



AGENDA

Thursday, October 27, 2022
CONFERENCE CALL AND IN-PERSON MTG
NWCCOG 10 a.m. – 12 p.m.

VIDEO & PHONE CONFERENCE INFORMATION

Join Zoom Meeting

<https://us06web.zoom.us/j/88166216134?pwd=MFB0Z2VRVEpHSXhYZHRubVRXc3poZz09>

Meeting ID: 881 6621 6134

Passcode: 119033

NWCCOG COUNCIL MEETING

10:00a.m.	1.	Call to Order – NWCCOG Council Chair, Alyssa Shenk	
	2.	Roll Call and Determination of Quorum	
	3.	UPDATE COG: 2021 Audit was approved at Special Meeting of NWCCOG Officers <ul style="list-style-type: none"> - Meeting Minutes from the Final 2021 Audit Report October 7, 2022 - The approved 2021 Audit Report available on NWCCOG Council Resource page https://www.nwccog.org/about/people/our-council/council-resources/ 	Pg. 3
	*4.	ACTION COG: Minutes of August 2022 Council Meeting	Pgs. 4-6
	*5.	ACTION COG: 3 rd Quarter Financials <ul style="list-style-type: none"> - NWCCOG – List of Payments - NWCCOG – Balance Sheet - NWCCOG – Statement of Revenues and Expenditures - Northwest Loan Fund – Balance Sheet - Northwest Loan Fund – Budget vs Actual - Northwest Loan Fund - Memo 	Pgs. 7-38
	*6.	ACTION COG: NLF 2 nd Quarter Financials (not available at August Meeting) <ul style="list-style-type: none"> - Northwest Loan Fund – Balance Sheet - Northwest Loan Fund – Budget vs Actual 	Pgs. 39-40
	7.	UPDATE COG: NLF Reports <ul style="list-style-type: none"> - Documents are for review, not approval - Northwest Loan Fund – Risk Ratings - Northwest Loan Fund – Portfolio Summary - Loan Policy Excerpt as reference for Risk Ratings 	Pgs. 41-49
	*8.	ACTION COG: 2023 Proposed NWCCOG Council Meeting Schedule <ul style="list-style-type: none"> - Return to in-person meetings in 2023 at Silverthorne Office with Remote option - <i>I move to adopt the 2023 Meeting Schedule as presented...</i> 	Pg. 50
	*9.	ACTION COG: FAMILI Opt Out <ul style="list-style-type: none"> - Memo Talai and Jon – options reviewed by Directors - <i>I move to Opt-out NWCCOG from FAMILI statewide paid leave program</i> 	Pg. 51-54
	*10.	ACTION COG: Adopt Employee Bonus Policy <ul style="list-style-type: none"> - Requested by Executive Committee in January - <i>I move to approve the NWCCOG Employee Bonus Policy as presented</i> 	Pgs. 55-56
	11.	BUDGET ITEM COG: DOLA Grant Project with Insights Collective <ul style="list-style-type: none"> - See Memo from Jon - Ralf Garrison of Insights Collective 	Pgs. 57-60
	12.	BUDGET ITEM COG: OEDIT Funded Regional Grants Navigator Position <ul style="list-style-type: none"> - Purpose, help local governments understand and access IIJ and IRA funds - Recommended by DOLA to run these positions through Regional COGS - Funded for 2023, lobbying to fund as 3-5 year position 	Pg. 61

		<ul style="list-style-type: none"> - Have worked together with OEDIT to define role parallel across state - NWCCOG has discussed an alternative: same purpose 	
10:30 a.m.	13.	DISCUSSION COG: 2023 Budget <ul style="list-style-type: none"> - Summary from the Budget Review Workshop October 25, 2022. Jon will host a work session for anyone interested in a deep dive into the budget prior to the Council Meeting. - Staff will answer questions and give brief overview - Please provide any input on budget adjustments - At December 1, 2022 meeting formal vote on budget will be requested 	Pgs. 62-63
10:45 p.m.	14.	DISCUSSION COG: NWCCOG Regional Water Quality Management Plan (208 Plan) <ul style="list-style-type: none"> - Torie Jarvis, Executive Director QQ - Review and Comment on Policies and Implementation Actions for the plan - 208 Plan adopted in 2012, this is one step towards full update of plan - These have been reviewed and Oked by QQ in draft form 	
	15.	Program Updates: <ul style="list-style-type: none"> - Summary document in the packet. If you have any questions for our programs that may benefit the whole group, please ask for further detail at this time. 	Pgs. 64-69
	16.	Other Business: <ul style="list-style-type: none"> - NWCCOG QQ Water Plan - Communications and News Articles 	Pgs. 70-101
11:15	17.	Member Updates: If time allows, 3-minute updates from each jurisdiction in attendance are appreciated	
Noon	*18.	Adjourn NWCCOG Meeting	
<p align="center"><u>NEXT NWCCOG MEETING:</u> Thursday December 1, 2022, Conference Call 10am – 12pm</p>			
<p align="center"><u>NWCCOG Officers:</u> NWCCOG Council Chair – Alyssa Shenk, NWCCOG Council Vice-Chair – Patti Clapper NWCCOG Council Secretary-Treasurer – Carolyn Skowrya</p>			
<p align="center"><u>NWCCOG Executive Committee:</u> Region XII county members –Josh Blanchard, Patti Clapper, Jeanne McQueeney, Kristen Manguso, and Coby Corkle. Municipal members – Alyssa Shenk, Andy Miller, Carolyn Skowrya, and Patty McKenny.</p>			

* requires a vote

NWCCOG ECONOMIC DEVELOPMENT DISTRICT (EDD) BOARD MEETING

12:30 p.m.	1.	Call to Order – EDD Board Chair, DiAnn Butler	
	2.	Roll Call and Determination of Quorum	
	*3.	ACTION EDD: August 2022 EDD Meeting Minutes	Pgs. 102-103
	4.	Comprehensive Economic Development Strategy (CEDs): Annual Review of Regional Action Plan	Pgs. 104-116
	5.	Regional Quarterly Economic Update and Discussion on Regional Data Coordination	Pgs. 117-125
	6.	Workforce Update: CDLE Team	
	7.	Information: Memo on STR Taxes	Pgs. 126-128
	8.	Roundtable: Member Updates	
	9.	New Business/Future Agenda Items: <ul style="list-style-type: none"> - Erin Young, CDLE Employment Specialist (at 12/1/11 meeting) 	
2:30 p.m.	*10.	Adjourn NWCCOG Meeting	

NEXT EDD BOARD MEETING:

Thursday, December 1, 2022 Conference Call from 12:30pm – 2:30pm

EDD Officers: EDD Chair – DiAnn Butler, EDD Vice-Chair – Patti Clapper, EDD Secretary-Treasurer – Kristen Manguso

* requires a vote

Please notify office@nwccog.org 5 days in advance if you require any accommodations to attend this meeting.



Northwest Colorado Council of Governments

NWCCOG 2021 Final Audit Report Meeting

October 7, 2022

Conference Call Only ("Present" means on the call")

Council Board Members Present:

Alyssa Shenk, Town of Snowmass Village

Carolyn Skowyra, Town of Dillon

Others Present:

Sam Hellwege, CLA

NWCCOG Staff:

Jon Stavney

Becky Walter

Anita Cameron

Talai Shirey

Call to Order

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) and Northwest Loan Fund joint meeting to order at 10:00 am.

2021 Audit

Jon introduced Sam Hellwege with CLA. The NWCCOG Council delegated approval of the 2021 Final Audit to the NWCCOG Officers. Patti Clapper was unable to attend the meeting.

Sam reviewed the Independent Auditors' Report, the 2021 Standards made a small change to the formatting requirements but does not have an impact on the financials. The Opinion is now listed first on the report; The Financial Highlights offer a quick synopsis of the year's financials; the Financial Statements provide an all-encompassing view of NWCCOG financials; the Note section spells out more details about the entity. The two compliance reports are Internal Control Report where any material finding, or significant deficiency is spelled out; the Compliance for Major Federal Program Report which audits expenditures of \$750K or more.

- NWCCOG received a "Clean Opinion" for all financial respects in 2021.
- 2021-001: The only significant deficiency found during audit was regarding an NLF loan from CHFA that was reported incorrectly on the financials. The funds were correctly adjusted from Liabilities to Other Financing Resources. The funds were not misused.
- 2021-002: A Weatherization employee pay raise was not correctly coded; the employee and grant were undercharged for a total of \$20.67, which has been corrected.
- Accounted no significant difficulties working with management.
- No significant corrected mis-statements other than the NLF loan adjustment and Weatherization pay.
- GASB Statement No. 87, *Leases* - NWCCOG has two leases which are now considered "right to use" lease and need to be coded under Lease Liability.

There were no questions or concerns.

M/S: Carolyn Skowyra /Alyssa Shenk move to approve the final 2021 NWCCOG Audit.

Passed: Yes

Adjourn

Alyssa Shenk, NWCCOG Council Chair, adjourned the Northwest Colorado Council of Governments (NWCCOG) and Northwest Loan Fund joint meeting to order at 10:33 am.

Alyssa Shenk, NWCCOG Council Chair

Date



Northwest Colorado Council of Governments

NWCCOG Council Meeting

August 25, 2022

Conference Call Only ("Present" means on the call")

Council Board Members Present:

Alyssa Shenk, Town of Snowmass Village
Tamra Nottingham Underwood, Town of Avon
Thomas Fridstein, Town of Snowmass Village
Skippy Mesirow, City of Aspen
Lewis Gregory, Fraser
Patti Clapper, Pitkin County
Kristen Brownson, Town of Breckenridge
Sara Nadolny, Town of Basalt
Geoffrey Grimmer, Town of Eagle
Josh Blanchard, Summit County
Carolyn Skowrya, Town of Dillon
Michael Buccino, City of Steamboat Springs
Ashley Macdonald, Town of Kremmling
John Bristol, Routt County
Matthew Langhorst
John Crone, Town of Grand Lake

Others Present:

Melanie Leaverton, Jackson County Tourism
Sam Hellwege, Clifton, Larson, Allen
Jennifer (unknown)
Wendy Ecklund, City of Steamboat Springs
Matt Kireker

NWCCOG Staff:

Becky Walter
Doug Jones
Talai Shirey
Erin Fisher
Rachel Tuyn

Call to Order

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) meeting to order at 10:03am. Roundtable introductions were completed, and a quorum was present for the group.

Approval of July 2022 Council Meeting Minutes

M/S: Carolyn Skowrya/Alyssa Shenk to approve the July 2022 Council Meeting Minutes as presented

Passed: Yes

Approval of NWCCOG 2nd Quarter Financials

Becky reviewed the NWCCOG Financials. There were no questions or comments.

M/S: Carolyn Skowrya/Tamra Underwood to approve the NWCCOG 2nd Quarter Financials as presented

Passed: Yes

Called together joint meeting with Northwest Loan Fund Board to review 2021 Audit

2021 Audit

Sam provided a brief review of the audit and explained the Draft would be completed by the end of September. Paul, the principle on the engagement, and a quality control process will review any formal findings. There have been audit adjustments and corrected statements similar to previous years. The only significant finding is a NLF CHFA loans that had to be reclassified for \$170k.

Since the audit is not completed, the options are scheduling a separate meeting or create a subcommittee to review the audit.

M/S: Tamra Underwood/Thomas Fridstein move to authorize NWCCOG Officers as a subcommittee to review the 2021 Final Audit with auditors and approve if proper.

Passed: Yes

Closed joint meeting with NLF Board to review 2021 Audit

Website Analytics

Talai presented the website analytics from January 1-June 30, 2022. The most visited pages in recent weeks include Employment Opportunities, Staff, Energy Programs and Broadband. Within the six-month period, NWCCOG.org had 5,988 new visitors and 21,715 pageviews. If anyone has questions or would like additional analytic information, please contact Talai.

Council Clipboard

Talai shared the recent Council Clipboard updates which include Tiny Homes, Mobile Homes and Executive Performance Reviews. The webpages are updated often, Information can all be viewed on the NWCCOG website:

<https://www.nwccog.org/about/people/our-council/council-resources/council-clipboard/> .

Upcoming Schedule

Executive Director Review by Executive Committee, Alyssa will reach out to schedule this review.

October Budget Workshop will be scheduled for a deep dive into the budget, a brief overview will be provided at the October Council meeting.

The October Council meeting will be a hybrid meeting with in-person at NWCCOG Silverthorne office.

Presentation: How to Executive Review and Why

Wendy Ecklund, HR & Risk Manager of Steamboat Springs presented City/Town Manager Performance Evaluations. The presentation is available on the NWCCOG Council Resource page: <https://www.nwccog.org/about/people/our-council/council-resources/>

More information on Executive Evaluations is available on the NWCCOG Council Clipboard page:

<https://www.nwccog.org/about/people/our-council/council-resources/council-clipboard/>

Congressional Updates

Matt Kireker provided an update for both Sen. Bennett and Sen. Hickenlooper.

- USDA is providing \$8.5M for the Windy Gap Dam Plan which is projected to be completed 2024 with water reconnected by 2026.
- The Inflation Reduction Act will provide reclamation/drought \$4B, Forestry \$5B, \$20B agriculture conservation; more details available in 2023.
- United States Post Office Reform Act was approved, the conversation is now on how to spend the funds. Main concerns are staffing, inadequate pay for mountain towns, aging equipment, etc.
- Members inquired at last meeting about how NWCCOG might approach BLM for renewable projects on public land as they do oil and gas. Geoff Grimmer explained how much land is needed for solar energy farms and asked if there is any legislation or willingness to support local municipalities develop clean energy. Matt provided a general overview; Eagle County would contact local field office in Silt. BLM land use has prioritized several uses including renewal energy. Energy Act of 2020 provided a directive for solar, wind, geothermal use on BLM land. Contact Matt Kireker if you would like to meet in more detail. Additional information is available at: <https://www.doi.gov/pressreleases/interior-department-outlines-roadmap-continued-renewable-energy-progress-public-lands>

Vintage Updates

Erin Fisher, Vintage Director, discussed CASOA (Community Assessment Survey of Older Adults) which results will be available in an upcoming Council Meeting. Vintage is hosting upcoming Community Conversations; dates are available in the August Council Packet. The data is used to create the statewide plan. Erin opened a conversation on 4-year area plan:

- What do people in your community need to age well? A: Easy Access to appointments, transportation. Oxygen. Tech support to navigate patient portals. Socialization, senior centers, transportation to get to social events. Making community aware of the senior needs, helping at the senior centers, and providing groceries, etc.
- What barriers does your community face in accessing services to age well? A: Transportation isolated as mountain communities, limited transportation to get to other communities for assistance (Denver, etc.)

- What do people need to age safely in their homes? A: More lifts, elevators; unable to make lateral housing moves; crime rates higher for elderly people; need more “guardians” (SMART Team in Summit County responds to mental health/elderly); ADU housing security.
- Where do you see ageism in your community? A: Lack of accessibility in housing and recreation opportunities.
- COVID had an isolating effect on many people, especially older adults. What was, and continues to be, most important to the wellbeing of older community members? A: Reassurance calls and connecting school children with senior centers.

Erin provided a link for a 15-minute survey and invited all to participate. <https://forms.office.com/r/FYsjtML4AT>

Member Update

- Tamra Underwood, Avon – Passed short-term rental regulations/restriction and recall ordinance. Regional Transportation Authority was approved for upcoming ballot. Thanked NWCCOG for 2021 Childcare Assessment, the data was recently used for Eagle County Childcare Initiative.
- Patti Clapper, Pitkin County – Excited for MT2030 especially Peter McBride’s talk on the Colorado River. Aspen Ambulance Mill Levy will be on vote. Encouraging everyone to get out and vote!
- Kristen Brownson, Town of Breckenridge – Passed 1st reading of “Pay as You Throw” recycling program. Preparing for MT2030 next month.
- Josh Blanchard, Summit County – Just passed Open Space and Trails Strategic Plan. CDOT just awarded Summit County almost \$35M for transit center. Hiring for several key positions: County Manager, Assistant County Manager, HR Director, Director of Communications. <https://www.summitcountyco.gov/105/Open-Space-Trails>
- Skippy Mesirow, City of Aspen – Renewal .5% Open Space, Short-Term Rental Tax will be on upcoming ballot. Moving forward to conceptual design of childcare center, reviewed Aspen Housing Authority 2022-2023 work plan, looking at building a year around arts facility to be built by Theater Aspen.
- Geoffrey Grimmer, Town of Eagle – Larry Pardee is new Town Manager who will be presenting at MT2030 <https://www.vaildaily.com/opinion/grimmer-embracing-beneficial-electrification/>
- Melanie Leaverton, Jackson County – NorthPark Days was successful. Meeting with Council regarding chamber funding for future tourism efforts.
- Lewis Gregory, Fraser – Just passed STR ordinance which increased fees to help affordable housing; 11-12 acre parcel is going out to bid for affordable housing. New farmers market just opened.
- Thomas Fridstein, Snowmass Village – Council agreement on STR, early childhood education improvements, on the November ballot is to use excess marketing funds for affordable housing. JAS Fest, Wine Fest and Balloon Fest are all coming up in September.

Program Updates

Program updates are provided in each packet for review. Instead of reading through each update, members can review and contact Jon with questions.

Adjournment

M/S: Thomas Fridstein/Patti Clapper adjourned the NWCCOG Council meeting at 12:00 p.m.

Passed: Yes

Alyssa Shenk, NWCCOG Council Chair

Date

8:30 AM

10/20/22

Accrual Basis

Northwest Colorado Council of Governments

List of Bills by Class

August 2022

Type	Date	Name	Amount
* COG PROGRAM FUNDS			
4022 - WX 22/23			
47522 - CEO-WX ADMIN			
Credit Card Charge	08/26/2022	Snagajob.com, Inc.	89.00
Total 47522 - CEO-WX ADMIN			89.00
43522 - LEAP BE OP			
Credit Card Charge	08/04/2022	Gaylord Hotel	562.45
Bill	08/16/2022	Goodway Auto Repair LLC	439.72
Credit Card Charge	08/17/2022	Supplyhouse.com	367.16
Bill	08/09/2022	The Home Depot Pro	348.25
Bill	08/09/2022	The Home Depot Pro	329.00
Bill	08/15/2022	The Home Depot Pro	299.00
Credit Card Charge	08/18/2022	Wrightsoft	150.00
Credit Card Charge	08/15/2022	Home Depot	102.19
Credit Card Charge	08/15/2022	LOWES	34.14
Total 43522 - LEAP BE OP			2,631.91
43122 - LEAP OP			
Bill	08/18/2022	GoliathTech LLC {Ind}	5,968.00
Credit Card Charge	08/22/2022	Ski Country Auto Repair and Towing	5,000.00
Bill	08/31/2022	Wex Bank	3,990.60
Bill	08/19/2022	Westland Distributing Inc	3,070.16
Bill	08/19/2022	Westland Distributing Inc	2,907.03
Credit Card Charge	08/24/2022	Ski Country Auto Repair and Towing	2,816.67
Bill	08/01/2022	BHW Associates	2,675.24
Credit Card Charge	08/25/2022	Summit embroidery	2,081.83
Credit Card Charge	08/22/2022	Columbine Ford	2,021.40
Bill	08/26/2022	B&B Plumbing & Heating	2,007.55
Bill	08/27/2022	Axiom Group	1,930.00
Bill	08/19/2022	Grand Junction Winair Co	1,838.43
Bill	08/21/2022	Four Sprys Investments, LLC{s-corp}	1,425.64
Liability Check	08/01/2022	County Health Pool	1,322.15
Liability Check	08/01/2022	County Health Pool	1,322.15
Bill	08/17/2022	GoliathTech LLC {Ind}	1,225.00
Bill	08/09/2022	Masterworks Mechanical Inc	1,187.98
Liability Check	08/01/2022	County Health Pool	1,076.65
Liability Check	08/01/2022	County Health Pool	1,076.65
Liability Check	08/01/2022	County Health Pool	1,076.65
Liability Check	08/01/2022	County Health Pool	1,076.65
Liability Check	08/01/2022	County Health Pool	1,076.65
Liability Check	08/01/2022	County Health Pool	1,076.65
Liability Check	08/01/2022	County Health Pool	1,076.02
Liability Check	08/01/2022	County Health Pool	1,070.38
Bill	08/22/2022	Showtime Sign & Shirt Co	1,050.00
Bill	08/29/2022	Axiom Group	1,040.00
Bill	08/08/2022	Crystal Clear Auto Glass & Windshi...	1,001.63
Bill	08/03/2022	Goodway Auto Repair LLC	917.69
Bill	08/05/2022	Hoskins, Emily {v}	813.07
Bill	08/04/2022	Verizon Wireless Services	794.26
Credit Card Charge	08/24/2022	LOWES	687.90
Credit Card Charge	08/05/2022	Gaylord Hotel	678.45
Bill	08/23/2022	Black Hills Energy	631.44
Liability Check	08/01/2022	County Health Pool	580.42
Liability Check	08/01/2022	County Health Pool	580.42
Liability Check	08/01/2022	County Health Pool	580.42
Liability Check	08/01/2022	County Health Pool	580.42
Liability Check	08/01/2022	County Health Pool	580.11
Liability Check	08/01/2022	County Health Pool	579.79
Liability Check	08/01/2022	County Health Pool	579.17
Check	08/20/2022	Enterprise Fleet Management	539.98
Bill	08/01/2022	LMR Consulting LLC{ind}	500.00
Credit Card Charge	08/23/2022	LOWES	479.76
Credit Card Charge	08/26/2022	LOWES	415.99
Bill	08/17/2022	Quill Corporation	405.70
Credit Card Charge	08/20/2022	AIRBNB {v}	372.05
Bill	08/03/2022	Goodway Auto Repair LLC	350.61

8:30 AM

Northwest Colorado Council of Governments

10/20/22

List of Bills by Class

Accrual Basis

August 2022

Type	Date	Name	Amount
Credit Card Charge	08/31/2022	Columbia outlet	349.90
Credit Card Charge	08/31/2022	Columbia Sportswear	349.90
Credit Card Charge	08/29/2022	Rabbit Ears Motel	345.00
Credit Card Charge	08/15/2022	Home Depot	328.97
Credit Card Charge	08/15/2022	Rabbit Ears Motel	327.00
Credit Card Charge	08/15/2022	Rabbit Ears Motel	327.00
Credit Card Charge	08/31/2022	Rabbit Ears Motel	327.00
Bill	08/03/2022	Goodway Auto Repair LLC	290.92
Credit Card Charge	08/16/2022	Quality Inn -Vendor	288.00
Credit Card Charge	08/30/2022	Residence Inn Glenwood	251.00
Credit Card Charge	08/29/2022	Columbine Ford	241.49
Bill	08/03/2022	Goodway Auto Repair LLC	235.67
Bill	08/16/2022	Gonzalez, Julian	232.50
Credit Card Charge	08/15/2022	Ski Country Auto Repair and Towing	209.82
Credit Card Charge	08/23/2022	LOWES	198.47
Credit Card Charge	08/15/2022	Costco	193.31
Credit Card Charge	08/16/2022	Quality Inn -Vendor	192.00
Credit Card Charge	08/30/2022	Holy Cross Energy {v}	184.96
Credit Card Charge	08/18/2022	Holiday Inn {vendor}	172.50
Credit Card Charge	08/18/2022	Holiday Inn {vendor}	172.50
Credit Card Charge	08/22/2022	LOWES	172.25
Bill	08/01/2022	Comcast	160.53
Credit Card Charge	08/23/2022	AIRBNB {v}	155.03
Credit Card Charge	08/18/2022	AIRBNB {v}	142.63
Credit Card Charge	08/24/2022	AIRBNB {v}	142.61
Credit Card Charge	08/23/2022	LOWES	121.36
Credit Card Charge	08/24/2022	Flat Tops Ranch Supply	99.98
Credit Card Charge	08/16/2022	Quality Inn -Vendor	96.00
Bill	08/05/2022	Oberg, Ashley {v}	90.00
Credit Card Charge	08/25/2022	Mountain Careers	79.00
Credit Card Charge	08/26/2022	Mountain Careers	79.00
Bill	08/22/2022	UNUM Life Insurance CO of America	63.73
Liability Check	08/01/2022	County Health Pool	60.93
Credit Card Charge	08/01/2022	Exxon	58.76
Bill	08/01/2022	Rocky Mountain Drinking Water	57.49
Liability Check	08/01/2022	County Health Pool	54.24
Credit Card Charge	08/17/2022	Ace Hardware	50.98
Bill	08/22/2022	UNUM Life Insurance CO of America	48.52
Bill	08/18/2022	FedEx{vendor}	47.21
Bill	08/22/2022	UNUM Life Insurance CO of America	42.95
Credit Card Charge	08/25/2022	City of Craig{vendor}	42.00
Bill	08/22/2022	UNUM Life Insurance CO of America	38.54
Credit Card Charge	08/15/2022	Ace Hardware	37.97
Bill	08/22/2022	UNUM Life Insurance CO of America	37.47
Bill	08/22/2022	UNUM Life Insurance CO of America	36.41
Bill	08/22/2022	UNUM Life Insurance CO of America	35.59
Bill	08/22/2022	UNUM Life Insurance CO of America	34.40
Bill	08/22/2022	UNUM Life Insurance CO of America	34.21
Bill	08/22/2022	UNUM Life Insurance CO of America	34.11
Bill	08/22/2022	UNUM Life Insurance CO of America	34.01
Credit Card Charge	08/31/2022	DAYLIGHT DONUTS	33.97
Bill	08/22/2022	UNUM Life Insurance CO of America	33.45
Bill	08/22/2022	UNUM Life Insurance CO of America	32.31
Bill	08/22/2022	UNUM Life Insurance CO of America	31.62
Bill	08/16/2022	Goodway Auto Repair LLC	30.00
Bill	08/22/2022	UNUM Life Insurance CO of America	29.84
Bill	08/22/2022	UNUM Life Insurance CO of America	29.83
Bill	08/31/2022	Rocky Mountain Drinking Water	29.76
Bill	08/22/2022	UNUM Life Insurance CO of America	27.55
Credit Card Charge	08/30/2022	Pug Ryans	27.45
Credit Card Charge	08/26/2022	Amazon.com	25.78
Credit Card Charge	08/29/2022	Target	24.99
Bill	08/22/2022	UNUM Life Insurance CO of America	23.86
Credit Card Charge	08/14/2022	Facebook	20.57
Bill	08/16/2022	Xcel Energy (vendor)	15.03
Credit Card Charge	08/22/2022	CORPORATE TRANSLATE	13.68
Credit Card Charge	08/30/2022	Wal-Mart	7.57
Credit Card Charge	08/17/2022	CBI Records Ck-Net	5.00

Accrual Basis

8:30 AM

10/20/22

Accrual Basis

Northwest Colorado Council of Governments

List of Bills by Class

August 2022

Type	Date	Name	Amount
30123 - VINTAGE 22/23			
36023 - NWCCOG Matching			
Credit Card Charge	08/30/2022	Rowe Pottery	82.05
Total 36023 - NWCCOG Matching			82.05
33223 - State Services			
Bill	08/20/2022	Grand County Rural Health Network	4,583.33
Bill	08/30/2022	Jackson County Council on Aging	3,066.01
Liability Check	08/01/2022	County Health Pool	2,034.08
Bill	08/30/2022	Summit County Community & Senio...	1,916.67
Bill	08/30/2022	Mountain Family Center	1,905.00
Bill	08/30/2022	Jackson County Council on Aging	1,893.67
Liability Check	08/01/2022	County Health Pool	1,656.38
Bill	08/23/2022	Brandenburg, Nance	1,500.00
Bill	08/30/2022	Jackson County Council on Aging	1,013.66
Bill	08/01/2022	LMR Consulting LLC{ind}	1,000.00
Bill	08/31/2022	LMR Consulting LLC{ind}	1,000.00
Bill	08/23/2022	The 10th Frame	960.00
Bill	08/30/2022	Grand County Senior Nutrition	935.65
Liability Check	08/01/2022	County Health Pool	892.95
Liability Check	08/01/2022	County Health Pool	892.95
Liability Check	08/01/2022	County Health Pool	828.49
Credit Card Charge	08/03/2022	Grand Hyatt	807.56
Bill	08/20/2022	Grand County Rural Health Network	708.33
Bill	08/30/2022	Summit County Community & Senio...	708.33
Bill	08/30/2022	Summit County Community & Senio...	708.33
Bill	08/30/2022	Pitkin County Adult & Family Services	706.61
Bill	08/30/2022	Mansker Station {scorp}	705.00
Bill	08/30/2022	Mountain Family Center	625.00
Bill	08/01/2022	Pilot Light, LLC	600.00
Credit Card Charge	08/25/2022	FiveRR	580.25
Bill	08/29/2022	Axiom Group	520.00
Bill	08/31/2022	Comfort Dental - GWS{partners}	500.00
Bill	08/01/2022	Blue Linen Creative Inc.{scorp}	380.00
Bill	08/31/2022	Glassman, Jonnah {v}	335.63
Bill	08/20/2022	A Little Help {non-profit}	335.00
Bill	08/23/2022		333.75
Bill	08/30/2022		313.75
Bill	08/28/2022	Ensign Skills Center	278.00
Bill	08/31/2022	Comfort Dental - GWS{partners}	272.46
Bill	08/31/2022	Kremmling Dental PLLC{scorp}	247.00
Credit Card Charge	08/23/2022		200.00
Credit Card Charge	08/29/2022	Grande Optics	200.00
Credit Card Charge	08/10/2022	Five Wishes	199.20
Credit Card Charge	08/05/2022	Murray Dental Group	193.00
Credit Card Charge	08/12/2022	HUMAN SERVICES NETWORK CO	115.00
Credit Card Charge	08/24/2022	Enza's Delicatessen	113.20
Bill	08/10/2022	Glassman, Jonnah {v}	101.20
Credit Card Charge	08/10/2022	Doulagivers	97.00
Bill	08/30/2022		97.00
Bill	08/31/2022	Crystal Valley Dental Associates{c-c...	95.00
Bill	08/30/2022		89.38
Bill	08/31/2022	Altitude Family Dental PLLC{partner}	88.00
Credit Card Charge	08/17/2022	Comcast	87.00
Bill	08/22/2022	UNUM Life Insurance CO of America	82.60
Credit Card Charge	08/25/2022	Amazon.com	79.97
Bill	08/31/2022		70.63
Bill	08/22/2022	UNUM Life Insurance CO of America	58.52
Bill	08/22/2022	UNUM Life Insurance CO of America	56.88
Credit Card Charge	08/11/2022	ZOOM.US	54.99
Bill	08/22/2022	UNUM Life Insurance CO of America	54.42
Bill	08/22/2022	UNUM Life Insurance CO of America	51.79
Credit Card Charge	08/30/2022	National End of Life Dou	51.50
Bill	08/20/2022	A Little Help {non-profit}	50.00
Bill	08/20/2022	A Little Help {non-profit}	49.90
Credit Card Charge	08/03/2022	US TAXI	48.30
Credit Card Charge	08/11/2022	VistaPrint.com	47.67

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Type	Date	Name	Amount
Credit Card Charge	08/05/2022	Amazon.com	44.99
Credit Card Charge	08/24/2022	The Pad	43.35
Credit Card Charge	08/09/2022	Eventbrite (vendor)	40.00
Bill	08/04/2022	Verizon Wireless Services	34.37
Credit Card Charge	08/02/2022	Anis Cafe & Bistro	32.55
Credit Card Charge	08/02/2022	Delta Air	30.00
Credit Card Charge	08/22/2022	Xfinity Mobile	28.08
Credit Card Charge	08/03/2022	Proof of the Pud	26.87
Credit Card Charge	08/27/2022	Amazon.com	22.90
Credit Card Charge	08/01/2022	Alma Cocina Buckhead	22.15
Bill	08/04/2022	Verizon Wireless Services	17.19
Credit Card Charge	08/03/2022	MailChimp	17.00
Credit Card Charge	08/20/2022	CANVA	12.95
Credit Card Charge	08/09/2022	Java Lava Cafe	12.29
Credit Card Charge	08/25/2022	Safeway, Inc.	11.90
Total 33223 - State Services			38,572.58
33123 - State Admin			
Bill	08/01/2022	Chocolate Software, LLC{scorp}	3,000.00
Credit Card Charge	08/30/2022	City Market	175.00
Bill	08/31/2022	Wex Bank	141.69
Total 33123 - State Admin			3,316.69
32623 - Homestead Admin			
Bill	08/08/2022	Rens-Moon, Amanda{vendor}	189.00
Credit Card Charge	08/18/2022	Comcast	16.08
Credit Card Charge	08/25/2022	US Novelty	15.73
Total 32623 - Homestead Admin			220.81
32523 - Homestead Exemption			
Bill	08/31/2022		532.50
Bill	08/31/2022		412.50
Bill	08/31/2022		403.75
Bill	08/09/2022		375.00
Bill	08/31/2022		325.00
Bill	08/31/2022		296.25
Bill	08/31/2022		289.37
Bill	08/31/2022		287.50
Bill	08/04/2022		281.62
Bill	08/31/2022		215.00
Bill	08/31/2022		200.00
Bill	08/31/2022		200.00
Bill	08/31/2022		192.50
Bill	08/19/2022		184.38
Bill	08/26/2022		168.75
Bill	08/31/2022		165.00
Bill	08/26/2022		160.00
Bill	08/12/2022		150.00
Bill	08/31/2022		140.00
Bill	08/30/2022		125.00
Bill	08/31/2022		120.00
Bill	08/30/2022		108.75
Bill	08/30/2022		100.00
Bill	08/31/2022		79.87
Bill	08/31/2022		78.13
Bill	08/31/2022		52.50
Bill	08/31/2022		50.00
Bill	08/31/2022		45.00
Check	08/09/2022		30.00
Bill	08/18/2022		27.50
Bill	08/31/2022		10.00
Total 32523 - Homestead Exemption			5,805.87
31623 - Part E			
Bill	08/30/2022	Summit County Community & Senio...	833.33

