares</p> </div> </div>	<div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <div style="background-color: #0070C0; border-radius: 50%; width: 30px; height: 30px; display: flex; align-items: center; justify-content: center; margin: 0 auto;">20</div> <div style="margin-left: 10px;"> <p><small>SEPT</small></p> <p>Bud Werner Library Steamboat</p> <p style="text-align: right; font-size: small;">9:00 AM</p> <p style="text-align: right; font-size: small;">1:00 PM</p> <p style="font-size: x-small;">Haven Community Center Hayden</p> </div> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <div style="background-color: #0070C0; border-radius: 50%; width: 30px; height: 30px; display: flex; align-items: center; justify-content: center; margin: 0 auto;">22</div> <div style="margin-left: 10px;"> <p><small>SEPT</small></p> <p>JCCOA Senior Center Walden</p> <p style="text-align: right; font-size: small;">1:00 PM</p> <p style="text-align: right; font-size: small;">5:30 PM</p> <p style="font-size: x-small;">Granby Library</p> </div> </div> <div style="border: 1px solid black; padding: 5px;"> <div style="background-color: #FFD700; border-radius: 50%; width: 30px; height: 30px; display: flex; align-items: center; justify-content: center; margin: 0 auto;">29</div> <div style="margin-left: 10px;"> <p><small>SEPT</small></p> <p>Pitkin Co. Senior Center Aspen</p> <p style="text-align: right; font-size: small;">1:00 PM</p> <p style="text-align: right; font-size: small;">6:00 PM</p> <p style="font-size: x-small;">Virtual: Caregivers & Care Partners</p> </div> </div>
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Win prizes at each event! To join a virtual Zoom event:
<https://tinyurl.com/CommunityConvo2022>

WANT TO ADD YOUR IDEAS BUT CAN'T MAKE IT TO AN EVENT?

Call Erin at 970-455-1067
 efisher@nwccog.org
yourvintage.org



Northwest Loan Fund (NLF) – *Anita Cameron, Director*

A new loan closed in July. I have permission to tell you, it is a Forestry business with focus on Fire Mitigation. The NLF participated with the State Forest Service Loan Fund on this project. Two more loans have been analyzed and are being recommended for the August Loan Committee. The \$580,000.00 in Covid funds that were requested in March have finally received the signature of the State Treasurer! Most of these funds have already been advanced and I have requested reimbursement. One of the applications mentioned above will require yet another request, via Eagle County, for Covid funds.

Water Quality & Quantity Committee (QQ) – *Torie Jarvis, Director* and **Watershed Services & Summit Water Quality Committee (SWQC)** –

Torie provides summaries after each QQ meeting. If you don't receive these but would like to, let Talai or Torie know so they can add you to the list.

QQ Meeting Summary

June 15, 2022 at Crested Butte Town Council Chambers (and virtual)
Summary sent out July 12, 2022



P.O. Box 2308 970-468-0295
Silverthorne, CO 80498 970-468-1208 Fax
qqwater@nwccog.org

River Recreation in QQ Region

As QQ members know well, river recreation is of central importance to the region's economy, and American Whitewater and other stakeholders are looking at expanding the suite of tools currently available to ensure adequate flows for recreation, especially during key times of year.

At the QQ meeting, Hattie Johnson, Southern Rockies Stewardship Director for American Whitewater, discussed the recent legislative efforts to identify a Recreation In Channel Values Reach (RIVR) for beneficial recreational use without requiring construction of an in-channel diversion structure.¹ QQ members learned about Crested Butte's recent efforts to develop new river access for the Slate River through Town, including the opening of a new public boat launch. Lisa McDonald and Lisa Tasker with the Pitkin County Healthy Rivers Board shared their recent experience in getting the Pitkin Co RICD constructed and the opening of their new whitewater part (Figure 1).

QQ members voiced a general interest in continuing the conversation about the value of river recreation in our region,

Help us refine our QQ meeting format!

We are considering hosting a longer in-person meeting once a year, with other QQ meetings being fully virtual. But we want to hear from you!

Take the survey [AT THIS LINK](#) or contact Torie (tjarvis@nwccog.org).



