



DRAFT VERSION FOR COUNCIL



Table of Contents

2023 BUDGET

Budget Intro Documents	
Letter from Executive Director & Finance Manager	4-6
History & Mission Statement.....	7
NWCCOG Council Members	8
Fiscal Management	9
Annual Dues Assessment Policy.....	10
2023 Dues Summary	11-12
Indirect Cost Rate.....	13
Indirect Budget.....	14
Building Budget	15
Motor Pool Budget.....	16
Economic Development District (EDD) Budget Narrative.....	18
EDD Budget.....	19
Elevator Inspection Program (EIP) Budget Narrative.....	20
EIP Budget	21
Energy Program (Weatherization) Budget Narrative	22
Energy Program Budget.....	23-24
NWCCOG Foundation Budget Narrative	25
NWCCOG Foundation Budget	26
Northwest All Hazards Emergency Management (NWAHEMR) Region Budget Narrative	27
NWAHEMR Budget.....	28
Northwest Loan Fund (NLF) Budget Narrative	29
NLF Budget	30-31
Northwest Region Healthcare Coalition (NWRHCC) Budget Narrative	32
NWRHCC Budget	33
Regional Business Budget Narrative	34
Regional Business Budget	35
Regional Business – Broadband Program Budget Narrative	36
Regional Business – Broadband Program Budget	37

Regional Business – Project THOR Program Budget.....	38
Regional Transportation Coordinating Council (RTCC) Budget Narrative	39
RTCC Budget.....	40
Vintage – AAA Budget Narrative.....	41
Vintage Budget	42
Watershed Services Budget Narrative	43
Watershed Services Budget	44
Water Quality/Quantity Committee (QQ) Budget Narrative	45-46
QQ Budget	47
Wild & Scenic	48
2022 Budget Summary	49



Letter from Executive Director & Finance Manager

NWCCOG Council and all Members,

Welcome to the proposed 2023 Budget for the Northwest Colorado Council of Governments, presented at the October meeting and to be approved at the December meeting as required by Article V of the Amended and Restated Bylaws of the Northwest Colorado Council of Governments.

Payroll: The 2023 budget proposes a **5.5% COLA increase with a 1.5% merit increase** (together these closely reflect the “2022” Denver-Boulder-Greely Consumer Price Index calculated by the Department of Labor, months ending in July 2022 which was over 9%) per employee. It was deemed that a 9% increase was not feasible for many programs, and there is some expectation that current inflation levels may decrease in 2023. Our primary asset is our people. The value we deliver through services is a direct result of their efforts. We continue to attract and retain quality employees in a very competitive market. We put considerable time into training. The 2022 Wage Range analysis per each position to better align our wages to the current market is recommended to be adjusted top-to-bottom for all positions by the 5.5% COLA.

General Administration: We submitted to CDOT for approval our Indirect Rate this year (16.5% currently) to confirm that it is compliance with 2 CFR 200. The indirect revenues pay for the Office Manager’s time and most of the in-house Finance Manager (15% to Project THOR) and Fiscal Coordinator positions. Due to increased number of employees and rate, 45% of the Executive Director wages are paid through Indirect. The 2023 Indirect budget totals \$600,213 and represents 4.99% of the total budget. Rent for each program was increased 6% in 2023 year to bolster the fund balance for the aging NWCCOG office building. After mortgage, CAM and planned maintenance, this will leave the building fund balance at \$111,955 by the end of 2022.

Dues: The projected 2023 Member Dues (jurisdictions confirm participation by December 1) are \$400,957 following a vote of approval from NWCCOG Council at the July Meeting. Combined with Indirect and fees for service from the Elevator Program, dues are the “General Fund” of NWCCOG. Note that QQ projected dues for 2023 are estimated at \$166,855. This is most of the QQ operating budget. QQ also keeps a \$100,000 Legal Defense Fund balance and continues to build on beginning fund balance. All incorporated municipalities in Region 12 as well as 3 others are now NWCCOG Members.

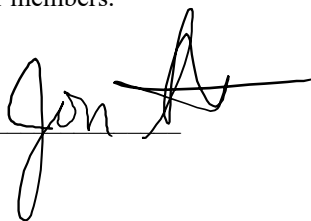
Leverage: One of the primary values of membership in NWCCOG is the ability of the organization each year to leverage Regional Business Dues as matching funds for grant programs which require it. Member dues represent a single digit fraction of the overall NWCCOG budget but this “local match” is required for NWCCOG to qualify for a number of grants and key programs listed below. For 2022, the following estimated amounts are submitted for approval with the budget:

Vintage	\$ 56,377 - cash
Broadband Grant	\$ 70,000 - cash
Economic Development District	\$ 70,000 - cash
Watershed Services	\$ 6,996 – cash

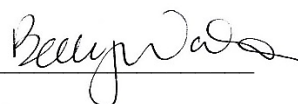
TOTAL	\$203,373	(51% of Dues)
-------	-----------	---------------

The Bylaws require Restricted Emergency Reserve Account to be 10% of the current year's internal programs' projected revenues, which is \$10,707,207. The balance of the reserve fund is estimated to be \$1,132,207 at the beginning of 2023 and is anticipated to be \$1,339,648 at the end of 2023 which equals 13% of the internal program budgeted revenues. We feel confident that the 2023 budget continues NWCCOG's commitment to provide high-quality, cost-effective services to our members.

Jon Stavney, Executive Director



Becky Walter, Finance Manager



Additional NWCCOG Budget Narrative Background from the Executive Director

The bulk of the revenues at NWCCOG come from narrowly targeted funding streams from federal and state programs or grants, each of which is managed by a different state or federal department or agency, and only permissible for specific uses within specifically tailored programs at NWCCOG designed around a nexus of services needed across the region and the boundaries of that funding stream. NWCCOG programs work with approximately eight different federal agencies and nine different state agencies. This is one reason for so many specialized departments and programs, and many silos of expertise built upon the scope, guidelines and criteria of those funding streams.

The Energy Program receives an allotment of dollars for a fiscal year and must tailor staffing and the number of jobs around utilizing those allotted dollars. The Northwest All Hazards Emergency Management Region and the Northwest Healthcare Coalition have a somewhat similar situation as the total grant to the region is defined tri-annually and annually respectively. The Economic Development District receives annual funding from the Economic Development Administration to run the program, but must apply for grants for specific projects. The Northwest Loan Fund is annually allotted monies by the state on an as requested basis and is only distributed those dollars as it closes on qualified loans. Staffing for NLF is paid from a 16% administrative fee allowed for each loan.

Programs at the AAAA are funded by federal dollars through the Older Americans Act and state dollars through the State Funding for Senior Services. The RSVP grant is federally funded through the Corporation for National and Community Service and the SHIP Medicare program is funded through a small state grant (funds less than 25% of the program) and AAAA state funding. Some of the support for people over 60 years of age is directly provided by AAAA, but much of it is subcontracted to providers within the region, many of whom bring additional funds to the programs for services such as congregate meals, home delivered meals and legal assistance. These are all funded through the annual federal budget process.

The Elevator Inspection Program is the only fully fee-for-service program at NWCCOG and supplements the Regional Business and Broadband programs. The Energy Program in 2018 continued to expand two programs which are fee-for-service. These funds were less than 15% of the program in 2017 and remained within the Weatherization overall budget. The goal is to increase these fee-for-service programs to stabilize and diversify the program to counter the fluctuations of annual federal appropriations to WAP.

Most of the programs above pay into the indirect fund to help cover the general costs of managing NWCCOG, the office manager, copier, payroll, accounting, audits and other costs that would be onerous to track and bill out to specific departments. This indirect calculation is re-approved annually by a state and a federal agency. Watershed Services, and QQ, with contract staff that are out of the NWCCOG office pay a lesser amount into Indirect as a fee. Indirect is not allowed by the NWAHEMR grant requirements, so that group contracts directly with Summit Bookkeeping for accounting, and with the NWCCOG auditor for those services. The Healthcare Collaborative grant allows for an administrative fee, which was proposed and accepted annually as 10% of the grant.

These are quite different models than most of our member jurisdictions (municipalities and counties) which collect sales or property taxes and then have relatively broad latitude for prioritizing and distributing those funds across departments. Some of those county and municipal departments may charge fees for service which may or may not cover the cost of running that department and may or may not just return to the general fund. The closest analogue to most of our programs is for municipalities with designated Enterprise Funds in which a specific service (water, wastewater or other utility) must build a fee structure for revenues to balance against expenses.



History & Mission Statement

2023 BUDGET

HISTORY

Northwest Colorado Council of Governments was established as Colorado Planning and Management Region XII in 1972 by Executive Order of the Governor in response to the Federal Intergovernmental Cooperation Act of 1968. Regional, multi-jurisdictional planning was encouraged as a means to avoid overlap, duplication, and competition between local planning activities and to coordinate planning and management of certain activities at a regional level. Today, NWCCOG core programs serve a five-county region including Eagle, Grand, Jackson, Pitkin, and Summit Counties and 25 municipalities therein. Routt County re-addition to Region 12 is pending as of the date of this draft budget. Additional members from outside Region XII include the Cities of Glenwood Springs, Hayden and Steamboat Springs. Many programs serve customer bases larger than Region 12, some serving as many as 9 counties, for various reasons – including critical mass and opportunity.

MISSION STATEMENT

The purpose of Northwest Colorado Council of Governments is to be responsive to our members' needs and interests by providing guidance and assistance in problem solving, information sharing, and partnership building, advocating members' interests and needs with local, state, and federal entities and providing quality services that are relevant, effective, and efficient.



2022 Year NWCCOG Council Members

(Who Vote on the 2023 BUDGET)

COUNTIES

Eagle
Grand
Jackson
Pitkin
Routt
Summit

MUNICIPALITIES

Aspen
Avon
Basalt
Blue River
Breckenridge
Dillon
Eagle
Fraser
Frisco
Glenwood Springs
Granby
Grand Lake
Gypsum
Hayden
Hot Sulphur Springs
Kremmling
Minturn
Montezuma
Red Cliff
Silverthorne
Snowmass Village
Steamboat Springs
Vail
Walden
Winter Park

REPRESENTATIVES

Jeanne McQueeney*
Merrit Linke
Coby Corkle*
Patti Clapper, Vice Chair*
Tim Redmond
Josh Blanchard*

REPRESENTATIVES

Skippy Mesirow
Tamra Nottingham Underwood
William Infante
Toby Babich
Kristen Brownson
Carolyn Skowyra, Sec-Treasurer*
Geoff Grimmer
Lewis Gregory
Lisa Holenko
Matt Langhorst
Joshua Hardy
Ernie Bjorkman
Jeremy Rietmann
Matthew Mendisco
Christine Lee
Ashley Macdonald
Gusty Kanakis
Lesley Davis
Bob Hill
Ryan Hyland
Tom Fridstein
Michael Buccino
Russ Forest
James Dustin
Keith Riesberg

ALTERNATE

Kathy Chandler-Henry
Vacant
Dan Manville
Steve Child
Tim Corrigan
Tamara Pogue

ALTERNATE

Sara Ott
Sarah Smith Hymes
Vacant
Michelle Eddy
Eric Mamula
Nathan Johnson
Jim White
Wesley LaVanchy
Jessica Burley
Jenn Ooton
Ted Cherry
Baxter Strachan
Lana Bryce
Vacant
Vacant
Gover Pryor
George Brodin
vacant
Duke Gerber
Ann-Marie Sandquist
Alyssa Shenk*
Vacant
Kathleen Halloran
Sherry Cure
Alisha Janes
*Denotes Executive
Committee Members



2023 Fiscal Management

2023 BUDGET

Program Categorization:

Internal Programs:

Internal programs are managed by NWCCOG employees. NWCCOG is the sponsoring agency for Vintage, Elevator Inspection Program (EIP), Energy Management, Regional Business (RB), Economic Development District (EDD), the Northwest Loan Fund (NLF) and Regional Transportation Coordinating Council (RTCC) as well as sub-programs to each of these. These "internally" sponsored programs are included in the NWCCOG annual audit and share administrative costs through applied indirect cost rate.

External Programs:

NWCCOG enters into agreements for the provision of fiscal oversight, and sometimes office space and other admin services with external programs that can benefit through co-location and shared usage of NWCCOG resources. Most external programs are coordinated by contract staff rather than employees with benefits. The NWCCOG Foundation, Inc. is administered by NWCCOG, but its administrative costs are covered by a 5% administrative rate assessed annually *to active accounts* rather than by an indirect cost rate. The NWCCOG Foundation's 5% administrative fee may be waived for NWCCOG members or programs that are partnering with the Foundation on projects.