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Type	Date	Name	Amount
Bill	08/31/2022		744.00
Bill	08/30/2022		680.00
Bill	08/31/2022		641.79
Bill	08/31/2022		606.25
Bill	08/31/2022		287.50
Bill	08/31/2022		225.00
Bill	08/31/2022		200.00
Bill	08/31/2022		200.00
Bill	08/31/2022		133.75
Bill	08/31/2022		102.12
Total 31623 - Part E			4,653.74
31423 - Part C-2			
Bill	08/30/2022		2,640.63
Bill	08/30/2022		2,126.25
Bill	08/30/2022		1,050.34
Total 31423 - Part C-2			5,817.22
31323 - Part C-1			
Bill	08/30/2022		13,682.55
Bill	08/30/2022		10,620.10
Bill	08/30/2022		200.00
Total 31323 - Part C-1			24,502.65
31123 - Part B			
Bill	08/30/2022	Jackson County Council on Aging	8,182.95
Bill	08/30/2022	Eagle County Public Health	4,656.89
Bill	08/30/2022	Mountain Family Center	2,297.00
Bill	08/30/2022	Alpine Legal Services Inc.	1,295.73
Bill	08/30/2022	Colorado Legal Services (v){501(c)3	433.50
Total 31123 - Part B			16,866.07
36923 - COVID PH Workforce			
Liability Check	08/01/2022	County Health Pool	32.76
Total 36923 - COVID PH Workforce			32.76
Total 30123 - VINTAGE 22/23			99,870.44
1100- Regional Business			
Liability Check	08/01/2022	County Health Pool	2,034.08
Credit Card Charge	08/12/2022	Hilton Hotel	1,149.11
Check	08/20/2022	Enterprise Fleet Management	539.98
Bill	08/14/2022	North Star Consulting Group	502.50
Bill	08/31/2022	Wex Bank	79.97
Check	08/30/2022	1st Bank Checking	79.15
Credit Card Charge	08/11/2022	Henry's Tavern	38.22
Credit Card Charge	08/10/2022	Target	21.75
Credit Card Charge	08/02/2022	Smiling Moose Deli	21.70
Credit Card Charge	08/09/2022	Chipotle	20.00
Credit Card Charge	08/21/2022	Microsoft	16.32
Credit Card Charge	08/21/2022	Washington Post	15.00
Credit Card Charge	08/28/2022	New York Times Digital	15.00
Credit Card Charge	08/02/2022	Adobe Acropro Subs	9.99
Credit Card Charge	08/02/2022	Wall Street Journal	4.00
Credit Card Charge	08/10/2022	Neusteters Garage	4.00
Liability Check	08/01/2022	County Health Pool	0.00
Total 1100- Regional Business			4,550.77
1200- Broadband			
Liability Check	08/01/2022	County Health Pool	2,034.08
Check	08/20/2022	Enterprise Fleet Management	546.34
Bill	08/31/2022	Wex Bank	167.68
Bill	08/22/2022	UNUM Life Insurance CO of America	93.32
Bill	08/04/2022	Verizon Wireless Services	61.56

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Type	Date	Name	Amount
Credit Card Charge	08/31/2022	E. Republic	25.00
Credit Card Charge	08/11/2022	Starbucks	7.60
Liability Check	08/01/2022	County Health Pool	0.00
Total 1200- Broadband			2,935.58
1300 - Project THOR			
Bill	08/01/2022	Visionary Broadband	50,981.78
Bill	08/01/2022	Century Link	8,183.83
Bill	08/31/2022	Hye Tech LLC	7,500.00
Bill	08/01/2022	Century Link	3,500.35
Bill	08/01/2022	Lumen	3,477.84
Bill	08/22/2022	Century Link	2,128.56
Bill	08/01/2022	DGEB Meet Me Room, LLC	1,740.00
Bill	08/25/2022	FedEx{vendor}	157.37
Total 1300 - Project THOR			77,669.73
2100- Elevator Inspection			
Liability Check	08/01/2022	County Health Pool	2,034.08
Liability Check	08/01/2022	County Health Pool	2,031.19
Bill	08/20/2022	Firstnet AT&T Mobility	1,945.09
Bill	08/31/2022	American Elevator Professionals, LLC	1,800.00
Liability Check	08/01/2022	County Health Pool	1,656.39
Liability Check	08/01/2022	County Health Pool	1,656.38
Liability Check	08/01/2022	County Health Pool	1,656.38
Liability Check	08/01/2022	County Health Pool	1,656.38
Bill	08/31/2022	American Elevator Professionals, LLC	1,500.00
Credit Card Charge	08/31/2022	INTEGRA REPAIR	1,452.43
Credit Card Charge	08/31/2022	INTEGRA REPAIR	1,174.95
Bill	08/31/2022	Wex Bank	1,073.45
Liability Check	08/01/2022	County Health Pool	892.95
Check	08/20/2022	Enterprise Fleet Management	761.60
Credit Card Charge	08/17/2022	Costco	585.36
Check	08/20/2022	Enterprise Fleet Management	583.64
Check	08/20/2022	Enterprise Fleet Management	546.34
Check	08/20/2022	Enterprise Fleet Management	546.34
Check	08/20/2022	Enterprise Fleet Management	546.34
Check	08/20/2022	Enterprise Fleet Management	546.34
Bill	08/22/2022	Quill Corporation	300.94
Credit Card Charge	08/11/2022	Double Tree Hotel	267.39
Credit Card Charge	08/11/2022	Double Tree Hotel	255.91
Credit Card Charge	08/11/2022	Double Tree Hotel	203.10
Credit Card Charge	08/26/2022	Hilton Hotel	175.82
Credit Card Charge	08/20/2022	White Water Express Carwash	160.00
Credit Card Charge	08/15/2022	Walmart	144.00
Credit Card Charge	08/10/2022	Double Tree Hotel	126.35
Credit Card Charge	08/10/2022	Double Tree Hotel	126.35
Credit Card Charge	08/24/2022	Amazon.com	113.85
Bill	08/22/2022	UNUM Life Insurance CO of America	93.32
Credit Card Charge	08/31/2022	Mountain Lyon Cafe	89.27
Bill	08/23/2022	Quill Corporation	86.12
Bill	08/22/2022	UNUM Life Insurance CO of America	77.85
Bill	08/22/2022	UNUM Life Insurance CO of America	72.28
Bill	08/22/2022	UNUM Life Insurance CO of America	69.40
Bill	08/22/2022	UNUM Life Insurance CO of America	65.41
Credit Card Charge	08/22/2022	Costco	61.14
Credit Card Charge	08/22/2022	NAPA Auto	57.45
Bill	08/22/2022	UNUM Life Insurance CO of America	56.02
Liability Check	08/01/2022	County Health Pool	55.70
Credit Card Charge	08/10/2022	Chipotle	53.10
Bill	08/22/2022	UNUM Life Insurance CO of America	47.37
Credit Card Charge	08/09/2022	Constant Contact	42.75
Credit Card Charge	08/11/2022	Double Tree Hotel	42.56
Credit Card Charge	08/03/2022	Home Depot	41.50
Credit Card Charge	08/10/2022	Blue Moon Bakery	40.92
Bill	08/22/2022	UNUM Life Insurance CO of America	40.28
Credit Card Charge	08/22/2022	Walmart	39.74

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Type	Date	Name	Amount
Bill	08/22/2022	Grand Enterprise Initiative	7,500.00
Liability Check	08/01/2022	County Health Pool	2,034.08
Bill	08/22/2022	UNUM Life Insurance CO of America	66.39
Credit Card Charge	08/06/2022	The Colorado Sun	10.00
Liability Check	08/01/2022	County Health Pool	0.00
Total 3800- Econ Develop District			9,610.47
4001-WX-Non Grant			
4020 - ReEnergize			
Bill	08/26/2022	LOWES	1,405.05
Credit Card Charge	08/24/2022	Valley Lumber Co	45.54
Credit Card Charge	08/24/2022	Valley Lumber Co	28.07
Credit Card Charge	08/22/2022	LOWES	23.77
Credit	08/26/2022	LOWES	-1,405.05
Total 4020 - ReEnergize			97.38
4005 - CARE			
Bill	08/10/2022	Positive Energy Conservation{scorp}	3,700.64
Credit Card Charge	08/15/2022	Charles D Jones Co	2,352.00
Bill	08/15/2022	Piedmont Plastics	2,250.00
Bill	08/15/2022	Elmer Glass Co of Rifle Inc	1,411.25
Bill	08/09/2022	The Home Depot Pro	1,349.00
Bill	08/01/2022	BHW Associates	1,317.04
Bill	08/22/2022	LOWES	1,253.05
Bill	08/04/2022	LOWES	1,129.55
Bill	08/17/2022	Positive Energy Conservation{scorp}	754.44
Credit Card Charge	08/19/2022	VRBO	687.98
Liability Check	08/01/2022	County Health Pool	650.91
Liability Check	08/01/2022	County Health Pool	650.91
Bill	08/15/2022	Elmer Glass Co of Rifle Inc	626.25
Bill	08/21/2022	Four Sprys Investments, LLC{s-corp}	570.26
Liability Check	08/01/2022	County Health Pool	530.04
Liability Check	08/01/2022	County Health Pool	530.04
Liability Check	08/01/2022	County Health Pool	530.04
Liability Check	08/01/2022	County Health Pool	530.04
Liability Check	08/01/2022	County Health Pool	530.04
Liability Check	08/01/2022	County Health Pool	529.73
Liability Check	08/01/2022	County Health Pool	526.96
Bill	08/05/2022	Westland Distributing Inc	442.25
Bill	08/23/2022	Elmer Glass Co of Rifle Inc	400.27
Credit Card Charge	08/29/2022	LOWES	357.36
Bill	08/10/2022	Positive Energy Conservation{scorp}	357.34
Credit Card Charge	08/18/2022	LOWES	338.93
Bill	08/15/2022	Piedmont Plastics	335.00
Credit Card Charge	08/10/2022	Home Depot	327.00
Credit Card Charge	08/16/2022	Quality Inn -Vendor	325.86
Bill	08/04/2022	Verizon Wireless Services	317.70
Credit Card Charge	08/15/2022	Hotel	288.00
Liability Check	08/01/2022	County Health Pool	285.74
Liability Check	08/01/2022	County Health Pool	285.74
Liability Check	08/01/2022	County Health Pool	285.74
Liability Check	08/01/2022	County Health Pool	285.74
Liability Check	08/01/2022	County Health Pool	285.59
Liability Check	08/01/2022	County Health Pool	285.44
Liability Check	08/01/2022	County Health Pool	285.13
Credit Card Charge	08/16/2022	Ace Hardware	239.97
Credit Card Charge	08/29/2022	LOWES	184.84
Credit Card Charge	08/29/2022	LOWES	172.94
Bill	08/08/2022	The Home Depot Pro	143.09
Credit Card Charge	08/29/2022	LOWES	141.05
Credit Card Charge	08/10/2022	LOWES	138.20
Credit Card Charge	08/23/2022	Home Depot	122.00
Credit Card Charge	08/09/2022	Charles D Jones Co	115.46
Credit Card Charge	08/31/2022	LOWES	112.42
Credit Card Charge	08/18/2022	Ace Hardware	106.98
Credit Card Charge	08/22/2022	Clear Creek County Building Dept	103.02

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Type	Date	Name	Amount
Credit Card Charge	08/29/2022	Carquest	96.90
Credit Card Charge	08/30/2022	LOWES	93.88
Credit Card Charge	08/16/2022	Southwest Airlines	81.96
Credit Card Charge	08/10/2022	Home Depot	69.80
Credit Card Charge	08/24/2022	Home Depot	66.87
Credit Card Charge	08/23/2022	Valley Lumber Co	65.94
Credit Card Charge	08/16/2022	LOWES	63.97
Credit Card Charge	08/10/2022	LOWES	63.62
Credit Card Charge	08/18/2022	Hayden Merc	59.98
Bill	08/09/2022	The Home Depot Pro	59.84
Credit Card Charge	08/09/2022	LOWES	45.01
Credit Card Charge	08/23/2022	LOWES	44.26
Credit Card Charge	08/09/2022	LOWES	37.94
Credit Card Charge	08/11/2022	LOWES	37.34
Credit Card Charge	08/29/2022	LOWES	34.88
Liability Check	08/01/2022	County Health Pool	30.00
Credit Card Charge	08/01/2022	Gaylord Hotel	29.00
Credit Card Charge	08/17/2022	LOWES	27.59
Liability Check	08/01/2022	County Health Pool	26.70
Bill	08/22/2022	UNUM Life Insurance CO of America	25.49
Credit Card Charge	08/15/2022	Ace Hardware	19.99
Bill	08/22/2022	UNUM Life Insurance CO of America	19.41
Credit Card Charge	08/09/2022	Alpine Lumber Co	17.98
Credit Card Charge	08/29/2022	Carquest	17.98
Credit Card Charge	08/17/2022	LOWES	17.64
Bill	08/22/2022	UNUM Life Insurance CO of America	17.18
Bill	08/22/2022	UNUM Life Insurance CO of America	15.41
Bill	08/22/2022	UNUM Life Insurance CO of America	14.99
Bill	08/22/2022	UNUM Life Insurance CO of America	14.56
Bill	08/22/2022	UNUM Life Insurance CO of America	14.24
Bill	08/22/2022	UNUM Life Insurance CO of America	13.76
Bill	08/22/2022	UNUM Life Insurance CO of America	13.69
Bill	08/22/2022	UNUM Life Insurance CO of America	13.64
Bill	08/22/2022	UNUM Life Insurance CO of America	13.60
Bill	08/22/2022	UNUM Life Insurance CO of America	13.38
Credit Card Charge	08/22/2022	LOWES	13.32
Bill	08/22/2022	UNUM Life Insurance CO of America	12.92
Bill	08/22/2022	UNUM Life Insurance CO of America	12.65
Credit Card Charge	08/10/2022	Home Depot	12.21
Bill	08/22/2022	UNUM Life Insurance CO of America	11.93
Bill	08/22/2022	UNUM Life Insurance CO of America	11.93
Bill	08/22/2022	UNUM Life Insurance CO of America	11.02
Bill	08/22/2022	UNUM Life Insurance CO of America	9.55
Credit Card Charge	08/25/2022	LOWES	8.37
Credit Card Charge	08/01/2022	Gaylord Hotel	8.00
Credit Card Charge	08/19/2022	Apple Store	5.09
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Credit Card Credit	08/19/2022	LOWES	-12.99
Bill	08/01/2022	BHW Associates	-79.73
Credit	08/04/2022	LOWES	-607.05

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Type	Date	Name	Amount
Credit Card Credit	08/20/2022	VRBO	-687.98
Total 4005 - CARE			29,506.63
4010 - CIP			
Bill	08/26/2022	Westland Distributing Inc	3,087.26
Credit Card Charge	08/22/2022	RC Repairclinic.com	950.51
Credit Card Charge	08/22/2022	RC Repairclinic.com	599.58
Bill	08/01/2022	BHW Associates	123.47
Liability Check	08/01/2022	County Health Pool	61.02
Liability Check	08/01/2022	County Health Pool	61.02
Liability Check	08/01/2022	County Health Pool	49.69
Liability Check	08/01/2022	County Health Pool	49.69
Liability Check	08/01/2022	County Health Pool	49.69
Liability Check	08/01/2022	County Health Pool	49.69
Liability Check	08/01/2022	County Health Pool	49.69
Liability Check	08/01/2022	County Health Pool	49.66
Liability Check	08/01/2022	County Health Pool	49.40
Bill	08/21/2022	Four Sprys Investments, LLC{s-corp}	40.73
Liability Check	08/01/2022	County Health Pool	26.82
Liability Check	08/01/2022	County Health Pool	26.79
Liability Check	08/01/2022	County Health Pool	26.79
Liability Check	08/01/2022	County Health Pool	26.79
Liability Check	08/01/2022	County Health Pool	26.77
Liability Check	08/01/2022	County Health Pool	26.76
Liability Check	08/01/2022	County Health Pool	26.73
Bill	08/04/2022	Verizon Wireless Services	22.69
Liability Check	08/01/2022	County Health Pool	2.81
Liability Check	08/01/2022	County Health Pool	2.50
Bill	08/22/2022	UNUM Life Insurance CO of America	1.82
Bill	08/22/2022	UNUM Life Insurance CO of America	1.39
Bill	08/22/2022	UNUM Life Insurance CO of America	1.23
Bill	08/22/2022	UNUM Life Insurance CO of America	1.10
Bill	08/22/2022	UNUM Life Insurance CO of America	1.07
Bill	08/22/2022	UNUM Life Insurance CO of America	1.04
Bill	08/22/2022	UNUM Life Insurance CO of America	1.02
Bill	08/22/2022	UNUM Life Insurance CO of America	0.98
Bill	08/22/2022	UNUM Life Insurance CO of America	0.98
Bill	08/22/2022	UNUM Life Insurance CO of America	0.97
Bill	08/22/2022	UNUM Life Insurance CO of America	0.97
Bill	08/22/2022	UNUM Life Insurance CO of America	0.96
Bill	08/22/2022	UNUM Life Insurance CO of America	0.92
Bill	08/22/2022	UNUM Life Insurance CO of America	0.90
Bill	08/22/2022	UNUM Life Insurance CO of America	0.85
Bill	08/22/2022	UNUM Life Insurance CO of America	0.85
Bill	08/22/2022	UNUM Life Insurance CO of America	0.79
Bill	08/22/2022	UNUM Life Insurance CO of America	0.68
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Total 4010 - CIP			5,505.07

Northwest Colorado Council of Governments

List of Bills by Class

August 2022

Type	Date	Name	Amount
Total 4001-WX-Non Grant			35,109.08
6100- Homeland Security			
6119 - SHSG 2019			
Bill	08/29/2022	Axiom Group	520.00
Total 6119 - SHSG 2019			520.00
Total 6100- Homeland Security			520.00
6600-HCC Health Care Coalition			
6622 - HCC 2022-2023			
Bill	08/31/2022	C Flores Consulting LLC	8,320.00
Bill	08/31/2022	Steve Hilley R.N.	4,160.00
Bill	08/31/2022	C Flores Consulting LLC	1,474.61
Bill	08/31/2022	Steve Hilley R.N.	643.76
Bill	08/31/2022	C Flores Consulting LLC	0.00
Bill	08/31/2022	C Flores Consulting LLC	0.00
Total 6622 - HCC 2022-2023			14,598.37
Total 6600-HCC Health Care Coalition			14,598.37
8100- Foundation			
Bill	08/04/2022	Sullivan Green Seavy, LLC	335.50
Total 8100- Foundation			335.50
RTCC Group			
5410 - Mobility Manager			
Liability Check	08/01/2022	County Health Pool	888.11
Credit Card Charge	08/22/2022	CASTA	375.00
Credit Card Charge	08/23/2022	CASTA	225.00
Credit Card Charge	08/05/2022	FiveRR	105.50
Bill	08/02/2022	Blue Linen Creative Inc.{scorp}	90.00
Bill	08/22/2022	UNUM Life Insurance CO of America	45.08
Credit Card Charge	08/16/2022	FiveRR	23.10
Liability Check	08/01/2022	County Health Pool	0.00
Total 5410 - Mobility Manager			1,751.79
Total RTCC Group			1,751.79
Total * COG PROGRAM FUNDS			360,741.59
5000- EXTERNAL PROGRAMS			
5100- QQ			
Bill	08/04/2022	Sullivan Green Seavy, LLC	3,074.00
Bill	08/04/2022	Sullivan Green Seavy, LLC	955.76
Bill	08/15/2022	Colorado Water Quality Forum	350.00
Total 5100- QQ			4,379.76
5110- Wild & Scenic			
Bill	08/30/2022	RRC Associates LLC	35,685.00
Bill	08/03/2022	American Whitewater {v}	5,000.00
Bill	08/01/2022	Fountainhead Consulting LLC{ind}	2,385.00
Bill	08/01/2022	Fountainhead Consulting LLC{ind}	12.00
Total 5110- Wild & Scenic			43,082.00
Total 5000- EXTERNAL PROGRAMS			47,461.76
8800- Northwest Loan Fund			
Liability Check	08/01/2022	County Health Pool	880.95
Credit Card Charge	08/06/2022	Dropbox	540.00
Credit Card Charge	08/23/2022	Best Western	268.20
Bill	08/31/2022	Wex Bank	165.11
Credit Card Charge	08/09/2022	Amazon.com	164.99
Bill	08/31/2022	Walter, Becky {v}	125.00
Credit Card Charge	08/29/2022	Experian	105.47

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Accrual Basis

Northwest Colorado Council of Governments

List of Bills by Class

August 2022

Type	Date	Name	Amount
Bill	08/04/2022	Verizon Wireless Services	103.12
Bill	08/11/2022	FedEx{vendor}	85.83
Bill	08/22/2022	UNUM Life Insurance CO of America	82.76
Credit Card Charge	08/21/2022	Amazon.com	73.25
Credit Card Charge	08/21/2022	Fattoria	67.37
Bill	08/04/2022	FedEx{vendor}	60.28
Credit Card Charge	08/24/2022	Apple Store	40.79
Credit Card Charge	08/22/2022	Amazon.com	35.46
Credit Card Charge	08/23/2022	Boneyard	28.73
Credit Card Charge	08/01/2022	Octopus Car Wash	27.99
Credit Card Charge	08/01/2022	Google LLC	23.99
Credit Card Charge	08/30/2022	Natural Grocers	13.70
Credit Card Charge	08/22/2022	Casa Mexico	12.70
Credit Card Charge	08/09/2022	Amazon.com	12.08
Credit Card Charge	08/31/2022	AUTOWASHGOLDENRIDGE	12.00
Credit Card Charge	08/03/2022	Apple Store	0.99
Liability Check	08/01/2022	County Health Pool	0.00
Total 8800- Northwest Loan Fund			2,930.76
9000- Internal Service Funds			
9100 - Indirect			
Bill	08/15/2022	Governmentjobs.com, Inc. DBA NE...	7,998.39
Bill	08/01/2022	Axiom Group	4,985.00
Bill	08/15/2022	GoliathTech LLC {Ind}	2,935.00
Liability Check	08/01/2022	County Health Pool	1,662.38
Liability Check	08/01/2022	County Health Pool	1,413.58
Liability Check	08/01/2022	County Health Pool	892.95
Bill	08/01/2022	8x8	678.94
Bill	08/26/2022	Pitney Bowes	465.84
Bill	08/18/2022	Xerox	440.39
Credit Card Charge	08/01/2022	Google LLC	408.00
Bill	08/01/2022	Emburse	377.25
Bill	08/22/2022	Quill Corporation	366.14
Bill	08/24/2022	Axiom Group	359.60
Bill	08/10/2022	GoliathTech LLC {Ind}	224.00
Bill	08/29/2022	Colorado Department of Revenue	224.00
Bill	08/03/2022	Xcel Energy (vendor)	194.35
Bill	08/01/2022	Summit County Govt	192.00
Bill	08/22/2022	UNUM Life Insurance CO of America	93.32
Credit Card Charge	08/19/2022	UPS	92.54
Bill	08/19/2022	Quill Corporation	90.79
Bill	08/01/2022	Rocky Mountain Drinking Water	83.52
Credit Card Charge	08/19/2022	Southwest Airlines	75.00
Bill	08/31/2022	Rocky Mountain Drinking Water	73.52
Bill	08/22/2022	UNUM Life Insurance CO of America	69.66
Credit Card Charge	08/28/2022	Southwest Airlines	65.00
Credit Card Charge	08/23/2022	Constant Contact	65.00
Check	08/31/2022	Employee Benefits Corporation	55.25
Bill	08/22/2022	UNUM Life Insurance CO of America	50.35
Bill	08/22/2022	UNUM Life Insurance CO of America	43.89
Credit Card Charge	08/04/2022	Costco	27.49
Credit Card Charge	08/15/2022	Squarespace	20.00
Credit Card Charge	08/27/2022	ZOOM.US	15.42
Credit Card Charge	08/19/2022	CBI Records Ck-Net	5.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Liability Check	08/01/2022	County Health Pool	0.00
Total 9100 - Indirect			24,743.56
9200 - Office Condo			
Bill	08/01/2022	Enterprise Commercial Center Con...	1,390.57
Bill	08/02/2022	D&L Cleaning	440.00
Total 9200 - Office Condo			1,830.57
9400 - Motor Pool			

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Northwest Colorado Council of Governments
List of Bills by Class
August 2022

Type	Date	Name	Amount
Check	08/20/2022	Enterprise Fleet Management	546.34
Bill	08/30/2022	Goodway Auto Repair LLC	102.30
Total 9400 - Motor Pool			648.64
Total 9000- Internal Service Funds			27,222.77
TOTAL			438,356.88

Northwest Colorado Council of Governments

List of Bills by Class

September 2022

Type	Date	Name	Amount
* COG PROGRAM FUNDS			
4022 - WX 22/23			
43522 - LEAP BE OP			
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit	09/30/2022	The Home Depot Pro	-299.00
Total 43522 - LEAP BE OP			-506.45
43122 - LEAP OP			
Bill	09/01/2022	Ski Country Auto Repair and Towing	7,990.52
Bill	09/12/2022	GoliathTech LLC {Ind}	7,108.00
Bill	09/30/2022	Wex Bank	4,816.58
Credit Card Charge	09/16/2022	Summit embroidery	3,602.35
Bill	09/29/2022	Westland Distributing Inc	3,072.99
Bill	09/01/2022	BHW Associates	2,881.03
Bill	09/14/2022	Ski Country Auto Repair and Towing	2,799.03
Bill	09/30/2022	Grand Junction Winair Co	1,731.51
Bill	09/02/2022	Grand Junction Winair Co	1,452.14
Bill	09/21/2022	Four Sprys Investments, LLC{s-corp}	1,425.64
Liability Check	09/01/2022	County Health Pool	1,423.86
Liability Check	09/01/2022	County Health Pool	1,423.86
Liability Check	09/01/2022	County Health Pool	1,159.47
Liability Check	09/01/2022	County Health Pool	1,159.47
Liability Check	09/01/2022	County Health Pool	1,159.47
Liability Check	09/01/2022	County Health Pool	1,159.47
Liability Check	09/01/2022	County Health Pool	1,159.47
Liability Check	09/01/2022	County Health Pool	1,158.79
Liability Check	09/01/2022	County Health Pool	1,154.02
Bill	09/29/2022	Westland Distributing Inc	1,086.14
Bill	09/05/2022	LOWES	806.55
Credit Card Charge	09/06/2022	Autonomous Inc.	803.87
Bill	09/26/2022	Goodway Auto Repair LLC	791.76
Bill	09/04/2022	Verizon Wireless Services	736.02
Bill	09/19/2022	Eagle Rock Supply Co	681.05
Bill	09/19/2022	Eagle Rock Supply Co	681.05
Bill	09/09/2022	Servpro	675.84
Bill	09/17/2022	Southern Cross Network Cabling LL...	675.00
Liability Check	09/01/2022	County Health Pool	626.41
Liability Check	09/01/2022	County Health Pool	625.74
Liability Check	09/01/2022	County Health Pool	625.40
Liability Check	09/01/2022	County Health Pool	625.07
Liability Check	09/01/2022	County Health Pool	625.07
Liability Check	09/01/2022	County Health Pool	625.07
Liability Check	09/01/2022	County Health Pool	625.07
Bill	09/01/2022	LMR Consulting LLC{ind}	600.00
Credit Card Charge	09/13/2022	Ace Hardware	587.93
Check	09/20/2022	Enterprise Fleet Management	539.98
Bill	09/01/2022	Doug Jones	444.89
Bill	09/26/2022	Eagle Rock Supply Co	389.17
Bill	09/02/2022	Phoenix Commercial Center Associ...	366.66
Credit Card Charge	09/07/2022	Holy Cross Energy {v}	350.00
Credit Card Charge	09/19/2022	Rabbit Ears Motel	345.00
Credit Card Charge	09/09/2022	LOWES	327.60
Credit Card Charge	09/12/2022	Quality Inn -Vendor	288.00
Credit Card Charge	09/12/2022	Quality Inn -Vendor	288.00
Credit Card Charge	09/13/2022	LOWES	279.89
Bill	09/27/2022	Grainger	238.00
Bill	09/05/2022	Goodway Auto Repair LLC	233.90
Credit Card Charge	09/19/2022	Rabbit Ears Motel	163.50
Credit Card Charge	09/19/2022	Rabbit Ears Motel	163.50
Credit Card Charge	09/14/2022	City of Glenwood Springs {vendor}	161.56
Bill	09/01/2022	Comcast	160.53
Credit Card Charge	09/26/2022	Valley Lumber Co	129.24
Bill	09/15/2022	Wright, William {v}	114.50
Credit Card Charge	09/20/2022	Rabbit Ears Motel	109.00
Credit Card Charge	09/28/2022	Rabbit Ears Motel	109.00
Credit Card Charge	09/13/2022	Rabbit Ears Motel	109.00
Credit Card Charge	09/28/2022	Rabbit Ears Motel	109.00

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List of Bills by Class

Accrual Basis

September 2022

Type	Date	Name	Amount
Credit Card Charge	09/29/2022	Walmart	108.48
Bill	09/23/2022	Grainger	107.96
Credit Card Charge	09/26/2022	Snagajob.com, Inc.	89.00
Bill	09/27/2022	phi design LLC	75.00
Credit Card Charge	09/06/2022	Arapahoe Cafe	74.02
Credit Card Charge	09/07/2022	LOWES	70.82
Liability Check	09/01/2022	County Health Pool	65.62
Bill	09/19/2022	UNUM Life Insurance CO of America	63.73
Liability Check	09/01/2022	County Health Pool	58.41
Credit Card Charge	09/08/2022	CORPORATE TRANSLATE	53.93
Credit Card Charge	09/08/2022	City of Glenwood Springs {vendor}	51.89
Credit Card Charge	09/09/2022	Country Ace Hardware	49.95
Bill	09/19/2022	UNUM Life Insurance CO of America	48.52
Bill	09/19/2022	UNUM Life Insurance CO of America	42.95
Credit Card Charge	09/15/2022	Enza's Delicatessen	42.76
Credit Card Charge	09/20/2022	Valley Lumber Co	42.50
Bill	09/19/2022	UNUM Life Insurance CO of America	38.54
Bill	09/19/2022	UNUM Life Insurance CO of America	37.47
Bill	09/19/2022	UNUM Life Insurance CO of America	36.41
Bill	09/19/2022	UNUM Life Insurance CO of America	35.59
Bill	09/19/2022	UNUM Life Insurance CO of America	34.40
Bill	09/19/2022	UNUM Life Insurance CO of America	34.01
Bill	09/19/2022	UNUM Life Insurance CO of America	31.83
Bill	09/19/2022	UNUM Life Insurance CO of America	31.62
Bill	09/19/2022	UNUM Life Insurance CO of America	31.13
Credit Card Charge	09/22/2022	LOWES	29.94
Bill	09/19/2022	UNUM Life Insurance CO of America	29.93
Bill	09/19/2022	UNUM Life Insurance CO of America	29.93
Bill	09/19/2022	UNUM Life Insurance CO of America	29.83
Bill	09/19/2022	UNUM Life Insurance CO of America	29.83
Bill	09/07/2022	Black Hills Energy	28.72
Credit Card Charge	09/30/2022	Walmart	27.74
Bill	09/19/2022	UNUM Life Insurance CO of America	27.44
Bill	09/21/2022	Holy Cross Energy {v}	26.31
Bill	09/21/2022	Holy Cross Energy {v}	25.00
Bill	09/19/2022	UNUM Life Insurance CO of America	23.86
Credit Card Charge	09/27/2022	US Postal Service	20.09
Bill	09/15/2022	Shirey, Talai {v}	20.00
Credit Card Charge	09/30/2022	Target	19.81
Bill	09/16/2022	Xcel Energy (vendor)	16.09
Credit Card Charge	09/02/2022	Amazon.com	15.96
Credit Card Charge	09/21/2022	Valley Lumber Co	14.97
Credit Card Charge	09/19/2022	LOWES	14.28
Credit Card Charge	09/29/2022	Blue River Car Wash	13.15
Credit Card Charge	09/20/2022	Valley Lumber Co	11.99
Credit Card Charge	09/01/2022	CBI Records Ck-Net	5.00
Credit Card Charge	09/14/2022	CBI Records Ck-Net	5.00
Credit Card Charge	09/21/2022	CBI Records Ck-Net	5.00
Credit Card Charge	09/21/2022	CBI Records Ck-Net	5.00
Credit Card Charge	09/22/2022	CBI Records Ck-Net	5.00
Credit Card Charge	09/02/2022	Apple Store	0.99
Credit Card Charge	09/09/2022	Apple Store	0.99
Bill	09/19/2022	UNUM Life Insurance CO of America	0.03
Liability Check	09/01/2022	County Health Pool	-0.07
Credit Card Credit	09/21/2022	Rabbit Ears Motel	-18.00
Total 43122 - LEAP OP			67,580.98
42822 - DOE H&S			
Bill	09/04/2022	Masterworks Mechanical Inc	180.00
Credit Card Charge	09/15/2022	Samuelson Hardware -9 Craig	83.54
Credit Card Charge	09/19/2022	LOWES	7.48
Credit Card Charge	09/14/2022	Samuelson Hardware -2 Meeker	4.78
Credit	09/30/2022	Grainger	-115.25
Total 42822 - DOE H&S			160.55
42722 - DOE T&TA			

Northwest Colorado Council of Governments

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List of Bills by Class

Accrual Basis

September 2022

Type	Date	Name	Amount
Credit Card Charge	09/06/2022	Colorado Hazard Control	110.00
Credit Card Credit	09/06/2022	Gaylord Hotel	-165.96
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Total 42722 - DOE T&TA			-1,923.01
42622 - DOE OP			
Bill	09/23/2022	Westland Distributing Inc	2,994.32
Credit Card Charge	09/07/2022	DAHL	1,621.44
Bill	09/28/2022	Positive Energy Conservation{scorp}	1,022.34
Credit Card Charge	09/19/2022	LOWES	746.24
Credit Card Charge	09/19/2022	LOWES	662.36
Bill	09/22/2022	Eagle Rock Supply Co	405.43
Credit Card Charge	09/07/2022	LOWES	358.00
Credit Card Charge	09/13/2022	MJK Sales & Feed	317.96
Credit Card Charge	09/13/2022	LOWES	220.54
Credit Card Charge	09/29/2022	WINSUPPLY	206.15
Credit Card Charge	09/19/2022	LOWES	121.98
Credit Card Charge	09/07/2022	LOWES	106.32
Credit Card Charge	09/21/2022	Routt County Building Department	100.00
Credit Card Charge	09/22/2022	Ace Hardware	97.17
Credit Card Charge	09/19/2022	Valley Lumber Co	86.07
Credit Card Charge	09/28/2022	Ferguson Enterprises Inc #109	85.25
Credit Card Charge	09/07/2022	LOWES	75.84
Credit Card Charge	09/29/2022	Ace Hardware	73.07
Credit Card Charge	09/13/2022	Samuelson Hardware -9 Craig	69.13
Credit Card Charge	09/13/2022	Samuelson True Value	59.91
Credit Card Charge	09/27/2022	Samuelson Hardware -9 Craig	47.98
Credit Card Charge	09/01/2022	City of Craig{vendor}	42.00
Credit Card Charge	09/14/2022	Alpine Lumber Co	39.43
Credit Card Charge	09/19/2022	LOWES	33.15
Credit Card Charge	09/19/2022	LOWES	30.26
Bill	09/13/2022	Samuelson True Value	16.45
Credit Card Charge	09/27/2022	Samuelson Hardware -9 Craig	14.16
Credit Card Charge	09/19/2022	LOWES	12.98
Credit Card Charge	09/27/2022	Samuelson Hardware -9 Craig	10.99
Bill	09/15/2022	Samuelson True Value	3.29
Credit Card Charge	09/21/2022	Routt County Building Department	2.65
Credit Card Credit	09/06/2022	Gaylord Hotel	-207.45
Total 42622 - DOE OP			9,475.41
Total 4022 - WX 22/23			74,787.48
30123 - VINTAGE 22/23			
37001 - SB-290			
Bill	09/30/2022	A Little Help {non-profit}	856.08
Total 37001 - SB-290			856.08
36023 - NWCCOG Matching			
Bill	09/06/2022	Eagle County Healthy Aging	42.00
Bill	09/12/2022	Routt County Council on Aging	42.00
Bill	09/20/2022	Pitkin County Senior Services	18.00
Bill	09/06/2022	Eagle County Healthy Aging	14.00
Bill	09/30/2022	Rens-Moon, Amanda{vendor}	11.47
Total 36023 - NWCCOG Matching			127.47
34523 - HCPF Dental			
Bill	09/30/2022		1,099.00