Figure 1: (L) Pitkin County RICD, photo courtesy of Pitkin County Healthy Rivers Board.

(R) Changing rooms and staging area at new Crested Butte Slate River Access courtesy Janna Hansen, CB Parks, Rec, Open Space, & Trails Director

¹ A "recreational in-channel diversion" or RICD is a constructed diversion that can receive an accompanying water right that may be decreed in water court for local governments only. Because RICDs require some construction in a stream channel, they don't reflect all types of recreational use of rivers and streams (e.g., wading, fishing, boating, standup paddleboarding, etc.) that take place on existing river channels.

flow-related challenges, and possible ways to address those challenges. Hattie Johnson offered that she's available anytime to discuss these concepts one-on-one: hattie@americanwhitewater.org or 970-456-8533.

QQ is planning to support these efforts by hosting two follow up sessions for late-summer and fall:

1. **FLOW-RELATED CHALLENGES:** We will convene interested QQ members and American Whitewater will invite interested commercial outfitters for a discussion of what sort of flow-related challenges various communities' recreation economy face. *Estimated timeline: early September TBD.*
2. **BRAINSTORMING TOOLS TO HELP:** once we characterize the challenges, we will convene a group to brainstorm possible ways to address the challenges through legislative or other approaches. *Estimated timeline: October TBD.*

Want more background on Recreational In Channel Diversions (RICDS)?

View a new QQ Member Summary, produced by Sullivan Green Seavy's summer associate Sarah Jean Rodger, [available by clicking here.](#)

Stay tuned for these follow ups on strengthening our recreation economy!

NWCCOG Continues to Update its Regional Water Quality Management Plan (“208 Plan”)

NWCCOG, through its Watershed Services program, is updating the Regional Water Quality Management Plan, otherwise known as the “208 Plan” as Section 208 of the Clean Water Act provides for a coordinated regional approach to water quality management. The Northwest Colorado Council of Governments (“NWCCOG”) 208 plan region consists of the area within Eagle, Grand, Jackson, Pitkin, and Summit Counties. NWCCOG is the designated regional water quality management agency responsible for water quality planning within this region. The primary goal of the 208 plan is the protection and enhancement of the existing water quality and designated uses of waters in the region.

At the June meeting, QQ Members discussed new draft policies and implementation strategies, emphasizing such elements as integrating climate change into permitting and the importance of 1041 permitting and watershed protection in mitigating local impacts from water projects. These policies become regulatory requirements when local governments in the region include 208 Plan compliance in their municipal or county codes. Thank you for your feedback!

QQ UPDATES

- This QQ meeting was held as a hybrid in-person and virtual meeting. Those who were unable to travel to Crested Butte were missed—we had lunch at the new public boat launch in Crested Butte, then five of us launched standup paddleboards for an afternoon Slate River adventure (see Figure 2).
- **Water Quality Control Commission (WQCC) Updates.**
 - o QQ participated in the Gunnison Basin Water Quality Standards Rulemaking (Reg. 35) in partnership with Gunnison County, Crested Butte, the Upper Gunnison Water Conservancy District, and High Country Conservation Advocates. The joint party helped negotiate future



Figure 2: QQ Members paddleboard the Slate River after the June QQ Meeting.

work on a discharger-specific variance for Homestake Mine in the Marshall Creek watershed in lieu of pursuing removing a water supply use on the creek, and supported removing several temporary modifications on Coal Creek. Contact abembenek@nwccog.org for more information.

- The WQCC has scheduled a hearing to revise statewide molybdenum standards for human water consumption at the request of Climax Molybdenum, following a [new toxicological profile](#) for molybdenum from the Agency for Toxic Substances and Disease Registry in 2020. A hearing for a new standard is scheduled for June 2023, and QQ anticipated teaming up with interested other parties as we've done in the past.
- **Bridging the Gap Project in Partnership with Sonoran Institute, CWCB, Northern Water, River District, and Trout Unlimited.** With our partners, QQ is helping to develop a stakeholder process to identify issues and lessons learned from water supply projects that seek to transfer water from one area of the state to urban growth centers, with an eye toward increasing collaboration between water supply planning and land use planning in both the area where the water is needed and the area where the water originates. The Sonoran Institute held the first of two convenings of a diverse stakeholder group with expertise in these projects in April. The convening began to reflect on past experiences that supported effective partnerships, with an emphasis on early consultation on local land use and water supply planning in the face of increasing water scarcity. QQ will keep members apprised as this project progresses through 2022.