NWCCOG is the designated fiscal agent for the Northwest All Hazards Emergency Management Region (NWAHEMR) whose grant does not allow indirect, and the Northwest Colorado Healthcare Coalition (NWHCC) for which we negotiated a 10% administrative fee on actual expenditures. Federal granting sources for the NWAHEMR do not allow reimbursement for expenses based on an indirect cost rate so all expenses are individually calculated and direct billed. NWCCOG also serves as the fiscal agent for the Water Quality/Quantity Committee (QQ), Watershed Services, and Wild & Scenic Stakeholder group which are each charged an administrative fee which is somewhat less than the indirect fee charged to programs. In 2021, with the retirement of Lane Wyatt, the Summit Water Quality Committee (SWQC) is managed by a contractor, and the joint fiscal agency roles of Silverthorne and NWCCOG are to be taken on entirely by the Town of Silverthorne in 2022.

Fiscal Philosophy:

NWCCOG will operate common cost centers such as motor pool, the building fund, and arrange for leasing and/or purchasing of equipment, cars, phone systems, fax machines, copiers, postal machines, etc. to meet the needs of internal staff and for external program contractors as arranged. Actual costs for the use of the equipment and services will be charged directly to programs whenever it is efficient for NWCCOG staff to do so. In recent years leased vehicles are being charged directly to the programs in which they are assigned.



Annual Dues Assessment Policy

2023 BUDGET

1. DUES ASSESSMENT: Members of the Northwest Colorado Council of Governments shall pay annual dues assessment for services. In recognition of the mandatory nature of regional delivery of many of NWCCOG's services and the matching fund requirements for these services, the NWCCOG has created dues assessment policies to ensure the equitable distribution of member assessment obligations.

2. CALCULATION AND APPROVAL OF TOTAL ANNUAL DUES ASSESSMENT: The proposed total annual dues assessment will be adjusted by the latest available population estimates and assessed valuation and a factor calculation for each. The proposed total dues assessment shall be calculated by adding the individual jurisdictions' dues amounts together. The proposed total annual dues assessment will be presented to the membership for approval at the July Council meeting (or) when Population numbers are available, or no later than the August meeting for approval.

3. INDIVIDUAL MEMBER JURISDICTION ASSESSMENT: The dues assessment for each Member Jurisdiction will be calculated using a formula applying a dollar multiplier on population and percent of mills multiplier on assessed valuation as approved by the NWCCOG Council. Assessed valuation amounts will be the most recent annual report produced by the State of Colorado, Division of Property Taxation. Population numbers will be the latest available estimates from the State Demographer's Office.

4. ANNUAL CONFIRMATION OF DUES ASSESSMENT: The dues calculation shall be reviewed and approved by the NWCCOG Council at either the July or August meeting. By August 31st, NWCCOG shall send notices to each Member Jurisdiction stating the amount of the next calendar year's annual assessment for services, including a confirmation of that annual assessment. The confirmation of intention to pay the assessment must be received by NWCCOG by December 1st.

5. PAYMENT OF DUES ASSESSMENT: Dues Assessments are billed in early January and due and payable on an annual basis by February 28th. All members who have fulfilled their dues assessment responsibilities by this date will be considered "current" and thereby eligible for all Member rights, privileges, and services for the calendar year including participating as voting members of Council. New members jurisdictions may join at any time and pay that year dues based on the same calculations.

6. NON-PAYMENT OF DUES ASSESSMENT: If any members' dues payment is more than 20 days delinquent, the Council Chair or Executive Director shall send written notice to each Member Jurisdiction within the county where such delinquent member is located, setting forth in detail the amount of said delinquency and permitting all Member Jurisdictions within that county to collectively contribute the amount of the delinquency. If, at the next regular meeting it is determined that the amount of the delinquency will be contributed by the other members, then the delinquent member shall be deemed to be current. If the amount of the delinquency will not be covered by the other members, then the delinquent member will not be eligible for any membership rights, privileges, and services.

7. REQUIRED WITHDRAWAL FROM NWCCOG: In the event of a member's non-payment of dues the Council may by majority vote require that the non-paying member withdraw from NWCCOG in accordance with the procedures set forth in Article III, 303 of the Articles of Incorporation. Failure to comply with Article III, 303 of the Articles of Incorporation and Article IV, 5 and 6 of the Bylaws may result in the Council taking action to discontinue services and all other rights and privileges of membership to the delinquent Member Jurisdiction.

NWCCOG 2023 Dues Confirmation

Reply requested by 11/01/22

Fax: 970-468-1208 or email to: office@nwccog.org NWCCOG, PO Box 2308, Silverthorne, CO 80498

County	2023 NWCCOG Dues	2023 QQ Dues (PROPOSED 3% increase at Fall Meeting)	2023 Total Dues
Eagle County	\$82,484	\$24,198	\$106,682
Grand County	\$20,599	\$24,198	\$44,797
Gunnison County	n/a	\$5,628	\$5,628
Jackson County	\$2,318		\$2,318
Pitkin County	\$59,052	\$24,198	\$83,250
Routt County	\$32,235		\$32,235
Summit County	\$50,209	\$24,198	\$74,407
Municipality			
Aspen	\$30,414	\$7,653	\$38,067
Avon	\$7,049	\$2,251	\$9,300
Basalt (Eagle & Pitkin)	\$5,041	\$1,407	\$6,448
Blue River	\$1,243		\$1,243
Breckenridge	\$12,765	\$5,909	\$18,674
Carbondale	n/a	\$3,658	\$3,658
Crested Butte	n/a	\$1,688	\$1,688
Dillon	\$1,844	\$844	\$2,688
Eagle	\$6,458	\$1,970	\$8,428
Fraser	\$1,692	\$788	\$2,480
Frisco	\$5,111	\$1,970	\$7,081
Glenwood Springs	\$9,302		\$9,302
Granby	\$2,214	\$788	\$3,002
Grand Lake	\$940	\$788	\$1,728
Gypsum	\$7,243	\$2,251	\$9,494
Hayden	\$1,488		\$1,488
Hot Sulphur Springs	\$532	\$225	\$757
Kremmling	\$1,115	\$1,126	\$2,241
Leadville			\$0
Minturn	\$1,007	\$732	\$1,739
Montezuma	\$76		\$76
Red Cliff	\$216		\$216
Silverthorne	\$6,001	\$1,914	\$7,915
Snowmass Village	\$8,701		\$8,701
Steamboat Springs	\$18,790	\$2,814	\$21,604
Vail	\$21,780	\$7,035	\$28,815
Walden	\$416		\$416
Winter Park	\$2,622	\$1,407	\$4,029
Yampa	n/a	\$225	\$225
Districts & Associations			
Colorado River Water Conservation District	n/a	\$3,939	\$3,939
Upper Gunnison River Water Conservation District	n/a	\$562	\$562
Basalt Sanitation District	n/a	\$112	\$112

NWCCOG 2023 Dues Confirmation

Reply requested by 11/01/22

Fax: 970-468-1208 or email to: office@nwccog.org NWCCOG, PO Box 2308, Silverthorne, CO 80498

Bellyache Ridge Metro District	n/a	\$112	\$112
Copper Mountain Consolidated Metro	n/a	\$1,013	\$1,013
Dillon Valley District	n/a	\$562	\$562
Eagle River Water & Sanitation District	n/a	\$2,251	\$2,251
East Dillon Water District	n/a	\$562	\$562
Granby Sanitation Distrct	n/a	\$562	\$562
Grand County Water & Sanitation District	n/a	\$562	\$562
Hamilton Creek Metro District	n/a	\$112	\$112
Kremmling Sanitation District	n/a	\$112	\$112
Mid Valley Metro District	n/a	\$112	\$112
Silver Creek Water & Sanitation District	n/a	\$112	\$112
Snake River Water District	n/a	\$562	\$562
Snowmass Water & Sanitation	n/a	\$2,251	\$2,251
Three Lakes Water & Sanitation District	n/a	\$0	\$0
Town of Silverthorne - SDJSA	n/a	\$2,251	\$2,251
White Horse Springs Water District	n/a	\$112	\$112
Winter Park Ranch Water & Sanitation	n/a	\$562	\$562
Winter Park Water & Sanitation District	n/a	\$562	\$562
Total Dues		\$400,957.00	\$166,848
			\$567,805.00

Northwest Colorado Council of Governments – Dues calculated using a formula applying a \$.52 multiplier on population and .00001280 multiplier on assessed valuation. Due to budget uncertainty among our Membership during the COVID response, NWCCOG will utilize the 2020 dues rate table again in 2021 rather than re-calculating using the formula.

Water Quality & Quantity – Dues for QQ for each municipality are based on the percentage of the region's total treated water that is served by a particular municipality. Associate Members based on a contribution.

Source of Data:

Population: 2018 population estimates, Colorado Department of Local Affairs, Demography Section

Assessed Valuation: Certification of Levies & Revenues as of 5/1/2019, Year 2018 48th Annual Report, Division of Property Taxation, State of Colorado



2023 Indirect Cost Rate

2023 BUDGET

Introduction: Cost effectiveness is a key component to the viability of any Council of Governments. Programs sponsored by NWCCOG must be able to make more effective use of their administrative dollars by sharing operational systems than a comparable stand-alone operation. An example of this shared program cost savings is fiscal duties including the annual audit, and insurance which covers all NWCCOG program areas, and is administered for each of these entities rather than multiple times on an individual program basis. Other costs that follow this pattern include office supplies, the copy machine, the phone system, equipment repairs, and some organizational staff time.

Support Areas: The 2023 Indirect Cost Center is comprised of support services, which provide fiscal accountability, communication services, and basic office functions.

Fiscal: Includes two full FTE positions, the Fiscal Manager, and Fiscal Coordinator as well as annual audit expense, accounting software support, and check printing.

Telephone: Includes office telephone equipment, line expenses, and service charges.

Office/IT Security/Insurance: Includes 100% of the Administrative Assistant's time (1FTE), including oversight of programs such as safety, wellness, benefits management. Other expenses include office supplies, office equipment rentals and maintenance, copier lease, etc. All general IT support including annual fees for IT will be in Indirect.

All insurance for General Liability, Errors and Omissions, and Property.

Management: With the Fiscal duties being managed entirely in-house by NWCCOG employees in 2022 the Executive Director time related to internal management of NWCCOG including human resources, building, motor pool and other matters of general organizational concern will no longer be charged to Indirect, but will return primarily to Regional Business and EDD. Occasionally the ED will charge hours of extended focus on a specific program. The intent of this is to allow the bulk of ED time to be charged to Regional Business with a focus on delivering value outward to the membership.

Methodology: Indirect costs are shared, pro-rata, by NWCCOG programs. Each contributes to these costs based on that program's total salaries and wages. The percentage applied is determined by averaging the proposed with current year and with updated prior two audited fiscal years' indirect costs as a percentage of the total salaries as shown below: Application of Four-Year Averaging Factor:

YEAR	RATE
2023	16.50
2022	15.00
2021	15.00
2010	15.00
Four Year Total	61.50
Four Year Average	15.375

Indirect Budget

	FUND BALANCE - BEGIN	(95,394)	67,031	67,031	81,818
				Projected	
		2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	BUDGET	Actual	BUDGET
4250	ADMINISTRATION	2,096			-
4450	CREDIT CARD REBATES	2,971	4,000	4,605	5,000
4540	OTHER INCOME		1,000		
4620	REIMBURSED FEES/EXPENSES			3,085	
4550	INTERNAL INDIRECT REVENUE	361,606	398,076	418,975	575,457
4560	EXTERNAL INDIRECT REVENUE - HCC	24,196	6,200	16,096	16,000
4560	EXTERNAL INDIRECT REVENUE - Other	16,875	15,281	15,282	15,755
4610	INSURANCE PROCEEDS	861			
	TOTAL REVENUES	408,605	424,558	458,043	612,213
6110	SALARIES - Executive Director	2,438		30,000	72,000
6121	SALARIES - Program Staff	2,845			0
6131	SALARIES - Office Support	58,536	56,000	28,000	57,309
6151	SALARIES - Fiscal	62,520	107,218	110,000	141,720
6100	STAFF BONUS			8,500	12,000
6210	TAXES & BENEFITS	55,246	57,886	64,142	88,599
6410	CONTRACT STAFF				0
6420	FISCAL OFFICER CONTRACT	29,439	5,000	6,045	5,000
6410	CONTRACT SERVICES- GENERAL	10,897	50,000	2,623	0
	TOTAL SALARIES AND BENEFITS	221,921	276,104	249,310	376,629
6130	MEETING EXPENSE	1,491		881	0
6310	FLEX PLAN ADMIN	38		595	0
6311	BACKGROUND CHECK	5			0
6430	LEGAL EXPENSE	488			0
6440	AUDIT SERVICES	26,000	27,500	39,500	35,000
6610	OFFICE SUPPLIES	17,457	10,000	12,764	14,000
6620	BANK CHARGES	111			0
6640	POSTAGE	316	300	300	300
6660	ADVERTISING	681	800	300	1,500
6670	INTERNET/WEB SITE ADMIN	17,694			500
6675	IT SECURITY	64,805	60,000	60,000	60,000
6680	DUES & SUBSCRIPTIONS	19,739	20,000	25,000	27,000
6730	TELEPHONE	8,773	12,000	8,319	9,000
6760	INSURANCE	13,613	15,000	25,917	27,000
6830	EQUIPMENT LEASE - Copier	1,863	17,000	9,500	9,500
6830	EQUIPMENT LEASE - Postage	15,082	2,000	2,000	2,000
7130	TRAVEL & MEETINGS	37	500	50	1,000
7150	TRAINING & TECH ASSISTANCE	300	8,000	2,000	3,000
	TOTAL PROGRAM EXPENSES	188,492	173,100	187,126	189,800
	OTHER EXPENSES				
6720	RENT	32,639	34,820	34,820	33,021
8000	CAPITAL OUTLAY	15,781			
	TOTAL EXPENSES	458,833	484,024	471,256	599,449
	Transfers from other programs	212,652	14,000	14,000	
	REVENUE OVER EXPENDITURES	162,424	(59,466)	787	12,764
	FUND BALANCE - END	67,031	7,565	81,818	94,581