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Accrual Basis

Northwest Colorado Council of Governments

List of Bills by Class

September 2022

Type	Date	Name	Amount
Bill	09/30/2022	Altitude Family Dental PLLC{partner}	506.00
Total 34523 - HCPF Dental			1,605.00
33223 - State Services			
Bill	09/30/2022	Jackson County Council on Aging	8,236.82
Bill	09/30/2022	Eagle County Public Health	5,320.40
Bill	09/30/2022	Grand County Rural Health Network	4,583.33
Bill	09/30/2022	Jackson County Council on Aging	3,072.01
Bill	09/30/2022	Mountain Family Center	2,710.00
Liability Check	09/01/2022	County Health Pool	2,034.08
Bill	09/30/2022	Summit County Community & Senio...	1,916.67
Bill	09/30/2022	Jackson County Council on Aging	1,893.67
Bill	09/30/2022	Mountain Family Center	1,874.00
Liability Check	09/01/2022	County Health Pool	1,656.38
Bill	09/27/2022	Aspen Compassion, LLC.	1,500.00
Bill	09/30/2022	Jackson County Council on Aging	1,013.66
Bill	09/29/2022	LMR Consulting LLC{ind}	1,000.00
Credit Card Charge	09/16/2022	THE HOMESTEAD MOTEL	940.00
Bill	09/30/2022	The Coffee Pot Inn, Inc.	899.98
Liability Check	09/01/2022	County Health Pool	892.95
Liability Check	09/01/2022	County Health Pool	892.95
Liability Check	09/01/2022	County Health Pool	861.25
Bill	09/30/2022	Timberline Adult Day Services	833.33
Bill	09/30/2022	Grand County Rural Health Network	708.33
Bill	09/30/2022	Summit County Community & Senio...	708.33
Bill	09/30/2022	Summit County Community & Senio...	708.33
Bill	09/20/2022	American Society on Aging	675.00
Bill	09/30/2022	Mountain Family Center	625.00
Bill	09/01/2022	Pilot Light, LLC	600.00
Bill	09/06/2022	LMR Consulting LLC{ind}	600.00
Bill	09/30/2022	Rise & Grind Cafe	570.00
Bill	09/01/2022	Grand County Rural Health Network	560.00
Bill	09/30/2022	Colorado Mtn News Media{vendor}	546.00
Bill	09/30/2022	[REDACTED]	500.00
Bill	09/30/2022	Comfort Dental - GWS{partners}	500.00
Bill	09/30/2022	[REDACTED]	500.00
Bill	09/30/2022	Altitude Family Dental PLLC{partner}	500.00
Credit Card Charge	09/20/2022	Rabbit Ears Motel	436.00
Credit Card Charge	09/28/2022	BASALT MOUNTAIN INN	424.12
Bill	09/30/2022	Grand County Senior Nutrition	403.53
Credit Card Charge	09/20/2022	Yampa Sandwich	310.58
Credit Card Charge	09/08/2022	Murray Dental Group	300.00
Credit Card Charge	09/01/2022	VistaPrint.com	268.43
Bill	09/30/2022	[REDACTED]	264.00
Bill	09/30/2022	Summit Community Care Clinic	248.58
Bill	09/30/2022	Pitkin County Adult & Family Services	241.82
Bill	09/12/2022	Peterson, Maria Cecilia	231.88
Bill	09/30/2022	[REDACTED]	200.00
Bill	09/30/2022	[REDACTED]	200.00
Credit Card Charge	09/01/2022	Vail Vision	200.00
Bill	09/30/2022	Altitude Family Dental PLLC{partner}	194.00
Bill	09/30/2022	Rens-Moon, Amanda{vendor}	165.74
Credit Card Charge	09/23/2022	FiveRR	158.25
Credit Card Charge	09/29/2022	Beaver Creek Endodontics	154.00
Credit Card Charge	09/12/2022	Goodway Auto Repair LLC	109.30
Credit Card Charge	09/21/2022	Rabbit Ears Motel	109.00
Bill	09/30/2022	A Little Help {non-profit}	100.00
Credit Card Charge	09/17/2022	Comcast	87.00
Bill	09/19/2022	UNUM Life Insurance CO of America	82.60
Bill	09/30/2022	A Little Help {non-profit}	75.00
Bill	09/30/2022	[REDACTED]	70.63
Credit Card Charge	09/21/2022	VistaPrint.com	66.10
Bill	09/04/2022	Verizon Wireless Services	63.58
Bill	09/19/2022	UNUM Life Insurance CO of America	58.52
Bill	09/19/2022	UNUM Life Insurance CO of America	56.88
Credit Card Charge	09/11/2022	ZOOM.US	54.99
Bill	09/19/2022	UNUM Life Insurance CO of America	54.42

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List of Bills by Class

September 2022

Type	Date	Name	Amount
Credit Card Charge	09/28/2022	SENR TACO SHOW	53.99
Credit Card Charge	09/22/2022	Comcast	52.08
Bill	09/19/2022	UNUM Life Insurance CO of America	51.79
Credit Card Charge	09/13/2022	Costco	46.45
Credit Card Charge	09/15/2022	Bonefish	40.39
Bill	09/04/2022	Verizon Wireless Services	31.79
Check	09/30/2022	1st Bank Checking	30.00
Credit Card Charge	09/01/2022	US Postal Service	27.85
Credit Card Charge	09/01/2022	VistaPrint.com	25.60
Credit Card Charge	09/19/2022	Amazon.com	25.00
Credit Card Charge	09/20/2022	Wild Goose Coffee	25.00
Credit Card Charge	09/23/2022	City Market	25.00
Credit Card Charge	09/21/2022	GRUBHUBPORTILLOSHOTDO	23.54
Credit Card Charge	09/20/2022	Salt & Lime	21.41
Credit Card Charge	09/03/2022	MailChimp	17.00
Bill	09/30/2022	Rens-Moon, Amanda{vendor}	16.75
Credit Card Charge	09/28/2022	Covell Care and Rehabilitation LLC	15.29
Credit Card Charge	09/26/2022	Amazon.com	13.98
Credit Card Charge	09/28/2022	C Winter Park Market	13.00
Credit Card Charge	09/20/2022	CANVA	12.95
Credit Card Charge	09/13/2022	White Water Express Carwash	12.00
Bill	09/30/2022	Rens-Moon, Amanda{vendor}	10.98
Credit Card Charge	09/27/2022	FedEx{vendor}	10.80
Credit Card Charge	09/28/2022	FedEx{vendor}	10.80
Bill	09/30/2022	A Little Help {non-profit}	10.00
Credit Card Charge	09/13/2022	AutoZone	6.82
Credit Card Credit	09/13/2022	US Novelty	-15.73
Total 33223 - State Services			56,435.95
33123 - State Admin			
Bill	09/01/2022	Chocolate Software, LLC{scorp}	3,000.00
Credit Card Charge	09/10/2022	Billy Aps	499.81
Bill	09/30/2022	Wex Bank	131.97
Credit Card Charge	09/20/2022	City Market	55.10
Total 33123 - State Admin			3,686.88
32623 - Homestead Admin			
Credit Card Charge	09/19/2022	Amazon.com	499.81
Credit Card Charge	09/04/2022	US Postal Service	371.80
Credit Card Charge	09/02/2022	CSA	180.00
Bill	09/01/2022	Peterson, Maria Cecilia	46.00
Bill	09/12/2022	Peterson, Maria Cecilia	46.00
Credit Card Charge	09/17/2022	Authorize	45.00
Credit Card Charge	09/02/2022	Amazon.com	32.99
Credit Card Charge	09/18/2022	Xfinity Mobile	28.08
Credit Card Charge	09/28/2022	Walmart	22.36
Credit Card Charge	09/28/2022	Etsy	15.42
Credit Card Charge	09/10/2022	Amazon.com	14.99
Credit Card Charge	09/10/2022	City Market	1.72
Credit Card Credit	09/29/2022	Billy Aps	-499.81
Total 32623 - Homestead Admin			804.36
32523 - Homestead Exemption			
Bill	09/30/2022		986.25
Bill	09/30/2022		912.50
Bill	09/30/2022		693.75
Bill	09/30/2022		680.00
Bill	09/30/2022		537.50
Bill	09/12/2022		375.00
Bill	09/30/2022		275.00
Bill	09/30/2022		200.00
Bill	09/30/2022		178.75
Bill	09/30/2022		175.00
Bill	09/30/2022		160.00
Bill	09/06/2022		159.50
Bill	09/30/2022		131.25

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September 2022

Type	Date	Name	Amount
Bill	09/30/2022		125.00
Bill	09/12/2022		120.00
Bill	09/30/2022		105.00
Bill	09/30/2022		105.00
Bill	09/30/2022		100.00
Bill	09/30/2022		100.00
Bill	09/30/2022		90.00
Bill	09/30/2022		83.12
Bill	09/30/2022		80.06
Bill	09/30/2022		75.00
Bill	09/30/2022		55.00
Bill	09/30/2022		50.00
Total 32523 - Homestead Exemption			6,552.68
31623 - Part E			
Bill	09/30/2022		833.33
Bill	09/30/2022		739.55
Bill	09/30/2022		713.75
Bill	09/30/2022		480.00
Bill	09/30/2022		300.00
Bill	09/30/2022		268.00
Bill	09/30/2022		218.75
Bill	09/30/2022		200.00
Bill	09/30/2022		200.00
Bill	09/30/2022		200.00
Bill	09/30/2022		188.75
Bill	09/30/2022		103.75
Bill	09/30/2022		98.75
Total 31623 - Part E			4,544.63
31423 - Part C-2			
Bill	09/30/2022		22,663.59
Bill	09/30/2022		3,164.24
Bill	09/30/2022		1,980.00
Total 31423 - Part C-2			27,807.83
31323 - Part C-1			
Bill	09/30/2022		6,811.62
Bill	09/30/2022		200.00
Bill	09/30/2022		163.21
Total 31323 - Part C-1			7,174.83
31123 - Part B			
Bill	09/30/2022	Alpine Legal Services Inc.	4,860.90
Bill	09/30/2022	Colorado Legal Services (v){501(c)3	644.30
Bill	09/30/2022		215.00
Bill	09/30/2022		96.88
Total 31123 - Part B			5,817.08
Total 30123 - VINTAGE 22/23			115,412.79
1100- Regional Business			
Liability Check	09/01/2022	County Health Pool	2,034.08
Bill	09/07/2022	North Star Consulting Group	727.50
Check	09/20/2022	Enterprise Fleet Management	539.98
Bill	09/30/2022	Wex Bank	40.05
Credit Card Charge	09/01/2022	CCCMA	35.00
Credit Card Charge	09/02/2022	Wall Street Journal	4.00
Total 1100- Regional Business			3,380.61
1200- Broadband			
Liability Check	09/01/2022	County Health Pool	2,034.08
Check	09/20/2022	Enterprise Fleet Management	546.34
Bill	09/30/2022	Wex Bank	117.60

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Type	Date	Name	Amount
Bill	09/19/2022	UNUM Life Insurance CO of America	93.32
Bill	09/04/2022	Verizon Wireless Services	22.30
Credit Card Charge	09/02/2022	Chipotle	8.60
Credit Card Charge	09/02/2022	Chipotle	2.87
Total 1200- Broadband			2,825.11
1300 - Project THOR			
Bill	09/01/2022	Mammoth Networks	51,187.45
Bill	09/01/2022	Century Link	10,148.53
Bill	09/30/2022	Hye Tech LLC	7,500.00
Bill	09/01/2022	Century Link	3,992.11
Bill	09/22/2022	Century Link	2,128.56
Bill	09/01/2022	Century Link	1,810.50
Bill	09/01/2022	DGEB Meet Me Room, LLC	1,740.00
Bill	09/01/2022	Lumen	1,586.81
Bill	09/30/2022	iconectiv, LLC	128.80
Total 1300 - Project THOR			80,222.76
2100- Elevator Inspection			
Bill	09/27/2022	TK Elevator	5,186.00
Liability Check	09/01/2022	County Health Pool	2,034.08
Liability Check	09/01/2022	County Health Pool	2,031.19
Liability Check	09/01/2022	County Health Pool	1,656.39
Liability Check	09/01/2022	County Health Pool	1,656.38
Liability Check	09/01/2022	County Health Pool	1,656.38
Liability Check	09/01/2022	County Health Pool	1,656.38
Bill	09/30/2022	Wex Bank	1,241.15
Liability Check	09/01/2022	County Health Pool	892.95
Credit Card Charge	09/18/2022	Grand Geneva Resort & Spa	821.38
Check	09/20/2022	Enterprise Fleet Management	761.60
Check	09/20/2022	Enterprise Fleet Management	646.34
Credit Card Charge	09/18/2022	Alamo Rent-A-Car	633.69
Check	09/20/2022	Enterprise Fleet Management	583.64
Check	09/20/2022	Enterprise Fleet Management	546.34
Check	09/20/2022	Enterprise Fleet Management	546.34
Check	09/20/2022	Enterprise Fleet Management	546.34
Credit Card Charge	09/30/2022	Renegade Auto Repair	328.18
Credit Card Charge	09/16/2022	Performance Automotive	284.00
Bill	09/21/2022	Sandell, Darren {v}	256.87
Credit Card Charge	09/26/2022	Amazon.com	218.06
Credit Card Charge	09/14/2022	Hilton Hotel	192.84
Credit Card Charge	09/26/2022	STEVINSON TOYOTA WEST	182.44
Bill	09/15/2022	Quill Corporation	175.02
Credit Card Charge	09/18/2022	DIA Parking	150.00
Bill	09/19/2022	UNUM Life Insurance CO of America	147.48
Credit Card Charge	09/14/2022	Grand Geneva Resort & Spa	136.56
Credit Card Charge	09/06/2022	Laser Graphics{scorp}	128.25
Bill	09/19/2022	UNUM Life Insurance CO of America	93.32
Bill	09/26/2022	Quill Corporation	92.48
Credit Card Charge	09/27/2022	Amazon.com	91.55
Credit Card Charge	09/13/2022	Mountain Careers	79.00
Bill	09/19/2022	UNUM Life Insurance CO of America	77.85
Credit Card Charge	09/09/2022	Summit Daily	75.00
Bill	09/19/2022	UNUM Life Insurance CO of America	72.28
Bill	09/19/2022	UNUM Life Insurance CO of America	69.40
Bill	09/19/2022	UNUM Life Insurance CO of America	65.41
Bill	09/19/2022	UNUM Life Insurance CO of America	56.02
Credit Card Charge	09/18/2022	Chili's	55.49
Credit Card Charge	09/17/2022	TIMBER RIDGE LODGE F&B	50.09
Bill	09/19/2022	UNUM Life Insurance CO of America	47.37
Credit Card Charge	09/01/2022	AutoZone	44.61
Bill	09/19/2022	UNUM Life Insurance CO of America	44.32
Credit Card Charge	09/08/2022	Downstairs at Eric's	44.00
Credit Card Charge	09/13/2022	Ruby Tuesday	42.47
Credit Card Charge	09/26/2022	BOB'S PLACE LLC	40.62
Credit Card Charge	09/15/2022	Blue Moon Bakery	40.16

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Type	Date	Name	Amount
Credit Card Charge	09/08/2022	Chipotle	32.35
Credit Card Charge	09/17/2022	Linkedin	32.00
Credit Card Charge	09/01/2022	Silverthorne Car Wash	30.00
Credit Card Charge	09/14/2022	JONIS DINER	28.17
Credit Card Charge	09/08/2022	Parking	24.00
Liability Check	09/01/2022	County Health Pool	23.52
Credit Card Charge	09/19/2022	Aspen Parking	22.00
Credit Card Charge	09/01/2022	Aspen Parking	20.54
Credit Card Charge	09/20/2022	Country Ace Hardware	18.37
Credit Card Charge	09/26/2022	White Water Express Carwash	17.00
Credit Card Charge	09/06/2022	Showtime Sign & Shirt Co	15.00
Credit Card Charge	09/22/2022	Apple Store	12.74
Credit Card Charge	09/16/2022	Rio grand parking	12.00
Credit Card Charge	09/08/2022	Aspen Parking	10.30
Credit Card Charge	09/21/2022	Apple Store	10.19
Credit Card Charge	09/21/2022	Apple Store	9.99
Credit Card Charge	09/24/2022	SXM	7.73
Credit Card Charge	09/15/2022	Aspen Parking	6.00
Credit Card Charge	09/29/2022	Aspen Parking	6.00
Credit Card Charge	09/20/2022	Aspen Parking	4.00
Credit Card Charge	09/23/2022	Aspen Parking	2.00
Credit Card Charge	09/04/2022	Apple Store	1.99
Credit Card Charge	09/21/2022	Breck Park	0.50
Credit Card Credit	09/13/2022	Booking.com	-183.47
Credit Card Credit	09/10/2022	Grand Geneva Resort & Spa	-194.22
Total 2100- Elevator Inspection			26,446.41
30122 - VINTAGE 21/22			
33222 - State Services			
Credit Card Charge	09/29/2022	Beaver Creek Endodontics	500.00
Total 33222 - State Services			500.00
Total 30122 - VINTAGE 21/22			500.00
3700 - WaterShed Services			
3710 - 208 Planning			
Bill	09/04/2022	Alpine Environmental Consultants {...	1,237.50
Bill	09/06/2022	Sullivan Green Seavy, LLC	771.00
Bill	09/04/2022	Alpine Environmental Consultants {...	187.50
Total 3710 - 208 Planning			2,196.00
Total 3700 - WaterShed Services			2,196.00
3800- Econ Develop District			
Liability Check	09/01/2022	County Health Pool	2,034.08
Bill	09/19/2022	UNUM Life Insurance CO of America	66.39
Credit Card Charge	09/06/2022	The Colorado Sun	10.00
Total 3800- Econ Develop District			2,110.47
4001-WX-Non Grant			
4020 - ReEnergize			
Bill	09/01/2022	Rocky Mountain Steel Structures, Inc.	61,252.50
Credit Card Charge	09/16/2022	AC Wholesalers	4,511.55
Bill	09/05/2022	LOWES	1,367.05
Credit Card Charge	09/05/2022	LOWES	113.62
Total 4020 - ReEnergize			67,244.72
4005 - CARE			
Bill	09/22/2022	Eagle Rock Supply Co	12,521.59
Bill	09/26/2022	Eagle Rock Supply Co	11,533.63
Bill	09/27/2022	B&B Plumbing & Heating	3,165.65
Bill	09/30/2022	Piedmont Plastics	3,000.00
Bill	09/16/2022	Grand Junction Winair Co	1,789.11
Credit Card Charge	09/26/2022	DAHL	1,760.79
Bill	09/08/2022	AM Conservation Group, Inc	1,704.08

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Type	Date	Name	Amount
Bill	09/09/2022	AM Conservation Group, Inc	1,635.20
Bill	09/13/2022	LOWES	1,177.05
Bill	09/01/2022	BHW Associates	1,152.41
Bill	09/26/2022	Eagle Rock Supply Co	1,020.00
Bill	09/13/2022	LOWES	948.10
Bill	09/26/2022	Eagle Rock Supply Co	853.43
Bill	09/22/2022	AM Conservation Group, Inc	823.90
Bill	09/09/2022	AM Conservation Group, Inc	771.84
Bill	09/26/2022	Eagle Rock Supply Co	743.29
Credit Card Charge	09/26/2022	LOWES	720.34
Bill	09/01/2022	LOWES	702.05
Bill	09/21/2022	Four Sprys Investments, LLC{s-corp}	570.26
Liability Check	09/01/2022	County Health Pool	569.54
Liability Check	09/01/2022	County Health Pool	569.54
Liability Check	09/01/2022	County Health Pool	463.79
Liability Check	09/01/2022	County Health Pool	463.79
Liability Check	09/01/2022	County Health Pool	463.79
Liability Check	09/01/2022	County Health Pool	463.79
Liability Check	09/01/2022	County Health Pool	463.79
Liability Check	09/01/2022	County Health Pool	463.52
Liability Check	09/01/2022	County Health Pool	461.61
Bill	09/22/2022	AM Conservation Group, Inc	408.05
Credit Card Charge	09/19/2022	LOWES	382.73
Bill	09/04/2022	Verizon Wireless Services	362.35
Credit Card Charge	09/06/2022	LOWES	351.42
Bill	09/08/2022	AM Conservation Group, Inc	339.92
Bill	09/02/2022	Westland Distributing Inc	294.53
Credit Card Charge	09/12/2022	Quality Inn -Vendor	288.00
Credit Card Charge	09/12/2022	Quality Inn -Vendor	288.00
Credit Card Charge	09/12/2022	Quality Inn -Vendor	288.00
Bill	09/27/2022	B&B Plumbing & Heating	284.20
Credit Card Charge	09/29/2022	LOWES	264.95
Liability Check	09/01/2022	County Health Pool	250.56
Liability Check	09/01/2022	County Health Pool	250.29
Liability Check	09/01/2022	County Health Pool	250.16
Liability Check	09/01/2022	County Health Pool	250.03
Liability Check	09/01/2022	County Health Pool	250.03
Liability Check	09/01/2022	County Health Pool	250.03
Liability Check	09/01/2022	County Health Pool	250.03
Bill	09/30/2022	Piedmont Plastics	250.00
Bill	09/20/2022	AM Conservation Group, Inc	235.20
Credit Card Charge	09/21/2022	LOWES	196.56
Credit Card Charge	09/13/2022	Clarion Inn	192.00
Credit Card Charge	09/20/2022	Home Depot	189.18
Bill	09/20/2022	AM Conservation Group, Inc	184.39
Bill	09/16/2022	Westland Distributing Inc	179.10
Bill	09/22/2022	Eagle Rock Supply Co	150.00
Credit Card Charge	09/28/2022	LOWES	132.22
Credit Card Charge	09/28/2022	Rabbit Ears Motel	109.00
Credit Card Charge	09/08/2022	Ace Hardware	97.55
Credit Card Charge	09/12/2022	Ace Hardware	89.06
Credit Card Charge	09/27/2022	LOWES	67.20
Credit Card Charge	09/06/2022	LOWES	60.98
Bill	09/09/2022	AM Conservation Group, Inc	60.31
Credit Card Charge	09/28/2022	Valley Lumber Co	55.65
Credit Card Charge	09/06/2022	LOWES	50.59
Credit Card Charge	09/20/2022	Ace Hardware	46.83
Credit Card Charge	09/20/2022	Ace Hardware	41.75
Credit Card Charge	09/08/2022	LOWES	40.86
Credit Card Charge	09/29/2022	Ace Hardware	34.55
Credit Card Charge	09/08/2022	Ace Hardware	32.97
Credit Card Charge	09/29/2022	Valley Lumber Co	32.58
Credit Card Charge	09/08/2022	LOWES	30.59
Liability Check	09/01/2022	County Health Pool	26.25
Credit Card Charge	09/29/2022	Valley Lumber Co	26.15
Bill	09/19/2022	UNUM Life Insurance CO of America	25.49
Credit Card Charge	09/08/2022	Ace Hardware	23.98
Liability Check	09/01/2022	County Health Pool	23.36

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Accrual Basis

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Type	Date	Name	Amount
Credit Card Charge	09/12/2022	LOWES	23.21
Credit Card Charge	09/08/2022	Valley Lumber Co	22.99
Credit Card Charge	09/21/2022	PARK CITY COMMUNITY F	20.00
Bill	09/19/2022	UNUM Life Insurance CO of America	19.41
Credit Card Charge	09/27/2022	Valley Lumber Co	18.79
Credit Card Charge	09/14/2022	Ace Hardware	17.99
Bill	09/19/2022	UNUM Life Insurance CO of America	17.18
Credit Card Charge	09/08/2022	LOWES	16.41
Bill	09/19/2022	UNUM Life Insurance CO of America	15.41
Bill	09/19/2022	UNUM Life Insurance CO of America	14.99
Bill	09/19/2022	UNUM Life Insurance CO of America	14.56
Bill	09/19/2022	UNUM Life Insurance CO of America	14.24
Bill	09/19/2022	UNUM Life Insurance CO of America	13.76
Bill	09/19/2022	UNUM Life Insurance CO of America	13.60
Bill	09/19/2022	UNUM Life Insurance CO of America	12.73
Bill	09/19/2022	UNUM Life Insurance CO of America	12.65
Bill	09/19/2022	UNUM Life Insurance CO of America	12.45
Bill	09/19/2022	UNUM Life Insurance CO of America	11.97
Bill	09/19/2022	UNUM Life Insurance CO of America	11.97
Bill	09/19/2022	UNUM Life Insurance CO of America	11.93
Bill	09/19/2022	UNUM Life Insurance CO of America	11.93
Bill	09/19/2022	UNUM Life Insurance CO of America	10.98
Bill	09/19/2022	UNUM Life Insurance CO of America	9.55
Credit Card Charge	09/22/2022	LOWES	9.28
Credit Card Charge	09/28/2022	Ace Hardware	8.97
Credit Card Charge	09/08/2022	LOWES	8.66
Credit Card Charge	09/22/2022	LOWES	7.92
Bill	09/09/2022	AM Conservation Group, Inc	0.00
Credit Card Credit	09/06/2022	Gaylord Hotel	-165.96
Total 4005 - CARE			59,181.08
4010 - CIP			
Bill	09/09/2022	Energy IQ Colorado	2,045.37
Credit Card Charge	09/19/2022	Charles D Jones Co	705.84
Bill	09/09/2022	Energy IQ Colorado	600.00
Credit Card Charge	09/06/2022	LOWES	109.87
Bill	09/01/2022	BHW Associates	82.31
Credit Card Charge	09/07/2022	Valley Lumber Co	60.95
Credit Card Charge	09/12/2022	Buena Vista True Value	44.75
Bill	09/21/2022	Four Sprys Investments, LLC{s-corp}	40.73
Liability Check	09/01/2022	County Health Pool	40.68
Liability Check	09/01/2022	County Health Pool	40.68
Bill	09/04/2022	Verizon Wireless Services	33.97
Liability Check	09/01/2022	County Health Pool	33.13
Liability Check	09/01/2022	County Health Pool	33.13
Liability Check	09/01/2022	County Health Pool	33.13
Liability Check	09/01/2022	County Health Pool	33.13
Liability Check	09/01/2022	County Health Pool	33.13
Liability Check	09/01/2022	County Health Pool	33.11
Liability Check	09/01/2022	County Health Pool	32.97
Liability Check	09/01/2022	County Health Pool	17.90
Liability Check	09/01/2022	County Health Pool	17.88
Liability Check	09/01/2022	County Health Pool	17.87
Liability Check	09/01/2022	County Health Pool	17.86
Liability Check	09/01/2022	County Health Pool	17.86
Liability Check	09/01/2022	County Health Pool	17.86
Liability Check	09/01/2022	County Health Pool	17.86
Liability Check	09/01/2022	County Health Pool	1.87
Bill	09/19/2022	UNUM Life Insurance CO of America	1.82
Liability Check	09/01/2022	County Health Pool	1.67
Bill	09/19/2022	UNUM Life Insurance CO of America	1.39
Bill	09/19/2022	UNUM Life Insurance CO of America	1.23
Bill	09/19/2022	UNUM Life Insurance CO of America	1.10
Bill	09/19/2022	UNUM Life Insurance CO of America	1.07
Bill	09/19/2022	UNUM Life Insurance CO of America	1.04
Bill	09/19/2022	UNUM Life Insurance CO of America	1.02
Bill	09/19/2022	UNUM Life Insurance CO of America	0.98

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Type	Date	Name	Amount
Bill	09/19/2022	UNUM Life Insurance CO of America	0.97
Bill	09/19/2022	UNUM Life Insurance CO of America	0.91
Bill	09/19/2022	UNUM Life Insurance CO of America	0.90
Bill	09/19/2022	UNUM Life Insurance CO of America	0.89
Bill	09/19/2022	UNUM Life Insurance CO of America	0.86
Bill	09/19/2022	UNUM Life Insurance CO of America	0.86
Bill	09/19/2022	UNUM Life Insurance CO of America	0.85
Bill	09/19/2022	UNUM Life Insurance CO of America	0.85
Bill	09/19/2022	UNUM Life Insurance CO of America	0.78
Bill	09/19/2022	UNUM Life Insurance CO of America	0.68
Total 4010 - CIP			4,183.71
Total 4001-WX-Non Grant			130,609.51
4021 - WX 21/22			
42621 - DOE OP			
Credit Card Charge	09/15/2022	Performance Automotive	14.00
Total 42621 - DOE OP			14.00
Total 4021 - WX 21/22			14.00
6100- Homeland Security			
6120 - SHSG 2020			
Bill	09/01/2022	Evergreen Consultants, LLC	1,896.00
Bill	09/01/2022	FedEx{vendor}	36.32
Total 6120 - SHSG 2020			1,932.32
Total 6100- Homeland Security			1,932.32
6600-HCC Health Care Coalition			
6622 - HCC 2022-2023			
Bill	09/30/2022	C Flores Consulting LLC	8,320.00
Bill	09/30/2022	C Flores Consulting LLC	91.25
Bill	09/30/2022	C Flores Consulting LLC	0.00
Bill	09/30/2022	C Flores Consulting LLC	0.00
Total 6622 - HCC 2022-2023			8,411.25
Total 6600-HCC Health Care Coalition			8,411.25
RTCC Group			
5410 - Mobility Manager			
Liability Check	09/01/2022	County Health Pool	888.11
Credit Card Charge	09/24/2022	Marriott	156.79
Bill	09/19/2022	UNUM Life Insurance CO of America	45.08
Credit Card Charge	09/28/2022	Taster's Restaurant	25.21
Credit Card Charge	09/27/2022	Viewline Resort	23.77
Total 5410 - Mobility Manager			1,138.96
Total RTCC Group			1,138.96
Total * COG PROGRAM FUNDS			449,987.67
5000- EXTERNAL PROGRAMS			
5100- QQ			
Bill	09/06/2022	Sullivan Green Seavy, LLC	11,506.00
Bill	09/04/2022	Alpine Environmental Consultants {...	2,040.16
Bill	09/06/2022	Sullivan Green Seavy, LLC	597.59
Bill	09/06/2022	Sullivan Green Seavy, LLC	457.50
Bill	09/14/2022	Dynamic Planning + Science{scorp}	262.50
Total 5100- QQ			14,863.75
5110- Wild & Scenic			
Bill	09/30/2022	Fountainhead Consulting LLC{ind}	2,700.00
Bill	09/01/2022	Fountainhead Consulting LLC{ind}	1,777.50
Bill	09/01/2022	Fountainhead Consulting LLC{ind}	12.00

Northwest Colorado Council of Governments

List of Bills by Class

September 2022

Type	Date	Name	Amount
Bill	09/30/2022	Fountainhead Consulting LLC{ind}	11.99
Total 5110- Wild & Scenic			4,501.49
Total 5000- EXTERNAL PROGRAMS			19,365.24
8800- Northwest Loan Fund			
Liability Check	09/01/2022	County Health Pool	880.95
Bill	09/04/2022	Verizon Wireless Services	102.94
Credit Card Charge	09/28/2022	Office Depot	89.15
Bill	09/19/2022	UNUM Life Insurance CO of America	82.76
Bill	09/30/2022	Wex Bank	42.67
Credit Card Charge	09/23/2022	Walmart	36.29
Credit Card Charge	09/07/2022	Amazon.com	27.09
Credit Card Charge	09/01/2022	Google LLC	24.00
Credit Card Charge	09/29/2022	THE SOURCE- PARKING	16.00
Bill	09/15/2022	FedEx{vendor}	5.15
Credit Card Charge	09/13/2022	US Postal Service	4.56
Credit Card Charge	09/03/2022	Apple Store	0.99
Total 8800- Northwest Loan Fund			1,312.55
9000- Internal Service Funds			
9100 - Indirect			
Bill	09/01/2022	Axiom Group	4,985.00
Bill	09/29/2022	Rocky Mountain Elevator {V}	2,000.00
Liability Check	09/01/2022	County Health Pool	1,662.38
Liability Check	09/01/2022	County Health Pool	1,413.58
Liability Check	09/01/2022	County Health Pool	892.95
Bill	09/01/2022	8x8	678.94
Credit Card Charge	09/21/2022	Indeed	570.00
Bill	09/23/2022	Xerox	440.39
Credit Card Charge	09/01/2022	Google LLC	387.08
Bill	09/01/2022	Emburse	370.00
Bill	09/22/2022	Axiom Group	359.60
Bill	09/27/2022	Quill Corporation	328.43
Bill	09/06/2022	Xcel Energy (vendor)	207.55
Bill	09/01/2022	GoliathTech LLC {Ind}	199.00
Bill	09/01/2022	Summit County Govt	192.00
Bill	09/19/2022	UNUM Life Insurance CO of America	93.32
Bill	09/15/2022	Shirey, Talai {v}	82.88
Bill	09/19/2022	UNUM Life Insurance CO of America	69.66
Credit Card Charge	09/27/2022	ZOOM.US	65.84
Bill	09/28/2022	Quill Corporation	60.99
Check	09/30/2022	Employee Benefits Corporation	54.50
Bill	09/19/2022	UNUM Life Insurance CO of America	50.35
Bill	09/19/2022	UNUM Life Insurance CO of America	43.89
Credit Card Charge	09/27/2022	Costco	38.72
Credit Card Charge	09/07/2022	CGFOA	30.00
Credit Card Charge	09/23/2022	Stinker	25.21
Credit Card Charge	09/30/2022	ZipRecruiter, Inc.	24.00
Credit Card Charge	09/24/2022	ZOOM.US	4.88
Credit	09/06/2022	Quill Corporation	-366.14
Total 9100 - Indirect			14,965.00
9200 - Office Condo			
Bill	09/01/2022	Enterprise Commercial Center Con...	1,390.57
Bill	09/02/2022	D&L Cleaning	440.00
Bill	09/30/2022	D&L Cleaning	440.00
Total 9200 - Office Condo			2,270.57
9400 - Motor Pool			
Check	09/20/2022	Enterprise Fleet Management	546.34
Total 9400 - Motor Pool			546.34
Total 9000- Internal Service Funds			17,781.91

8:29 AM

10/20/22

Accrual Basis

Northwest Colorado Council of Governments
List of Bills by Class
September 2022

Type	Date	Name	Amount
Unclassified			
Bill	09/30/2022	A Little Help {non-profit}	0.00
Bill	09/30/2022	A Little Help {non-profit}	0.00
Bill	09/30/2022	A Little Help {non-profit}	0.00
Total unclassified			0.00
TOTAL			488,447.37

Northwest Colorado Council of Governments
Balance Sheet
As of September 30, 2022

	Sep 30, 22
ASSETS	
Current Assets	
Checking/Savings	3,378,551.63
Accounts Receivable	1,022,625.37
Other Current Assets	1,736,047.28
Total Current Assets	6,137,224.28
Fixed Assets	1,834,977.28
Other Assets	3,392,872.95
TOTAL ASSETS	11,365,074.51
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	245,769.74
Credit Cards	70,276.40
Other Current Liabilities	2,297,864.27
Total Current Liabilities	2,613,910.41
Long Term Liabilities	754,970.52
Total Liabilities	3,368,880.93
Equity	7,996,193.58
TOTAL LIABILITIES & EQUITY	11,365,074.51