Thank you and, as always, please reach out with questions, concerns, or issues QQ should know about.
(tjarvis@nwccog.org)



Northwest Colorado Council of Governments

Economic Development District (EDD) Board Meeting

July 7, 2022

Conference Call Only (“Present” means on the call”)

Council & EDD Board Members Present:

Corry Mihm, Summit Prosperity Initiative
DiAnn Butler, Grand County Economic Development
Mark Hoblitzell, CDLE
Melanie Leaverton, Jackson County Tourism
Patti Clapper, Pitkin County
Kristen Brownson, Town of Breckenridge
Josh Blanchard, Summit County
Keely Ellis, EODIT
Christina Oxley, Northwest Colorado
Business Services
Erin McCuskey, SBDC
Tim Redmond, Routt County
John Bristol, Steamboat Chamber of
Commerce

NWCCOG Staff:

Talai Shirey
Rachel Tuyn

Call to Order:

DiAnn Butler, EDD Chair, called the Economic Development District (EDD) Board meeting to order at 12:30 pm. Roundtable introductions were completed, and a quorum was present for the group.

Approval of March EDD Board Meeting Minutes

M/S: Patti Clapper/Corry Mihm to approve the May 2022 EDD Board Meeting Minutes as presented.

Passed: Yes

Workforce Update

Mark Hoblitzell provided an update regarding transitions in CDLE team. Jessica has moved to Results for America (RFA); Mark will be moving to a different role with SBDC focusing more on labor market data analytics. Christina and Caroline will be absorbing Mark’s region.

July 19th CDLE is hosting an informational webinar regarding FAMLI.

Christina Oxley is working on annual data updates for the workforce and encouraging focusing on job quality as the workforce is still not as robust as needed.

National Dislocated Workforce Funding Grant Program for disaster and employment recovery funding. Possible funding for workers who have been displaced by creating new humanitarian or restoration jobs. There are a lot of requirements for this funding as well as policies that need to be put in place. CDLE will continue to monitor this federal funding as it could be a resource for communities affected by wildfires or other disasters.

A question was asked about the upcoming recession, it was requested that information on what impact this may have on the upcoming ski season be provided at the August EDD Board Meeting.

Regional Economic Update

Rachel presented the NWCCOG Regional Economic Update for July 7, 2022 which can be found at:

<https://nwccog.org/edd/>

New Business

A discussion regarding Results for America (RFA), CDLE was funded to participate in the Colorado portion of RFA. CDLE will be applying for a \$25k grant, piloting an “employee voice” program. The Colorado Team kick off call is later today.

A question was asked if an update has been released for the Colorado Self Sufficiency Index Sustainability Index which is

up for a four-year renewal. CDLE has not been informed if an update will be issued this year. Another resource is Corona Insights study <https://spl.cde.state.co.us/artemis/gaserials/ga433internet/>

EDA is working on reauthorization through NADO, which is an advocacy group for EDA's, is trying to increase allocation and not require 50/50 match. NWCCOG has written letters of support.

Member Updates

Patti Clapper, Pitkin County– New State legislation allows you to change Lodging tax use. Regions should discuss the amount they provide their Chambers of Commerce who are now managing the overwhelming number of tourists. A new short-term fee schedule is being created and Patti is available to discuss further.

DiAnn Butler, Grand County Economic Development – Agreed it would be good to discuss tourism deeper at an upcoming meeting.

Corry Mihm, Summit Prosperity Initiative – There was a study done when the State did away with Colorado Tourism Promotion funds. It took approximately 20 years to recover from this mistake. It would be good to find this information and review.

Erin McCuskey, SBDC - Proposed an agenda item to include CEDS, revisiting goals and have roundtable to see how goals are moving forward.

Adjournment:

M/S: Patti Clipper/Kristin Brownson adjourned the EDD meeting at 1:33 pm.

Passed: Yes

DiAnn Butler, EDD Chair

Date