*Note that Indirect is now covering its "full" costs without transfer, including 3.5 FTE

*Holding Fund Balance for unexpected costs, for instance IT or other unexpected costs or less revenues

*Jon and Becky reviewed OK 10/13/2022

Building

	FUND BALANCE - BEGIN	69,898	79,991	111,955	111,955	111,955
					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4530	DIRECT CHARGES INCOME - 249	83,786	87,993	92,183	92,183	97,708
4530	DIRECT CHARGES INCOME - 210 SC					
4810	RENTAL INCOME					
4520	LOCAL FUNDING				428,000	
	TOTAL REVENUES	83,786	87,993	92,183	520,183	97,708
6610	OFFICE SUPPLIES	-	1,393	-	-	-
6710	MORTGAGE EXPENSE - 249	38,160	38,160	38,160	38,160	38,160
6710	MORTGAGE EXPENSE - 210 SC					
6720	RENT - COG Storage/ Parking Spaces	5,295				
6740	REPAIRS & MAINTENANCE.	2,627	20,084	2,500	300	2,500
6745	CAM FEES	16,687	16,686	20,000	16,687	16,687
6750	JANITORIAL/TRASH EXPENSE	3,400	3,900	6,500	6,500	6,500
8000	CAPITAL OUTLAY	7,525	18,805	10,000	1,200,000	45,000
	TOTAL EXPENSES	73,693	99,028	77,160	1,261,647	108,847
	TRANSFERS		43,000		741,464	
	REVENUE OVER EXPENDITURES	10,093	31,964	15,023	(0)	(11,139)
	FUND BALANCE - END	79,991	111,955	126,978	111,955	100,816

*First Bank Loan closing in November will repay the amount transferred from CSAFE investment and Operating Reserve

*Capital Outlay amount and Transfer in amount will be finalized with final billing for Tenant Finish before final budget

*Will also enter Mortgage amounts when finalized at closing -- may be paid out of Energy Directly in future years

*Goal with Fund Balance is to keep it at or above \$100,000 for unexpected costs

*Jon and Becky reviewed OK 10/13/2022

Motor Pool

	FUND BALANCE - BEGIN	42,923	35,155	56,263	56,263	36,362
					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4530	MOTOR POOL BILLINGS	6,734	2,860			-
4610	INSURANCE PROCEEDS	696	215			-
4010	GAIN ON SALE		19,038			-
	TOTAL REVENUES	7,430	22,113	-	-	-
6420	CONTRACT - FISCAL OFFICE	2,304	1,728			
	TOTAL SALARIES AND BENEFITS	2,304	1,728	-	-	-
6610	OFFICE SUPPLIES		101			
6760	INSURANCE	1,877	1,877		2,459	
6800	EQUIP REPAIR/MAINTENANCE/SUPP	24				
6810	VEHICLE REPAIR	1,760	-		-	
6811	GAS, OIL & VEHICLE SUPPLIES	717	487		1,129	
6830	EQUIPMENT LEASE	8,348	6,721			
7120	LICENSE & PERMITS		36			
7130	TRAVEL & MEETING	168	55			
	TOTAL PROGRAM EXPENSES	12,893	9,277	-	3,587	-
	OTHER EXPENSES					
8000	CAPITAL OUTLAY			10,000	16,314	
	TOTAL EXPENSES	15,197	11,005	10,000	19,901	-
	NET REVENUE	(7,768)	11,108	(10,000)	(19,901)	-
	TRANSFERRED FROM PROGRAMS		10,000			
	FUND BALANCE - END	35,155	56,263	46,263	36,362	36,362

*OK Becky and Jon 10/13/2022



PROGRAM SUMMARIES

2023 BUDGET



ECONOMIC DEVELOPMENT DISTRICT

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2012
Program Director:	Rachel Lunney, EDD Director

Recent Program Highlights:

- a. The current 3-year EDA Planning Partnership Grant, which is an annual allocation for EDD operations and management, will close out on 3/31/23. NWCCOG EDD will apply for the next 3-year grant, covering the period 4/1/23 - 3/31/26, by the end of 2022. It is anticipated that the annual amount will continue to be \$70,000, and as such this budget reflects that amount.
- b. Completion of all projects outlined in EDA Cares Act grant; close out of grant in the amount of \$400,000.
- c. 2022 Regional Economic Summit - this event returned in 2022 after a 2-year hiatus due to the pandemic. The event was held on May 5 at the Silverthorne Pavilion. There were approximately 100 in attendance, including elected officials, town and county staff, representatives from non-profit and housing organizations, economic development organizations, business owners, and citizens.
- d. Capacity Building – NWCCOG EDD continues to serve as a regional hub for resources on funding opportunities, technical assistance, training programs, business assistance and professional development opportunities for the region.
- e. Partnership Building & Regional Information Sharing – NWCCOG continues to provide a forum for partnership building and information sharing, EDD board meetings are held every other month, with a diverse group of stakeholders including representatives from towns, counties, economic development organizations, chambers of commerce, state agencies, higher education, and federal congressional representatives. Many valuable connections have resulted from this forum including important conversations on the pressing economic development issues of the day including workforce housing, creating good quality, career-focused jobs paying a living wage, industry trends, and opportunities for creating a more resilient, prosperous region.

Budget Notes:

All grants that have been on-going for the last 2 years have been closed out. This includes EDA Cares Act grant, USDA Housing Preservation Grant, and USDA Rural Business Development Grant. In 2023, the only grant accounted for in the budget is the EDA Planning Partnership Grant, in the amount of \$70,000.

General Program Description:

NWCCOG is an officially designated Economic Development District under the auspices of the U.S. Department of Commerce Economic Development Administration. This EDA designation serves as a foundation for economic development projects and programs that aim to build the capacity of our member communities in creating and sustaining health, vibrant, diverse economies. The EDA's mission is to "lead the federal economic agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy". To further this mission, the EDA provides annual funding to EDD's across the country to assist in their pursuit of region-building economic development activities. NWCCOG will continue to use this funding to focus on activities which aim to stimulate growth and business expansion in order to strengthen the economies of member communities in our region.

Economic Development District

	FUND BALANCE - BEGINNING	20,027				
					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	Budget	Actual	Budget
4100	FEDERAL CONTRACT	170,000	424,838	170,000	120,000	70,000
4200	STATE GRANT REVENUE				17,500	0
4250	REIMBURSED EXPENSES		-			
4520	LOCAL FUNDING		-			
4630	NWCCOG MATCHING	69,996	69,996	70,000	70,000	70,000
4535	MEETING REGISTRATION				1,775	1,775
4640	CARRY OVER from prior		46,172	83,428	124,074	
4650	CARRY OVER to next period	(26,115)	(124,074)	(18,945)		
	TOTAL REVENUES	213,881	416,932	304,483	333,349	141,775
6110	SALARIES - Executive Director	22,969	33,114	36,720		0
6121	SALARIES - EDD Director	74,821	110,102	80,998	80,998	84,238
6210	TAXES & BENEFITS	32,062	44,330	40,243	33,553	33,503
6121	SALARIES- EDA CARES	3,151		25,000	57,180	
6210	TAXES & BENEFITS - EDA CARES			6,921	18,596	
6410	CONTRACT STAFF					
6510	OUTSIDE CONTRACT	5,417	33,020			
	TOTAL SALARIES AND BENEFITS	138,419	220,566	189,882	190,327	117,741
6610	OFFICE SUPPLIES					
6640	POSTAGE	13	5	10		
6650	PRINTING		1,000			
6655	PROGRAM EXPENSE	219	375	6,000	6,000	1,775
6660	ADVERTISING	1,043	5,247			
6670	INTERNET / WEBSITE	24	230	1,000		500
6680	DUES & SUBSCRIPTIONS	352	1,142	1,500	1,500	825
7130	TRAVEL & MEETINGS	308	542	2,500	500	
7150	TRAINING & TECH. ASSISTANCE	56	305	1,000		
	TOTAL PROGRAM EXPENSES	2,014	8,846	12,010	8,000	3,100
	OTHER EXPENSES					
6720	RENT	1,984	2,084	2,183	2,183	2,314
7910	INDIRECT COSTS APPLIED	15,141	18,721	21,408	21,408	13,899
7320	PASSED THROUGH	56,322	213,169	79,000	96,500	
8000	CARRIED FORWARD					
9140	DEFERRED EXPENSE from prior period				46,453	
9160	DEFERRED EXPENSE		(46,453)			
	TOTAL EXPENSES	213,881	416,932	304,483	364,871	137,054
	TRANSFERS				32,000	
	REVENUES OVER EXPENDITURES	-	-	-	478	4,721
	FUND BALANCE - ENDING	20,027				

*Carry Over lines and Fund Balance were used during projected CARES period, will not be used in future

*One-Time reconciliation for overbudgeting wages coming from EIP, balanced to just operating going forward

*Executive Director time no longer charged to EDD, funds needed for operating



ELEVATOR INSPECTION PROGRAM

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1993
Program Director:	David L Harris

Review of projected end of year budget projections for 2023:

1. Since 2019 the program continues to perform at a level that made it a model program for the State of Colorado.
2. Annual revenues for 2022 will again exceed projections, specifically with the enforcement program which exceeded revenues by over 100%. Other revenues also exceeded expectations. This has allowed the EIP program to contribute to the BB program budget,
3. EIP actual Revenues for 2022 are above the actual expectations. The 2022 budget revenues were projected VERY conservatively. For 2023, the projections are closer to actual expectations.

General overview of projected 2023 budget:

In general, the overall budget for 2023 remains the same except for the following.

1. The EIP is proposing an increase in annual inspection fees by 10% in order to offset the cost of doing business. There are 526 witnessed tests due by the end of 2023 that will also bring in additional revenue. Both enforcement and annual inspection fees should increase revenue, but the actual number will not be entirely known until mid-year.
2. There has been increases to staffing salaries that will affect the total revenue however with continued enforcement and the addition of a new Jurisdiction we feel confident that the impact will not be truly felt.

Program Summary:

The EIP is moving ahead strong in fulfilling program requirements, the office support team as well as the field inspection staff is finally working together in manner that is consistent and fluid. There have been many changes in the program within the last 5 years and there are several more positive changes to come. The addition of an enforcement program continues to be tough for not only conveyance owners but for conveyance contractors and the EIP program. However, the number of elevators that have a valid certificate of operation has increased from 55% to 84% since its implementation and with persistence that number should rise to 88% 2023. In closing, the program staff continues to work sharper than ever, especially with so many changes in the last four years and the program only looks to improve moving forward.