NWCCOG

STATEMENT OF REVENUES AND EXPENDITURES

9/30/2022

75% of the year

	2022 REVENUE BUDGET	REVENUE YTD ACTUAL	REVENUE BUDGET TO ACTUAL	2022 EXPENSE BUDGET	EXPENSES YTD ACTUAL	EXPENSES BUDGET TO ACTUAL	2022 NET BUDGET	REVENUES OVER EXPENSES ACTUAL	ADVANCED / CARRY OVER FUNDS	Beginning of Year RESERVED PROGRAM FUNDS	End of Year RESERVED PROGRAM FUNDS	NET
COG PROGRAM FUNDS												
Internal Programs												
REGIONAL BUSINESS	447,451	413,245	92%	475,589	292,856	62%	(28,138)	120,390	13,491			120,390
BROADBAND	190,000	100,226	53%	247,152	183,178	74%	(57,152)	(82,952)				(82,952)
PROJECT THOR	1,095,632	1,130,362	103%	1,150,632	822,475	71%	(55,000)	307,887		116,619	424,506	307,887
ELEVATOR INSPECTION	1,195,000	1,187,510	99%	1,110,078	950,104	86%	84,922	237,406				237,406
ECONOMIC DEVELOPMENT DIST	304,483	304,249	100%	304,483	334,216	110%	0	(29,967)	13,365			(29,967)
REGIONAL TRANSPORTATION	130,780	248,866	190%	131,525	82,040	62%	(745)	166,826	204,566			166,826
Vintage - AAAA												
ADRC- CO HLTH FOUND		53,800			0		0	53,800	53,800			53,800
RSVP-VOLUNTEERS		24,268			16,178		0	8,090	8,090			8,090
SHIP- Insurance Consulting		36,106			3,762		0	32,343	19,846			32,343
SMP		9,282			0		0	9,282	9,282			9,282
AGE/NUTRITION (General)		29,350			0		0	29,350		47,066	76,415	29,350
AGE/NUTRITION (State FY 21-22)		870,887			738,696		0	132,191				132,191
AGE/NUTRITION (State FY 22-23)		519,095			553,099		0	(34,004)				(34,004)
AGE/NUTRITION TOTAL	1,486,313	1,542,787	104%	1,536,712	1,311,735	85%	(50,399)	231,053	91,018	17,143	76,415	231,053
Energy Management												
WEATHER (Other)							0	0		2,947	2,947	-
WEATHER BEECH		5,000			2,032			2,968		24,222	27,190	2,968
WEATHER CARE		487,031			640,676		0	(153,644)		104,381	(49,263)	(153,644)
WEATHER CIP		234,093			169,759		0	64,334		(28,820)	35,514	64,334
WEATHER RE-ENERGIZE		77,387			229,351		0	(151,964)				(151,964)
WEATHER (State FY21-22)		1,129,195			1,142,638		0	(13,443)			(13,442.92)	(13,443)
WEATHER (State FY22-23)		639,258			517,134		0	122,124			122,123.61	122,124
ENERGY MANAGEMENT TOTAL	2,886,170	2,571,965	89%	2,886,170	2,701,591	94%	0	(129,626)		117,996	96,958	(129,626)
Total COG Internal Programs	7,735,829	7,499,210		7,842,341	6,678,194		(106,512)	821,016	322,440	251,758	597,880	821,016
External Programs												
HOMELAND SECURITY	252,974	115,580	46%	252,974	208,958	83%	0	(93,378)				(93,378)
NWR HEALTH CARE COALITION	212,430	132,737	62%	101,165	141,148	140%	111,265	(8,411)				(8,411)
WATER QUALITY/QUANTITY	170,018	169,534	100%	170,018	91,119	54%	0	78,415		94,428	172,843	78,415
WATERSHED SERVICES	53,276	26,341	49%	53,276	12,941	24%	0	13,400		19,620		13,400
WILD & SCENIC		49,295			83,637			(34,342)				(34,342)
NWCCOG FOUNDATION	4,500	3,360	75%	3,500	346	10%	1,000	3,014				3,014
Total External Programs	693,198	496,846	72%	580,933	538,149	93%	112,265	(41,303)	14,360	114,048	172,843	(41,303)
Total Program Funds	8,429,027	7,996,056	95%	8,423,274	7,216,344	86%	5,753	779,713	336,800	365,806	770,722	779,713
NORTHWEST LOAN FUND												
	962,000	1,517,021	158%	199,641	217,204	23%	762,359	1,299,817		3,065,208	4,365,025	1,299,817
INTERNAL SERVICE FUNDS												
INDIRECT	424,558	345,491	81%	484,024	323,815	76%	(59,466)	21,676		(14,758)	6,918	21,676
COG BUILDING FUND	92,183	497,137	539%	77,160	1,062,548	1153%	15,023	(565,411)		100,232	(465,179)	(565,411)
MOTOR POOL	0	0		10,000	4,612		(10,000)	(4,612)		56,732	52,120	(4,612)
Total Service Funds	516,741	842,628	163%	571,184	1,390,975	244%	(54,443)	(548,347)		142,206	(406,141)	(548,347)
COG FUNDS Subtotal	9,907,768	10,355,706	105%	9,194,099	8,824,523	89%	713,669	1,531,182	336,800	3,573,220	4,729,606	1,531,182

Northwest Colorado Council of Governments
Balance Sheet - Northwest Loan Fund
As of September 30, 2022

	<u>TOTAL</u>
ASSETS	
Current Assets	
Checking/Savings	
1015 · 1st Bank NLF Operating	776,992.75
1070 · NLF Alpine Bank	250,199.84
1072 · NLF Mountain Valley Bank	252,418.19
1074 · NLF Yampa Valley Bank	254,891.90
1075 · 1st Bank NLF- Liquid Asset.	150,107.91
Total Checking/Savings	<u>1,684,610.59</u>
Other Current Assets	
1090 · Undeposited Funds	11,511.75
1315 · NLF - Allowance for Loan Loss	-363,287.97
Total Other Current Assets	<u>-351,776.22</u>
Total Current Assets	<u>1,332,834.37</u>
Other Assets	
1615 · NLF Loans Receivable	
CDBG-20-630-Covid	841,723.55
Energize Loans	36,747.83
1615a · CDBG-13-589	27,650.17
1615b · CDBG-16-602	771,358.62
1615c · CDBG-20-630	569,522.36
1615f · Forest Service	131,646.09
1615o · OEDIT-2017	18,041.25
1615r · Revolved	946,183.08
1615 · NLF Loans Receivable - Other	50,000.00
Total 1615 · NLF Loans Receivable	<u>3,392,872.95</u>
Total Other Assets	<u>3,392,872.95</u>
TOTAL ASSETS	<u>4,725,707.32</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	80,219.08
Credit Cards	101.81
Other Current Liabilities	38.57
Total Current Liabilities	<u>80,359.46</u>
Long Term Liabilities	
Loan Funds	
Energize Loans	60,000.00
Total Loan Funds	<u>60,000.00</u>
Total Long Term Liabilities	<u>60,000.00</u>
Total Liabilities	<u>140,359.46</u>
Equity	
3000 · Fund Balance	3,216,770.88
3900 · Retained Earnings	68,760.14
Net Income	1,299,816.84
Total Equity	<u>4,585,347.86</u>
TOTAL LIABILITIES & EQUITY	<u>4,725,707.32</u>

Northwest Colorado Council of Governments
Budget vs Actual - Northwest Loan Fund
January through September 2022

	Jan - Sep 22	Annual Budget
Ordinary Income/Expense		
Income		
4000 · Grant Income		
4100 · Federal Grant Income	1,068,898.00	1,315,000.00
4250 · Administration	185,600.00	80,000.00
Total 4000 · Grant Income	1,254,498.00	1,395,000.00
4510 · Local Funding		
4520 · Other Local Funding	133,503.75	
Total 4510 · Local Funding	133,503.75	
4710 · Interest Earnings	0.00	0.00
4720 · Loan Interest Income		
Revolved Interest	35,521.91	
4720 · Loan Interest Income - Other	71,488.63	55,000.00
Total 4720 · Loan Interest Income	107,010.54	55,000.00
4730 · Fee Income	17,402.45	10,000.00
4820 · Interest Income	698.32	2,000.00
49900 · Uncategorized Income	0.50	
Total Income	1,513,113.56	1,462,000.00
Expense		
6100 · Payroll Expenses	90,962.94	149,755.00
6130 · Meeting Expense	563.70	
6410 · Contract Staff	1,487.50	
6520 · Outside Contract	7,130.00	2,000.00
6610 · Office Supplies	492.50	1,500.00
6615 · Loan Loss Reserve	90,686.90	
6620 · Bank Charges	137.00	25.00
6640 · Postage	257.20	200.00
6655 · Program Expense	622.13	5,000.00
6660 · Advertising Expense	0.00	1,200.00
6680 · Dues & Subscriptions	3,487.14	4,500.00
6720 · Rent & Utilities	2,142.54	2,857.00
6730 · Telephone Expense	925.09	1,250.00
6811 · Vehicle Gas/Oil/Supplies	387.20	
7110 · Program Supplies	619.41	1,000.00
7120 · License & Permits	0.00	50.00
7130 · Travel & Meeting	5,940.39	12,000.00
7910 · Indirect Cost Allocation	11,362.50	18,304.00
Total Expense	217,204.14	199,641.00
Net Ordinary Income	1,295,909.42	762,359.00
Net Income	1,295,909.42	762,359.00
Adjustment for Funds Loaned	(1,222,650.00)	(500,000.00)
Actual Net Income	73,259.42	262,359.00



10-18-2022

To: NWCCOG Council/NLF Board

From: Anita Cameron, Director

Re: Q2 and Q3 Financials

Due to the long delay in receiving a Fully Executed amendment to our CDBG contract, there was \$815k in loans that were made in 2021 but reimbursement not received (thus income not accounted for) until 2022.

We have now been reimbursed for all the 2021 loans.

The expense of Loan Loss Reserve is the Year to Date change. As loans are downgraded (3 loans were deemed higher risk) and new loans added with a 10% Reserve, this number increases.

Northwest Colorado Council of Governments
Balance Sheet - Northwest Loan Fund
As of June 30, 2022

	<u>TOTAL</u>
ASSETS	
Current Assets	
Checking/Savings	
1015 · 1st Bank NLF Operating	654,370.48
1070 · NLF Alpine Bank	250,199.84
1072 · NLF Mountain Valley Bank	252,418.19
1074 · NLF Yampa Valley Bank	254,891.90
1075 · 1st Bank NLF- Liquid Asset.	150,032.47
Total Checking/Savings	<u>1,561,912.88</u>
Other Current Assets	
1090 · Undeposited Funds	8,974.00
1315 · NLF - Allowance for Loan Loss	-348,989.57
Total Other Current Assets	<u>-340,015.57</u>
Total Current Assets	<u>1,221,897.31</u>
Other Assets	
1615 · NLF Loans Receivable	
CDBG-20-630-Covid	467,956.04
Energize Loans	45,602.00
1615a · CDBG-13-589	29,659.83
1615b · CDBG-16-602	797,853.00
1615c · CDBG-20-630	526,744.76
1615o · OEDIT-2017	20,449.64
1615r · Revolved	930,048.11
1615 · NLF Loans Receivable - Other	50,000.00
Total 1615 · NLF Loans Receivable	<u>2,868,313.38</u>
Total Other Assets	<u>2,868,313.38</u>
TOTAL ASSETS	<u>4,090,210.69</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	41,692.87
Credit Cards	682.58
Other Current Liabilities	38.57
Total Current Liabilities	<u>42,414.02</u>
Long Term Liabilities	
Loan Funds	
Energize Loans	60,000.00
Total Loan Funds	<u>60,000.00</u>
Total Long Term Liabilities	<u>60,000.00</u>
Total Liabilities	<u>102,414.02</u>
Equity	
3000 · Fund Balance	3,216,770.88
3900 · Retained Earnings	68,760.14
Net Income	702,265.65
Total Equity	<u>3,987,796.67</u>
TOTAL LIABILITIES & EQUITY	<u>4,090,210.69</u>

Northwest Colorado Council of Governments
Budget vs Actual - 8800 - Northwest Loan Fund
January through June 2022

	Jan - Jun 22	Annual Budget
Ordinary Income/Expense		
Income		
4000 · Grant Income		
4100 · Federal Grant Income	658,898.00	1,315,000.00
4250 · Administration	120,000.00	80,000.00
Total 4000 · Grant Income	<u>778,898.00</u>	<u>1,395,000.00</u>
4510 · Local Funding		
4520 · Other Local Funding	<u>853.75</u>	
Total 4510 · Local Funding	<u>853.75</u>	
4710 · Interest Earnings	0.00	0.00
4720 · Loan Interest Income		
Revolved Interest	25,303.50	
4720 · Loan Interest Income - Other	<u>47,521.63</u>	<u>55,000.00</u>
Total 4720 · Loan Interest Income	<u>72,825.13</u>	<u>55,000.00</u>
4730 · Fee Income	11,324.12	10,000.00
4820 · Interest Income	622.88	2,000.00
49900 · Uncategorized Income	<u>0.50</u>	
Total Income	<u>864,524.38</u>	<u>1,462,000.00</u>
Expense		
6100 · Payroll Expenses	60,563.37	149,755.00
6130 · Meeting Expense	498.24	
6410 · Contract Staff	1,200.00	
6520 · Outside Contract	6,392.50	2,000.00
6610 · Office Supplies	102.56	1,500.00
6615 · Loan Loss Reserve	76,388.50	
6620 · Bank Charges	107.00	25.00
6640 · Postage	157.67	200.00
6655 · Program Expense	535.85	5,000.00
6660 · Advertising Expense	0.00	1,200.00
6680 · Dues & Subscriptions	2,673.92	4,500.00
6720 · Rent & Utilities	1,428.36	2,857.00
6730 · Telephone Expense	615.91	1,250.00
7110 · Program Supplies	371.98	1,000.00
7120 · License & Permits	0.00	50.00
7130 · Travel & Meeting	3,647.87	12,000.00
7910 · Indirect Cost Allocation	<u>7,575.00</u>	<u>18,304.00</u>
Total Expense	<u>162,258.73</u>	<u>199,641.00</u>
Net Ordinary Income	<u>702,265.65</u>	<u>762,359.00</u>
Net Income	<u>702,265.65</u>	<u>762,359.00</u>
Adjustment for Funds Loaned	(551,393.33)	(500,000.00)
Actual Net Income	<u>150,872.32</u>	<u>262,359.00</u>

Risk Ratings Report through 10/07/2022
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Risk Rating: B. Watch, Fund: CDBG																
2014-0313		CDBG	CDBG-13-589	20,000.00	5,641.83								B. Watch	03/31/2020	10.00%	564.18
2017-0914		CDBG	CDBG-16-602	250,000.00	173,012.29								B. Watch	03/31/2020	10.00%	17,301.23
2018-0305		CDBG	CDBG-16-602	280,000.00	197,397.87								B. Watch	03/31/2020	10.00%	19,739.79
2018-0510		CDBG	CDBG-16-602	25,000.00	19,662.90	460.00	460.00	460.00	460.00	460.00	460.00	2,300.00	B. Watch	03/31/2020	10.00%	1,966.29
2018-0913		CDBG	CDBG-16-602	98,000.00	24,724.47								B. Watch	03/31/2020	10.00%	2,472.45
2019-0516-1		CDBG	CDBG-16-602	95,000.00	80,401.42								B. Watch	03/31/2020	10.00%	8,040.14
2019-0516-2		CDBG	CDBG-16-602	50,000.00	22,965.12								B. Watch	03/31/2020	10.00%	2,296.51
2019-1010		CDBG	CDBG-16-602	100,000.00	95,554.66								B. Watch	08/04/2022	10.00%	9,555.47
2020-0213		CDBG	CDBG-16-602	100,000.00	68,594.52								B. Watch	03/31/2020	10.00%	6,859.45
2020-0326		CDBG	CDBG-16-602	51,000.00	29,045.37								B. Watch	03/31/2020	10.00%	2,904.54
2020-0514 CDBG		CDBG	CDBG-20-630	60,000.00	52,441.72								B. Watch	07/28/2021	10.00%	5,244.17
2021-0610-3		CDBG	CDBG-20-630-Covid	75,000.00	49,518.98								B. Watch	07/28/2021	10.00%	4,951.90
2021-0708-1		CDBG	CDBG-20-630-Covid	210,000.00	195,844.85	2,600.00							B. Watch	01/31/2022	10.00%	19,584.49

Risk Ratings Report through 10/07/2022
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2021-0708-2	[REDACTED]	CDBG	CDBG-20-630-Covid	80,000.00	73,318.18								B. Watch	08/10/2021	10.00%	7,331.82
2022-0113	[REDACTED]	CDBG	CDBG-20-630-Covid	80,000.00	73,970.09								B. Watch	03/01/2022	10.00%	7,397.01
2022-0113-2	[REDACTED]	CDBG	CDBG-20-630	250,000.00	240,512.65								B. Watch	02/16/2022	10.00%	24,051.27
2022-0714 CDBG	[REDACTED]	CDBG	CDBG-20-630	60,000.00	59,550.89								B. Watch	08/04/2022	10.00%	5,955.09
B. Watch - CDBG: 17 loans				1,884,000.00	1,462,157.81											146,215.80
Risk Rating: B. Watch, Fund: Energize Loans																
2021-0311-E	[REDACTED]	Energize Loans	Energize Loans	20,000.00	11,916.82								B. Watch	06/02/2021	10.00%	1,191.68
2021-0311-E2	[REDACTED]	Energize Loans	Energize Loans	20,000.00	12,542.20								B. Watch	06/02/2021	10.00%	1,254.22
2021-0408E	[REDACTED]	Energize Loans	Energize Loans	20,000.00	12,288.81								B. Watch	05/10/2021	10.00%	1,228.88
B. Watch - Energize Loans: 3 loans				60,000.00	36,747.83											3,674.78
Risk Rating: B. Watch, Fund: Forest Service Loan Fund																
2022-0714 FSLF	[REDACTED]	Forest Service Loan Fund	Forest Service Loan Fund	132,650.00	131,646.09								B. Watch	08/04/2022	10.00%	13,164.61
B. Watch - Forest Service Loan Fund: 1 loans				132,650.00	131,646.09											13,164.61
Risk Rating: B. Watch, Fund: Revolved																
2019-0516-1R	[REDACTED]	Revolved	Revolved	295,000.00	250,698.59								B. Watch	03/31/2020	10.00%	25,069.86
2019-0925	[REDACTED]	Revolved	Revolved	13,580.00	4,625.08	333.00	333.00						B. Watch	03/31/2020	10.00%	462.51
2019-1216	[REDACTED]	Revolved	Revolved	50,000.00	39,454.58								B. Watch	03/31/2020	10.00%	3,945.46

Risk Ratings Report through 10/07/2022
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2020-0213R		Revolved	Revolved	100,000.00	6,036.77								B. Watch	03/31/2020	10.00%	603.68
2020-0330		Revolved	Revolved	100,000.00	39,526.21								B. Watch	03/31/2020	10.00%	3,952.62
2020-0514R		Revolved	Revolved	110,000.00	95,778.36								B. Watch	07/28/2021	10.00%	9,577.84
2021-0610-2		Revolved	Revolved	54,000.00	32,384.07								B. Watch	01/10/2022	10.00%	3,238.41
2021-1014-2		Revolved	Revolved	56,000.00	53,110.51								B. Watch	11/08/2021	10.00%	5,311.05
2022-0714R		Revolved	Revolved	40,000.00	39,697.26								B. Watch	08/04/2022	10.00%	3,969.73
B. Watch - Revolved: 9 loans				818,580.00	561,311.43											56,131.16
B. Watch: 30 loans				2,895,230.00	2,191,863.16											219,186.35
Risk Rating: A. Satisfactory , Fund: CDBG																
2014-0508		CDBG	CDBG-13-589	40,000.00	4,316.29								A. Satisfactory	11/30/2020	1.00%	43.16
2020-0910a		CDBG	CDBG-20-630	60,000.00	36,082.07								A. Satisfactory	10/15/2020	1.00%	360.82
2021-0311		CDBG	CDBG-20-630-Covid	40,000.00	21,190.76								A. Satisfactory	04/21/2021	1.00%	211.91
2021-0408-2		CDBG	CDBG-20-630	200,000.00	180,935.03								A. Satisfactory	07/19/2021	1.00%	1,809.35
2021-0610-1		CDBG	CDBG-20-630-Covid	93,000.00	83,508.69								A. Satisfactory	06/24/2021	1.00%	835.09
2022-0811-1		CDBG	CDBG-20-630-Covid	400,000.00	400,000.00								A. Satisfactory	09/02/2022	1.00%	4,000.00

Risk Ratings Report through 10/07/2022
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
A. Satisfactory - CDBG: 6 loans				833,000.00	726,032.84											7,260.33
Risk Rating: A. Satisfactory , Fund: Revolved																
2021-1014-1		Revolved	Revolved	243,000.00	231,257.67	2,608.00	824.00						A. Satisfactory	11/09/2021	1.00%	2,312.58
2021-1116		Revolved	Revolved	40,000.00	34,042.77								A. Satisfactory	01/10/2022	1.00%	340.43
A. Satisfactory - Revolved: 2 loans				283,000.00	265,300.44											2,653.01
Risk Rating: A. Satisfactory , Fund: State OEDIT																
2020-0910b		State OEDIT	OEDIT-2017	30,000.00	18,041.25								A. Satisfactory	10/15/2020	1.00%	180.41
A. Satisfactory - State OEDIT: 1 loans				30,000.00	18,041.25											180.41
A. Satisfactory : 9 loans				1,146,000.00	1,009,374.53											10,093.75
Risk Rating: L. Probable Loss, Fund: CDBG																
2015-0409-2		CDBG	CDBG-13-589	86,000.00		190.00	190.00	190.00	190.00	190.00	190.00	380.00	L. Probable Loss	09/14/2022	100.00%	
2020-0331		CDBG	CDBG-16-602	60,000.00	60,000.00	606.00	606.00	606.00	606.00	606.00	606.00	6,060.00	L. Probable Loss	01/10/2022	100.00%	60,000.00
L. Probable Loss - CDBG: 2 loans				146,000.00	60,000.00											60,000.00
L. Probable Loss: 2 loans				146,000.00	60,000.00											60,000.00
Risk Rating: F. Foreclosure, Fund: Revolved																
2019-0910		Revolved	Revolved	79,500.00	71,098.27								F. Foreclosure	01/10/2022	80.00%	56,878.62
F. Foreclosure - Revolved: 1 loans				79,500.00	71,098.27											56,878.62
F. Foreclosure: 1 loans				79,500.00	71,098.27											56,878.62
Risk Rating: Unassigned, Fund: Revolved																
2022-0113-R9		Revolved	Revolved	50,000.00	50,000.00								Unassigned			

Risk Ratings Report through 10/07/2022
By Funding Source, For All Funds
Grouped by Risk Rating > Fund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Unassigned - Revolved: 1 loans				50,000.00	50,000.00											
Unassigned: 1 loans				50,000.00	50,000.00											
Report total: 43 loans				4,316,730.00	3,382,335.96											346,158.72

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By Funding Source
(All transactions)

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					Cumulative Pmts		Latest Pmts		Periods Past Due							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Fund: CDBG, Subfund: CDBG-13-589																
2014-0313		05/05/2014	20,000 00	5,641 83	14,358.17	5,453.15	215 34	09/07/2022								< 30
2014-0508		05/14/2014	40,000 00	4,316 29	35,683.71	10,408 29	500 00	09/12/2022								< 30
2015-0409-2		04/22/2015	86,000 00		87,047.10	16,549 33	190 00	12/15/2021	190 00	190 00	190 00	190 00	190 00	190 00	380 00	180 +
CDBG - CDBG-13-589: 3 loans			146,000 00	9,958.12	137,088 98	32,410.77	905 34		190 00	190 00	190 00	190 00	190 00	190 00	380 00	
Fund: CDBG, Subfund: CDBG-16-602																
2020-0331		04/04/2020	60,000 00	60,000 00				05/15/2021	606 00	606 00	606 00	606 00	606 00	606 00	6,060 00	180 +
2018-0510		03/20/2020	25,000 00	19,662 90	5,337.10	642 90	460 00	08/04/2021	460 00	460 00	460 00	460 00	460 00	460 00	2,300 00	180 +
2018-0305		06/18/2018	280,000 00	197,397 87	82,602.13	45,697 87	4,400 00	09/06/2022								< 30
2019-0516-1		05/20/2019	95,000 00	80,401.42	14,598 58	12,521.42	1,130 00	06/05/2022								< 30
2017-0914		08/04/2018	250,000 00	173,012 29	76,987.49	41,368 51	2,818 00	09/30/2022								< 30
2018-0913		09/24/2018	98,000 00	24,724.47	73,275 53	13,228.47	1,966 00	09/30/2022								< 30
2019-0516-2		05/29/2019	50,000 00	22,965.12	27,034 88	5,965.12	1,000 00	09/26/2022								< 30
2020-0326		03/30/2020	51,000 00	29,045 37	21,954 63	3,045 37	1,000 00	09/26/2022								< 30
2019-1010		11/07/2019	100,000 00	95,554 66	4,445 34	7,050 66	500 00	09/22/2022								< 30
2020-0213		02/20/2020	100,000 00	68,594 52	31,405.48	8,144 94	1,501 50	09/22/2022								< 30
CDBG - CDBG-16-602: 10 loans			1,109,000 00	771,358 62	337,641.16	137,665 26	14,775 50		1,066 00	1,066 00	1,066 00	1,066 00	1,066 00	1,066 00	8,360 00	
Fund: CDBG, Subfund: CDBG-20-630																
2022-0113-2		02/16/2022	250,000 00	240,512 65	9,487 35	7,720 65	2,868 00	09/21/2022								< 30
2022-0714 CDBG		07/28/2022	60,000 00	59,550 89	449.11	565 89	1,015 00	09/22/2022								< 30
2020-0514 CDBG		05/18/2020	60,000 00	52,441.72	7,558 28	6,919.17	525 00	09/22/2022								< 30
2021-0408-2		07/19/2021	200,000 00	180,935 03	19,064 97	9,617 53	2,048.75	09/30/2022								< 30
2020-0910a		10/15/2020	60,000 00	36,082 07	23,917 93	4,545 53	1,333 34	09/22/2022								< 30
CDBG - CDBG-20-630: 5 loans			630,000 00	569,522 36	60,477 64	29,368.77	7,790 09									
Fund: CDBG, Subfund: CDBG-20-630-Covid																
2022-0113		01/20/2022	80,000 00	73,970 09	6,029 91	1,570 09	1,520 00	09/01/2022								< 30

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LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due							Days Past
					Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	
2021-0708-1	██████	01/31/2022	210,000 00	195,844 85	14,155.15	4,044 85	2,600 00	06/16/2022	2,600 00							< 30
2022-0811-1	██████	09/02/2022	400,000 00	400,000 00			4,000 00	09/07/2022								< 30
2021-0708-2	██████	08/10/2021	80,000 00	73,318.18	6,681 82	4,476.47	858 33	09/16/2022								< 30
2021-0610-3	██████	07/28/2021	75,000 00	49,518 98	25,481 02	3,850 23	2,256 25	09/22/2022								< 30
2021-0610-1	██████	06/24/2021	93,000 00	83,508 69	9,491 31	5,260.41	1,000 00	09/22/2022								< 30
2021-0311	██████	04/21/2021	40,000 00	21,190.76	18,809 24	2,481 02	1,600 00	09/30/2022								< 30
CDBG - CDBG-20-630-Covid: 7 loans			978,000 00	897,351 55	80,648.45	21,683 07	13,834 58		2,600 00							
CDBG: 25 loans			2,863,000 00	2,248,190 65	615,856 23	221,127 87	37,305 51		3,856 00	1,256 00	1,256 00	1,256 00	1,256 00	1,256 00	8,740 00	
Fund: Energize Loans, Subfund: Energize Loans																
2021-0311-E2	██████	06/02/2021	20,000 00	12,542 20	7,457 80	314.70	704 00	09/30/2022								< 30
2021-0408E	██████	05/10/2021	20,000 00	12,288 81	7,711.19	322 03	617 94	09/01/2022								< 30
2021-0311-E	██████	06/02/2021	20,000 00	11,916 82	8,083.18	317.77	700 00	09/30/2022								< 30
Energize Loans - Energize Loans: 3 loans			60,000 00	36,747 83	23,252.17	954 50	2,021 94									
Energize Loans: 3 loans			60,000 00	36,747 83	23,252.17	954 50	2,021 94									
Fund: Forest Service Loan Fund, Subfund: Forest Service Loan Fund																
2022-0714 FSLF	██████	07/28/2022	132,650 00	131,646 09	1,003 91	1,251 09	2,255 00	09/22/2022								< 30
Forest Service Loan Fund - Forest Service Loan Fund: 1 loans			132,650 00	131,646 09	1,003 91	1,251 09	2,255 00									
Forest Service Loan Fund: 1 loans			132,650 00	131,646 09	1,003 91	1,251 09	2,255 00									
Fund: Revolved, Subfund: Revolved																
2019-0910	██████	10/09/2019	79,500 00	71,098 27	8,401.73	10,159 27	4,275 00	09/06/2022								< 30
2022-0113-R9	██████	01/25/2022	50,000 00	50,000 00		963 01	963 01	08/28/2022								< 30
2021-1116	██████	11/18/2021	40,000 00	34,042.77	5,957 23	1,642.77	760 00	09/21/2022								< 30
2019-0516-1R	██████	05/20/2019	295,000 00	250,698 59	44,301.41	38,912 59	3,618 00	06/05/2022								< 30
2019-1216	██████	12/19/2019	50,000 00	39,454 58	10,545.42	4,844 58	570 00	09/30/2022								< 30
2020-0330	██████	04/02/2020	100,000 00	39,526 21	10,473.79	3,074 21	502 00	09/30/2022								< 30

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
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LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due							Days Past
					Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	
2021-1014-2		11/08/2021	56,000 00	53,110 51	2,889.49	2,537 51	603 00	09/30/2022								< 30
2021-1014-1		11/09/2021	243,000 00	231,257 67	11,742 33	8,297 67	1,784 00	07/11/2022	2,608 00	824 00						30 +
2022-0714 R		07/28/2022	40,000 00	39,697 26	302.74	377 26	680 00	09/22/2022								< 30
2020-0514 R		05/18/2020	110,000 00	95,778 36	14,221 64	12,665 04	975 00	09/22/2022								< 30
2021-0610-2		06/21/2021	54,000 00	32,384 07	8,329.73	1,922 67	1,025 24	09/22/2022								< 30
2020-0213R		02/20/2020	100,000 00	6,036.77	34,500.73	2,046.70	1,501 50	09/22/2022								< 30
2019-0925		10/15/2019	13,580 00	4,625 08	8,954 92	834 08	333 00	08/02/2022	333 00	333 00						30 +
Revolved - Revolved: 13 loans			1,231,080 00	947,710.14	160,621.16	88,277 36	17,589.75		2,941 00	1,157 00						
Revolved: 13 loans			1,231,080 00	947,710.14	160,621.16	88,277 36	17,589.75		2,941 00	1,157 00						
Fund: State OEDIT, Subfund: OEDIT-2017																
2020-0910b		10/15/2020	30,000 00	18,041 25	11,958.75	2,272.79	666 66	09/22/2022								< 30
State OEDIT - OEDIT-2017: 1 loans			30,000 00	18,041 25	11,958.75	2,272.79	666 66									
State OEDIT: 1 loans			30,000 00	18,041 25	11,958.75	2,272.79	666 66									
Report total: 43 loans			4,316,730 00	3,382,335 96	812,692 22	313,883 61	59,838 86		6,797 00	2,413 00	1,256 00	1,256 00	1,256 00	1,256 00	8,740 00	



2022 NLF LOAN POLICY EXCERPT – Risk Ratings

Loan Grades and percentage of loan balance in Allowance for Loan Loss

LOAN GRADE	GUIDING DESCRIPTION	% OF LOAN BALANCE IN ALLOWANCE FOR LOAN LOSS
Satisfactory	Performing As Agreed and well secured	1%
Watch	New Loans - Non Real Estate secured	10%
Substandard	Issue with performance	30%
Doubtful	Concern for full collection	60%
Foreclosure	Foreclosure	80%
Probable Loss	Probable Loss-keep on reports until Charge-Off	100%

ALLOWANCE FOR LOAN LOSS RESERVE

The NLF will maintain an Allowance for Loan Loss (ALL) as an estimate of potential loan losses as a footnote to NLF Loans Receivable. A Colorado Housing and Finance Authority (CHFA) Credit Reserve (CCR) Account may be used as ALL and reported as a footnote to NLF Loans Receivable.

Each loan will be graded and a percentage allowance set aside for each risk class. Loan grading will be updated semi-annually with loan grades reported to the Board via Risk Rating Report.



2023 NWCCOG COUNCIL MEETING SCHEDULE

PO Box 2308 • 249 Warren Ave • Silverthorne, CO 80498 • 970-468-0295
Fax 970-468-1208 • www.nwccog.org

Thursday, January 26, 2023

Full Council, EDD Board & NLF Board Meeting

Location: Zoom Conference Call, On-Site Location TBD

Time: 10:00 a.m.-12:00 p.m.

Primary Agenda Items: Introduction of new members/representatives; elect Executive Committee & Officers; annual NLF Board meeting; EDD Board meeting & election of officers.

Thursday, March 23, 2023

Full Council & EDD Board Meeting

Location: Zoom Conference Call, On-Site Location TBD

Time: **Council** 10:00 a.m.-12:00 p.m., **EDD Board** 12:30 p.m. – 2:30 p.m.

Primary Agenda Items: Approval of final 2022 Financials; program overviews.

Thursday, May 25, 2023

Full Council & EDD Board Meeting

Location: Zoom Conference Call, On-Site Location TBD

Time: **Council** 10:00 a.m.-12:00 p.m., **EDD Board** 12:30 p.m. – 2:30 p.m.

Primary Agenda Items: Review/acceptance of the 2022 audit, approve 1st Quarter Financials.

Thursday, July 6, 2023

Full Council & EDD Board Meeting

Location: Zoom Conference Call, On-Site Location TBD

Time: **Council** 10:00 a.m.-12:00 p.m., **EDD Board** 12:30 p.m. – 2:30 p.m.

Primary Agenda Items: Approval of 2024 dues; discussion re: Annual Planning Meeting Agenda.

Thursday, August 24, 2023

Full Council & EDD Board Annual Planning Meeting

Location: Zoom Conference Call, On-Site Location TBD

Time: **Council** 10:00 a.m.-12:00 p.m., **EDD Board** 12:30 p.m. – 2:30 p.m.

Agenda Items: Strategic Planning for 2024, approve 2nd Quarter Financials.

Thursday, October 26, 2023

Full Council & EDD Board Meeting

Location: Zoom Conference Call, On-Site Location TBD

Time: **Executive Committee** 9:00 a.m. **Council** 10:00 a.m.-12:00 p.m., **EDD Board** 12:30 p.m. – 2:30 p.m.

Primary Agenda Items: Review of draft 2024 budget, approve 2024 meeting schedule, approve 3rd Quarter Financials.

Mid October 2023 Executive Committee Meeting (date to be determined)

Executive Committee Meeting Agenda: Executive Director's Annual Review

Thursday, December 7, 2023

Full Council, EDD Board & Foundation Board Meeting

Location: Zoom Conference Call, On-Site Location TBD

Time: **Foundation** 10:00 a.m., **Council** 10:15 a.m.-12:00 p.m., **EDD Board** 12:30 p.m. – 2:30 p.m.

Primary Agenda Items: Review ED Annual Review results; 2023 budget revisions; approve 2024 budget; annual NWCCOG Foundation Board meeting.



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney, Executive Director and Talai Shirey, Office Manager
Date: September 2, 2022
Re: Board Action Request: Opt NWCCOG out of FMLI Program

Request: *I move that the NWCCOG Organization Opt Out of the FMLI program for NWCCOG Employees on the grounds that it is exempt as a local government, and after comparison with current UNUM Short Term Disability benefits among others as well as the preference of Program Directors.*

Background:

Colorado voters approved Proposition 118 in November of 2020, creating the Family and Medical Leave Insurance (FMLI) program. FMLI allows employees to take up to 12+ weeks of paid leave for medical or caregiver needs. Local government has the ability to decline all participation by notifying FMLI before the start of 2023.

Office Manager, Talai Shirey, led an analysis of NWCCOG's current benefits package (attach charts, give some analysis) and a preference conversation among Program Directors that concluded with a unanimous vote for NWCCOG to opt out of FMLI and continue with UNUM Short-Term Disability (STD) insurance. It was agreed that UNUM STD provides more robust coverage for employees. Should an employee decide they would like FMLI coverage, they would be allowed to participate as an individual without paying a higher premium. NWCCOG understands that a vote to decline coverage is required at least every eight years.

FAMLI OVERVIEW

Payment benefits start: 01/01/2024

Payroll deductions begin: 01/01/2023

FAMLI Leave covers 12-16 weeks

- To manage own serious health condition
- Care for a family member with serious health condition (does not cover time off for the loss of loved one)
- Care for new child (birth, foster, adoption) within first year
- To address safety needs (domestic violence/sexual assault)

Example of Benefits:

How much will employees receive when using FAMLI benefits?

Weekly wage	Weekly deduction	Weekly benefit	Maximum annual benefit	Percent of weekly wage
\$500	-\$2.25	\$450	\$5,400	90%
\$1,500	-\$6.75	\$976.60	\$12,216	65%
\$2,000	-\$9.00	\$1,100	\$13,200	55%
\$2,500	-\$11.25	\$1,100	\$13,200	44%
\$3,000	-\$13.50	\$1,100	\$13,200	37%

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COLORADO
LEGISLATIVE COUNCIL
OFFICE OF RESEARCH & ANALYTICS

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FAMLI Compared to our current UNUM Short Term Disability

At A Glance	UNUM STD	FAMLI
Eligibility Min Hours/Week Worked	24	32
Premiums	.313 per \$10 of weekly benefit	0.9% of wage
Premium based on \$50k	\$22.92/month	\$9/week
Who Pays	Employer	Half employer/half employee (or all employer)
Weekly Benefit	60% earnings	37-90% earnings
Benefit max	\$1400/week	\$13,200/year

Coverage	Sickness Injury	Serious health conditions Care for family with serious health conditions (not death) Care for new child Address safety needs (violence/assault)
Maximum period	12 weeks	12 weeks*

Local Government options to participate:

1. Participate in FAMILI (unable to optout/make changes for 3 years)
2. Decline ALL participation in FAMILI*Employees still able to participate (Decide to participate next year ok, vote required again in 8 years)
3. Decline Employer participation of FAMILI *Employees still able to participate and Fiscal will facilitate (Decide to participate next year ok, vote required again in 8 years)

A local government's options to participate:

Participate in FAMILI.

- You pay the employer share of the premium like any other employer.
- That's 0.45% of wages if you have 10 or more employees, and 0% of wages if you have fewer than 10 employees.
- You remit employees' share of the premium (0.45% of wages) and submit wage data to the FAMILI Division once a quarter.

Decline *all* participation in FAMILI.

- Your local government must vote not to participate.
- Then you must notify the FAMILI Division of your decision.
- The local government must revisit the decision to opt out at least every eight years.
- Not offering paid family leave could place a local government at a disadvantage when competing for talent with employers who do.

Decline *employer* participation in FAMILI.

- If the local government votes to decline, it still has the option to assist its employees who want to individually participate in FAMILI.
- This means the local government would facilitate voluntary payroll deductions, remit the employee share of the premium, and submit wage data once a quarter to the FAMILI Division.



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Helpful links:

<https://famli.colorado.gov/>

<https://famli.colorado.gov/employers/famli-toolkit-for-employers>

<https://famli.colorado.gov/employers/local-governments>

Avon opts out of state-wide paid leave program

An estimated 85% of all government entities in the state have done the same

News [FOLLOW NEWS](#) | 11 hrs ago

The Avon Town Council unanimously voted Tuesday to opt out of the state-wide Paid Family and Medical Leave Insurance program, known as [the FAML I program](#). The town is following the lead of the vast majority of municipalities — including the Breckenridge, Vail and Telluride town councils — which have all determined that the financial requirement of the town government and the employees is not worth the returns of the program at this time.

The FAML I program was created after Colorado voters approved [Proposition 118](#) by a 57.75% majority in Nov. 2020. Passing the proposition established a paid family and medical leave program that will provide 12 weeks, and up to 16 weeks in certain cases, of paid leave to all employees in the state. The program will be funded through a payroll tax to be paid for by employers and employees in a 50/50 split.

Benefits during a state-approved FAML I leave will pay employees between 37% and 90% of their wages, based on their income, capped at \$1,100 per week and \$13,200 annually.

Premium payments for the program begin in Jan. 2023, with benefits being made available on Jan. 1, 2024. Governments that choose to participate in the program are required to enroll all of their employees, paying a premium of 0.09% of the employee's salary that is split between the employee and employer. The state retains the ability to increase that fee by up to 33%, to 1.2% of wages.

Local governments are allowed to opt out of the system if they currently provide a family and medical leave program that matches or surpasses the offerings of the FAML I program. The town of Avon's paid leave programs meet these criteria, and the council determined that with the competitive benefits the town provides employees and the program still being developed at a state level, it does not benefit the town or employees to participate in the program at this time.

Another reason that council members chose to opt out is that individual employees are still able to join the FAML I program if they prefer it to the town's paid leave program, and are allowed to opt into the program as a government entity at any time. As town manager Eric Heil pointed out, this makes opting out a win-win situation, while opting in at this time appears to be an unnecessary risk.

"It doesn't cost the employee any more if we opt out and an individual employee chooses to opt in," Heil said. "It costs every employee if we opt in, and everyone is required to do that reduction, and it costs the town."

If individual employees do choose to join the FAML I program, their premiums will be matched by the state instead of the local government.

Other municipalities, including Eagle and Eagle County, will vote on program participation later this month and have signaled that they plan to opt out as well. An estimated 85% of all government entities in the state have opted out, with only 2-3% opting in and the rest remaining unknown.



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney, Executive Director
Date: 14 October 2022
Re: **NWCCOG Staff Bonus Draft Policy**

There are three categories of Bonuses at NWCCOG requiring different levels of approval.

1. **Structured Bonuses within a Program:** these exist within a pre-determined structure for collective performance of a team working on a specific scope or project that meets certain thresholds for performance success, and are defined annually, or periodically, by formulas agreed to between the Executive Director and the Program Director and are subject to funds available. Such bonus structures require a written plan that includes the structure and formula.

For example, the Energy Program cost sharing program for some fee-for-service sub-programs shares 50% of annually calculated "profits" among Energy Program employees and invests the other 50% of annually calculated "profits" into a "Pay it Forward" fund. After Program Director and Fiscal Manager calculate bonuses based on the formula each year from remaining funds, the Executive Director must annually approve disbursement of those funds. Executive Director must also approve uses and specific requests to utilize "Pay it Forward" funds.

2. **NWCCOG Employee Bonuses:** defined as any payment made to an employee in excess of their annual wages or for additional work above-and-beyond their job description (or reasonably expected scope of work). All employee bonuses must be approved by the employee's Program Director and NWCCOG Executive Director. These may include
 - a. **Payment for Services** performed by mutual agreement of employee and supervisor for "side" work such as for office improvements, cleaning, or projects with other programs outside of their job description can only be voluntary, may be billed by invoice, and may not pay less than the calculated hourly rate for that employee. Scope of work and terms must be pre-approved by the employee, their supervisor and the Executive Director and are subject to funds being budgeted and available. For payment different than hourly wage, employee must invoice NWCCOG.

- b. **A Performance Bonus** for work performed by a salaried employee that exceeds average work expectations or normal work hours that is deemed “above and beyond” or is of exceptional value or creates cost savings or significant improvements to the program or the NWCCOG organization. For an hourly employee in exceptional circumstances who is not already compensated for that work by overtime may be rewarded with a performance bonus.
 - c. **A COLA or Merit bonus paid** to an employee to pay an increase deemed appropriate on a one-time basis without increasing annual wages. May be utilized for employee who is at top of wage range, or when program can afford wages in a certain year, but not on an ongoing basis.
- 3. **Executive Director:** annual or performance bonus awarded to the Executive Director is to be approved by the NWCCOG Chair who may consult with the Executive Committee or NWCCOG Council.



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney
Date: October 19, 2022
Re: DOLA Grant Project for 2023

NWCCOG has made a request to DOLA for 2023 for the following:

1. \$2,500 for 2023 Economic Summit **with equal match from NWCCOG**
2. \$47,500 for Developing and Deploying Community Assessment tool with Insights Collective, with **equal match from NWCCOG in Regional Business budget**

Grant Description for August DOLA submittal:

The NWCCOG Mountain Migration Report identified a trend in mountain communities of an influx of newcomers from COVID and remote work who are staying in the community. This has impacts on many issues such as workforce retention, housing costs, rental costs and stock. Many communities in the past had self-identified as tourism destinations, open for business or actively marketing for tourists/visitors/second homeowners. With the impact that the influx has had, many places are re-thinking destination marketing into destination management models. Other places that had largely identified as "worker" communities, "down valley" places that were mostly local and residential have also been getting in the marketing game, are now impacted by the changes. Most places have strategic plans or comprehensive plans that have not adapted to these changes. We have observed that there is a continuum of identity as well as measurable data that point to a community being focused on residents (and less open to visitors) or more focused on visitors (less on residents). First, not all places know where they stand or where their constituents wish to be, and second, those that know where they are don't necessarily have the tools or strategies to move in the desired direction on the continuum. The Community Assessment Tool that we would like to develop and pilot in 2023 would assist communities in adapting to these dynamics.

Attached document from Insights Collective in packet outlines scope as currently conceived.



Introduction to the Project

This proposal responds to current economic conditions and new economic forces that have emerged over the past several years. Some are an outgrowth of COVID 19, others may have resulted from other sources that are not yet fully understood or measured. The proposed work program assumes that these conditions are likely to create lasting impacts and that there are opportunities to identify and understand these forces in relation to Colorado communities and the programs and initiatives of the NWCCOG.

This proposal is based on the premise that it is possible to use an analytical approach and management techniques to:

1. Clarify and measure the extent to which:
 - a. The post-Covid economy and related forces at play have shifted the mindset of some resort community residents, and
 - b. These changes are reflected in new and different plans, goals, and priorities that are identifiable and measurable by responsive civic leaders , and
 - c. These changes are evident in some but not all communities and warrant validation, and
 - d. Communities can be identified where changes have occurred (for example, in tourism objectives, management approaches, budgets, organizational schemes, etc.), and examining these results will be informative, and
 - e. Testing/confirmation of interest from NWCCOG constituents will provide direction on the next steps once deliverables are presented.
2. In response to identified changes, historical funding, marketing, legacy research and associated metrics may no longer be viable and should be re-visited and updated as needed.
3. A unique opportunity exists for NWCCOG to add value to its members by leading/funding this initiative. It also presents an opportunity for members of the IC team who, by virtue of their authorship of legacy systems, are well qualified to develop viable research systems & mechanisms and interpret research findings and are available to facilitate implementing such systems as they are developed.
4. Through such efforts, the IC team (and NWCCOG) will provide actionable recommendations and advice to assist interested parties in achieving community development objectives and ensure better overall decisions by using the proposed Community Assessment System for characterizing towns, cities, and counties throughout the development process.

Specific elements of proposed Grant Scope: Jan – April 2023

1. Research/validate assumptions above.
2. Research, identify, and begin the development of new metrics and associated “tools” to be adopted by communities as part of an assessment system. A key deliverable from the research will be a

Continuum Survey questionnaire that is designed to be a quantitative benchmarking means of measuring communities in relation to Guest-Centric versus Resident-Centric metrics and ongoing alignment with the development goals of the community. The result of the analysis is anticipated to be uniquely descriptive of participating communities.

3. It is anticipated that there may be emerging forces in communities calling for increased attention to the quality-of-life factors as important considerations in public policy. These diagnostic measures may be identified and quantified as a by-product of developing the Continuum Survey approach.
4. The results of the development work will be a **system** by which communities can measure where they are, where they have come from, and most importantly, where they want to go in the future, then track their progress towards that goal.
5. The research will result in a qualitative assessment of the quantitative results describing all participating NWCCOG constituent towns using standardized survey questions. Measures for individual towns and comparisons to the aggregate profile of all members will be provided.
6. The resulting establishment of an NWCCOG member profile and who/how to engage (assumption is that Jon/NWCCOG will serve as an intermediary). The team will prepare results and recommendations for internal review and testing by the IC team with NWCCOG support, then an informal review by representative community 'genotypes' selected from NWCCOG membership.
7. Preparation for the annual **NWCCOG Economic Forum** (in May) and presentation/facilitation of discussions around the use of the Continuum approach and the Assessment System by participating communities. It is expected that elements of this project will likely extend beyond the May presentation; however, the primary deliverables for the grant will be targeted to be available at the Economic Forum.

A possible outgrowth of this project is that individual communities will use the findings to address what they have learned to enhance community and economic development objectives. The expected uses of the information might include broad scale adoption of findings in multiple communities with guidance from NWCCOG to address changes in the overall economic environment and new forces that can be measured and addressed to benefit communities. The grant could further spur action toward applications that might include for example:

- Reviewing current policy documents for alignment with the findings from the research. Comprehensive or strategic plans, sustainability studies, tourism and destination marketing plans, and economic development initiatives at the local might all be considered in light of findings. and
- Outreach to local community leaders including workshops, information resources on best or appropriate practices, and advice in a variety of forms might result.

At the conclusion of the effort supported by the grant, attention will be given to possible next steps and identifying actions to further the application of research findings to the needs of NWCCOG members as well as other communities throughout the region.

About Insights Collective:

The Insights Collective is a travel economy think tank conceived in 2020 – in response to the Covid Pandemic – and formalized in 2021 as a Colorado Non-Profit corporation. Its mission:

“... At the Insight Collective, we explore big strategic issues and their impact on the tourism industry. With our collective think tank approach that integrates multidisciplinary skills and experience, we develop strategic frameworks, ask thought provoking questions, and apply unique approaches to challenges facing public sector and tourism industry clients. Our goal is to provide actionable ideas for an ever-changing environment and increasingly competitive world. ”

Comprised of a group of like-minded travel, research, and strategic planning companies, the Collective brings extensive experience, a broad skill set, and well-established relationships with many NWCCOG member communities and stakeholders. The Collective recently presented a live-interactive presentation at the NWCCOG 2022 Economic Summit. The “Forces At Play” discussion was well received and prompted collaborative sessions with NWCCOG leadership about the changing marketplace and the initiative for which the DOLA grant is being applied.

The Collective includes members who are industry veterans, generally recognized as thought leaders and subject matter experts in the destination resort community marketplace. Collective members have been instrumental in establishing destination resort-community metrics that became de facto industry standards for measuring and managing resort community tourism economies. The Collective team is uniquely qualified to lead a re-assessment of foundational metrics upon which the emerging “new realities” of the post-Covid economy are dependent.

As such, we are confident they are a good match and, assuming our grant application is approved, look forward to contracting with them this fall, beginning work in January 2023, and are targeting a May presentation of results and recommendations for the May 2023 NWCCOG Economic Summit.

For more about Insight Collective:

[Website](#)

[LinkedIn](#)



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney, Executive Director
Date: October 19, 2022
Re: **OEDIT funded Regional Grants Navigator Position**

Funding directed from the Governor's office is coming through OEDIT to each of the COGs in Colorado through a non-competitive grant with no application required for a Regional Grants Navigator Position which is to be hired by each COG. The purpose of this position is to assist local governments in navigating the two large federal funding opportunities approved in 2022 for which the NOFOs are being written currently. Those two bills passed and signed by President Biden are:

The Infrastructure Investment and Jobs Act (Bipartisan Infrastructure Law).
Inflation Reduction Act

There is a Job Description template being developed by the group of COG directors. Meredith Marshall is the hired Infrastructure Coordinator (Contractor) to lead this effort. I've already fielded questions from Fraser and Montezuma asking if they have projects that may qualify for funding. The draft job description envisions a person providing technical assistance to such requests similar to the NWCCOG's broadband coordinator, though with a pool of colleagues across the state who will share knowledge. The RGN is not intended to actually write the grants for communities.

OPTION: in discussions with Vail Mayor Kim Langmaid, and Pitkin County Commissioner Greg Poshman there has been suggested that we think bigger about this position, add some additional funding and advertise for a higher level role in which the region applies for much larger projects that might have emissions reduction impacts. Wanted to get a pulse from this group on whether to continue that discussion and pursue further. Early discussions were around such concepts as methane capture projects at all landfills, or at abandoned mines in Pitkin County, something on that scale. I discussed this with Meredith Marshall who was encouraging about this idea.



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney, Executive Director and Becky Walter, Finance Manager
Date: 14 October 2022
Re: **2023 Budget and Revised 2022 Budget Highlights**

- Increase in number of Employees (about 50 and climbing) as well as increase in Indirect rate (from 15% to 16.5%) means that 3.5 FTE (as well as increased IT costs) are fully covered by revenues to Indirect. Indirect is finally able to cover a considerable portion of Executive Director, meeting a goal I've had for 5 years, which is a relief to Regional Business.
- The two "new" in-house fiscal positions are proving to be adding value to the organization.
- Increase in Indirect revenues means that Admin and nearly half of ED wages are fully covered by programs and their funding sources rather than by Dues.
- With 45% to Indirect covering ED wages, Dues are primarily covering grant matches to programs and providing other benefits to the region. This puts less of an upward strain on Dues in the future after multiple years of 10% increases, and 8% for 2023.
- 2023 Budget covers employee wage increase of 7% across the board (with a few exceptions in programs with grant limitations). At start of Budget process, Denver Boulder Consumer Price Index (CPI) was peaked at 9%. It has since dropped 12-month average to 7.7% due to slight reduction in inflation and gas prices (reduction may or may not last). Social Security Admin announced on Oct 11 a rise in benefits of 8.7% for 2023. COG leadership didn't believe NWCCOG could cover those higher wage markers fully, so budget was built with a 5.5% COLA and 1.5% Merit for total of 7%.
- Proposing that Wage Ranges approved in 2021 for 2022 budget be increased by 5.5% for 2023 to keep up with CPI and have less dramatic changes when next Wage Range analysis is completed. (Note: Executive Director Wage Range assess delegated to Executive Committee).
- NWCCOG reserves and general fund balances were robust enough to cover cost of \$1M building purchase and \$300K tenant finish for 4 months until Loan is closed in early November! Reserves will be fully paid back with loan closing.
- Transfers from Elevator Program (EIP) to backfill Broadband and other programs are being reduced significantly in 2023, with no EIP funds supporting Regional Business in 2023.
- Budget leverages some EIP funds to balance to one-time elimination of running deficit in EDD from overestimates of EDA grants ability to cover additional employee wages in past three years grant cycles. EDA has not raised base grant since EDD Director started in this position nearly a decade ago, and even with 100% match from NWCCOG Dues, with increased costs, going mostly wages, EDD is not balancing. Have completely pulled Executive Director wages out of EDD to compensate (was as high as \$30K in 2021).
- NLF is another fund that doesn't cover operational costs by closing on loans. NLF has revolved funds and interest income to draw upon until can close greater volume of loans in future. For

next budget cycle will separate loans from operating budget for NLF. Is now confusing and misleading showing deficits some years.

- End of Year actual EIP revenues will exceed current projections, and will be adjusted up again with final approval in Dec. Budgeted EIP is closer to 2022 actuals for 2023 EIP budget so program revenues should be closer to actuals this time next year.
- Energy Program is poised to grow from \$1.8M program in 2021 to \$2.8M in 2022 to \$4.5 M program in 2023! With full support of Colorado Energy Office, and ramped up employee training, Energy has begun filling new positions, most created in Eagle County to ramp up for BEECH program. There still remains much organizational planning and restructuring to be done in 2023 in Energy Program to strategically address growth.
- Establishing revolving Inventory Fund for Energy cash flow purposes from EIP excess revenues over expenses in 2022. This is a one-time occurrence. The \$300K account will cash flow inventory which had been pre-purchased out of a variety of Energy accounts in previous years, creating messy tracking and accounting. Energy work is partially pre-paid, then precisely reimbursed after closeout of each job. Accounting and inventory practices for Energy will be completely reshaped with full review in 2022 and 2023 to adapt.
- Broadband program is closer to covering it's own costs. One reason for lowered transfer from EIP to BB was that Project THOR is now paying a portion of Regional BB Directors wages and some of Fiscal Manager as well. Five year Project THOR budget is gradually covering admin and other operational costs deferred in start-up budgets in previous years. The plan is to gradually ramp that up in coming years.
- Funding for BB Director: the two-year grant for BB position will reapplied for in 2023.
- Overall, many programs are re-setting revenue projections to "normal" after influx of temporary COVID recovery revenues is ending—including Vintage, EDD, and NLF. These programs budgets were significantly increased and complicated by these temporary programs.
- New Regional Grants Navigator Position is being funded through OEDIT with help from DOLA directly to COGs which is in budget. There is a state template we've all created for the position, but will discuss with NWCCOG about possible refinements to focus of position – including possible regional climate-goal-related grants from passage of IRA instead of focus on technical assistance to local jurisdictions on IJJ and IRA grant opportunities.
- Regional Business also proposes a DOLA grant currently under consideration budgeted for 2023 that has been conceived with NWCCOG and Insights Collective following EDD Summit presentation related to providing metrics for communities transitioning from tourism/marketing focus to residential services focus.

Additions:

- IT pricing for Virus and Cybersecurity as well as an increase in monthly service costs came in which will add roughly \$33,000 of cost to indirect
- Final pricing for the Office Door project, replacing or repairing all doors to the office "exterior" and adding card-lock security is not in yet. There is a place marker of \$45,000 in the Building budget for this.



PROGRAM UPDATES

To: NWCCOG Council
From: NWCCOG Staff
Date: October 2022
Re: Program Updates

The following are events of note occurring since the August 2022 NWCCOG Council meeting.

Administration/Regional Business – *Jon Stavney, Executive Director*
Update to be provided during meeting.

Economic Development District (EDD) – *Rachel Lunney, Director Program*

Administration –work has begun on the annual CEDS progress report due to the EDA every year by 12/31. The regional action plan within the CEDS will be reviewed, updated, amended as necessary at the October 27th EDD board of directors meeting. An invitation from the EDA to apply for our next 3-year grant, covering the period 4/1/2023 – 3/31/2026 is anticipated within the next month, EDD director will be compiling materials and putting this grant application together when invited. EDD director completed EDD program budget for 2023. Current 3-year grant ends 3/31/2023.

Data & Research – the September 2022 regional quarterly economic update was completed and distributed on 9/15/22. A presentation will be made on this data at the 10/27/22 EDD board of directors meeting, and is included in the 10/27/22 EDD board packet. It was requested that a report on STR taxes (excise and lodging taxes proposed/on 11/8 ballot, as well as already in place) be researched and written; report complete and in the 10/27/22 EDD board packet.

Workforce Housing Report – work is underway on the 2022 update to the Regional Workforce Housing Report. Data and narrative is being solicited from NWCCOG members and CAST members; staff research as well. Report is slated to be completed by the end of 2022, with a release date January, 2023, which will be 4 years since the first report was completed; this will allow for insights into progress made in the workforce housing arena over the last 4 years in the region.

EDD Program Manual -EDD Director is developing a program manual for the EDD program, to be completed by the end of 2022.

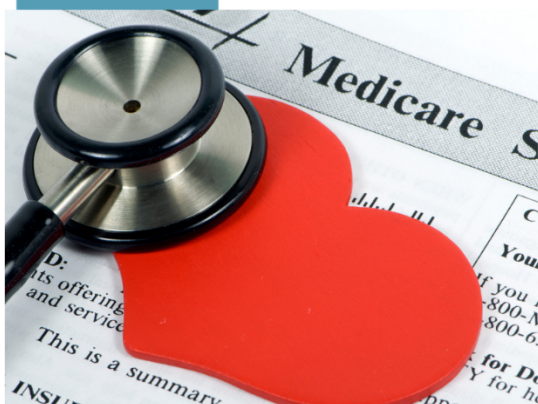
Vintage – *Erin Fisher, Director*

Medicare Open Enrollment started October 15th!

Medicare Counseling

YOUR VINTAGE

Medicare Open Enrollment October 15th to December 7th



Your Medicare coverage should fit your unique lifestyle. It is important to us at Vintage that you have affordable health coverage that you can easily understand. We are here to take the stress out of navigating Medicare and help you make informed discussions about your coverage.

Open Enrollment is the time of year to...

- Review and understand your Medicare coverage to make sure it fits your needs.
- Review your current drug plan and possibly change it for the best monthly premiums and drug prices.
- Sign up for a Medigap Supplement, Advantage plan, or Part D Drug Plan if you do not have one.
- Learn about preventative services you may qualify for, within your current plan, at no extra cost .

Want to learn more?

Reach out to us to make an appointment with a Medicare Counselor in your area.

Visit us online: Yourvintage.org

Call us: 970-315-1329



Serving Summit, Eagle, Grand, Pitkin, Routt and Jackson County

Amanda Rens-Moon, Vintage Lead Program Specialist, is the keynote speaker for October's Aging Well Speaker Series in Eagle:



Eagle County Public Health & Caregiver Connections invites you a **FREE** event part of the 2022 Aging Well Speaker Series.

Death by Chocolate:

A holistic journey from health to final wishes. Gain insight on completing advance care planning paperwork, the stages of natural death, & options for final wishes including what to say to a grieving loved one. All of this accompanied by delicious chocolate treats to lighten the mood and get in the Halloween spirit!

Speaker:

Amanda Rens-Moon

Program Specialist – Lead, Vintage and End-of-Life Doula, Memento Mori

5:15 - 7:00 p.m. October 26th

Colorado Mountain College, Edwards - Lecture Hall

Join us from 5:15–5:30 for CHOCOLATE & other snacks in the CMC café area.

Presentation will begin promptly at 5:30.

Please RSVP at: healthyaging@eaglecounty.us or 970-328-8896 by Oct. 24th

Elevator Inspection Program (EIP) – David Harris – Director

Update to be provided in an upcoming packet.

Energy Program – Nate Speerstra, Manager

In the Weatherization Assistance Program (WAP) PY 21/22 the Energy Program completed retrofits on 94 homes across its 13-county territory. 50 of the homes were manufactured homes, 38 were single family site-built homes and 6 of them were multifamily units.

212 residents were served. Their average income was \$36,587. 19 clients had disabilities, 56 were over 60 years old. 73.74 kW of solar panels were installed. 16 homes received new Air Source Heat Pumps (ASHP). 20 homes received high efficiency furnaces. 61,000 square feet of attic insulation was installed. 8 homes had ASHP water heaters installed.

On average, there was a 25% reduction in air leakage. The Colorado Energy Office (CEO) set a goal of 23.8 MMBtus (million British thermal units) saved per home. The Energy Program saved, on average, 32.4 MMBtus per home weatherized.

The latest amendment to the Energy Program's contract with CEO for PY 22/23 increases the WAP budget from \$1.8 million to \$2.9 million. The contracted number of homes to weatherize is 117. There is funding to install 24 ASHP units. The contracted goal is 91kW worth of solar panels. There is also funding for much needed upgrades to capital equipment. CEO also plans to have another amendment sometime early in calendar year 2023 to incorporate additional funds from the Inflation Reduction Act.

Production remains strong in the other programs. The Re-Energize program based in Garfield County was contracted for 40 jobs completed for 2022. 38 homes have already been audited and we should be very close to completing the contracted goal.

The CARE program contracted to complete 170 jobs this calendar year and we are currently forecasting a final number of completions to be between 162 and 172.

The Crisis Intervention Program performed emergency no-heat calls on 82 homes this past heating season and calls are coming in already for this heating season.

The Energy Program has improved the energy efficiency and safety of 410 homes.

Both Doug Jones and Nate Speerstra have presented on the BEECH program recently. Doug at the Mountain Towns 2030 in Breckenridge and Nate at the Rocky Mountain Utility Exchange in Avon making people aware of the potential that Beneficial Electrification can provide.

Northwest All Hazards Emergency Management Region (NWAHEMR) – *Deborah Bogan, Coordinator*

The State of Colorado Department of Homeland Security Grant Program (HSGP) enhances the ability of local government to prevent, protect against, respond to, and recover from terrorist attacks. Specifically, this grant provides funding to support Emergency Management initiatives in Northwest Colorado for Eagle, Garfield, Grand, Jackson, Mesa, Moffat, Pitkin, Rio Blanco, Routt, and Summit counties. Emergency Managers from each of these counties comprise the Board of the Northwest All Hazards Emergency Management Region (NWAHEMR), which meets monthly as supported by the Council of Government's Northwest All Hazards Emergency Management Coordinator.

The HSGP provides funding for planning, equipment, training, and exercises. The 2022 grant year, with an award amount of \$300,550, will fund the Jackson County Communication Project, the Rio Blanco 911 Project, and Incident Management Team Regional Training.

To support the application process for the 2023 grant year, the NWAHEMR's Annual Summit Meeting is November 2nd in beautiful Rifle, Colorado. The purpose of the Summit Meeting is to identify regional projects via the multijurisdictional functional groups including emergency management, communication, coroner, EMS, fire, GIS/IT, hazmat, public health, law enforcement, and public works.

Northwest Loan Fund (NLF) – *Anita Cameron, Director*

October saw no new loan applications.

The Audit was accepted in a joint Executive meeting on October 7. An NLF budget memo is included in the Council packets for October.

The NLF is host to the State Business Loan Fund Managers. Unlike any other, it is a traveling Conference. We begin at Eagle Climbing on October 26; after climbing, we drive to Steamboat Springs. There will be meetings, tours of Curbside Commercial Laundry and BarUEat in Hayden. Guest speakers include Routt County Commissioner Tim Redmond with updates on Hayden Economic Development and Coal Transition, then Friday, Samantha Albert on Colorado Outdoor Industry. An enormous THANKS to Talai Shirey for handling all the details and moving parts for this conference to happen!

Northwest Region Healthcare Coalition (NWRHCC) – *Carmen Flores, Readiness and Response Coordinator*

Grant progress: July 2022 marked the start of a new grant year for the NWRHCC. So far, we have updated our Governance Document and Response Plan to ensure that both documents reflect current best practices and will be useful in the event of an HCC response. We have also conducted a communications exercise with membership to identify what the gaps are in the emergency notification systems that are currently in place. Subsequently, an Improvement Plan was created that will help guide us through necessary changes to ensure our partners are able to communicate effectively and efficiently during emergencies.

HCC Program Sustainability: The Coordinator and Clinical Advisor are consistently attending HCC partners' local meetings throughout the 10-county region to speak about the benefits of the Healthcare Coalition. After years of waning engagement by HCC membership, we have increased membership numbers and engagement throughout the last 5 months, expanding longterm care facility membership and re-engaging hospitals.

Communication: The HCC Website has gone through an overhaul over the last few months so that it can be a better resource to members. Upcoming trainings, previous HCC Meeting minutes, coalition documents (and more!) can now be found on the website. A monthly newsletter is now being sent out to members with similar information.

Other: 20 Fit Test Kits were purchased in early 2022. Throughout the months of October & November, these fit test kits are being distributed to healthcare organization who are members of the HCC. Kits are being distributed evenly geographically throughout the region, and are going to hospitals, EMS agencies, public health departments, and a longterm care facility.

Regional Transportation Coordinating Council (RTCC) – *Charles McCarthy Mobility Manager*
Update to be provided in an upcoming packet.

Water Quality & Quantity Committee (QQ) – *Torie Jarvis, Director and Watershed Services & Summit Water Quality Committee (SWQC) –*

Torie provides summaries after each QQ meeting. If you don't receive these but would like to, let Talai or Torie know so they can add you to the list.

Broadband Program – *Nate Walowitz, Regional Broadband Coordinator*

Nate Walowitz's local broadband efforts continue in communities across the NWCCOG region as well as statewide on behalf of DOLA to provide technical assistance in support of local broadband efforts.

Community meetings of note:

Town of Avon work session talking about Project THOR, town fiber and the potential of improved broadband solutions. Roaring Fork Broadband fiber project (Pitkin County) meetings and conversations with Holy Cross Energy to finalize fiber lease from Glenwood Springs to Aspen to support communities along the fiber path including Basalt, Snowmass Village, community anchor institutions, schools and City of Aspen.

Town of Eagle consulting on new Meet Me Center at public works.

Work with Red Cliff to discuss improved broadband, WiFi and fiber broadband service projects through Vero, who purchased their ISP, ForeThought.

Conversations with Eagle County about improving broadband in Dotsero and working with HR Green, their broadband consultant, about both area information, potential providers, and Project THOR availability. Conversation extended to discussions with ISPs who reached out to NWCCOG to inquire about the availability of Project THOR in Dotsero.

Work with Grand and other foothills counties and towns providing Broadband technical assistance for the DOLA Resilience and Recovery Project.

Clear Creek County meetings about their numerous fiber to the premise projects and support for wireless broadband in Idaho Springs, Georgetown, Evergreen, and St Mary's. This work includes program review, fiber, broadband services and wireless tower leasing advisory.

Outreach activities include ISPs who have expressed interest in Project THOR and coordination with local communities to access Project THOR to deliver Denver transport resilience and competitive pricing with Lumen.

Other Meetings:

Meetings with small ISPs in our region and making plans to come to our region to deliver affordable, reliable fiber to the premise broadband service.

Continued support of Grand County, Gilpin County, Boulder County, Larimer County, Estes Park, City of Trinidad, Jefferson County, Jefferson County Public Schools. These meetings were all conducted as part of the statewide DOLA technical advisory services.

Work with the Colorado Broadband Office interviewing and orienting some of their key new hire employees, advising on local efforts, regional needs, and implementation strategies.

The Colorado Broadband Office has issued their 5 year Broadband Roadmap. This provides details on strategies they have developed to achieve their goal of deploying broadband to 99% of Colorado households.

<https://drive.google.com/file/d/1dexRO7TJc3xQxTuxbmrRNjI9Do2TNNHJ/view>

Continued conversations with Estes Park's ISP, Trailblazer, related to backing up their front range transport connections to Denver leveraging Project THOR with reciprocal benefits to Project THOR through their network.