Elevator Inspection Program

		2020	2021	2022	Projected	
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	2022 ACTUAL	2023 BUDGET
4410	ANNUAL INSPECTION FEES	487,700	454,776	615,000	550,000	665,000
4430	OTHER SERVICES INCOME (5 Yrs & Failed Accept)	178,080	385,224	210,000	362,432	360,000
4440	PERMIT REVIEW FEES	266,000	296,772	150,000	170,775	150,000
4460	FINES & PENALTIES	425,300	343,500	220,000	597,752	450,000
4610	INSURANCE PROCEEDS		3,991			
4520	OTHER LOCAL FUNDING	385				
	TOTAL REVENUES	1,357,465	1,484,263	1,195,000	1,680,958	1,625,000
6110	SALARIES - Executive Director	395				
6112	SALARIES - Program Director	104,737	107,984	125,000	125,000	133,750
6121	SALARIES - Inspectors	311,673	298,289	329,382	452,592	570,019
6131	SALARIES - Office Support	110,455	136,850	173,919	188,246	192,848
6100	PAYROLL EXPENSES - OTHER	8,518				
6210	TAXES & BENEFITS	173,030	173,803	213,813	234,685	287,644
6510	CONTRACTOR	1,702	7,132	13,000	2,910	10,000
6560	OTHER CONTRACTOR (3rd Party)	17,410	16,600	30,000	4,950	20,000
	TOTAL SALARIES AND BENEFITS	727,920	740,658	885,114	1,008,383	1,214,261
6130	MEETING EXPENSE	250	3,827			
6610	OFFICE SUPPLIES	2,429	10,207	10,000	5,486	10,000
6640	POSTAGE	325	41	600	53	250
6655	PROGRAM EXPENSE	43	7,026			
6660	ADVERTISING	189	457	1,000	600	1,000
6670	INTERNET/WEBSITE	1,065				
6680	DUES & SUBSCRIPTIONS	48	1,346	1,250	614	1,250
6730	TELEPHONE	4,412	6,041	6,000	6,000	6,000
6760	INSURANCE	60	560	60	1,080	1,000
6830	VEHICLE LEASE	31,706	34,023	39,000	56,507	57,000
6811	VEHICLE SUPPLIES/TIRES	7,689	9,989	12,000	18,567	18,500
6840	TOOLS & EQUIPMENT			2,000	2,000	2,000
6930	BAD DEBT WRITTEN OFF	800	2,425	4,000	1,600	3,000
6950	EIP SNOWMASS PERMIT FEES REBATE		2,292		24,000	20,000
7110	PROGRAM SUPPLIES	613		1,000		1,000
7120	LICENSE & PERMITS	1,534	630	2,500	1,625	2,500
7130	TRAVEL & MEETINGS	29,189	38,042	40,000	50,000	55,000
7150	TRAINING & TECH. ASSISTANCE	175		6,000	3,200	
	TOTAL PROGRAM EXPENSES	80,525	116,906	125,410	171,331	178,500
	OTHER EXPENSES					
6720	RENT & UTILITIES	8,598	9,030	5,309	5,309	5,627
7910	INDIRECT COSTS APPLIED	80,367	81,468	94,245	114,876	147,942
	TOTAL EXPENSES	897,410	948,062	1,110,078	1,299,899	1,546,330
	REVENUES OVER EXPENDITURES	460,055	536,201	84,922	381,059	78,670
9130	TRANSFERED TO OTHER PROGRAMS		394,652	84,922	84,557	29,600
	REPLACEMENT FUND RESERVE	22,500	22,500			

*Rev over Exp used in 2022 for BB (reduced), and EDD (one time), if YTD looks higher will create Energy Inventory Fund of \$300K

*End Replacement Fund Reserve in 2022 --was for next vehicle

*Added Snowmass Village as EIP client in 2022



ENERGY PROGRAM

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1978
Program Director:	Doug Jones

Recent Program Highlights:

- The BEECH program has grown with leveraged funding from Eagle County. A new office space/warehouse in Gypsum will be operational for 2023 with additional staffing.
- Solar Panels were installed on WAP homes producing an estimated 73.74 kW.
- Air Sourced Heat Pumps were installed in 15 homes, 61,000 square feet of attic insulation, 8 ASHP water heaters, 20 new high efficiency furnaces installed.
- Total estimated energy savings of 62,170 mmBtus.
- Continuing education for all staff. Building Performance Institute certifications for staff.
- Continuing to add staff. Planned increase of 25% in the next year.
- ReEnergize Program added this year allowing services in homes up to 120% AMI.
- Safe at Home program with Vintage providing home modifications for people over 60.
- 18% increase in homes served: 391
- The annual evaluations done by CEO for both field and administrative practices found the Energy Program to be in compliance with both policies and procedures.

Budget Notes:

- * The Energy Program WAP budget for PY 22/23 (July 1,2022-June 30 2023) has increased by over a million dollars from PY 21/22.
- * Additional funding from the Inflation Reduction Act is anticipated with an amendment in early 2023.
- * Both CARE and CIP programs increased by approximately 12% from the previous year.
- * The ReEnergize and Safe at Home Programs are in early stages but will be expanded. Projected 36% increase in budget for 2023.

Energy Program Budget

					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4100	FEDERAL GRANT INCOME	1,034,045	1,713,378	1,836,170	1,836,170	2,906,690
4200	STATE GRANT INCOME	318,140	985,495	1,050,000	984,110	1,196,000
4510	OTHER LOCAL FUNDING	615,714	249,788			420,000
4430	OTHER SERVICES INCOME	(40)				
4440	FOUNDATIONS & TRUSTS		5,000			
4610	INSURANCE PROCEEDS	7,387	5,931			
4620	REIMBURSED EXPENSES	(148)	7,790			
4620	LOCAL REVENUE					
4660	MATCHING FUNDS	7,030				
4830	GAIN ON SALE / INSURANCE PROCEEDS		3,000			
4650	CARRYOVER REVENUES	14,562	64,152			
	TOTAL REVENUES	1,996,690	3,034,535	2,886,170	2,820,280	4,522,690
6112	SALARIES - Program Director	92,865	95,570	115,000	115,000	123,050
6115	SALARIES - Program Manager	75,059	84,706	81,201	81,201	90,515
6131	SALARIES - Outreach Manager	52,983	64,983	63,008	63,008	71,887
6115	SALARIES - Outreach Assistant	34,416	47,511	43,680	43,680	103,491
6121	SALARIES - Weatherization Hourly	480,599	693,532	706,481	706,481	1,219,898
6141	SALARIES - Fiscal	12,333	21,689	39,218	39,218	65,744
6124	WX STAFF BONUS	58,313		98,000	98,000	66,000
6210	TAXES & BENEFITS	300,421	383,034	427,248	427,248	675,756
6410	CONTRACT STAFF					
6420	CONTRACT - FISCAL	5,608	6,858			4,000
6510	CONTRACT SERVICES	23,506	90,327	77,340	46,795	20,795
6511	H&S CONTRACTOR	22,113	25,951	13,779	13,779	22,000
6520	OUTSIDE CONTRACT - OTHER	3,536				
	TOTAL SALARIES AND BENEFITS	1,215,013	1,514,160	1,664,955	1,634,410	2,463,136
6430	LEGAL EXPENSE			500	-	1,000
6610	OFFICE SUPPLIES	27,989	39,576	10,119	37,619	38,500
6620	BANK CHARGES		30			
6630	CREDIT CARD FEES	396	0	396	396	400
6640	POSTAGE	3,360	1,371	1,240	1,128	1,200
6650	PRINTING	134	1,040	250	1,030	1,200
6655	PROGRAM EXPENSE	6,437	7,800			1,000
6660	ADVERTISING	3,592	6,275	6,703	3,063	5,100
6670	INTERNET/WEBSITE EXPENSE	2,808	1,619	1,615	917	1,200
6680	DUES & SUBSCRIPTIONS	1,323	158	275	222	400
6730	TELEPHONE	11,469	14,094	14,556	10,535	16,000
6760	INSURANCE - vehicles/tools	6,229	6,229	5,288	2,920	6,000
6761	INSURANCE DEDUCTIBLE	1,124	598	797	1,560	
6762	LIABILITY INSURANCE		2,920	3,893	3,893	4,000
6800	EQUIP. MAINT & REPAIR	1,813	3,236	4,271	22,000	26,000
6810	VEHICLE REPAIR/MAINTENANCE	33,080	28,905	30,706	40,000	50,000

Energy Program Budget

					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
6811	GAS, OIL & SUPPLIES	29,436	45,420	43,579	60,596	65,000
6830	EQUIPMENT LEASE - LONG TERM	5,625	6,681	6,609	6,609	5,800
6840	TOOLS AND EQUIPMENT	127,987	81,346	78,813	61,000	62,000
7120	LICENSE & PERMIT FEES	180	3,054	4,072	3,072	3,500
7130	TRAVEL & MEETINGS	20,030	27,612	24,889	13,000	20,000
7150	TRAINING & TECH ASSISTANCE	33,512	14,240	6,106	13,000	15,000
7425	SOLAR		194,615			320,000
7410	MATERIALS	346,986	702,792	688,831	524,400	722,064
	COST OF GOODS SOLD		1,671			
	TOTAL PROGRAM EXPENSES	663,512	1,191,283	933,508	806,960	1,365,364
	OTHER EXPENSES					
7910	INDIRECT COSTS APPLIED	129,216	150,454	157,288	157,288	276,307
6720	COG OFFICE RENT & UTILITIES	69,021		300	300	10,969
6725	OUTSIDE RENT & UTILITIES		74,489	77,415	59,618	98,000
6720	WX - COG GARAGE		13,081	13,704	13,704	14,528
9140	DEFERRED EXPENSE PRIOR PERIOD	(43,170)	43,170			
9160	DEFERRED EXPENSE		(28,200)			
8000	CAPITAL OUTLAY	16,922	149,347	39,000	148,000	227,745
	TOTAL EXPENSES	2,050,514	3,107,785	2,886,170	2,820,280	4,456,048
	REVENUES OVER EXPENDITURES	(53,824)	(73,250)	-	-	66,642

*Reviewing Wages and Org Chart for Program

*OK Becky and Jon 10/13/2022



NWCCOG FOUNDATION INC.

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1996
Program Director:	Jon Stavney (NWCCOG Executive Director)

Recent Program Highlights:

In 2018-2021 the NWCCOG Foundation was minimally utilized. Some QQ funds pass through the Foundation. In 2021 a request from Eagle County ECO Trails for the foundation to support private donations to complete the core trail project was accepted by Council with terms negotiated by staff, and a web page for donations has been established. NWCCOG has decided to budget conservatively regarding income related to this project in 2022 while hoping the donations are much more robust than budgeted.

Budget Notes:

The NWCCOG Foundation is a separate entity from NWCCOG Council and the Organization (although they share the same board members). All motions made regarding Foundation actions, including adopting of this budget are made with the board called to order and acting in that capacity in a meeting which has been posted as a NWCCOG Foundation meeting. It is “included” in this NWCCOG budget only for the convenience of the Council.

General Program Description:

The NWCCOG Foundation Inc. is a federal tax-exempt public charity under section 501© (3) of the Internal Revenue Code. The mission of the NWCCOG Foundation, Inc. is to provide a financial mechanism for the member jurisdictions of the Northwest Colorado Council of Governments to work collaboratively with not-for-profit organizations, citizen-based groups and individuals on projects of mutual interest and benefit for the region. The board members of the NWCCOG Foundation Inc. are the officers of the NWCCOG Council. NWCCOG staff provides administration, and the cost of administration is customarily 5% of actively accounts, though this is negotiable based on the estimated time involved in administering any specific project.

A Foundation Uses Memo with guidelines for use of the Foundation for Local Projects as requested by the Membership are available upon request.

NWCCOG Foundation

	BEGINNING FUND BALANCE	29,738	29,897	37,211	37,211	19,403
					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4250	DONATIONS	153	10,036	3,500	12,000	20,000
4800	PROGRAM FEES			1,000	1,300	1,500
4900	MISCELLANEOUS INCOME				1	
7010	INTEREST EARNINGS	6	3		12	15
7030	OTHER INCOME - RETAINED EARNINGS		2,400			
	TOTAL REVENUES	159	12,439	4,500	13,313	21,515
6155	BANK SERVICE CHARGES		90		120	120
	TOTAL PROGRAM EXPENSES	-	90	-	120	120
	OTHER EXPENSES					
7320	PASS THROUGH FUNDS		5,035	3,500	17,001	20,000
7910	INDIRECT COST ALLOCATION					
	TOTAL EXPENSES	-	5,125	3,500	17,121	20,120
	REVENUES OVER EXPENDITURES	159	7,314	1,000	(3,808)	1,395
	Transfer to COG for administrative costs			(14,000)	(14,000)	
	ENDING FUND BALANCE	29,897	37,211	24,211	19,403	20,798

*ECO Trails has been a learning experience, still cannot estimate future donations with accuracy, not covering admin costs



NORTHWEST ALL-HAZARDS EMERGENCY MANAGEMENT REGION

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2003
Program Director:	Deborah Bogan (Coordinator)

Recent Program Highlights:

- a. NWAHEMR transitioned to a new coordinator in 2022
- b. The New Coordinator is working closely with the Board Chair, Becky in the NWCCOG Fiscal office and the State to reorganize the files, update information in EM Grants per State requirements, including making corrections from a 2022 State Field Audit
- c. The NWCCOG Office Manager is scanning paper files from prior years so they can be properly stored on the NWCCOG shared drive and in EM Grants.

General Program Description:

The Governor of Colorado designated nine All Hazard Emergency Management Regions within the state to plan, implement and administer on a regional basis, the functions related to all hazards within the region. The Northwest All Hazards Emergency Management Region (NWAHEMR) is guided by a regional committee comprised of the emergency managers from each of the 10 counties within the region and one regional representative for each of 12 functional areas. The 10 participating counties include Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit. The 12 functional areas include Communications, Coroners, Emergency Medical Services (EMS), Emergency Management, Fire, Government Administration, Hazmat, Healthcare, Information Technology (IT)/Geographic Information Systems (GIS), Law Enforcement, Public Health, and Public Works. NWCCOG serves the NWAHEMR as the regional coordinator and fiscal agent for the region.