Project THOR

DOLA Grant - NWCCOG has started to tap our no-match DOLA grant, signing and implementing a fiber lease with Zayo for a portion of our network in Denver. We are also in conversation with CDOT to extend our fiber lease with them as part of the DOLA grant as well. Equipment for needed network updates also funded by the DOLA grant has been ordered.

In July, Glenwood Springs chose to withdraw from Project THOR. This will be effective January 1, 2023. Because the City is currently hosting our equipment, we will need to move the network equipment to another location. After working with CDOT, Holy Cross Energy and Pitkin County, it was determined that the best location to relocate our equipment is at the CDOT Yard in Glenwood Springs. Nate is working with CDOT and DOLA in coordination with Pitkin County to build and install cabinets in the CDOT yard in the mid-summer 2023 timeframe. Allowing NWCCOG to use this CDOT location is a testament to the closeness of our relationship with the CDOT ITS team. The costs for this relocation will be covered by Pitkin County and DOLA by repurposing one of their DOLA grant for the Roaring Fork Broadband Project.

The loss of Glenwood Springs has resulted in an adverse financial impact on the Project THOR program, however because Nate and Becky have worked hard with vendors and our Meet Me Center Hosts on cost reductions and improved budgeting to substantially reduce the future impact of Glenwood Springs departure from the program. Nate is also working on a stepped up ISP outreach strategy to bring additional revenues to the program. This would also help solve the broadband divides that we have in our communities.

**MEMBER
JURISDICTIONS**

Steamboat Springs
Carbondale
Yampa

EAGLE COUNTY

Avon
Basalt
Eagle
Gypsum
Minturn
Vail

GRAND COUNTY

Fraser
Granby
Grand Lake
Hot Sulphur Springs
Kremmling
Winter Park

GUNNISON COUNTY

Crested Butte

PITKIN COUNTY

Aspen

SUMMIT COUNTY

Breckenridge
Dillon
Frisco
Silverthorne

ASSOCIATIONS

Colorado River Water
Conservation District

Upper Gunnison River Water
Conservancy District

DISTRICTS

Basalt Sanitation District
Bellyache Ridge Metro
Dillon Valley
Eagle River Water & San.
East Dillon Water
Granby San. District
Grand Co. Water & San.
Hamilton Creek Metro
Kremmling Sanitation
Mid Valley Metro
Silver Creek Water & San.
Snake River Water
Snowmass Water & San.
Silverthorne Water & Sewer
White Horse Springs Water
Winter Park Ranch Water &
San.
Winter Park Water & San.

Governor Jared Polis
Colorado Water Conservation Board
Jaclyn Brown, Chair
Rebecca Mitchell, Director

Re: Northwest Colorado Council of Governments Water Quality/Quantity Committee (QQ) Comments on June 2022 Public Draft Update of the Colorado Water Plan

Dear Governor Polis, CWCB Chair Brown, CWCB Director Mitchell, and CWCB Board Members:

The Northwest Colorado Council of Governments Water Quality/Quantity Committee (QQ) submits the following comments on the June 2022 public draft of the Colorado Water Plan (the "Plan" or "Water Plan"). For questions or discussion, please contact Torie Jarvis, QQ Staff Attorney, at tjarvis@nwccog.org or 970-596-5039.

As a headwaters community located in the headwaters of the South Platte River, Park County also supports these QQ comments. Likewise, QQ supports the comments submitted by Park County.

About QQ

The Northwest Colorado Council of Governments Water Quality/Quantity Committee (QQ) facilitates and augments member jurisdictions' efforts to protect and enhance the region's water quality while encouraging the responsible use of water for the good of Colorado citizens and the environment. QQ is the only group of local governments in the state dedicated to water quality and quantity protection of Colorado's headwaters.

QQ comprises municipalities, counties, water and sanitation districts, and conservancy districts in the headwaters region of Colorado including Grand, Summit, Eagle, Pitkin, and Gunnison counties, the City of Steamboat Springs, and the towns of Yampa and Carbondale. The Colorado River Water Conservation District and Upper Gunnison Water Conservancy District are associate QQ members. A full list of QQ Members is available [here](#). Streams in the QQ region provide the vast majority of the water diverted from the Colorado River to the Front Range of Colorado. The necessity of water planning in this environment cannot be overstated.

QQ and its member local governments have been actively engaged in CWCB efforts to develop and implement the Water Plan and have benefited from Plan policies and funding many times over. QQ is deeply invested in the effectiveness of the Water Plan and offers these comments from that perspective.

General Comments

The CWCB's work to develop and implement the 2015 Water Plan and this update are incredibly important to the QQ region. The Water Plan has set a new direction for the entire state of Colorado. The following general comments are offered to improve upon this foundation of good work. These general comments are followed by more specific recommendations.

We offer the following general comments:

1. Include Timelines and Measurable Goals.

The Water Plan should establish clearer goals for the life of the Plan, more detailed timelines for those goals, and an update of progress on the measurable objectives from the 2015 Plan.

This draft Plan lacks any update on progress being made toward the 2015 measurable objectives provided in Section 10.2 or the Critical Goals and Actions in Section 10.3. QQ recommends a more explicit update on progress toward those objectives, including an explanation of why some have not been carried forward or completed.

2. Identify Roles of State Agencies and Local Governments.

This draft is written from the perspective of a single agency voice: the CWCB. Because responsibility for Colorado water policy and water management is threaded through multiple state and local agencies, Colorado water decision-making can be difficult to understand. Identifying the shared responsibilities, perspectives, and priorities from the myriad agencies who are working on water resource management and protection would be invaluable to the public and Colorado decision-makers.

Agencies include, for example, the Water Quality Control Commission (WQCC), the Water Quality Control Division (WQCD), the Department of Local Affairs, the State Engineer's Office, Parks and Wildlife, the Department of Agriculture, the Office of Outdoor Recreation Industry, counties, municipalities, special districts, and water conservation and conservancy districts. Decisions made by each of these agencies can have profound impacts on Colorado water resources. The Water Plan offers an excellent opportunity for the CWCB to commit to convening state agencies and local governments who play critical regulatory, policy-setting, and funding roles in the state's water resource management and protection.

As explained more in Park County's comments, this draft Plan would benefit from retaining information in the 2015 Plan regarding local government review of water projects under 1041 authority. This information could be included in "Partnerships"

(p. 3-43) Recommendation #2 on p. 11 of these comments.

3. Better Integrate Water Quality in the Water Plan.

The Water Plan lacks discussion of the importance of water quality, in part because the role of the WQCC and WQCD is not discussed. The Plan should include at least one Agency Action that identifies these agencies as implementing agencies responsible for water quality programming, funding, and coordination with statewide entities working on related issues. The separation of water quality and quantity are an artificial by-product of the structural separation of state agencies with these responsibilities. In the real world, quality and quantity interact with each other.

4. Heighten Emphasis on Recreation in the Water Plan.

Recreation tourism is the cornerstone of the economy of the QQ region and a dominant element of the economy of the entire state.¹ The Water Plan must include more specific, meaningful agency and partner actions related to recreation.

In addition, the Water Plan should not lump recreation and the environment together. In particular, this occurs at the detriment of recreation. There are no Agency Actions focused on recreation, despite emphasizing in background material the important role of recreation and tourism to the state's economy.

Much of the struggle to address recreation may be due to lack of expertise or staffing within the CWCB. The Water Plan presents an important opportunity to prioritize recreation within the CWCB. We recommend the Plan include an Agency Action to establish a staff position with recreation expertise within the CWCB or other appropriate state agency.

5. Provide Guidance that Stream Management Plans (SMPs) and Integrated Water Management Plans (IWMPs) Should Focus on Stream Health.

Rather than focusing solely on water quantity, SMPs and IWMPs developed at the local basin level should make stream health a priority. The CWCB can help make this priority clear as it promotes these plans throughout Colorado and specifically in Agency Action 3.9. SMP and IWMP funding should remain focused on generating data and assessments of environmental and recreational health of watersheds, as was done in the earlier SMPs; this is where the gap in both funding and data was first identified, and that gap remains.

¹ Coley/Forrest, Inc., *Water and Its Relationship to the Economies of the Headwaters Counties*, NWCCOG, 2011, http://nwccog.org/wp-content/uploads/2015/03/QQStudy_Report_Jan-2012.pdf.

6. Explicitly Include the Framework for State Support Instead of Referencing an Outside Document.

The section of the Water Plan on p. 3-41 outlines a set of “criteria” that should be met before the state provides support for a project. This section principally references a confusing outside document with little context. This outside document lists the criteria for state support of the project from the 2015 Water Plan, and the draft Plan instead summarizes the criteria. The Plan should include the full criteria (we like the formatting changes made in the outside referenced document). See the recommendation in Chapter 3 comments, below at p. 12.

7. Do not Assume a Role as a Proponent or Supporter of a Water Project until State Regulatory Processes have been Completed and Project has been Agreed to by Impacted Counties, Conservation Districts, and Conservancy Districts.

Solutions in the Water Plan to supply water for growth and development in one part of the state should not override land use plans and regulations adopted by local governments in the part of the state from which water will be taken. No new water supply projects or major changes in operation of existing projects should be endorsed unless agreed to by the county, conservancy district, and conservation district in the area from which water would be diverted.

8. Reduce Reliance on, and Acknowledge Feasibility Challenges of, New Storage Projects.

The draft Plan mentions the need for traditional water storage multiple times.² More discussion of water availability (or lack thereof) and feasibility for such projects should be included. Colorado’s current reservoirs are often unable to fill completely due to the physical availability of water. Building more reservoirs to hold a questionable water supply without a comprehensive hydrological and engineering analysis is not a sustainable solution to the water crisis we are facing in the West.

Moreover, the Plan should prioritize the rehabilitation of existing storage infrastructure, water conservation, and efficiency *before* proposing the development of new water storage projects. Existing and new storage receiving state support should mitigate impacts to areas where water would be diverted and offer mitigation or enhancements to environmental and recreational water uses.

² For example, the Plan states that the Arkansas Basin’s top storage goal is to develop storage opportunities to support its basin’s needs on page 4-11. Additionally, the Plan states, “Storage in the Colorado Basin is critical to minimizing gaps” on p. 4-21, and “Water providers will continue to implement storage, conservation, and reuse projects and will likely continue pursuing acquisition of senior agricultural water rights and TMDs to meet future water needs” on p. 6-7.

Chapter 1: Overview

Building on Past Success (p. 1-4) Recommendation

Provide time frames for the bulleted successes in this section.

Using the Plan (p. 1-6) Recommendation

Clarify that the Water Plan serves as a policy-setting guidance document for elected officials and state agencies in addition to the three ways specified at p. 1-6.³ This section should either discuss the importance of the Water Plan for policy-setting or explain that this section is only for public understanding and does not address all the functions of the Water Plan.

Rationale: The draft Water Plan sets state policy priorities and gives direction for grants and loans, state decision-making, and interagency coordination. The Plan may also guide elected officials at all levels of government in their decision-making. As written, this section makes the Plan sound like a document meant solely for the public when its true purpose is to outline Agency Actions to meet important statewide goals and the Water Plan vision.

Colorado Vision (p. 1-9) Recommendation

In the Vibrant Communities subsection of the “Colorado Vision” section, the Water Plan first uses the term “One Water.” QQ does not believe most readers are familiar with this term. QQ recommends defining “One Water” where it’s first used here and referencing Chapter 6, p. 6-6, for more information.

50 Partner Actions (p. 1-10) Recommendation

Do not use the phrase “personal conservation.” Partner actions should be focused on “water conservation and efficient use.”

Chapter 2: Technical Analysis, Scenarios, and Drivers

Improved environmental and recreation tools (p. 2-5) Recommendation

QQ appreciates the CWCB and the basin roundtable efforts to improve the data associated with environmental and recreation attributes statewide, including the Colorado Environmental Flow Tool (Flow Tool). QQ agrees that the Flow Tool is a preliminary screening tool and would like local stakeholders to further refine the risks to environmental and recreational uses in local SMP efforts (See general comment 5).

³ The three ways specified in the current draft to use the plan are: 1) become more informed about water and the future vision; 2) become more engaged and take action to advance the vision; and 3) understand and leverage Agency Actions that advance the vision.

If additional revisions are made to the Flow Tool, QQ recommends that CWCB consider increasing the number of nodes in the Flow Tool and including some output that reports estimated flow in cfs rather than acre-feet per year (AFY) or acre-feet per month (AFM). Reporting flow in cfs, as an estimated value or range of values, is more meaningful to most Coloradoans.

Risk of Future Water Shortages (p. 2-5) Recommendation

Water for both the environment and recreation face a “gap” between supply and demand that is as critical as other gaps. The Plan should discuss these gaps in environmental and recreational flows similar to other gaps.

Rationale: The Water Plan describes the difference between future agricultural, municipal, and industrial water supplies and demands as a “gap.” Environmental and recreation water needs are not described as a “gap” but as “risks.” While we appreciate that there are risks to recreation and environmental flows from potentially reduced future streamflows, there is also a gap between water needed for environmental protection and recreation (i.e., demand) and adequate flows to meet those needs (i.e., supply). It’s important for the Water Plan to quantify the gap for environmental uses and recreational uses. This concept is described more in comments for Chapter 3 (State Context).

High Impact Drivers that Influence Colorado’s Water Future (p. 2-7) Recommendation

This section should acknowledge the interconnection between the two described drivers: #2 (Population/ Economic Growth) and #3 (Urban Land Use/ Urban Growth Patterns). Importantly, this section should also recognize the breadth of authority to regulate. We recommend the following in-line revisions:⁴

2. POPULATION /ECONOMIC GROWTH DRIVER DESCRIPTION
Population growth is driven by both state and national economic trends **and land use planning and development statewide (see Driver #3)**. Colorado’s moderate climate and quality of life also drive Colorado’s population growth and draw both permanent residents and tourists. Population and economic growth/decline is forecasted by the State Demography Office (SDO) using census data and understanding of economic drivers.

IMPACT ON WATER RESOURCES. Population growth is a primary driver for municipal water demand and urbanization.

⁴ Bold strikethrough indicates deletions, and bold double-underline indicates additions for all suggested in-line revisions.

Population change directly influences water use, while economic growth influences the types of water use (municipal, industrial, **recreation**, etc.). While Colorado's recent efforts to save water through efficiency and conservation have kept water demands steady in spite of growth, water demands are nevertheless projected to increase.

3. URBAN LAND USE / URBAN GROWTH PATTERNS DRIVER DESCRIPTION

Local governments have the authority to regulate the location, timing, rate, and intensity of growth. Urban Land use planning **and regulation at the local government level also and growth** considers **both whether water is available to serve new growth, impacts of development on water quality and water supply, local impacts of large-scale water transfer projects, and many other factors when regulating development, density of development, as well as urbanization of undeveloped and agricultural lands. If water is not available to serve development, local governments have the authority, if not the responsibility, to deny development.**⁵ **Zoning and other decisions affecting population density in** cities and towns impacts how water is used inside and outside of single- and multi-family housing. It also impacts the degree to which urban sprawl may occur in the future.

IMPACT ON WATER RESOURCES. **Population** growth patterns impact **availability of water resources and** how **municipalities local governments** use water (in-house use versus watering of green spaces). As urban areas **grow expand** into undeveloped areas of the watershed, both runoff into streams and water quality are affected. Finally, the urbanization **or other dry-up** of agricultural lands results in a shift of water use from the agricultural sector to the municipal sector, which can impact timing of use and return flows, **wildlife habitat, and overall watershed health.**

Rationale: The Water Plan does a good job describing the impact that growth patterns play on water resources but should go further in describing local ability to regulate growth accurately. Land use regulations and long-range planning set the stage for population growth and in turn, can limit growth based on the sustainability

⁵ (C.R.S. § 29-20-303 (1); *P-W Investments, Inc. v. City of Westminster*, 655 P.2d 1365 (Colo. 1982)).

of water resources (among other limiting factors). Local governments have permitting authority for specific types of water projects. Counties have land use authority just like municipalities and play an equally important role in regulating development in unincorporated areas of the state. It's important to accurately convey the nature of local authority to regulate water management when considering growth as a driver of Colorado's water future.

Chapter 3: State Context

Climate Extremes (p. 3-12) Recommendation

Consider using recent data from a series of temperature extremes studies in [Boulder County](#), [Larimer County](#), [Eagle County](#), [Summit County](#), and [Denver](#). These reports also tie into the aridification discussion on p. 3-13.

Rationale: The Rocky Mountain Climate Organization has produced excellent reports on projected future temperature extremes in specific areas of Colorado; this is the best local data source for future possible temperature extremes. The studies show how hot climates throughout the state might get under a range of climate change scenarios and what a significant difference can still be made by curbing emissions.

Water conservation preserves our way of life (3-19) Recommendation

Please provide a citation for the concept in the second bullet point in this section:

"Agricultural water efficiency leads to better use of supplies and potentially more consumption."

QQ is not familiar with how agricultural water efficiency could lead to increased agricultural water consumption.

50 Partner Actions (p. 3-19) Recommendation

Do not use the phrase "personal conservation." Partner actions should be focused on "water conservation and efficiency," not "personal conservation." (This recommendation is repeated from Chapter 1).

Watershed Health, Environment, and Recreation Needs and Risks (p. 3-24) Recommendation

Our comments here elaborate on Chapter 2 comments regarding Risk of Future Water Shortages (p. 2-5).

- **Recommendation 1:** Provide an assessment of the gap between environmental needs and current flows, as well as the gap between recreation needs and current flows, ideally utilizing scenarios like the other "gap" analyses.
 - *Rationale:* When possible, environmental and recreation future needs should be characterized as "gaps" just like municipal and industrial (M&I) and agricultural future needs. The CWCB should strive to match the

discussion of where flows are not currently adequate to meet environmental or recreation needs. For example, one way to capture an environmental flow gap could be to analyze how often specific instream flows go unmet and by what amounts of water.

- **Recommendation 2:** If this iteration of the Water Plan is not able to develop a gap analysis for environmental needs and recreation needs, then the Water Plan should commit to developing such an analysis for the next update as an Agency Action.
 - *Rationale:* See above.
- **Recommendation 3:** Do not combine recreation and environmental need/gap discussions; these are separate uses and should be discussed separately in the Water Plan.
 - *Rationale:* In most cases, the environment and recreation have distinct needs and gaps. Combining them adds confusion and makes them seem less important than M&I and agricultural water usage. The QQ region's economy is recreation, tourism, and the environment.
- **Recommendation 4:** Likewise, Future Risks on p. 3-26 should discuss recreation and environmental risks separately and quantify them to the extent possible.
 - *Rationale:* The current Plan points out "Ecosystems will affected [sic]⁶ and recreational boating opportunities may be diminished in climate-impacted scenarios that see more consistent temperature increases and more variable precipitation and runoff conditions." The Plan goes on to project M&I industrial demand increasing from 35% to 77% and that 20% of agricultural demand is currently unmet. The Plan should quantify the currently unmet and projected demands for recreation and environmental needs to paint a fuller picture of those gaps.

Future Risks (p. 3-26) Recommendation

We offer the following redlines of the last "Future Risks" bullet point:

In mountainous regions ~~with infrastructure~~, risks to environmental and recreational assets may vary. Streams in the headwaters, especially those that are already depleted by out of basin water transfers, may see increased risk to

⁶ The word "be" is missing before "affected" in the Plan.

environmental and recreation resources that may be exacerbated by climate change, in scenarios with climate change; however, some streams may be sustained by reservoir releases, which will help can help moderate risk in scenarios with climate change, especially when purposefully managed to mitigate such risks. In addition to reservoir releases, there are additional tools that provide for species recovery, habitat replacement and protection, and re-timing of flows that can help mitigate climate change risks to the environment and recreation.

Rationale: Releases from reservoirs may provide some benefits in addressing adverse impacts to the environment and recreation, the Water Plan should also highlight that this is merely a potentiality, not a certain solution in all circumstances. In many areas of the state, there are no feasible sites for reservoirs that would not result in other damaging environmental and socio-economic impacts. QQ members have successfully negotiated and permitted transmountain diversion projects that do ensure some environmental benefits associated with new reservoirs, but the region has suffered the unanticipated detrimental impacts from reservoirs without any of the projected benefits. It's important to recognize that reservoirs are not a panacea and that Colorado cannot build its way out of water shortages.

Colorado Water Funding Needs (p. 3-40) Recommendation

This section should be streamlined with bullet points both for CWCB funding needs and any other agency with funding.

Rationale: The CWCB is just one (extremely important) agency funding the work of the Water Plan. This text-heavy section doesn't call out the important "gaps" between existing and needed funding. This should be of central importance to policy-makers. Presenting those amounts in a more visual way will help emphasize the information.

"Partnerships" (p. 3-43) Recommendation

The description of state agencies and local governments should not be described as "partnerships with the CWCB." We recommend this section be titled "Water Resources Agencies" instead. We offer several more specific recommendations for this section:

- **Recommendation 1:** Authors should move the state agencies into the section titled "Shared Support" on p. 3-38 or discuss key state agencies before discussing funding under "Shared Support." A graphic that presents agencies with water resource responsibilities and the state administrative structure would be helpful as well. The Plan should clearly distinguish between "state agencies" and agencies within the state, such as local governments and conservation districts

that have the authority granted by state statute and the Constitution to affect or make water resource decisions.

- *Rationale:* State agencies and other local agencies are not partners with the CWCB. They each have some level of permitting, funding, and regulatory authority that all play important roles in either implementing or conflicting with the Water Plan. Many of these agencies have regulatory authority that the CWCB does not have.

These agencies are all working on critical pieces of Water Plan implementation. Providing a better overview of each agency will help educate and highlight the complexity of work related to water resources occurring in so many different agencies.

- **Recommendation 2:** Local governments have important permitting, funding, and regulatory authority related to water resources. This section of the Water Plan should provide an inventory of local government authority related to water planning. We recommend the section labeled “Local” at the bottom of p. 3-44 include the following paragraph to better explain local authority to regulate land use and water planning:

In addition to the authority to plan for and regulate the use of land granted by municipal and county land use statutes, the Local Government Land Use Control Enabling Act (“Land Use Control Enabling Act”)⁷ gives local governments the authority to regulate development and activities in hazardous areas, to protect wildlife habitat, to regulate significant changes in population density, to provide for the phased development of services and facilities, and to regulate land use on the basis of its impact on the community or surrounding areas.⁸ Local governments may also select from a menu of “areas and activities of state interest” to regulate the impacts of development within their jurisdiction, referred to as “1041 authority,”⁹ and may enter into intergovernmental agreements that may provide for more comprehensive planning, zoning, and regulation of the development of land.¹⁰ This authority enables local governments to say

⁷ C.R.S. §§ 29-20-101 *et seq.*

⁸ C.R.S. § 29-20-104 (1).

⁹ C.R.S. § 24-65.1-101 *et seq.*, also known as “1041.”

¹⁰ C.R.S. § 29-1-201; C.R.S. § 29-20-105; see also Colo. Const. art. XIV, § 18(2)(a).

“no” to development that may injure the local community in a variety of ways that relate to the timing, rate, intensity, type of growth, and availability of water in their communities.

The Sonoran Institute’s [Growing Water Smart Guidebook](#) (funded in part by Water Plan grants) provides an excellent inventory of tools available to connect land use and water planning that could be referenced as well.

Framework for State of Colorado Support for Water Projects (3-41) Recommendations

This is an important section of the Water Plan, and we support retaining this section as important guidance for how the state will support water projects. We offer the following recommendations to clarify and enhance this section:

- **Recommendation 1:** The criteria, as detailed [in the document linked at the bottom of p. 3-41](#), should be included wholesale in this update of the Water Plan. The Water Plan should not summarize the criteria in a supplemental document.
 - *Rationale:* The linked document is confusing in many ways—there isn’t any context to how this document relates to the updated Water Plan, and the additional document differently states the information in the Water Plan. Linking to another document confuses the reader. The Water Plan then summarizes the criteria differently than is written in the supplemental document which exacerbates this confusion.
- **Recommendation 2:** At minimum, if the Plan does not reproduce the criteria in the body of the Plan, which would take up a single page in the Plan, the Water Plan should explicitly adopt by reference the criteria from the 2015 Water Plan into the update of the Water Plan, stating something like the following changes:

State will use the following criteria to determine alignment with these values. The State adopts the criteria from the 2015 Water Plan by reference, as found in this linked document, as the criteria for determining alignment with the Water Plan. The criteria are summarized as follows: . . .

- *Rationale:* The linked document states that “both the water values and the references criteria from 2015 are incorporated into Chapter 3 of the Water Plan” on p. 1, but the Water Plan itself doesn’t make this explicit reference. This is an important minimum step to carry into the Water Plan if the criteria are not reproduced in the Plan.

Chapter 4: Basin Context

Recommendation for Basin Overviews

Basin overviews include mapping and narrative describing “basin projects that help to maximize beneficial use . . .” (p. 4-8). Both include transmountain or transbasin diversions that originate in another basin. These diversions should be clearly labeled as outside of the basin being mapped¹¹ and identified as outside of the basin being discussed in narrative by a footnote or parenthetical.

Rationale: The Water Plan is clear that education is one of its purposes. It’s important to accurately describe the water system for the public and decision-makers.

Chapter 5: Challenges and Tools

Water Quality (p. 5-5) Recommendation

This section should explain the role of the WQCC and WQCD in water quality regulation, not only say that “water quality planning and management is not under the direct control of the CWCB,” or simply reference the blue box for more explanation. Moreover, the blue box should reference the WQCC as the agency establishes state water quality standards and use classifications, not just the WQCD.

Land and Water Use Planning Integration (p.5-19) Recommendation

We recommend the following edits to help clarify the purpose of integrating water and land use planning:

Subsequently, communities that implement a thoughtful land and water planning nexus can more easily **accommodate plan for and regulate** future growth while providing adequate water supplies.

~~The 2015 Water Plan described~~ Integrated land use and water planning **as can be** a tool for **protecting community water supplies**, meeting future water demand, **protecting water quality and riparian corridors, or establishing the appropriate location, pace, intensity, and sustainability of development**. With that vision, efforts to develop resources to help support integrated planning were supported by CWCB, including the following . . .

¹¹ It appears that the maps depict TMDs in purple, but we did not find a legend that describes the colors used on each map.

Rationale: Local governments are not charged with “accommodating” future growth but in planning for and regulating such growth. This is an important distinction because local governments can deny development that does not have adequate water supply or does not meet other local government regulation.

Moreover, land use and water planning is not *only* a tool for meeting future water demand, but an important tool for protecting water supplies, water quality, riparian habitats, and wildlife; protecting communities from wildfires and the subsequent water quality impacts; and ensuring existing communities are not unduly burdened by future growth.

Stream/Watershed Restoration and Enhancement (p. 5-26) Recommendation

Recreational flow restoration and enhancement should be separated out as its own tool. While this section reference recreation, the substance of the discussion is focused on environmental restoration.

Chapter 6: Visions and Actions for Addressing Colorado’s Risks

General Recommendations

1. Include measurable timelines and objectives. See our General Comment #1.
2. Strengthen water quality and recreation Agency Actions. Consider including a commitment to fund a position with recreation expertise at the CWCB. See our General Comment #4.
3. Include local governments, as relevant, as implementing agencies along with state agencies in applicable Agency Actions.

Rationale: For example, Agency Action 1.1, “Define, benchmark and institutionalize water saving communities, should not occur without local government input. Agency Action 1.5, “Strategically expand water reuse . . . ” won’t be possible without local government participation. Local input is critical for Agency Action 2.5, “Support the integration of robust agriculture into local government planning.”

4. Include an Agency Action to address local government infrastructure needs.

Rationale: As the Plan acknowledges, local government infrastructure is aging and in need of critical updates. Financial and technical state support is necessary for updates to infrastructure and to further enhance water efficiency and conservation. This Agency Action should include planning, facilitation, project financing, and incentives for new or updated infrastructure that serves local communities.

Agency Action 1.1, Define, benchmark, and institutionalize water-saving communities, Recommendation:

QQ strongly supports this action and strongly supports establishing measurable and verifiable water conservation targets statewide. These efforts should be prioritized over more expensive water transfer and water storage projects. QQ recommends integrating more specific guidance and incentives for water efficiency measures and the integration of water management planning into land use planning into this action.

Importantly, this action should reference the [Growing Water Smart Metrics Report](#), which was spearheaded by Sonoran Institute and Brendle Group and includes input from many entities statewide, including QQ.

Rationale: It's important to recognize that local governments institute water-savings measures for a number of goals within communities. QQ members have a long history of strong requirements for water quality protection, stormwater runoff reduction, and riparian habitat protection, for example, which are important goals that should be considered water-savings measures along with more "classic" water-savings measures such as landscaping ordinances or water budgets. QQ members are also instituting these measures. The *Growing Water Smart Metrics* report does a good job of framing the wide array of measures that could constitute "water savings measures."

Agency Action 1.6, Promote outdoor One Water strategies for integrated land use planning, Recommendation

QQ strongly supports this action and recommends broadening it to include the greater range of purposes for integrated land use and water management planning. We offer the following recommended changes at p. 6-15:

To meet current and future water needs Communities should employ One Water strategies to achieve local goals related to meeting current and future water needs, environmental and water quality protection, community connection to waterways, and other local water management goals. This includes an increased focus on minimizing outdoor water use **is necessary.** Traditionally, water planners have taken a "water in, wastewater out" approach to water management. This compartmentalized approach overlooks the potential of alternative sources of water, such as groundwater, rainwater, and recycled or reused water, to be included in a water supply future. To incorporate these other sources

requires a shift from thinking about one project at a time to thinking more holistically.

Rationale: An integrated approach to water management (“One Water”) has multiple benefits beyond minimizing outdoor water use. It’s important to call out water quality, stormwater, riparian and stream health, and other benefits as well.

Agency Action 1.8, Develop a statewide spatial landscape feasibility assessment for supply and demand drivers, Recommendation

Better characterization of both water supply and water demand has the potential to improve several adaptive management efforts in the QQ Region. Further, characterization of drivers that influence water demand, and their associated costs, will help local governments identify the solutions best suited to integrate water and land use planning in their communities. As proposed in the Plan, these efforts should include additional stakeholder input during the feasibility study and be incorporated with other ongoing efforts.


Agency Action 1.9, Develop a study for new and existing water storage opportunities, Recommendation

QQ recommends this proposed CWCB study include an examination of projected impacts of new or reimagined water storage opportunities, with clear analysis of impacts expected to occur both in the area receiving the water from the water storage project and the basin of origin. The action description should explicitly acknowledge this important piece of the study.

This action should also state that the study will utilize the experiences of local governments, communities who have recently permitted and/or negotiated water storage projects, and other state agencies involved in permitting water storage projects such as the Water Quality Control Division that issues 401 certifications.

Rationale: The streams in the QQ region are the most heavily diverted in the state, and impacts of these projects are still apparent throughout the region. Local governments in the QQ Region enact regulations for water projects to protect the community from such impacts in the future. Often, local regulations are an important place where this analysis occurs and can be used to improve state and federal processes, especially when benefits from the project are statewide and/or outside of the area impacted by the project. Acknowledging this dynamic is extremely important.

QQ is currently partnering with the Sonoran Institute, Northern Water, the Colorado River District, and Trout Unlimited to lead a stakeholder process to identify issues and lessons learned from water supply projects that seek to transfer water from one area of the state to urban growth centers, called *Bridging the Gap*. The process



has an eye toward increasing collaboration between water supply planning and land use planning in both the area where the water is needed and the area where the water originates. The outcomes of this process will be an important resource for the study identified in this action.

Agency Action 1.10, Create a positive discussion space for tough conversations on analyzing transmountain diversion projects in the Technical Update, Recommendation

QQ supports this discussion space for analyzing TMDs in the Technical Update and believes the narrow reason for developing this action to utilize better data for the next Technical Update is appropriate.

Agency Action 2.6, Assess the economic opportunities of avoided buy-and-dry to communities, ecosystems, and recreation, Recommendation

QQ recommends this Agency Action be expanded to include all types of water transfers, not just agricultural to municipal. This includes transmountain or transbasin diversion projects. When water leaves a community, through diversion or through buy-and-dry, there are significant impacts to communities, ecosystems, and recreation.

Agency Action 2.9, Assess and protect agricultural water quality, Recommendation

QQ recommends changing the title of this action to read: *Assess Agricultural Impacts and Best Practices for Water Quality Protection*. The text should also be revised to clarify that the purpose of the action is to protect water quality from impacts associated with agriculture.


Rationale: We believe the intent of this action is to assess “the impacts of on-farm management practices on water quality” and improve water quality broadly, not just the quality of water used for agricultural purposes. If this is the actual goal of the action, we agree. We do not agree with studying water quality protection exclusively for agricultural water use.

Agency Action 3.6, Enhance use of Water Plan grant funding for watersheds, environment, and recreation, Recommendation

QQ supports enhancing funding for watersheds, environment, and recreation, but the Plan should parse out these different important water uses into separate Agency Actions initially. Developing separate Agency Actions for environmental and recreation needs is a first step to differentiating these water uses as a more general practice.

Agency Action 3.9, Create a framework for prioritizing stream health with local stakeholders, Recommendation

QQ recommends the Water Plan clearly state a general statewide priority for SMPs and IWMPs to assess environmental health and/or environmental flow needs. The Plan needs to identify the environmental and/or recreational needs of a watershed and clearly reference such, as the title of this action suggests.



Rationale: We are unsure what the “priorities” are in this action since the title suggests prioritizing stream health, but the text of the action suggests otherwise. The original concept of a stream management plan was to understand stream and riparian health and the environmental and/or recreational needs of a watershed. Integrated watershed management plans seem to have moved away from this original goal of SMPs.

It would behoove the state to provide at least some initial guidance that environmental health of a watershed and/or flows needed to support a community’s recreation/tourism economy should be top priorities for stream management planning. These should be priorities because there are other funding sources and other in-depth data available about other water uses (especially municipal, industrial, and agricultural). Plans that focus on other water uses should utilize other funding sources.

Moreover, we question whether a “framework” for prioritization, as envisioned in this Agency Action, will solve this issue. We encourage the state and partners to consider other solutions, namely guidance that stream health and recreational flow needs should be prioritized in SMPs that do not involve creating additional resources that may or may not be used in the future.

Conclusion

QQ applauds the hard work of the CWCB in crafting this Water Plan update. This is the culmination of a lot of hard work. The Water Plan, and especially the policy and funding priorities it establishes, has been and will continue to be of huge benefit to Colorado and the QQ Region. Keep up the good work and please let us know what questions or additional information would be of value.

From: [Lesley Davis](#)
To: [Jon Stavney](#)
Cc: [Rachel Tuyn](#)
Subject: Re: Grant opportunities
Date: Tuesday, October 18, 2022 12:22:09 PM

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Hi Jon,

Thanks for getting back to me. This fall has been beautiful so far. Hope you enjoy your bike ride!

The Town Board is interested in help finding grants that we would be eligible for. Since we are such a small town with a very small budget, we are not able to take on all the desired projects throughout the year. We thought if we could find some grants for Town, it would help us to focus on certain projects. One big project we have discussed is building a pavilion on Town property for Community gatherings and parties. We are also interested in grants that would help us upkeep our cemetery in Town, repair our roads, drainage ditches, and speed humps, possibly help with snow removal in Town, potentially bury our power lines, improve our local parks, help contribute toward heating costs in our historic schoolhouse, and beautify our Town with flower beds in the Main St. medium. There is a lot of room for improvement in many areas, but again our funds are low. If we were eligible for any grants, that could help point us in the right direction on some of these projects and give us the funds to complete them.