Northwest All Hazards Emergency Management Region

		2020	2021	2022	Projected	
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	2022	2023
4100	FEDERAL FUNDS - SHSG	204,816	62,541	240,325	208,367	240,325
4100	FEDERAL FUNDS - M & A		12,649	12,649	12,649	12,649
	TOTAL REVENUES	204,816	75,190	252,974	221,016	252,974
6410	CONTRACT STAFF	41,822	39,451	50,000	32,279	50,000
6420	FISCAL CONTRACT	1,479	4,332	4,332	5,000	4,332
	TOTAL SALARIES AND BENEFITS	43,301	43,783	54,332	37,279	54,332
6440	AUDIT EXPENSE	2,500		2,500	2,500	2,500
6610	OFFICE SUPPLIES	-			2,500	500
6620	BANK CHARGES	45				
6640	POSTAGE	1	89		100	50
6660	ADVERTISING				158	
6680	DUES & SUBSCRIPTIONS	16	(8)	250	50	250
6670	INTERNET / WEBSITE		162			
6840	TOOLS & EQUIPMENT	155,959	29,120		177,928	194,842
7130	TRAVEL & MEETINGS	1,656	2,044		500	500
7150	TRAINING & TECHNICAL ASSISTANCE	1,338				
	TOTAL PROGRAM EXPENSES	161,516	31,407	2,750	183,736	198,642
	OTHER EXPENSES					
6720	RENT					
7320	PASS THROUGH FUNDS			195,892		
	TOTAL EXPENSES	204,816	75,190	252,974	221,016	252,974
	REVENUES OVER EXPENDITURES	-	-	-	(0)	-

*New Contractor Coordinator still getting oriented, made best guesses on 2022 and 2023

*Will review capability to charge more Fiscal time to this grant program in 2023



NORTHWEST (BUSINESS) LOAN FUND

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2013
Program Director:	Anita Cameron (Director of Business Lending)

Recent Program Highlights:

- In 2020, the loan proceeds, as well as beginning and ending fund balances were added to the operating budget page. After a review of how Region 9 budgets, the Fiscal Office will separate the operating budget from the loan proceeds, revolved fund and fund balances worksheet.
- In 2022, the Loan Assistant position was vacated, and it has been decided to leave it unfilled temporarily. Some work is being contracted to the prior employee. This second position was vital to meeting the increased workload during COVID recovery
- Though the Admin fee from CDBG loans still does not cover the full cost of the Director position, following the Wage Range analysis last year, it has been deemed worthwhile to utilize interest income and revolved funds to keep the wage more competitive. The goal is to eventually increase the volume of CDBG or other loans with admin included to cover more of the Director costs.

General Program Description:

The first loan of the rebuilt NLF program was made in 2014, one year after the re-establishment process for the Northwest Loan Fund. The Northwest Loan Fund (NLF) is an economic development program that loans to start-up and/or expanding businesses to create, or retain, new full-time jobs in Eagle, Garfield, Grand, Jackson, Moffat, Pitkin, Rio Blanco, Routt, and Summit counties. Federal CDBG funds (HUD) for loans are managed through the State OEDIT office to the NLF. As loans are repaid, they become "revolved" and have fewer restrictions. NLF utilizes revolved funds sparingly. Recently, State CDBG allotments to NLF have been \$500,000 or more, and are requested as loans are approved. The budget shows the average allotment that is expected. CDBG allows a 16% fee for administration of each loan, so the \$500,000 nexus is significant because it nearly covers the cost of the Program Director. There are a handful of other funding sources from which NLF could draw upon, but rarely does, because these do not allow collection of an administration fee to fund the program, and the current director is working at capacity.

The NLF is governed by the NLF Board which is comprised of the NWCCOG Council. That group approves Loan Committee members as recommended by Director. The NLF loan committee which is comprised of a volunteer from each of the nine counties in the service territory. The Executive Director of the Northwest Colorado Council of Governments serves as Ex Officio Member. Loan size ranges from \$5,000 to \$500,000 with a one-job-per-\$20,000-loaned guideline, with 51% of the new jobs filled by persons from low to moderate income backgrounds (per HUD guidelines).

Northwest Loan Fund

	Beginning Fund Balance	3,065,207	2,370,548	1,348,530	1,348,530	1,096,019
					PROJECTED	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4200	OEDIT STATE OEDIT CONTRACT	30,000		-		-
4100	CDBG FEDERAL CONTRACT	396,000	133,000	1,315,000	1,069,000	625,000
4110	STATE ENERGIZE GRANT	1,688,994				
4251	STATE OEDIT CONTRACT -ADMIN	21,284	33,847	-		
4250	CDBG CONTRACT- ADMIN	63,360	10,000	80,000	185,600	100,000
4620	REIMBURSED EXPENSES	20				
4710	INTEREST EARNINGS	1,400	1,021	2,000	2,000	2,000
4720	LOAN INTEREST REVENUE	51,488	86,669	55,000	90,000	90,000
4730	ORGINATION FEE	1,443	20,593	10,000	13,800	10,000
	MISCELLANEOUS	1,735	-			
	TOTAL REVENUES	2,255,724	285,131	1,462,000	1,360,400	827,000
58000	* Less AMOUNT TO BE LOANED OUT	866,000	1,021,000	500,000	1,352,650	625,000
	NET REVENUES	1,389,724	(735,869)	962,000	7,750	202,000
6112	SALARIES - Program Director	83,233	85,813	90,104	101,000	108,070
6121	SALARIES - Program Staff	17,682	15,159	31,925		
6141	SALARIES - Fiscal	212				
6210	TAXES & BENEFITS	19,270	18,238	27,726	20,286	21,091
6410	CONTRACT STAFF		988		4,000	2,000
6510	OUTSIDE CONTRACT SERVICES	6,555	848		9,300	12,000
6420	FISCAL SERVICES	1,860	1,860	2,000	930	
	TOTAL SALARIES AND BENEFITS	128,811	122,905	151,755	135,516	143,161
6130	MEETING EXPENSE	315	1,021		700	700
6440	AUDITOR EXPENSE		2,000			
6610	OFFICE SUPPLIES	609	707	1,500	500	500
6615	LOAN LOSS RESERVE	223,555	17,480		82,839	
6618	BAD DEBTS WRITTEN OFF		51,148			
6620	BANK CHARGES	12	116	25	120	120
6640	POSTAGE	356	240	200	270	500
6655	PROGRAM EXPENSE	4,698	52,309	5,000	4,000	5,000
6660	ADVERTISING	1,524	(717)	1,200		
6680	DUES & SUBSCRIPTIONS	4,872	4,056	4,500	5,193	7,000
6670	INTERNET/WEBSITE	100				
6730	TELEPHONE EXPENSE	859	1,230	1,250	1,250	1,250
6811	VEHICLE GAS/OIL/SUPPLIES				500	2,000
6840	TOOL & EQUIPMENT	1,382				
7110	PROGRAM SUPPLIES	2,051	1,543	1,000	1,000	1,000
7120	LICENSE-PERMITS	10	-	50		
7130	TRAVEL & MEETINGS	8,469	10,005	12,000	12,000	12,000
7150	TRAINING & TECH. ASSISTANCE		2,700			
7321	PASSTHROUGH - LOANS MADE	1,688,994				
	TOTAL PROGRAM EXPENSES	1,937,807	143,837	26,725	108,372	30,070
	OTHER EXPENSES					
6720	RENT & UTILITIES	2,596	2,727	2,857	2,857	3,028
7910	INDIRECT COSTS APPLIED	15,169	16,681	18,304	13,516	17,832

Northwest Loan Fund

	Beginning Fund Balance	3,065,207	2,370,548	1,348,530	1,348,530	1,096,019
				PROJECTED		
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	TOTAL EXPENSES	2,084,382	286,150	199,641	260,261	194,090
	REVENUES OVER EXPENDITURES	(694,659)	(1,022,018)	762,359	(252,511)	7,910
	ENDING FUND BALANCE	2,370,548	1,348,530	2,110,889	1,096,019	1,103,928

*in 2020, beginning and ending fund balances and "amount to be loaned out" were added to the NLF operating budget

*Beginning in 2024 operating revenues and expenses will be separated from loan funds for clarity



Northwest Colorado Region Healthcare Coalition (NWRHCC)

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2017
Program Coordinator:	Carmen Flores, NWRHCC Readiness & Response Coordinator

Recent Program Highlights:

- The Colorado Department of Health and Environment (CDPHE) awarded NWCCOG Fiscal Agent status in July of 2017. In 2022 there was a third transition to a new coordinator since the origin of the program.
- Due to the wealth of COVID-19 emergency and recovery funds available to healthcare and emergency response organizations through 2022, the HCC significantly underspent its 21-22 budget. CDPHE is intending to pursue and allocate carryover funding opportunities, but it is still unclear how this may impact future allocations and budgets.
- 2021-2022 is the fourth year of the NWRHCC in this current format, and the fiscal year is July 1, 2022 - June 30, 2023. There are a list of deliverables from CDPHE that the NWRHCC is to complete by June 2023.
- NWRHCC website at www.colorado-nwrhcc.org. Information about the coalition and its members can be found on the website.

General Program Description:

In March 2017, the CDPHE designated nine regional healthcare coalitions that align with the already established boundaries of the all hazards (homeland security) regions in Colorado. Federal grant guidance defines Healthcare Coalitions (HCCs) as a regional healthcare system of emergency preparedness activities involving member organizations that serve as a multiagency coordinating group to support healthcare related preparedness, response, recovery, and mitigation activities. The NWRHCC counties include Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit. Required agencies include hospitals, public health, EMS, and emergency management but the NWRHCC is open to all healthcare agencies in the region.

Budget Note:

The NWCCOG receives 10% of the grant for administrative services.

Health Care Coalition

		2020	2021	2022	Projected	
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	2022 Actual	2023 BUDGET
4200	STATE GRANT REVENUE	218,070	261,683	212,430	191,338	212,430
4640	CARRY OVER REVENUE		1,623		(1,623)	
	TOTAL REVENUES	218,070	263,306	212,430	189,715	212,430
6410	CONTRACT STAFF	103,960	98,180	101,040	143,195	149,760
6520	OUTSIDE CONTRACT				11,414	10,787
	TOTAL SALARIES AND BENEFITS	103,960	98,180	101,040	143,195	149,760
6130	MEETING EXPENSE		1,576		500	
6610	OFFICE SUPPLIES		-	200	404	650
6655	PROGRAM EXPENSE	-	2,875	2,000		2,500
6660	ADVERTISING			800	500	600
6670	INTERNET/WEBSITE EXPENSE		99	500	500	1,650
6680	DUES & SUBSCRIPTIONS	-	384	400	400	7,676
6840	TOOLS & EQUIPMENT				5,490	
7130	TRAVEL & MEETINGS	2,168	2,639	6,000	8,000	19,495
	TOTAL PROGRAM EXPENSES	2,168	7,573	9,900	15,794	32,571
	OTHER EXPENSES					
7320	PASS THROUGH CONTRACTUAL PAYMEN	92,117	133,654	82,178		
7910	INDIRECT	19,825	24,196	19,312	19,312	19,312
	TOTAL EXPENSES	218,070	263,604	212,430	189,715	212,430
	REVENUES OVER EXPENDITURES	-	(298)	-	0	-

*OK Becky and Jon 10/13/2022, Carmen reviewed



REGIONAL BUSINESS, MEMBER SERVICES

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1972
Program Director:	Jon Stavney (NWCCOG Executive Director)

Recent Program Highlights:

- a. Planned with Rachel and MC of 2022 Economic Development Summit in May
- b. Published Reports written by the Director, design and printing paid for by a DOLA grant:
 - a. 2022 Regional Survey of Budgeting Practices
 - b. The Effective Elected Officials Workbook
 - c. Regional Broadband Program 10 Year Report
- c. Continued services to membership
 - a. Facilitated Basalt Council retreat in July
 - b. Assisted Avon Council in Town Manager Evaluation for second year
 - c. Working with OEDIT and DOLA to get 12 Grant Specialists positions across the state hired in 2023 (starting Nov 2022)
 - d. Continued GIS contract services for Fraser and Winter Park
 - e. Provided Health Plans for Kremmling, Hot Sulphur Springs, Walden and Red Cliff
- d. Wrote Grant for Project THOR Enhancements for over \$2M, awarded by DOLA with no local match required.
- e. Assisted Program directors in highly performing, innovative programs
 - a. Acquisition of Warehouse Space for Energy Program
 - b. Strategic and tactical planning with Energy Program Director for growth
 - c. Completed Service Plan Agreement with Eagle County for BEECH Program
- f. Worked with NWCCOG Officers to update Bylaws and move ED Review to October

Budget Notes:

- * Member Dues provide the primary revenue for Regional Business. Other income includes general COG DOLA grants and direct services to members (GIS). Approximately half of member dues cover cash matches required by specific programs—Vintage, EDD, Watershed Services and Broadband.
- * ED Wages are no longer shared with EDD or Indirect, though some in 2022 were covered by ARPA funds through EDD. Updated Wage Study for ED position was provided to Executive Committee.

General Program Description:

The Regional Business budget provides for the administration, oversight and leadership to the NWCCOG. Dues paid by 29 local government members support the activities of the Regional Business program which in turn provides matching funds for the Vintage, QQ, Watershed Services, the Economic Development District and various DOLA grants. The primary expense in Regional Business is funding of the Executive Director position, which besides supporting and managing the NWCCOG organization, continues to identify and support member needs, share information and be a resource for local governments and officials across the regions' membership.

Regional Business

					PROJECTED	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4200	STATE GRANT REVENUE	28,859	27,131	50,000	33,761	135,000
4250	ADMINISTRATION	2,512	1,332		1,465	1,500
4310	COUNTY PLEDGES	177,655	177,655	227,099	227,099	246,898
4320	MUNICIPAL PLEDGES	127,411	127,199	141,902	141,902	154,060
4420	SPECIAL SERVICES INCOME	31,400	28,720	28,450	28,800	28,800
4520	OTHER LOCAL FUNDING		10,000			10,000
4610	INSURANCE PROCEEDS	1,028				
4620	REIMBURSED EXPENSES					
4820	INTEREST INCOME	8,836	391		4,700	6,000
	OTHER INCOME		3,130			
49900	UNCATEGORIZED	16				
	TOTAL REVENUES	377,716	375,558	447,451	437,727	582,258
6110	SALARIES - EXECUTIVE DIRECTOR	84,934	103,616	133,280	110,543	88,000
6100	SALARIES - STAFF BONUS		12,000		10,000	
6210	TAXES & BENEFITS	28,918	21,394	30,811	21,944	22,124
6410	CONTRACT STAFF	26,400	38,105	35,450	50,000	123,000
6510	OUTSIDE CONTRACTOR					
	TOTAL SALARIES AND BENEFITS	140,252	175,115	199,541	192,487	233,124
6430	LEGAL EXPENSES		183			0
6130	MEETING EXPENSE	10				0
6610	OFFICE SUPPLIES	574	448	600		600
6620	BANK SERVICE CHARGES	732	960	500	800	800
6640	POSTAGE	155	89	200	270	300
6650	PRINTING & PUBLICATIONS	8,133	1,200	100	3,400	2,500
6655	PROGRAM EXPENSE	(3)				
6660	ADVERTISING		1,903	0	3,000	1,000
6670	INTERNET/WEBSITE	566	106		120	200
6680	DUES & SUBSCRIPTIONS	450	522	500		500
66900	RECONCILIATION DISCREPANCIES		109			
6730	TELEPHONE	965	1,482	1,500	1,500	1,700
6800	EQUIPMENT REPAIR/MAINT/SUPPLY	115				
6810	VEHICLE REPAIR	500				0
6910	CHARITABLE DONATIONS	905				
6830	VEHICLE LEASE			6,800		
6810	VEHICLE REPAIR				1,081	2,000
6811	VEHICLE GAS, SUPPLIES, REPAIR		936	1,000	1,403	2,500
6830	EQUIPMENT LEASE - LONG TERM	6,558	6,577		6,780	7,000
6930	BAD DEBTS WRITTEN OFF		5,000			
7120	LICENSE & PERMITS	10				
7130	TRAVEL & MEETINGS	9,069	4,981	7,000	3,897	7,500
7150	TRAINING & TECHNICAL ASSISTANCE	1,792	2,167	1,500	3,387	8,000
7311	PURCHASED FOOD	80				
7352	LEGAL ASSISTANCE	549				
7381	PROGRAM DEVELOPMENT	18,300				
	TOTAL PROGRAM EXPENSES	49,459	26,663	19,700	25,638	34,600
	OTHER EXPENSES					
6720	RENT & UTILITIES	3,944	4,142	4,339	4,339	4,599
7910	INDIRECT COSTS APPLIED	12,740	15,334	19,992	8,400	14,520
7320	PASS THROUGH - MINI GRANTS	38,053	47,998	50,000	14,911	100,000
7950	CASH MATCH TO PROGRAMS	178,904	181,529	182,017	182,017	192,017
	TOTAL EXPENSES	423,351	450,780	475,589	427,792	578,860
	Transfer from Elevator inspection program	45,635	68,000	27,770		
	REVENUE OVER EXPENDITURES	(0)	(7,222)	(368)	9,934	3,398



REGIONAL BUSINESS – BROADBAND and THOR Budgets

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2013
Program Director:	Nate Walowitz (Regional Broadband Coordinator)

Recent Program Highlights:

- a. NWCCOG operates Project THOR on behalf of 10 local meet me center host communities. The project is anticipated to be expanding, though no budget numbers are added for that purpose because it has not been scoped or designed.
- b. NWCCOG continues to provide technical assistance to partners across the region and as a requirement of DOLA funding, across ½ the geography of the State of Colorado
- c. The Regional Director Position grant is 2 years, through December of 2023. As of the draft of this budget a grant requesting funding for the next two years will be submitted to DOLA in 2023. Budget numbers for the program are based on what was proposed in that grant.
- d. The monthly reports reveal extensive activity by this program across all counties and many municipalities in the region and many beyond.
- e. Technical Assistance continues across many communities in the region planning for BEAD Federal Grant Funding, additional community access locations and new town deployments.
- f. The financials for Project THOR have improved significantly over the past 12 months and the program due to cost reductions is now covering both operational expenses and has started funding its reserve funds. The project is also funding a percentage of the program management costs. Models over the next 3+ years show this trend continuing as additional cost reductions and network performance improvements are implemented. All cost reductions are passed along to participating Project THOR communities
- g. DOLA 100% funded upgrades to the Project THOR network will occur in 2022 and 2023 as equipment becomes available. This includes needed network upgrade to deliver more bandwidth and capabilities to our communities, developing a connection to the Region 10 network for improved future resilience and interregional cooperation.

General Program Description:

The Regional Broadband program delivers technical assistance, education, inter-jurisdiction coordination, project, and program management for broadband, cellular, and public safety communications throughout the 9-County program area.

The primary expense in Regional Broadband is funding of the Regional Broadband Coordinator position, which besides supporting and managing the NWCCOG Regional Broadband Program, continues to identify and support member needs, share information and be a resource for local governments and officials across the region membership.

Broadband Program Budget

		2020	2021	2022	Projected	
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	2022	2023
					ACTUAL	BUDGET
4200	STATE GRANT REVENUE Jan-Jun PROGRA	48,691	48,605	65,000	65,000	65,000
4200	STATE GRANT REVENUE Jul-Dec PROGRA	51,481	48,605	65,000	65,000	65,000
4630	LOCAL CASH MATCH - NWCCOG Jan-Jun	33,688	35,000	30,000	30,000	35,000
4630	LOCAL CASH MATCH - NWCCOG Jul-Dec	33,688	35,000	30,000	30,000	35,000
	TOTAL REVENUES	167,548	167,210	190,000	190,000	200,000
6110	SALARIES - EXECUTIVE DIRECTOR	1,493				
6121	SALARIES - PROGRAM STAFF	152,669	153,794	161,483	161,483	146,869
6210	TAXES & BENEFITS	36,728	38,355	38,601	38,601	35,464
6510	OUTSIDE CONTRACT		1,974			
	TOTAL SALARIES AND BENEFITS	190,891	194,122	200,084	200,084	182,333
6130	MEETING EXPENSE		1,755		1,570	1,570
6430	LEGAL EXPENSE		2,593		165	165
6655	PROGRAM EXPENSE				1,080	1,080
6650	PRINTING AND PUBLICATIONS	113				
6680	DUES & SUBSCRIPTIONS	1,336	660	1,000	0	1,500
6730	TELEPHONE	649	898	800	800	800
6811	VEHICLE GAS/OIL/SUPPLIES	329	649	2,000	1,320	1,500
6830	EQUIP LEASE - LONG TERM	6,763	6,758	7,000	7,173	7,173
7130	TRAVEL & MEETINGS	2,279	5,780	9,000	4,833	6,000
	TOTAL PROGRAM EXPENSES	11,470	19,091	19,800	16,940	19,788
	OTHER EXPENSES					
6720	RENT & UTILITIES	2,389	3,447	3,045	3,045	3,228
7910	INDIRECT	23,124	23,069	24,222	24,222	24,233
	TOTAL EXPENSES	226,381	239,730	247,152	242,557	229,582
	Transfer from Elevator Inspection program		61,600	57,152	52,557	29,600
	REVENUES OVER EXPENDITURES	(58,832)	(10,919)	0	0	18

*Program Director wages are split 85% Broadband 15% Project Thor in 2023, plan is to increase this split in coming years

*Transfer from Elevator reduced due to Project Thor split, plan is to continue this reduction in following years

*

*Jon and Becky reviewed OK 10-13-22

Project THOR Program Budget

	FUND BALANCE - BEGINNING	443,717	197,566	116,618	116,618	116,083
					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTAL	BUDGET	ACTUAL	BUDGET
4200	STATE GRANT REVENUE Jan-Jun THOR	733,472	515,934			
4200	STATE GRANT REVENUE July-Dec THOR	131,937	515,934		356,700	
4320	MUNICIPAL PLEDGES	53,956				
4360	LOCAL JURISDICTIONS	1,031,184				
4520	OTHER LOCAL FUNDING Jan-Jun PROGRAM			547,816	547,816	532,562
4520	OTHER LOCAL FUNDING Jul-Dec PROGRM			547,816	547,816	532,562
4520	OTHER LOCAL FUNDING THOR NRC		137		34,731	
4520	OTHER LOCAL FUNDING THOR MRC					
4630	LOCAL CASH MATCH - NWCCOG Jan-Jun	10,644				
4630	LOCAL CASH MATCH - NWCCOG Jul-Dec					
	TOTAL REVENUES	1,961,193	1,032,005	1,095,632	1,487,063	1,065,124
6110	SALARIES - EXECUTIVE DIRECTOR	4,393				
6121	SALARIES - PROGRAM DIRECTOR					25,918
6151	SALARIES - FISCAL	351				7,276
6210	TAXES & BENEFITS					7,817
	TOTAL SALARIES AND BENEFITS	4,744	-	-	-	41,012
7510	THOR MONTHLY RECURRING COST	1,097,299	911,370	884,737	884,737	693,840
7530	FIBER LEASE (IRU)		74		74	-
7540	NETWORK OPERATOR FEE		142,875	120,000	100,000	90,000
7570	NETWORK EQUIPMENT SUPPORT			90,895		98,000
	TOTAL MONTHLY RECURRING COSTS	1,097,299	1,054,319	1,095,632	984,811	881,840
6430	LEGAL EXPENSE	4,392	999	1,000	1,678	4,500
6655	PROGRAM EXPENSE		25			
6740	REPAIR & MAINTENANCE			4,000	0	
6840	TOOL & EQUIPMENT	27,725	212			
7130	TRAVEL & MEETINGS					2,000
7520	THOR NON-RECURRING COST	214,081	12,474		33,385	7,000
7550	NETWORK OPERATION EQUIP.	512,772	43,120	50,000	106,125	55,000
7560	NETWORK OPERATIONS LICENSES	345,672	1,805		4,899	4,000
	TOTAL CAPITAL AND NRC's	1,104,641	58,634	55,000	146,087	72,500
	OTHER EXPENSES					
7910	INDIRECT	659				5,477
7320	PASS THROUGH CONTRACTUAL PAYMENTS				356,700	
	TOTAL EXPENSES	2,207,343	1,112,953	1,150,632	1,487,598	1,000,829
	REVENUES OVER EXPENDITURES	(246,151)	(80,948)	(55,000)	(535)	64,296
	FUND BALANCE - ENDING	197,566	116,618	61,618	116,083	180,379

*2023 budget includes operating costs not previously covered (portion of wages for admin, building a reserve)

*2022 NRC one-time cost leftover from original build

*Reduced Circuit Cost and Network Operator Fee passed on to stakeholders

*DOLA grant for THOR enhancements not currently included in 2023 budget; will pass through and be in revised 2023 b

*See THOR 5 year budget for ending fund balance purposes

*10-year IRU paid by DOLA enhancement grant \$356,700

*Jon, Nate and Becky reviewed 10-6-22, final OK 10/13/2022



REGIONAL TRANSPORTATION COORDINATING COUNCIL

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	2010
Program Director:	Charles McCarthy (Mobility Manager)

Recent Program Highlights:

- a. Continuing to update RTCC website with the latest information and providers.
- b. Published Regional Mobility Report
- c. Developed Mobility program for Veterans
- d. Working with Park County to develop a more robust transportation network to and from Summit County
- e. As of September, we are still waiting for the CDOT grant for Jan 2023 to fund the Mobility program.
- f. The 2021 Gap Analysis was used to implement new transportation routes in Eagle County.
- g. We are currently working with Park County VSO to design a free transportation system for veterans to get to and from the VA hospital in Aurora.