We are looking for guidance while navigating the different grants that are available to small local governments. Please let me know if you have any other questions or any suggestions on how to move forward in this area.

Thank you,
Lesley Davis
Mayor of Montezuma

On Tue, Oct 18, 2022 at 8:12 AM Jon Stavney <jstavney@nwccog.org> wrote:

Lesley,

Great to hear from you. I have not made my annual fall bike ride up the hill to Montezuma yet. Yes, we are moving forward with such a position. First, can I ask what projects you are interested in checking for eligibility?

Jon Stavney

Executive Director

Cell: 970 471-9050

[ECONOMY](#) [U.S. ECONOMY](#)

Inflation Causes IRS to Raise Tax Brackets, Standard Deduction by 7%

Agency implements adjustments to key tax code parameters for 2023, following formulas set by Congress

By *Richard Rubin*

Updated Oct. 18, 2022 4:55 pm ET

WASHINGTON—The Internal Revenue Service adjusted key tax code parameters for 2023 to reflect higher inflation, raising the standard deduction and the income thresholds where tax rates take effect.

The 37% top marginal tax rate will apply to individual income above \$578,125 and married couples' income above \$693,750 next year, as those thresholds go up 7% from 2022 under inflation adjustments announced by the agency on Tuesday.

The standard deduction will climb to \$27,700 for married couples and \$13,850 for individuals, both also up about 7% from this year, letting taxpayers shield more of their earnings from income taxes. The maximum contribution to a healthcare flexible spending account will climb to \$3,050 from \$2,850.

Because inflation is higher than at any time in the past four decades, tax code adjustments are unusually high as well. They occur annually under formulas set by Congress and largely match analysts' projections.

This is the largest automatic adjustment to the standard deduction since core features of the tax system were first indexed to inflation in 1985. Congress has significantly expanded the deduction beyond those automatic changes, most recently in the 2017 tax law, when it was nearly doubled.

The changes will take effect for tax year 2023 and are generally designed to prevent inflation from causing tax increases. They will show up as lower tax withholding from paychecks as soon as January and thus create larger take-home pay early next year, all else equal. Taxpayers will use the larger brackets and standard deduction to file returns in early 2024.

The adjustments announced Tuesday include the income tax brackets and dozens of other parameters. The estate and lifetime gift tax exclusion will rise to \$12.92 million from \$12.06 million per person. The annual gift tax exclusion—the amount any person can give to any other without affecting lifetime limits—will climb to \$17,000 from \$16,000.

There are six tax brackets below the top 37% bracket, with thresholds for married couples that are all double what the individual taxpayer thresholds are. The rates apply to taxable income—which is income after deductions. For individuals in 2023, the 10% bracket goes up to \$11,000, the 12% bracket goes up to \$44,725, the 22% bracket goes up to \$95,375, the 24% bracket goes up to \$182,100, the 32% bracket goes up to \$231,250, and the 35% bracket goes up to the top-bracket threshold.



The IRS released tax thresholds for 2023 after inflation adjustments, including income tax brackets and other parameters.

PHOTO: TING SHEN FOR THE WALL STREET JOURNAL

The IRS hasn't released some annual adjustments yet for 2023, including income thresholds for retirement accounts and the maximum amount of allowable pretax contributions to 401(k) plans.

Last week, the Social Security Administration released the 2023 inflation adjustment for the Social Security payroll tax, which will apply to earnings up to \$160,200 instead of \$147,000 this year.

Many, but not all, dollar figures in the tax code are adjusted annually for inflation. When inflation is high, tax deductions and credits that don't change automatically lose their value more quickly.

For example, the maximum child tax credit remains at \$2,000 and begins phasing out when income reaches \$200,000 for individuals and \$400,000 for married couples. The deduction for capital losses against ordinary income is capped at \$3,000. The limit on the state and local tax deduction remains \$10,000.

Write to Richard Rubin at richard.rubin@wsj.com

Why \$73,000 Is the Magic Minimum for Hiring Right Now

Americans' incentives to switch jobs took a big jump in the past year.

BY **STEVEN I. WEISS**, SENIOR STAFF WRITER@STEVENIWEISS



Photo: Getty Images

What will it take to get an experienced worker to apply for your job opening? According to survey data from the New York Fed, the magic salary number is \$72,873 for the average American. That's a jump of nearly \$4,000 from a year ago, and around \$8,600 higher than the threshold before the pandemic.

That means if you're looking to hire you should ask around to make sure the salaries you're offering are competitive. And to retain the talent you have, it's also worth checking that your team members are well compensated.

The New York Fed asks a series of questions related to salary expectations three times a year as part of the Survey of Consumer Expectations, including on the topic of people's expectations for the wages they'd accept to switch jobs--what is referred to as the reservation wage. Data is available going back to 2014, when the number was \$52,700.

Digging into the details, there are large disparities in the reservation wage, depending on demographics. Breaking the survey into those who are younger and older than 45 years, for example, shows a large and

growing difference that leans toward younger team members. As recently as 2018, those under 45 had a lower reservation wage than those over 45, but in the most recent data the average person under 45 is expecting around \$8,000 more than the average person over 45, \$77,000 (up 23.6 percent since the pandemic began) to \$68,900 (up 12.4 percent since the pandemic began). There is a large and persistent gender gap, with women's reservation wage under \$60,000 and men's at \$86,300.

The biggest gap is between those with college degrees--who expect \$92,000--and those without, who expect around \$60,000.

Of course, the details of your job opening will likely take you to a very different place from the simple average. The location of the role, what skills and experience you're hiring for, and what your closest competitors are offering are all significant factors in determining an appropriate offer.

That said, knowing the average--where a typical person's expectations begin--is a starting point for meeting potential employees where they want to be.

OUTDOORS

Eagle County carries the torch for Colorado in last-ditch attempt to block Utah waxy-crude rail cars traversing Colorado River

Eagle County is the only Colorado group appealing the Surface Transportation Board's approval of a new Utah railroad that will direct 350,000 barrels of Uinta Basin crude through Colorado.



Jason Blevins

3:50 AM MDT on Sep 7, 2022



Eagle County has fired its first volley in a last-ditch battle to block plans for millions of gallons of crude oil a week rolling along rails next to the Colorado River.

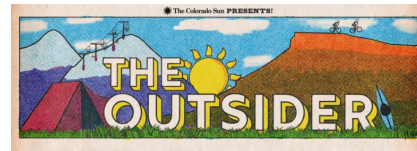
The county joins several environmental groups appealing the Surface Transportation Board's 2020 approval of an 88-mile stretch of new railroad in Utah connecting the state's oil fields in Uinta Basin with the national rail network. The decision set the stage for 65,000 to 350,000 barrels of Uinta Basin waxy crude to roll through Colorado every day in 100-tanker-long trains, **stretching 10,000 feet**, as they cover a route running mostly along the Colorado River.

Eagle County and several environmental groups are asking the U.S. Court of Appeals in Washington, D.C., to overturn the transportation's board approval, noting the board's "uninformed decision-making" in its environmental review of the project and "increased risk of environmental harm" from increased oil production and processing.

"The railway not only increases ignition risks for dangerous disasters such as wildfires, it also will lead to the exploitation and burning of fossil fuels contributing to climate change, which will expose Eagle County and its residents to increased threats from extreme heat, extreme drought, and extreme weather, including fire- and flash flood-triggering thunderstorms," reads a declaration by Eagle County Manager Jeff Shroll in the county's opening brief filed this month. "In other words, the railway could both be lighting the match and fanning the flames for future impacts on Eagle County."

The groups and Eagle County point to how the quintupling of oil production in the Uinta Basin — producing up to 430,000 barrels of oil a day and requiring 3,330 new oil wells — would have "indirect effects" that include risks to the environment on the train route between Utah and Gulf Coast refineries and the climate impacts from processing and burning that oil.

Eagle County's opening brief argues the transportation board's environmental review also failed to consider the impact of potential oil spills from 35 trains a week carrying **page 11 of 12** millions of gallons of waxy-crude oil, along the Colorado River from the Utah border, through the Grand Valley



This story first appeared in **The Outsider**, the premium outdoor newsletter by Jason Blevins.

In it, he covers the industry from the inside out, plus the fun side of being outdoors in our beautiful state.

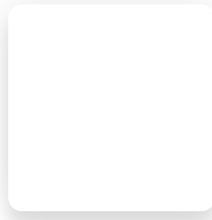
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and Glenwood Canyon into Grand County. Right now the thick crude from the Uinta Basin is trucked to refineries near Salt Lake City, which has limited production from the oil-rich basin and spurred the development of a railway.

Eagle County also took issue with the operator of the new Uinta Basin Railway, Texas-based Rio Grande Pacific Co., which tried to expedite Surface Transportation Board approval of opening rail traffic on the long dormant Tennessee Pass Line between Dotsero and Cañon City.

Communities along the mountainous Tennessee Pass railway opposed the call for a swift approval of the plan by Colorado Midland & Pacific, a new company created by Rio Grande Pacific. Colorado Midland & Pacific promised it would only move passengers and freight — not oil — along the Tennessee Pass Line. The transportation board in 2021 denied the railway's request for a quick approval.

Despite the setback, the Colorado Midland & Pacific railway has approval to re-open the Tennessee Pass Line after environmental review and approvals from the Forest Service and local municipalities. The communities on the line fear Tennessee Pass could become an alternative route for Uinta Basin crude, which needs to be hauled in tankers that must be heated to move the viscous oil. (The whole need for the new Uinta Basin Railway stems from the inability to move Uinta Basin crude through a pipeline and hauling it by trucks limits production.)



How air pollution can damage the gut biome of in

Sep 13 · The Daily Sun-Up

14:48

Transporting the hazardous cargo over “the remote, steep, winding, and mountainous Tennessee Pass Line would introduce risks associated with accidents, including spills and releases in or near sensitive areas such as water sources, important wildlife habitat areas, and recreational sites in Eagle County,” reads the brief’s declaration.

“The Surface Transportation Board’s failure to evaluate the impact of new traffic on the Tennessee Pass Line harms Eagle County’s interests in and ability to protect the environment and communities of Eagle County,” Shroll wrote.

Environmental groups have worked to disrupt the Uinta Basin Railway plan. In July, officials with the Forest Service rejected the groups’ objections to the new railroad traversing about 12 miles of roadless area in

Utah's Ashley National Forest. The Forest Service's dismissal of objections to that stretch was a final regulatory hurdle for the Uinta Basin Railway.



A Texas railroad company plans to route crude oil trains from Utah's Uinta Basin through Gore Canyon along the Colorado River near Kremmling. (Jason Blevins, The Colorado Sun)

Eagle County is carrying a lot of weight for communities that could be impacted by increased oil trains on the Union Pacific railroad across Colorado. It was the only community that raised concerns in the Surface Transportation Board's review of the plan, so it is the only government with standing in a formal appeal.

Shroll's letter included a list of 17 Eagle County sites eligible for registration on the National Register of Historic Places, including mining structures and pre-historic camps, that may be threatened by the increased train traffic.

Eagle County attorney Bryan Treu said in an interview that it is an "uphill climb" to overturn the transportation board's decision, "but we raised a lot of good issues that will have to be addressed." Treu said the board's "head-scratching approach" of breaking transportation merits and environmental analysis into separate federal reviews discouraged towns and counties in Colorado from participating, with few even realizing until the process was over how the new railway in Utah might impact their communities.

Boulder, Chaffee, Gilpin and Lake
counties have expressed concerns
about the Uinta Basin Railway,



READ MORE

alongside Salida, Buena Vista, the Eagle River Watershed Council and Colorado’s U.S. Sen. Michael Bennet and U.S. Rep. Joe Neguse. But because those concerns were not raised during the transportation board’s review of the railroad proposal, the opposition does not have legal standing in the appeal.

“We certainly don’t feel that we are going at this alone,” Treu said. “We had the foresight to get into this case early on and are happy to carry the torch for those Colorado communities that may not have appreciated the true impacts based on the STB’s procedural deficiencies.”

This story first appeared in The Outsider, the premium outdoor newsletter by Jason Blevins. >> [Subscribe](#)

Family of Colorado man shot by police wants accountability

10:34 AM MDT on Sep 13, 2022

Fast EV chargers are coming to remote Colorado towns in an effort to ease “range anxiety”

4:08 AM MDT on Sep 13, 2022

A Denver disability lawyer was excluded from jury service because he’s deaf. Now he’s suing the court.

4:02 AM MDT on Sep 13, 2022



Northwest Colorado Council of Governments

Economic Development District (EDD) Board Meeting

August 25, 2022

Conference Call Only ("Present" means on the call")

Council & EDD Board Members Present:

Corry Mihm, Summit Prosperity Initiative
DiAnn Butler, Grand County Economic Development
Melanie Leaverton, Jackson County Tourism
Patti Clapper, Pitkin County
Thomas Fridstein, Town of Snowmass Village
Josh Blanchard, Summit County
Chris Romer, Vail Valley Partnership
Erin McCuskey, SBDC
Tim Redmond, Routt County
John Bristol, Routt County

Other Present:

BT (unknown)
Tom Foley, Insight Collective
Ralf Garrison, Insight Collective
Carl Ribaud, Insight Collective
Dave Belin, Insight Collective

NWCCOG Staff:

Talai Shirey
Rachel Tuyn

Call to Order:

DiAnn Butler, EDD Chair, called the Economic Development District (EDD) Board meeting to order at 12:30 pm. Roundtable introductions were completed, and a quorum was present for the group.

Approval of July EDD Board Meeting Minutes

M/S: Patti Clapper/Chris Romer to approve the July 2022 EDD Board Meeting Minutes as presented.

Passed: Yes

Possible Recession and Impact on Upcoming Ski Season

Insight Collective presented data on possible upcoming recession. Global inflation rate is high in most travel/trade countries. Booking and occupancy is trending down into the winter, revenue numbers are still high despite fewer visitors due to costs. Main issues are inflation and supply chain, health/safety issue not economic issue keeping revenue rates high. The ski industry is generally more dependent upon snow conditions opposed to economic conditions; this makes it difficult to determine success of upcoming ski season. During the pandemic, the Northwest Colorado region was popular for remote workers and pent-up demand; the current political uncertainty may keep people staying closer to home which may lessen the demand of destination resorts.

Erin McCuskey, SBDC, provided a link to on-demand webinar "Thinking Ahead: Planning for a Recession"

<https://clients.coloradosbdc.org/workshop.aspx?ekey=140420102>

Regional Housing Report – 2022 Update

Rachel Tuyn is working on an updated Regional Housing Report, she will be reaching out to communities and CAST for significant updates on housing. Email Rachel with information you would like to have included by the end of September, she intends to complete the initial research by the end of the year.

Workforce Update

Rachel Tuyn provided a brief workforce update with information that became available today. The labor force is now just above pre-pandemic numbers. NW Colorado region is below average unemployment rates. Job growth has been steadily growing, average for Colorado is 5.4%; many counties have more jobs than population. NW Colorado region wages show large increase from last year, much higher in comparison to Colorado and national rate.

Erin McCuskey, SBDC – Reminder that Erin runs the SBDC which is a free service for businesses in the community. OEDIT has many stimulus programs available, additional information is available on SBDC website. Roadmap will be drilling down into what sectors to expect the greatest loss in workforce in order to best prepare. Working on childcare businesses with grants and finances, if you know any local experts on childcare

please reach out to Erin.

New Business and Recommendations for Upcoming Meetings

- It was recommended to create a summary of lodging rates along with lodging taxes, excess taxes, STR taxes, etc. prior to the upcoming election for voters to understand the different rates on November ballots.
- Rachel will provide a CEDS update at the October Board meeting.
- It was also requested that the quarterly reports be a part of the October meeting.
- Another request was for an overview of STR updates.

Member Updates

Tim Redmond, Routt County – Recently developed northwest Colorado Development Council and working together one Roadmap and OJT Projects. Town of Hayden will be doing outdoor manufacturing park. As a region, putting together a website that shows available investments, properties in the region. Reached out to CSU for assistance creating food technology center for agriculture packaging, commercial kitchens, and cold storage.

Chris Romer, Vail Valley Partnership – Vail Valley Works, support network for professional development, has spun off as a not-for-profit group which will help with grant funding.

Adjournment:

M/S: Patti Clipper/Tim Redmond adjourned the EDD meeting at 1:59 pm.

Passed: Yes

DiAnn Butler, EDD Chair _____

Date _____



MEMORANDUM

To: NWCCOG Economic Development District Board of Directors
From: Rachel Tuyn, EDD Director
Date: October 17, 2022
Re: **CEDS Update & Regional Action Plan Review**

NWCCOG EDD completed year one of our 5-year CEDS (Oct. 1, 2021 – Sept. 30, 2026). The CEDS and Regional Action Plan is meant to be a living document, and as such, will be reviewed and amended each year such that it continues to reflect the economic development priorities of the region. Each year, the EDD board conducts a review the goals, strategies, and proposed actions set out in the Regional Action Plan in the CEDs. This is our roadmap for regional economic prosperity. The EDD board serves as the CEDS Strategy Committee, and as such this board reviews the regional action plan within the CEDS each year, and makes amendments as appropriate. A progress report is then submitted to the EDA as a condition of our EDD status and continued funding. This annual review will be conducted at the October 27, 2022 EDD board meeting.

All information related to the CEDS can be found here: <http://nwccog.org/edd/data-center/comprehensive-economic-development-strategy/>

When reviewing the regional action plan consider the following:

- Are the strategies and actions identified still relevant and will they be effective in working towards meeting the goals outlined in the CEDS?
- Are there some strategies and actions which should be amended, added, or removed due to changing economic priorities and conditions, either regionally or at the local, state, or federal level?
- Has your community completed any projects or initiatives, or are planning for any, which relate to strategies and actions identified in the regional action plan? If so, we will add. Are there any strategies or actions your community has taken in areas identified by the regional action plan?
- Are there any new strategies and actions that should be added?

Cornerstones of the CEDS

The four priority areas identified in the NWCCOG 2021 - 2026 CEDS are as follows:

Workforce

Goal: Support our workforce such that their needs are met, and the workforce needs of businesses are met

Objectives:

- Increase the availability of affordable and attainable housing for the workforce
- Build capacity in and support the needs of our workforce
- Attract and develop a well-trained workforce to meet current and future employment demands

Economy

Goal: Cultivate a diversified, stable, balanced, sustainable, vibrant economy

Objectives:

- Build capacity in our existing businesses in all sectors
- Support a thriving tourism & outdoor recreation industry while maintaining quality of life and experience for residents and visitors
- Foster the creation of high-quality jobs with career pathways

Community

Goal: Enhance the region's quality of life and unique community character

Objectives:

- Promote a wide range of attainable housing opportunities for all facets of the community
- Strive to establish a minimum standard of living for all and increase the standard over time
- Support the development and enhancement of community assets and infrastructure
- Practice good stewardship of the region's natural environment and natural assets

Resiliency

Goal: Bolster the long-term economic durability of the region

Objectives:

- Foster a regional economy that has the capacity to recover from, withstand, and avoid adverse conditions
- Prepare for and develop recovery strategies for natural disasters, economic shocks, and their aftermaths

The CEDS Regional Action Plan is designed around these four priority areas, and the goals and objectives related to each. Following is the regional action plan for review and discussion at the 10/27/22 EDD board meeting.

**NWCCOG Economic Development District
Comprehensive Economic Development Strategy – Regional Action Plan
October 1, 2021 – September 30, 2026
Progress Report: 10/1/21 – 9/30/22**

Workforce

Strategies:

W1. Support the region's programs, policies, and incentives which aim to increase the availability and affordability of housing for the workforce

Proposed Actions:

- Assist towns and counties navigate and utilize new funding sources now available via recent legislation passed.
- Continue to monitor state, federal and local legislation as it pertains to affordable and attainable housing

Progress: 10/1/21 – 9/30/22

Provide information on funding available via recent legislation passed

W2. Provide information to stakeholders regarding programs, funding opportunities, success stories and best practices in affordable workforce housing

Proposed Actions:

- Update Regional Workforce Housing Report – 2022 Update
- Explore solutions to Short-term rentals and their effect on the availability of affordable workforce housing

Progress: 10/1/21 – 9/30/22

2022 Regional Workforce Housing Report –will be completed by 12.31.22; published January 2023

W3. Collaborate with community partners to expand the reach of the region's workforce housing efforts.

Proposed Actions:

- Convene regional think tanks on key issues like housing, workforce
- Bring attention to the unique needs of our region; advocate for designated funds for the NWCCOG Region
- W4. Support efforts that seek to provide affordable health insurance options as well as other benefits such as retirement for individual wealth building (add FMLI?)

Progress: 10/1/21 – 9/30/22

Work with **Insights Collective**, a think tank of destination travel veterans, on Forces at Play(present at 2022 Economic Summit; continued work on Community Assessment project (in 2023)

W4. Support efforts that seek to provide affordable health insurance options as well as other benefits such as retirement for individual wealth building (add FMLI?)

Proposed Actions:

- Assist towns and counties navigate funding sources and new programs which seek to connect the workforce with benefits such as affordable health insurance and retirement plans

Progress: 10/1/21 – 9/30/22

Re: Retirement Plans for small businesses –4/13/22 call w/ Sen. Hickenlooper’s Office staff re: 3 bills introduced by Sen. Hickenlooper on encouraging creation of retirement plans for small businesses. 76% of employers in our region have 9 employees and less.

Sept. 19 workshop on Colorado SecureSavings Program – partner with Anna Stevens

Outreach Specialist, Colorado Department of Treasury

Oct 12 Workshop with CDLE on FMLI program

W5. Support efforts to develop and improve workforce needs and services including broadband, transportation, childcare, education, training, healthcare, and mental health services

Proposed Actions:

- Support actions in NWCCOG Regional Assessment of Child Care Industry Report (Feb. 2021)
- Continue Project THOR to improve broadband in the region
- Provide information on funding sources for improvements to workforce needs such as broadband, childcare, healthcare, mental health services, transportation, education and training

Progress: 10/1/21 – 9/30/22

Project THOR

EDD Resources Bulletins

W6. Network, support, and partner with other organizations on workforce development efforts

Proposed Actions:

- Support local and regional and statewide workforce development efforts which seek to providing training, education, and career pathways
- Work with partner organizations to provide small business development training and education throughout the region

Progress: 10/1/21 – 9/30/22

7/25 email: Connected Communities Digital Bridge is excited to announce the launch of the first Hubs in Grand County. - initiative that provides workforce stability through digital training; common issues in

our Mountain markets, such as skilled labor, trailing spouses, access to living wages, leveraging digital work to create primary jobs, and market diversification.

Good Jobs Initiative – Results for America (NWCCOG a partner)

VVP –contracted and working with Learn Formula and Skill Builders Pro for online learning opportunities. This has been successful (Skill Builders) and we’ve recently launched Learn Formula. Our professional development programs can be found at <https://www.vailvalleypartnership.com/vvw/course-catalog/>

9/28 – Meet with Erin Young, Employment Coach, CDLE new role and partnerships with NWCCOG EDD in building “good jobs”; will present at Dec. 1 EDD Board meeting.

W7. Cultivate career pathways in the trades

Proposed Actions:

- Engage K-12, CMC, CDLE, Workforce Centers on resources – mapping career pathway opportunities; promote these programs
- Explore regional training programs for the trades
- Promote on the job training programs within businesses in the region

Progress: 10/1/21 – 9/30/22

Economy

Strategies:

E1. Support, strengthen, build capacity in our region’s key industries and existing businesses

Proposed Actions:

- NWCCOG EDD Resources Bulletin
- NWCCOG EDD website: nwccog.org/edd
- Establish Regional Business Retention and Expansion program/position – to support existing businesses and all key industries in the region
- Provide access to capital for existing businesses
- Provide education and workshops on succession planning and exit planning for businesses

Progress: 10/1/21 – 9/30/22

Build capacity in Grand Enterprise Initiative – providing free business consulting and technical assistance to businesses in Grand County – grant administrator for DOLA REDI grant (2022)

E2. Connect economic development stakeholders with resources and information

Proposed Actions:

- NWCCOG EDD Resources Bulletin
- NWCCOG EDD Website

Progress: 10/1/21 – 9/30/22

Community Assessment Project/Insight Collectives – seeking funding for this project from DOLA to begin Jan. 2023 – description: This proposal responds to current economic conditions and new economic forces that have emerged over the past several years. Some are an outgrowth of COVID 19, others may have resulted from other sources that are not yet fully understood or measured. The proposed work program assumes that these conditions are likely to create lasting impacts and that there are opportunities to identify and understand these forces in relation to Colorado communities and the programs and initiatives of the NWCCOG

E3. Partner with other organizations to provide business training opportunities

Proposed Actions:

- Provide business training program

Progress: 10/1/21 – 9/30/22

Partnership with Summit Chamber/SPI on Co.Starters, Summit Biz Bootcamp program

10/12 workshop on FAMILI

7/13 email: FIRC working on programming to help locals learn how to start and/or grow their business

E4. Tell the region's success stories through newsletters, website, and other modes of communication to promote a positive vision for the region

Proposed Actions:

- NWCCOG EDD Resources Bulletin
- NWCCOG EDD website
- CEDS

Progress: 10/1/21 – 9/30/22

EDD Success stories bulletins throughout 2022

E5. Support our communities' efforts towards responsible tourism

Proposed Actions:

- Support local strategies outlined in local destination management plans and other plans dealing with responsible tourism (e.g. Breckenridge Destination Management Plan; Aspen Chamber Resort Association's responsible tourism campaign; Vail Destination Stewardship Plan [coming 2022], etc.)

Progress: 10/1/21 – 9/30/22

E6. Advocate for efforts that enable existing and new businesses to pay a wage on par with the region's cost of living

Proposed Actions:

NWCCOG Economic Development District – Comprehensive Economic Development Strategy
October 1, 2021 – September 30, 2026
Regional Action Plan – Page 4

- Develop entrepreneurial resources in the region including mentorship programs, investors, venture capital, angel investment networks, accelerators incubators, events, cowork spaces, training programs

Progress: 10/1/21 – 9/30/22

E7. Support the development of an entrepreneurial ecosystem in the region

Proposed Actions:

- Develop a Regional Entrepreneur Resource Center- website, quarterly workshops, work with SBDC, develop a regional angel investment network with West Slope Angels, possibly create a position for this (i.e. not just a website)
- Monthly call on workforce, SBDC, CMC, business support community, chambers; organizations working on entrepreneurship

Progress: 10/1/21 – 9/30/22

E8. Encourage the development of higher-paying jobs outside of the tourism industry

Proposed Actions:

- Support the Digital Workforce Development program currently underway in Grand County (pending EDA funding)

Progress: 10/1/21 – 9/30/22

Community

Strategies:

C1. Serve as a resource for best practices, solutions, efforts, initiatives, and funding for attainable workforce housing

Proposed Actions:

- NWCCOG EDD Resources Bulletin
- Research on attainable and affordable housing strategies

Progress: 10/1/21 – 9/30/22

EDD Resources Bulletins – archived here: <http://nwccog.org/edd/business-resources/resource-bulletins/>
Regional Workforce Housing Report – underway; released date Jan. 2023

C2. Support our communities' attainable housing efforts

Proposed Actions:

- Monitor federal, state, and local land use policies and legislation pertaining to workforce housing

Progress: 10/1/21 – 9/30/22

Monitor legislation at state level; local – monitor and present local policies, programs, legislation on workforce housing including STR regs, other new workforce housing programs

C3. Ensure the region stays knowledgeable about the cost of living in the region**Proposed Actions:**

- Disseminate and present information in the Colorado Self-Sufficiency Standard; Colorado Legislative Council Cost of Living Study (every other year); have more participation in the development process so that the numbers accurately reflect the conditions in our region; make data readily available and as useful as possible to be used as a benchmark
- Host economic summit to evaluate common data sources and best practices; sharing knowledge and insights

Progress: 10/1/21 – 9/30/22

2022 Regional Economic Summit held 5/4/22.

C4. Cultivate placemaking creating desirable places to live, visit, and recreate**Proposed Actions:**

- Partner with organizations to offer resources on placemaking

Progress: 10/1/21 – 9/30/22**C5. Support efforts to strengthen community infrastructure including broadband, transportation systems, healthcare facilities, mental health services, educational opportunities, and community amenities****Proposed Actions:**

- Help communities navigate and take full advantage of new funding available (Federal – American Rescue Plan; State - HB 21-1271 Innovative Affordable Housing Strategies; HB 21-1253 Renewable and Clean Energy Infrastructure; HB 21-1289 Broadband Development.)
- NWCCOG Project THOR; Support efforts to strengthen high-speed internet in the region
- Provide letters of support, grant writing and technical assistance as requested

Progress: 10/1/21 – 9/30/22

Disseminate info on funding opportunities from ARPA, IIJT/Infrastructure Act; housing funding provided by DOLA; mental health funding, all funding as a result of 2022 legislative session via monthly resources bulletins and archived on website: <http://nwccog.org/edd/business-resources/resource-bulletins/>
Project THOR

Support local communities' efforts with support letters to funding agencies for grant applications (EDA, DOLA, etc.)

Community Assessment Project/Insight Collectives – seeking funding for this project from DOLA to begin Jan. 2023 –proposal responds to current economic conditions and new economic forces that have emerged over the past several years post-Covid

C6. Serve as a community development and planning resource to our region

Proposed Actions:

- Provide data, research, and other resources to inform policymaking and planning
- Develop and maintain a regional data clearinghouse on the EDD website
- Disseminate regional economic and demographic data on a regular basis
- Respond to data requests
- Conduct studies and prepare reports on topics of regional interest and value
- Collect, present, analyze, and disseminate regional data for use in policy making and business development (Qtrly Economic Updates; community profiles; website)

Progress: 10/1/21 – 9/30/22

Quarterly Regional Economic Updates

County Profiles

Data requests

Data Center on website

Data presentations – EDD BOD mtg 7/7; 10/27.

C7. Promote and encourage sustainable resource use and production

Proposed Actions:

- Monitor and disseminate information on new legislation and funding sources to fund sustainable resource use and production

Progress: 10/1/21 – 9/30/22

C8. Encourage installation of renewable energy technologies

Proposed Actions:

- Monitor and disseminate information on new legislation and funding sources to fund renewable energy technologies

- Create a clearinghouse of plans in the region which encourage use of energy efficiency technologies and share best practices (such as Summit County Climate Action Plan and Sustainable Building Code)

Progress: 10/1/21 – 9/30/22

Resiliency

Strategies:

R1. Encourage diversity in industry and jobs

Proposed Actions:

- Support efforts to grow new industries not tourism-related
- Support workforce development and training programs which seek to train the workforce in in-demand skills for higher paying jobs in new industries

Progress: 10/1/21 – 9/30/22

Summit Biz – training program w/ Chamber/Co.Starters

Partnerships/work with CDLE

Possible future work with Digital Hub project in Grand County

R2. Cultivate entrepreneurship as a strategy towards economic recovery and long-term resilience

Proposed Actions:

- Provide access to capital for startups
- Provide equitable access to opportunity

Progress: 10/1/21 – 9/30/22

R3. Maintain strong partnerships between regional stakeholders to share problems, data, stories, and solutions

Proposed Actions:

- Maintain frequent communication between federal, state, regional, and local partners

Progress: 10/1/21 – 9/30/22

EDD board meetings provide forum for information sharing among federal, state, regional, and local partners

R4. Provide a forum for regional communication, collaboration, and information sharing

Proposed Actions:

- EDD Board of Directors meetings (in conjunction with NWCCOG Council meetings)
- Regional Economic Forum – bring back Spring 2022
- Conduct studies/surveys/prepare reports on economic development topics of regional interest and value

Progress: 10/1/21 – 9/30/22

- Regional Economic Summit held on May 5, 2022. 100 attendees
- EDD Board Meetings (7 in 2022)
- Studies and reports on ED topics of value – Mtn Migration report; NLF report; childcare study; Budgeting practices study

R5. Collaborate with the region's counties on economic recovery and resiliency plan development

Proposed Actions:

- Partner with counties on DOLA Regional Resiliency Roadmaps (Eagle, Grand, Pitkin, Summit – all submitted applications)
- Carry out all projects/activities/deliverables of the EDA CARES Act grant (\$400,000) - report out on county-level projects; COVID lessons learned/best practices report from RBRC
- help coordinate best practices for the region on recovery plans

Progress: 10/1/21 – 9/30/22

- Summit Roadmap Project – provided information on economic development/small business resources to consultant (Better Cities); participated in core team meeting on 2/16
- Report out of all DOLA Roadmap teams in NWCCOG region at NWCCOG EDD board meeting – 3/24/22
- Follow up meeting: Regional DOLA roadmap teams in NWCCOG region with state partners, OEDIT and DOLA resiliency office (4/19/22)
- Summit – DOLA Roadmap meetings 5/23 and 6/6

R6. Encourage opportunities for community collaboration with respect to wildfire preparedness and mitigation

Proposed Actions:

- Climate Change: Gather all county plans together. Convene regional climate change forum
- Disseminate information on funding opportunities and support local efforts for wildfire mitigation and forest health management
- Explore working with Colorado Climate Corps, which will work in 55 of the 64 counties in Colorado to clear trees and ground cover in wildfire mitigation projects as well as clear and contour land to avoid floods and mudslides.

R7. Utilize the work of the Mountain Migration Project – strategies

Proposed Actions:

- Present strategies and identify those the region's stakeholders want to focus on which will bolster the long-term economic durability of the region



MEMORANDUM

To: NWCCOG Economic Development District Board of Directors
From: Rachel Tuyn, EDD Director
Date: October 17, 2022
Re: **Regional Quarterly Economic Update**

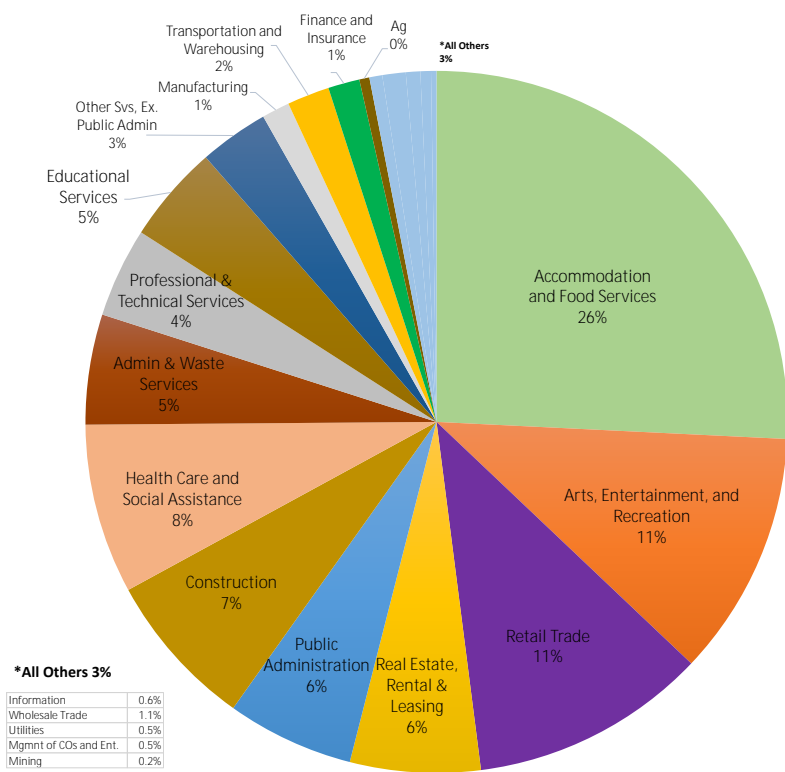
NWCCOG EDD provides a regional update on economic data each quarter with the release of the latest data from the U.S. Bureau of Labor Statics, Quarterly Census of Employment and Wages (QCEW). The most recent jobs and wages data is from Q1 2022. The report on the following pages presents this data, along with labor force data provided by the Colorado Department of Labor & Employment. This report was sent to a wide range of stakeholders on September 15, 2022. A brief presentation will be given at the October 27, 2022 EDD board of directors meeting, discussion to follow.