General Program Description:

The RTCC is the local coordinating council for a 7-county rural area of northwest Colorado and strives to improve transportation coordination and options, especially for veterans, people with disabilities, seniors, and low-income adults. Participating counties include Eagle, Garfield, Grand, Jackson, Pitkin, Routt and Summit. Formed in 2010 as a result of the Rural Resort Region study, the RTCC identified a primary gap of transportation options available for travel across county boundaries to access healthcare and other critical services. The RTCC's efforts are focused on coordinating the existing public and private transit providers with health and human services professionals by promoting, enhancing and facilitating seamless access to transportation services through a coordinated system that is easily available to customers from anywhere in the region.

While continuing to facilitate regional discussions with transportation and human service entities, RTCC currently has one main project, to bring safe transportation to our area of responsibility.

After closing the Mountain Ride Call Center, we've found a way to reimagine Mountain Ride as a full-time solution for those looking for safe, efficient transportation in rural Colorado. Utilizing the information gathered in last year's Gap Analysis, new transportation routes have been developed to serve a wider group of the population which previously had lack of transportation. Due to the migration patterns of people from Summit County to Park County, we're working with Park County on their Gap Analysis to help develop more transportation options to and from the area. Appropriating funds from our CDOT Mobility Manager Grant, we are also working with Park County's Veterans Service Officer to plan the development and launch of a free veteran's transportation pilot program to help support the transportation of veterans to and from the VA Hospital in Aurora.

RTCC - Mobility Manager Program Budget

FUND BALANCE - BEGINNING		102,536	121,933	121,934	121,934	102,040
					Projected	
		2020	2021	2022	2022	2023
ACCT#	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4100	FTA 5310 MOBILITY MANAGEMENT FUNDS	92,015	81,651	97,480	69,085	107,500
4200	NEMT - STATE GRANT INCOME	172,769				
4510	LOCAL REVENUE - MATCH	58,772	4,000		20,000	20,000
4530	DIRECT CHARGES INCOME	1,132				
4640	CARRYOVER from prior period		228,557			
4650	CARRYOVER to next period		(204,566)			
	TOTAL REVENUES	324,688	109,643	97,480	89,085	127,500
6112	SALARIES - Program Director	198		2,469	2,469	2,696
6121	SALARIES - Program Staff	103,455	51,954	63,000	54,995	58,845
6210	TAXES AND BENEFITS	17,901	15,317	16,731	15,727	17,113
6520	OUTSIDE CONTRACTORS		17,790	17,300	500	25,400
	TOTAL SALARIES AND BENEFITS	121,554	85,061	99,500	73,691	104,054
6310	MEETING EXPENSE		211		400	
6610	OFFICE SUPPLIES & MATERIALS	1,321	1,221	200	200	200
6620	BANK CHARGES	47				
6640	POSTAGE	345	2	75		
6650	PRINTING	86	583	1,000	664	1,793
6655	PROGRAM EXPENSE			1,500		
6660	ADVERTISING		1,125			2,500
6670	INTERNET/WEBSITE	3,110	3,788	700	3,000	700
6680	DUES AND SUBSCRIPTIONS		597		660	7,000
6730	TELEPHONE	241	-			
6840	TOOLS & EQUIPMENT			1,500		779
7110	PROGRAM SUPPLES	24				
7130	TRAVEL & MEETINGS	687	1,792	5,500	1,450	2,967
7150	TRAINING & TECHNICAL ASSISTANCE	400	82	1,381	500	1,301
7311	PURCHASED FOOD	246	70		75	
	TOTAL PROGRAM EXPENSES	6,508	9,470	11,856	6,949	17,240
	OTHER EXPENSES					
6720	RENT & UTILITIES	9,406	9,878	10,349	10,349	1,971
7910	INDIRECT COSTS	15,548	7,793	9,820	9,820	10,154
7320	PASS THROUGH FUNDS	158,609	(725)			
9140	DEFERRED EXPENSE from prior period		6,335			
9160	DEFERRED EXPENSE	(6,335)	(8,170)		8,170	
	TOTAL EXPENSES	305,290	109,642	131,525	108,979	133,419
	REVENUES OVER EXPENDITURES	19,398	1	(34,045)	(19,894)	(5,919)
FUND BALANCE - ENDING		121,933	121,934	87,889	102,040	96,120

*Becky and Charles reviewed 9/28/2022

*RTCC still needs to Invoice transit partners \$5,000 each for 20% match to grant

*Spending down Fund Balance over time



VINTAGE

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1978
Program Director:	Erin Fisher, Program Director

Recent Program Highlights:

- Added Routt County to Region 12 aging services – now serving six counties (20% larger budget)
- Added five new providers – Alpine Legal Services, Routt County Council on Aging, Timberline Adult Day, and two Registered Dietitians – Patty Murphy & Kaitlyn Johnson
- Vintage served higher than general pop percentage of low income, rural, and minority individuals
- Procured \$312,050.52 in additional dollars for Vintage internal programming and providers through competitive process in the SB290 funding
- Three years of deficiency-free State Unit on Aging annual evaluations
- Started the Grand County Home Modification Pilot Program
- Moved to and trained providers on a new statewide client database system

Budget Notes: Contract revenues were higher in 2022 due to additional SB290 and vaccination funds. Vintage is funded through the Federal Older Americans Act and State Older Coloradans Program funds, as well as small contracts with the Department of Regulatory Agencies (SHIP) and Health Care Policy & Financing (Low Income Senior Dental Program). There are no RSVP funds as this program was discontinued in April 2022.

Program Description: Vintage is the Alpine region's aging expert – ensuring that all of us have access to the supports, services, and resources we need as we age. We also provide deep content expertise to ensure our communities and providers meet those needs as well. We serve Eagle, Grand, Jackson, Pitkin, Routt, and Summit counties.

Programs supplied directly through Vintage include:

- **SHIP** – State Health Insurance Assistance Program (unbiased & free Medicare Counseling using certified volunteers)
- **Voucher Programs**
 - Material Aid – supplies funds for dental and vision aid
 - Transportation – supplies funds for mileage reimbursement
 - In-Home Services – supplies funds for chore, personal care, and homemaking services
 - Emergency Needs – aids with emergent needs
- **Low Income Senior Dental Program** – dental services for qualified seniors through HCPF
- **Information & Assistance** – information about services & resources
- **Public Information** – Vintage's [website](#), [Facebook](#), and monthly [e-newsletter](#)
- **Caregiver Services** – services and financial support for caregivers supplying care for someone 60+ and grandparents raising grandchildren
- **Long Term Care Ombudsman Program** – resident advocate for people living in long term care facilities

Programs provided through contractual agreements through Vintage partners include: Nutrition Education and Counseling, Chore, Home Delivered & Congregate Meals, Transportation, Information & Assistance, Caregiver Support Groups, Case Management, Legal Services, Reassurance, Adult Day Services and Material Aid Food.

VINTAGE

		2020	2021	2022	PROJECTED	
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	2022 ACTUAL	2023 BUDGET
	Revenue					
4100	FEDERAL CONTRACT REVENUE	547,129	919,465	660,087	700,950	1,065,047
4120	FEDERAL REVENUE - NSIP	3,978	19,166	15,000	11,667	16,500
4110	FEDERAL REVENUE				11,946	
4200	STATE CONTRACTS REVENUE	509,112	615,320	700,050	700,050	1,023,232
4200	HCPF LOW INCOME DENTAL GRANT		10,129	16,044	16,044	24,075
4210	STATE CASH MATCH	-	3,664	3,683		4,628
4510	OTHER LOCAL FUNDING	-	-	-		-
4620	REIMBURSED FEES - SR II	-	-	-		-
4630	LOCAL CASH MATCH - NW	64,578	34,537	42,017	42,017	56,377
4640	FEDERAL CONTRACT CAR	-	-	-		-
4660	MATCHING FUNDS	-	-	-		-
4400	FOUNDATIONS & TRUSTS	-		49,432	49,432	51,000
4640	CARRYOVER from prior period	(43,077)	75,073	-	165,829	-
4650	CARRYOVER to next period		(112,092)	-		-
	TOTAL REVENUES	1,081,721	1,565,261	1,486,313	1,697,936	2,240,859
6112	SALARIES - Program Director	99,305	104,062	96,310	96,310	105,160
6121	SALARIES - Program Staff	110,553	216,508	270,410	270,410	289,347
6210	TAXES & BENEFITS	68,196	104,323	108,571	108,571	116,004
6110	PAYROLL EXPENSES - Other	979	-	-		-
6510	CONTRACT SERVICES - Other	190		1,500		-
6410	CONTRACT STAFF	277		-		-
6560	OTHER CONTRACTOR	120		27,600	-	-
	TOTAL SALARIES AND BENEFITS	279,621	424,893	504,390	475,291	510,510
6430	LEGAL EXPENSE	-	-	360		-
6311	BACKGROUND CHECK	100	85	1,500	168	750
6130	MEETING EXPENSE	91	351	-		-
6320	EE REIMBURSEMENTS	2,351		-		-
6610	OFFICE SUPPLIES	3,439	6,039	10,000	11,200	5,000
6620	BANK CHARGES	120	60	150	150	120
6640	POSTAGE	895	1,702	2,175	792	1,150
6650	PRINTING	-	399	400	15	100
6655	PROGRAM EXPENSE	52		-		-
6660	ADVERTISING	11,881	45	11,100	1,092	5,607
6670	INTERNET/WEBSITE	15,609	28,580	625	33,000	36,000
6680	DUES & SUBSCRIPTIONS	386	4,108	3,955	3,955	3,800
6730	TELEPHONE	534	860	700	554	368
6762	LIABILITY INSURANCE		487	-		-
6811	VEHICLE GAS/OIL/SUPPLIES		353	-	1,796	10,000
7110	PROGRAM SUPPLIES	1,397	2,489	5,500		-
7130	TRAVEL & MEETINGS	1,355	4,742	2,950	10,200	8,000
7150	TRAINING & TECHNICAL ASSISTANCE	2,137	15,397	13,058	410	10,000
7160	EXERCISE	327		-		-
7310	SENIOR AWARDS CEREMONIES	-	224	3,000	109	-
7311	PURCHASED FOOD	172	79	-	528	-
7312	RAC TRAVEL/MEETINGS	111	686	300	735	1,000
7313	VOLUNTEER TRAVEL REIMBURSEMENT	17,185	22,440	23,799	4,883	-
7315	RSVP RECOGNITION EVENT	2,571	2,229	3,000	20	-
7316	SB-290 GRANTEES				13,559	
7320	PASS THRU SERVICE FUNDS	704,893	968,300	665,369	1,044,783	943,115
7321	PASS THRU NSIP FUNDS -	-	19,166	15,000	24,272	16,500
7340	VINTAGE AAA - DIRECT SERVICE	-		204,000		376,200
	TOTAL PROGRAM EXPENSES	765,607	1,078,821	966,941	1,152,221	1,417,710
	OTHER EXPENSES					
6720	RENT	9,492	14,869	15,576	15,576	18,424
7910	INDIRECT COSTS APPLIED	27,000	48,086	49,804	49,804	65,094
8000	CAPITAL OUTLAY	-	-	-		-
9160	DEFERRED EXPENSE		(5,071)		5,044	-
	TOTAL EXPENSES	1,081,720	1,561,597	1,536,710	1,697,936	2,011,738
	REVENUES OVER EXPENSES	1	3,664	(50,397)	0	229,121



WATERSHED SERVICES

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1979
Program Directors:	Torie Jarvis and Ashley Bembenek

Recent Program Highlights:

- a. Watershed Services and QQ are staffed by the same contractors, much of the technical work related to water quality on behalf of local jurisdictions, monitoring, commenting on regulations and referred development reviews, etc. is funded through this NWCCOG program instead of QQ since these are roles played as the Region's 208 Plan manager
- b. WSP assisted QQ in the development of regional water plans, land use code updates, and local applications for development as requested or required.
- c. WSP initiated an update of the Regional Water Quality Management Plan, known also as the "208 Plan" named after the section of the Clean Water Act which authorizes the plan. Substantial work will occur on the Plan update in 2023.
- d. WSP received additional funding from Colorado Department of Public Health and Environment to assess nonpoint source priority issues for the NWCCOG Region, in large part from an influx of infrastructure bill funding. This additional funding for prioritization of nonpoint sources will continue in 2023.
- e. Staff continues to monitor and participate in activities of the Colorado Water Quality Control Commission and related entities on behalf of the membership. This includes closely monitoring potential changes to molybdenum standards for human-health and agricultural uses. Changes to the molybdenum water quality standards would have statewide implications, along with specific implementation concerns in Tenmile Creek in Summit County and the Williams Fork River in Grand County where subsidiaries of Freeport McMoRan operate the Climax and Henderson Mines, respectively.. In addition, WSP worked closely with QQ on appropriate standards in French Gulch and the Blue River with an eye on protecting investments in a mine water treatment plant installed and operated by Summit County and the Town of Breckenridge.
- f. **Summit Water Quality:** With the retirement of Lane Wyatt and those duties being absorbed by a Contracting Agency, the fiscal duties for the Summit Water Quality Committee which were split between Silverthorne and NWCCOG were transferred entirely to Silverthorne in 2022.

General Program Description:

The Watershed Services Program provides the counties and municipalities of Region XII with expertise in watershed planning, water quality regulatory programs, and technical assistance. The major responsibilities of the program include the Regional Water Quality Management Plan (208 Plan); permit reviews; and technical assistance to members (project development, grant applications, land use issues related to water quality impacts). The program tracks proposed local, state and federal water quality regulations and provides a regional response when appropriate based on 208 Plan policies, objectives and guidelines.

Watershed Services

	FUND BALANCE BEGINNING	22,800	22,800	22,800	22,800	22,800
					Projected	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4200	STATE CONTRACT -208	5,541	20,059	37,500	36,000	48,700
4630	LOCAL REVENUE - COG	6,996	6,996	6,996	6,996	6,996
4640	CARRY OVER (Used & Carried forward)	(2,624)	(1,897)	8,780	(10,677)	10,678
	TOTAL REVENUES	9,914	25,157	53,276	32,319	66,374
6410	CONTRACT STAFF	7,859	23,500	48,621	24,469	54,115
6520	OUTSIDE CONTRACT SERVICES		-		2,644	7,000
	TOTAL SALARIES AND BENEFITS	7,859	23,500	48,621	27,113	61,115
6430	LEGAL EXPENSE - GENERAL	488				
6640	POSTAGE	9	3			
7130	TRAVEL & MEETINGS			2,949	3,500	3,500
	TOTAL PROGRAM EXPENSES	497	3	2,949	3,500	3,500
	OTHER EXPENSES					
7910	INDIRECT COSTS APPLIED	1,558	1,655	1,706	1,706	1,759
	TOTAL EXPENSES	9,914	25,157	53,276	32,319	66,374
	REVENUES OVER EXPENDITURES	-	0	(0)	(0)	(0)
	CHANGE IN CARRYOVER	-	0	(0)	(0)	(0)
	END OF YEAR FUND BALANCE	22,800	22,800	22,800	22,800	22,799

*Torie and Becky reviewed 10/11/2022



WATER QUALITY/QUANTITY COMMITTEE (QQ)

2023 BUDGET NARRATIVE PROGRAM SUMMARY

Program Established:	1978
Program Directors:	Torie Jarvis and Claire Carroll

Recent Program Highlights:

- a. QQ is partnering with Sonoran Institute, the Colorado River District, Northern Water, Trout Unlimited, and the Colorado Water Conservation Board on a project called *Bridging the Gap*, which identifies issues and lessons learned from water supply projects that seek to transfer water from one area of the state to urban growth centers with an eye toward increasing collaboration between water supply planning and land use planning in both the area where the water is needed and the area where the water originates. In 2022, project partners conducted interviews with 20+ stakeholders from 5 key water transfer projects and held the first convening to discuss key experiences and observations. QQ will hold a second convening and produce final documents in 2023 to wrap up the project.
- b. QQ brought on a new consultant/co-director, Claire Carroll, to manage policy, communication, and administrative strategies and responsibilities of the committee.
- c. After decades of work and collaboration, QQ (along with many other elected officials, agencies, and stakeholders) celebrated the groundbreaking of the Colorado River Connectivity Channel.
- d. With member input, QQ submitted substantial comments on the 2023 Colorado Water Plan update.
- e. Participated in the Water Quality Control Commission (WQCC) hearings. In 2022, QQ participated in the Gunnison Basin Rulemaking Proceeding. QQ continues to support Breckenridge and Summit County to prevent adverse outcomes on French Gulch drainage, which bears a costly water quality treatment plan already. QQ also continues supporting members regarding a proposed future molybdenum standard change
- f. Continued to advocate for the region at the legislature and forge new relationships with the Colorado General Assembly and administration to implement Colorado's State Water Plan.
- g. Continued to support members efforts to integrate water quality and quantity protection in to local codes, policies, and plans, including through reviewing comprehensive plans, land use code updates, and participating in the development of various stream management planning efforts and to integrate recommendations from QQ's 2019 [*Water Savings Resource Guide for the Headwaters*](#).

Budget Notes

At its September 2021 meeting, QQ determined to raise dues by 3% in 2022; this same 3% due increase is proposed for 2023 dues. QQ is not charged the standard indirect rate, as consultants utilize less of the kind of resources charged to indirect. The program is charged an administrative fee of less than the +/- 15% indirect cost. Last year, that was 8%.

General Program Description:

The annual QQ budget is reviewed and approved by QQ which has direct oversight of its consultant team. Dues from QQ fund most program activities. QQ will review the 2023 budget in November of 2022.

Water Quality/Quantity (QQ) continues to focus on issues related to trans-mountain diversions, basin of origin protection, addressing water quality impacts and land use concerns as they relate to water. QQ will seek water supply, water quality and recreation solutions associated with growth on both sides of the Continental Divide. QQ continues to be involved in statewide and local water planning efforts. QQ is active in the State legislature and continuously seeks to educate Front Range water users about the impacts associated with trans-basin diversions.

Water Quality/Quantity Committee

	LEGAL DEFENSE FUND	100,000	100,000	100,000	100,000	100,000
	FUND BALANCE - BEGINNING	14,413	8,111	8,452	8,452	8,452
					PROJECTED	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4200	STATE GRANT INCOME					
4310	COUNTY PLEDGES	96,541	96,541	106,195	99,436	102,420
4320	MUNICIPAL PLEDGES	42,386	42,598	46,858	43,876	47,443
4330	ASSOCIATE MEMBER PLEDGES	4,263	4,243	4,667	4,370	4,501
4350	WATER & SAN. DIST. PLEDGES	11,667	11,180	12,298	11,581	12,490
4510	OTHER LOCAL FUNDING	22,000	6,000		10,075	13,425
4535	MEETING REGISTRATION	1,295	125		25	1,500
4620	REIMBURSED EXPENSES	85				
4820	INTEREST INCOME	512	15		200	200
	TOTAL REVENUES	178,749	160,702	170,018	169,563	181,980
6410	QQ CONTRACT STAFF	129,789	124,245	129,304	150,740	152,025
6520	OUTSIDE CONTRACT	38,894	21,800	16,000	-	3,309
	TOTAL SALARIES AND BENEFITS	168,682	146,045	145,304	150,740	155,334
6130	MEETING EXPENSE	75			29	1,500
6640	POSTAGE	21	18	50	13	50
6650	PRINTING			200	-	-
6670	WEBSITE/INTERNET			30	-	-
6680	DUES & SUBSCRIPTIONS	2,068	1,131	2,100	1,706	2,600
7130	TRAVEL & MEETINGS	1,806		8,759	3,500	8,500
	TOTAL PROGRAM EXPENSES	3,969	1,149	11,139	5,248	12,650
	OTHER EXPENSES					
7610	INDIRECT COSTS APPLIED	12,399	13,167	13,575	13,575	13,996
	TOTAL EXPENSES	185,050	160,362	170,018	169,563	181,980
	REVENUES OVER EXPENDITURES	(6,301)	340	-	0	(0)
	FUND BALANCE - ENDING	8,111	8,452	8,452	8,452	8,452

*Torie submitted 10/12/2022, OK Becky and Jon 10/13/2022

Indirect estimated 10% of Contract Costs increasing 3.1% each year to get to Program level

WILD & SCENIC

	FUND BALANCE - BEGINNING	(11,754)	806	30,623	30,623	30,622
					PROJECTED	
		2020	2021	2022	2022	2023
ACCT #	ACCOUNT NAME	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
4200	STATE GRANT INCOME	50,237	68,563	108,530	108,530	99,999
4310	COUNTY PLEDGES					
4320	MUNICIPAL PLEDGES					
4330	ASSOCIATE MEMBER PLEDGES					
4350	WATER & SAN. DIST. PLEDGES					
4510	OTHER LOCAL FUNDING					
4535	MEETING REGISTRATION					
4620	REIMBURSED EXPENSES		33,456	20,000	20,000	20,000
	CWCB GRANT LEFTOVER					
4820	INTEREST INCOME					
	TOTAL REVENUES	50,237	102,019	128,530	128,530	119,999
6410	QQ CONTRACT STAFF					
6520	OUTSIDE CONTRACT	37,398	70,461	115,404	115,404	107,299
	TOTAL SALARIES AND BENEFITS	37,398	70,461	115,404	115,404	107,299
6130	MEETING EXPENSE					
6610	OFFICE SUPPLIES					
6620	BANK CHARGES		30			
6650	PRINTING					
6670	WEBSITE/INTERNET					
6680	DUES & SUBSCRIPTIONS					
7130	TRAVEL & MEETINGS	278	1,711	7,700	7,700	7,700
	TOTAL PROGRAM EXPENSES	278	1,741	7,700	7,700	7,700
	OTHER EXPENSES					
7610	INDIRECT COSTS APPLIED			5,427	5,427	5,000
	TOTAL EXPENSES	37,676	72,202	128,531	128,531	119,999
	REVENUES OVER EXPENDITURES	12,560	29,817	(1)	(1)	-
	FUND BALANCE - ENDING	806	30,623	30,622	30,622	30,622

*NWCCOG is a Fiscal Agent for this program which for 2023 budget has been separated from Watershed Services

*New budget in 2023

*OK Jon and Becky 10/13/2023

NWCCOG 2023 Budget Summary

	Est. 2023										
	Beginning	2023						2023		Transfer	Ending
	Fund	Budgeted						Budgeted		between	Fund
	Balance	Income	Salaries	Benefits	Rent	Indirect	Other	Expense	Net	Programs	Balance
Internal programs											
Broadband		200,000	146,869	35,464	3,228	24,233	19,788	229,582	(29,582)	29,600	
Economic Development		141,775	84,238	33,503	2,314	13,899	3,100	137,054	4,721		
Elevator Inspection		1,625,000	926,617	287,644	5,627	147,942	178,500	1,546,330	78,670	(29,600)	
Energy Management	102,305	4,522,690	1,787,380	675,756	123,497	276,307	1,593,109	4,456,048	66,642		168,947
Northwest Loan Fund	1,096,019	202,000	122,070	21,091	3,028	17,832	30,070	194,090	7,910		1,103,928
Project Thor	116,083	1,065,124	33,194	7,817	0	5,477	954,340	1,000,829	64,296		180,379
Regional Business		582,258	211,000	22,124	4,599	14,520	326,617	578,860	3,398	-	
Regional Transportation	136,805	127,500	86,941	17,113	1,971	10,154	17,240	133,419	(5,919)		130,886
Vintage- AAAA	98,476	2,240,859	394,507	116,004	18,424	65,094	1,417,710	2,011,738	229,121		327,597
Subtotal	1,549,688	10,707,207	3,792,816	1,216,516	162,687	575,457	4,540,474	10,287,951	419,256		1,911,737
NWCCOG Fund Balance	2,133,315								419,256		2,552,571
Internal Service Funds Funds											
Indirect	81,818	612,213	288,029	88,599	33,021	-	189,800	599,449	12,764		94,581
Motor Pool	36,362	-					-	-	-		36,362
Building	111,955	97,708				-	108,847	108,847	(11,139)		100,816
Subtotal	230,135	709,920	288,029	88,599	33,021	-	298,647	708,296	1,624		231,759
External Programs											
Health Care Coalition		212,430	149,760			19,312	32,571	212,430	-		-
Homeland Security		252,974	54,332				198,642	252,974	-		-
NWCCOG Foundation	19,403	21,515	-			-	20,120	20,120	1,395		20,798
Water Quality/Quantity	8,452	181,980	155,334			13,996	12,650	181,980	(0)		8,452
Watershed Services	22,800	66,374	61,115			1,759	3,500	66,374	(0)		22,799
Wild & Scenic	30,623	119,999	107,299			5,000	7,700	119,999	-		30,623
Subtotal	81,278	855,272	527,840	-	-	40,067	275,183	853,877	1,395		82,672
Total non-duplicated budget	1,630,965	11,562,479	4,320,656	1,216,516	162,687	615,525	4,815,657	11,141,828	420,651		1,994,409
Grand Total	1,861,101	12,272,399	4,608,685	1,305,115	195,708	615,525	5,114,304	11,850,124	422,275		2,226,169