NWCCOG Regional Economic Update September 2022

Prepared by the Northwest Colorado Council of Governments Economic Development District



The Regional Economy Total Jobs: 101,952



The **September 2022 Regional Economic Update** presents the most recently-released jobs and wages data published by the U.S. Bureau of Economic Analysis, Quarterly Census of Employment and Wages (QCEW) for Q1 2022 for the NWCCOG Region which includes the six counties of Eagle, Grand, Jackson, Pitkin, Routt, and Summit. The accommodations & food services sector accounts for the most jobs in the region (26%), as the region’s main economic driver is tourism. Arts, entertainment, recreation (11% of jobs), retail (11% of jobs); and real estate rental/leasing (6% of jobs) all support the tourism-based economy. Construction (7% of jobs), healthcare (8% of jobs), and public administration (6% of jobs) also contribute to the economy while being non-tourism based.

Q1 2022 Regional Snapshot:

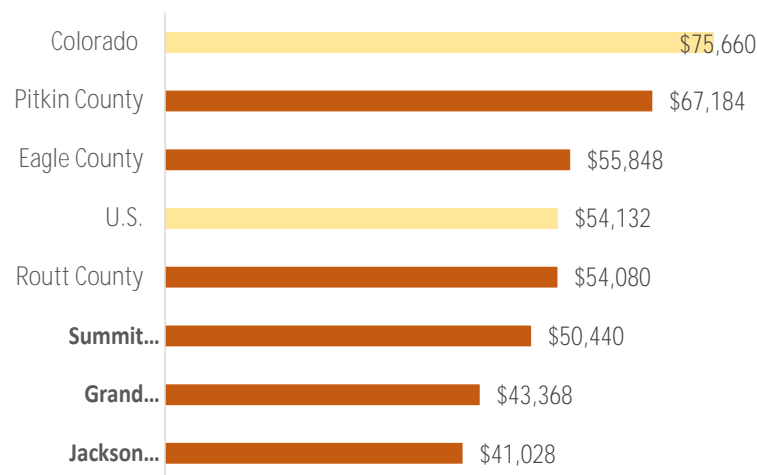
- **Total Jobs: 101,952 / Yr. over Yr. Chg.: +5,361 (+5.6%)**
- **Total Establishments: 11,660 / Yr. over Yr. Chg.: +447**
- **Labor Force: 102,801 (July 2022); Yr. over Yr. chg.: +3,344 (+3.4%)**
- **Regional UE Rate: 2.3% / Yr. over Yr. Chg.: -2.3%**

Wages

The region’s counties have shown very strong wage growth over the last year. Specifically, every county in the region experienced increase in annual average wages year over year, some reporting double-digit increases (Eagle, Grand, Pitkin, Summit). All counties but Jackson reported greater increases than the state and the U.S.

	Q1 2022	Q1 2021	% Chg
Eagle County	\$ 55,848	\$ 49,764	12.2%
Grand County	\$ 43,368	\$ 39,364	10.2%
Jackson County	\$ 41,028	\$ 38,064	7.8%
Pitkin County	\$ 67,184	\$ 56,212	19.5%
Routt County	\$ 54,080	\$ 49,400	9.5%
Summit County	\$ 50,440	\$ 44,356	13.7%
Colorado	\$ 75,660	\$ 69,524	8.8%
U.S.	\$ 54,132	\$ 51,428	5.3%

Average Annual Salary: Q1 2022

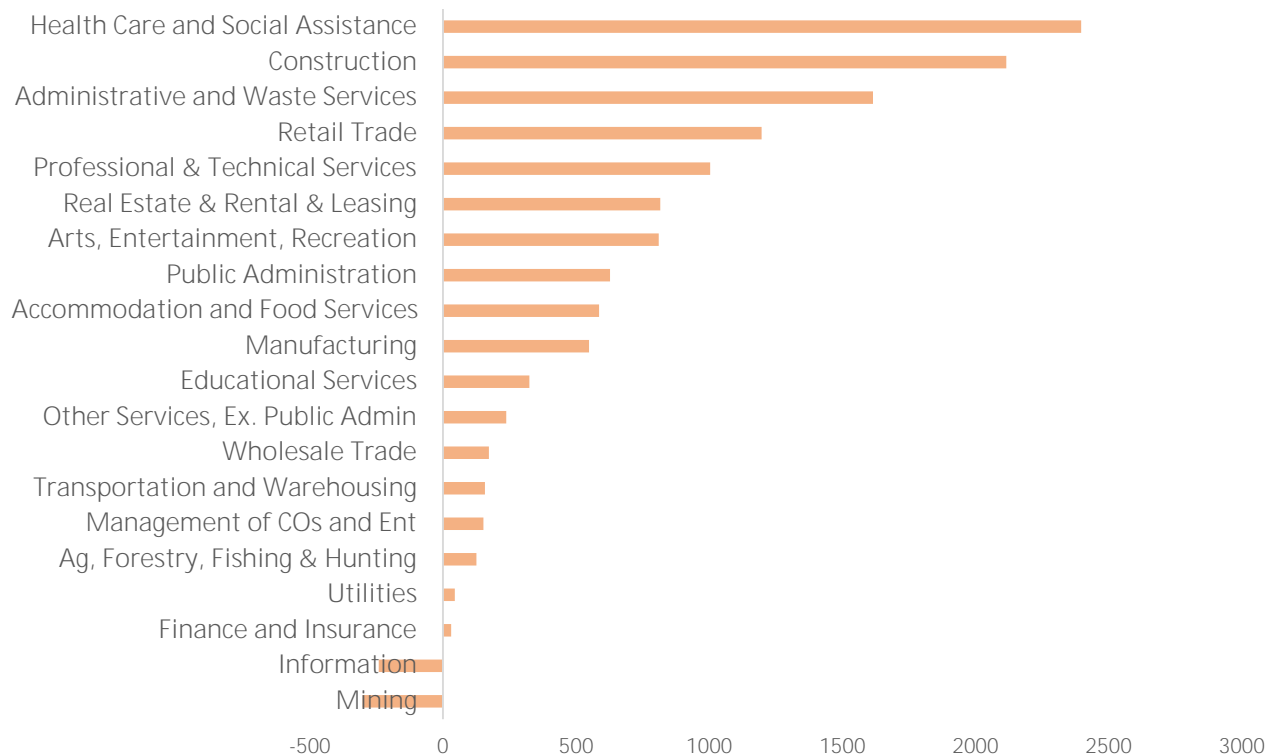


NWCCOG Regional Economic Update September 2022

Prepared by the Northwest Colorado Council of Governments Economic Development District



NWCCOG Region: 10-Year Job Growth by Industry (Annual: 2011-2021)



Regional Industry Trends

- **Healthcare Sector**—the healthcare sector reported the most job growth in the region over the last 10 years, reporting an increase of 2,397 jobs during the last decade (+48%). This sector is comprised of higher paying jobs due to the higher skill level and educational attainment required. This sector pays an annual average wage of the following in each NWCCOG county: Eagle: \$76,076; Grand: \$63,960; Jackson: \$31,096; Pitkin: \$75,504; Routt: \$67,496; Summit: \$59,176.
- **Construction Sector**—the region gained 2,116 jobs in this sector over the last 10 years (+38%). The job growth in this sector can be attributed to the increase in housing units and commercial developments in the region throughout the last decade. Average annual salaries in the region range from \$54,184 in Jackson County to \$86,164 in Pitkin County.
- **Administrative & Waste Services Sector**—this sector gained 1,615 jobs in the last 10 years (+41%). Activities performed include office administration, hiring and placing of personnel, document preparation and similar clerical services, solicitation, collection, security and surveillance services, cleaning, and waste disposal services. Occupations in this sector include office clerks, security guards, janitors and cleaners, laborers and freight, stock, and materials movers. Annual average salary for this sector range from \$27,040 in Jackson County to \$61,464 in Routt county.
- **Professional & Technical Services Sector**—the region gained 1,003 jobs in this sector (+32%) jobs over the last 10 years. Activities performed by jobs in this sector include legal advice and representation; accounting, bookkeeping, and payroll services; architectural, engineering, and specialized design services; computer services; consulting services; research services; advertising services; and other professional, scientific, and technical services. Annual average salaries in this sector tend to be higher due to the higher skill level and educational level required; they range from \$75,608 in Jackson County to \$130,936 in Summit County.



NWCCOG Regional Economic Update September 2022

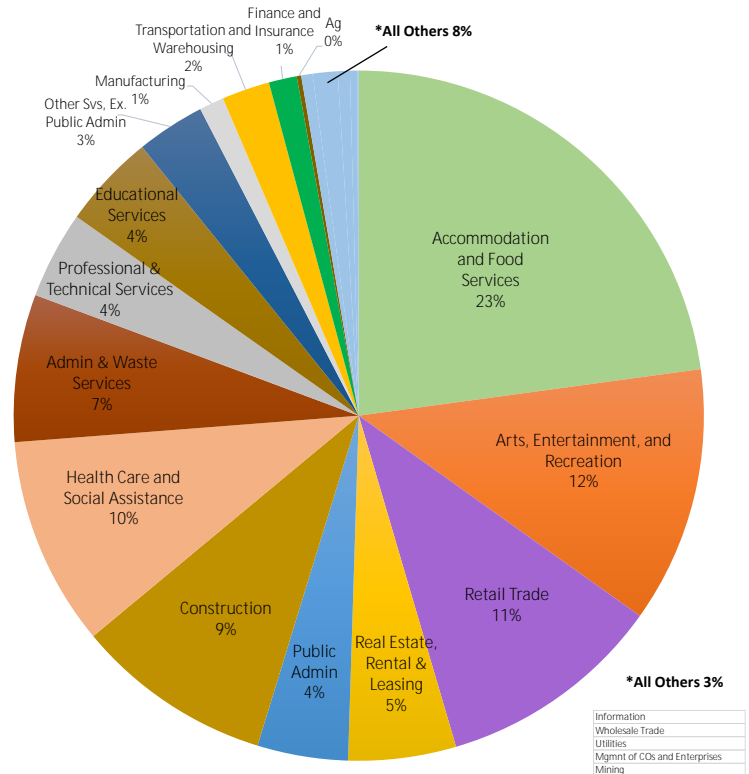
Prepared by the Northwest Colorado Council of Governments Economic Development District



EAGLE COUNTY

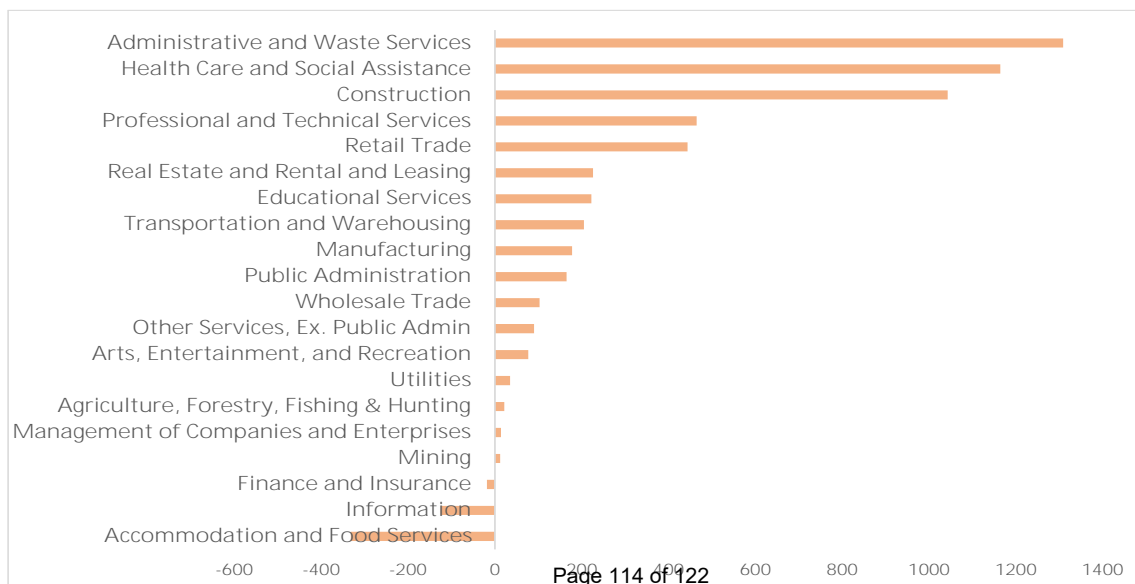
32,483	Total Employment (Q1 2022)
+1,958	1-Yr Chg: Employment
+4,461	10-Yr Chg: Employment
3,887	Total Establishments (Q1 2022)
+130	1-Yr Chg: Establishments
+733	10-Yr Chg: Establishments
\$ 55,848	Average Annual Wage (Q1 2022)
+12.2%	1-Yr Chg: Average Annual Wage
+48%	10-Yr Chg: Average Annual Wage
39,400	Total Labor Force (July 2022)
+1,792	1-Yr Chg: Labor Force
2.3%	Unemployment Rate (July 2022)
-1.9%	1 Yr Chg: UE Rate

Industry Mix



Eagle County has 32,483 jobs, of which 35% are in the tourism and outdoor recreation sector (23% in accommodations & food services; 12% in arts, entertainment, recreation). The county gained 1,958 jobs year over year. The county's top 3 growth industries in terms of job growth over the last 10 years include administrative and waste services (average annual salary \$39,832), healthcare industry (average annual salary \$76,076), and construction industry (average annual salary \$64,324). Wage growth has been positive, increasing 12.2% in one year, and 48% over 10 years. Unemployment is down by 1.9 percentage points, and sits at 2.3%. The county's workforce grew by 1,792 over the last year.

Eagle County: 10-Year Job Growth by Industry Annual (2011-2021)



NWCCOG Regional Economic Update September 2022

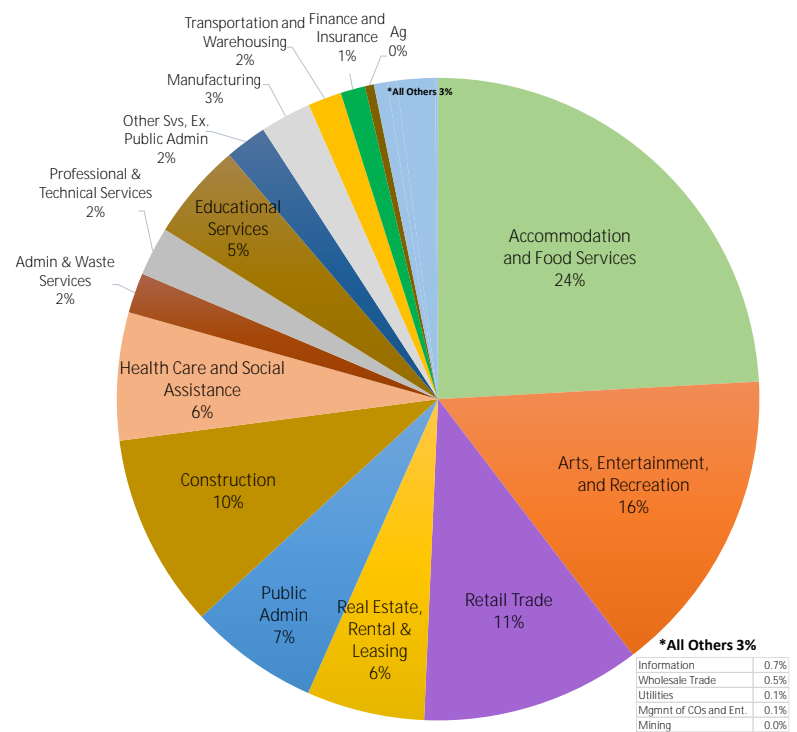
Prepared by the Northwest Colorado Council of Governments Economic Development District



GRAND COUNTY

8,022	Total Employment (Q1 2022)
+527	1-Yr Chg: Employment
+1,012	10-Yr Chg: Employment
985	Total Establishments (Q1 2022)
+29	1-Yr Chg: Establishments
+122	10-Yr Chg: Establishments
\$43,368	Average Annual Wage (Q1 2022)
+10%	1-Yr Chg: Average Annual Wage
+53%	10-Yr Chg: Average Annual Wage
10,742	Total Labor Force (July 2022)
+533	1-Yr Chg: Labor Force
2.2%	Unemployment Rate (July 2022)
-1.7%	1 Yr Chg: UE Rate

Industry Mix



Grand County's economy is dominated by the tourism and outdoor recreation industry, with the majority of jobs in the sub-sectors that support this industry: accommodations & food services (24% of all jobs); arts, entertainment, recreation (16% of all jobs); real estate rental & leasing (6% of all jobs). Over the last decade, job growth was strongest in the following sectors:

Construction—+ 262 jobs; annual salary \$53,300

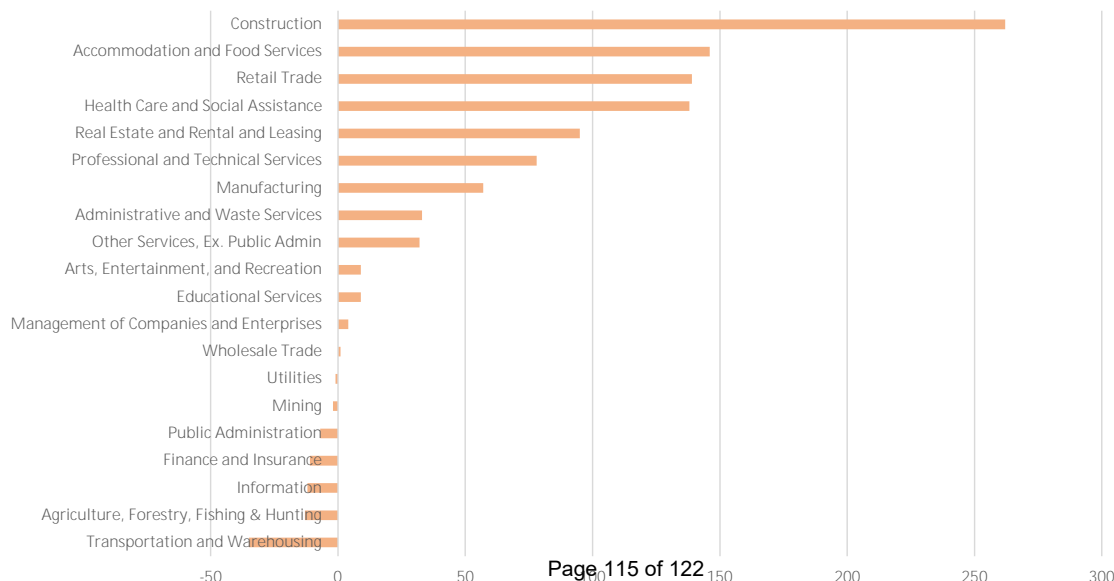
Accommodations & Food Services—+146 jobs: annual salary \$35,620

Retail Trade—+139 jobs; annual salary \$39,416

Healthcare—+138 jobs; annual salary \$63,960

Grand County reported is showing positive growth in annual average wages, reporting \$43,368 for Q1 2022, which is a 10%, 1-year increase, and a 53% 10-year increase.

Grand County: 10-Year Job Growth by Industry Annual (compare 2011 to 2021)



NWCCOG Regional Economic Update

September 2022

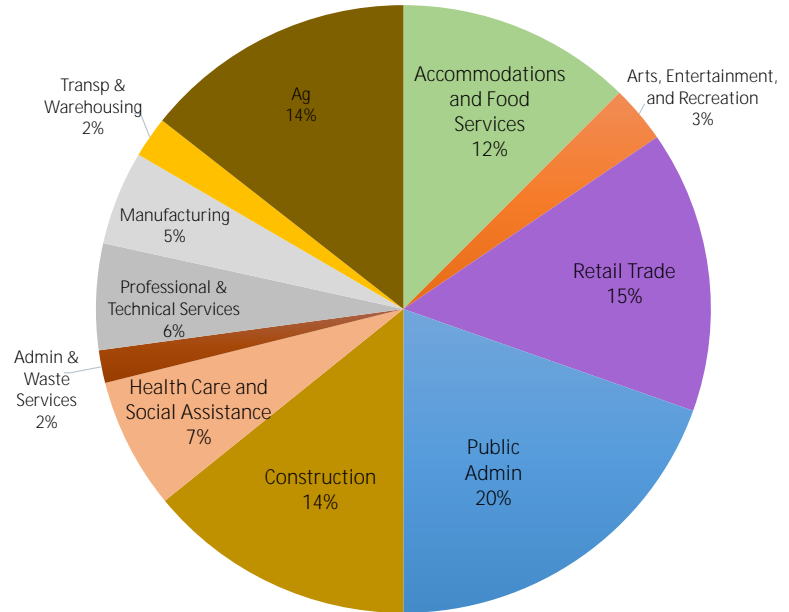
Prepared by the Northwest Colorado Council of Governments Economic Development District



JACKSON COUNTY

552	Total Employment (Q1 2022)
+ 7	1-Yr Chg: Employment
+43	10-Yr Chg: Employment
98	Total Establishments (Q1 2022)
+4	1-Yr Chg: Establishments
+15	10-Yr Chg: Establishments
\$41,028	Average Annual Wage (Q1 2022)
+7.8%	1-Yr Chg: Average Annual Wage
+42.7%	10-Yr Chg: Average Annual Wage
1,123	Total Labor Force (July 2022)
+49	1-Yr Chg: Labor Force
1.6%	Unemployment Rate (July 2022)
-1.0%	1 Yr Chg: UE Rate

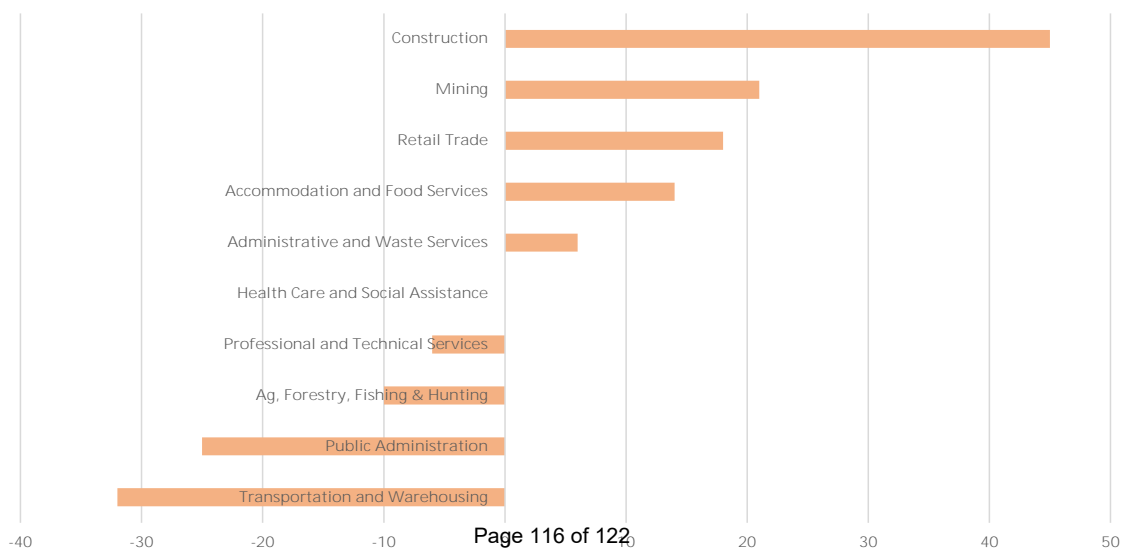
Industry Mix



*Certain industries are not shown in this pie chart because they are listed as "confidential" by CDLE due to the small number of jobs in these industries so as not to identify one single employer. The industries not shown are: utilities; manufacturing; mining; finance & insurance; real estate rental & leasing; educational services, other services except public admin.

Overall, Jackson County gained 7 jobs since one year ago, and 4 new businesses opened. The county's unemployment rate decreased by 1 percentage point, and is reported at 1.6% for July 2022, which is the lowest of all the counties in the region. The county's labor force increased by 49. Over the long term, the county's construction sector showed growth, with an increase in 45 jobs; annual average salary for this sector is \$54,184. Jackson County is the most diverse of all the counties in the region in that tourism sector jobs do not dominate the economy. Instead, public administration is the largest sector, accounting for 20% of all jobs, paying an annual average salary of \$40,612.

Jackson County: 10-Year Job Growth by Industry



NWCCOG Regional Economic Update September 2022

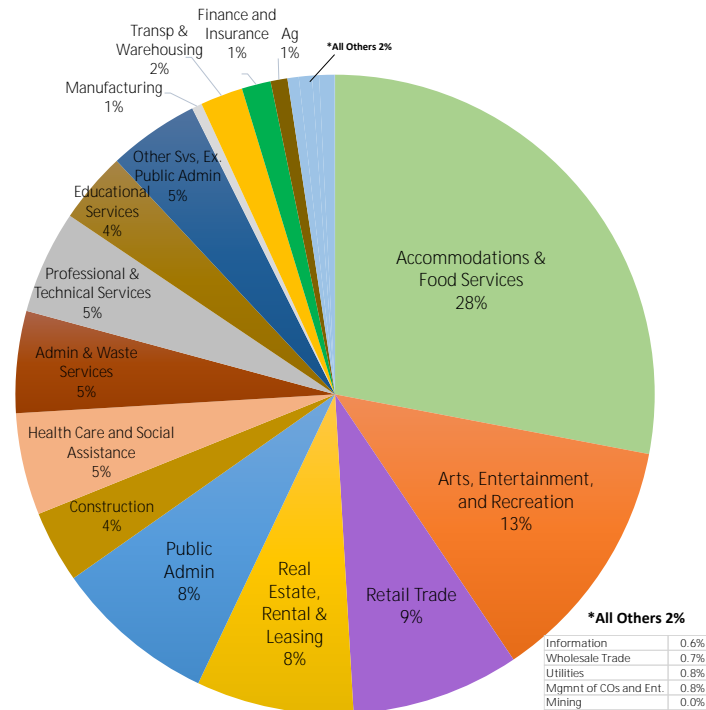
Prepared by the Northwest Colorado Council of Governments Economic Development District



PITKIN COUNTY

18,189	Total Employment (Q1 2022)
+1,462	1-Yr Chg: Employment
+980	10-Yr Chg: Employment
2,091	Total Establishments (Q1 2022)
+101	1-Yr Chg: Establishments
+365	10-Yr Chg: Establishments
\$67,184	Average Annual Wage (Q1 2022)
+20%	1-Yr Chg: Average Annual Wage
+55%	10-Yr Chg: Average Annual Wage
11,492	Total Labor Force (July 2022)
+74	1-Yr Chg: Labor Force
2.8%	Unemployment Rate (July 2022)
-1.8%	1 Yr Chg: UE Rate

Industry Mix



Overall, Pitkin County gained 1,462 jobs since one year ago.

Over the last decade, the following industries showed the most job growth:

Public Administration—+331 jobs

Arts, Entertainment, Recreation—+220 jobs

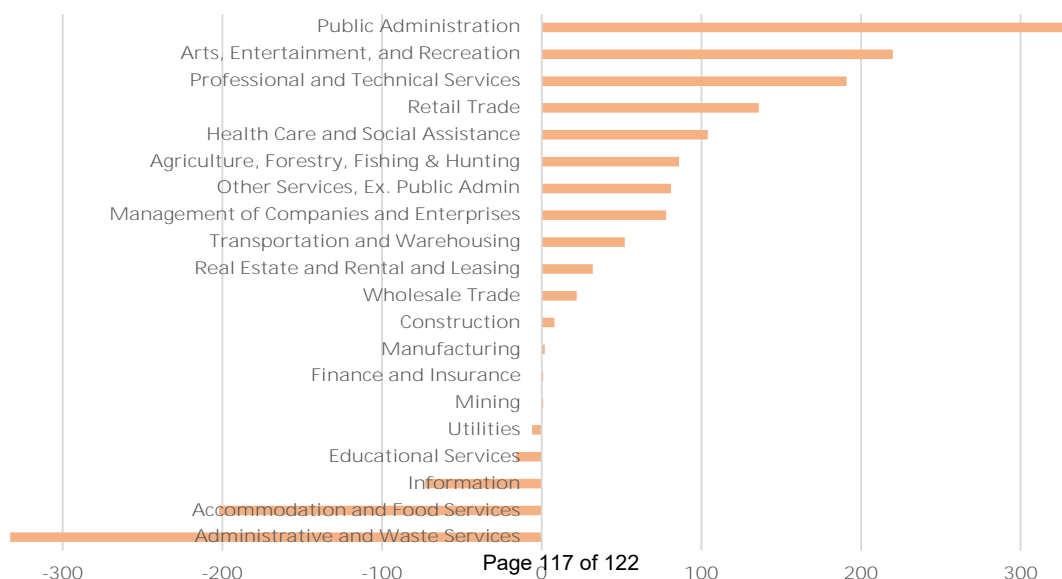
Professional & Technical Services—+191 jobs

Retail Trade—+136 jobs

Healthcare—+104 jobs

Pitkin County reports an annual average wage of \$67,184 for Q1 2022, which is the highest of all 6 counties in the region, lower than Colorado, but higher than that of the U.S.

Pitkin County: 10-Year Job Growth by Industry



NWCCOG Regional Economic Update

September 2022

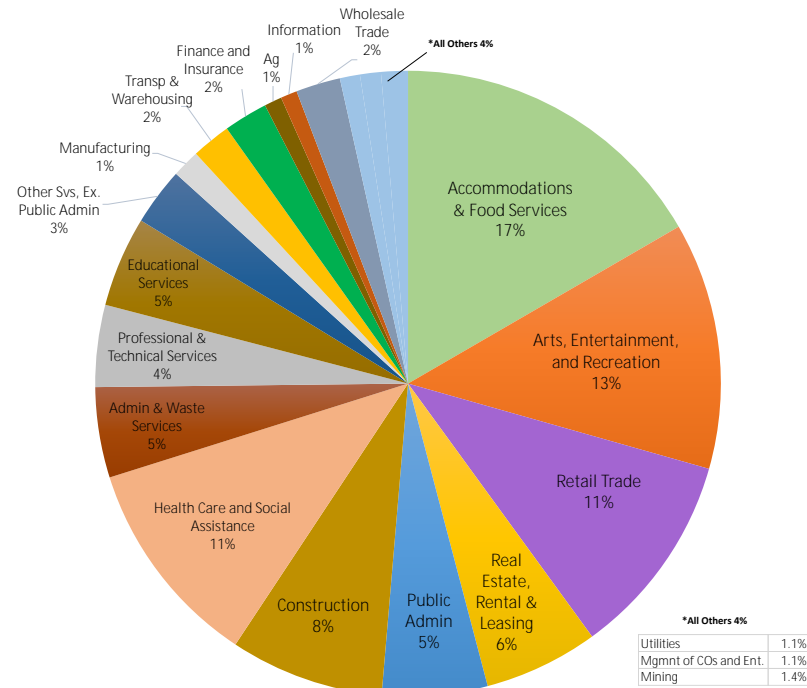
Prepared by the Northwest Colorado Council of Governments Economic Development District



ROUTT COUNTY

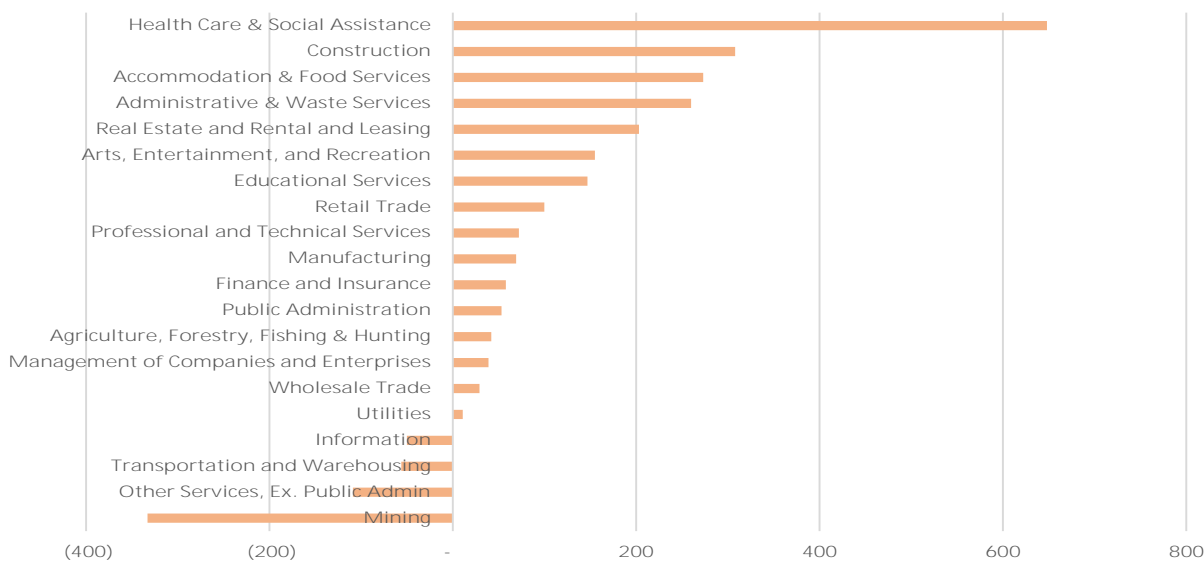
16,333	Total Employment (Q1 2022)
+1,374	1-Yr Chg: Employment
+2,318	10-Yr Chg: Employment
2,061	Total Establishments (Q1 2022)
+100	1-Yr Chg: Establishments
+423	10-Yr Chg: Establishments
\$54,080	Average Annual Wage (Q1 2022)
+9.5%	1-Yr Chg: Average Annual Wage
+40.4%	10-Yr Chg: Average Annual Wage
16,814	Total Labor Force (July 2022)
+149	1-Yr Chg: Labor Force
2.4%	Unemployment Rate (July 2022)
-1.6%	1 Yr Chg: UE Rate

Industry Mix



Overall, Routt County gained 1,374 jobs since one year ago. Routt County is more diverse in terms of industries when compared other counties in the NWCCOG Region: Tourism jobs account for 30% of all jobs, where as in Eagle, Grand, Pitkin and Summit tourism jobs account for over 40% of all jobs. Healthcare is a very strong sector in the Routt County economy, accounting for 12% (1,732) of all jobs, and paying an annual average salary of \$67,496. The healthcare sector also is showing growth, with an increase in 589 jobs in the last 10 years. The professional and technical services sector also is showing growth, with an increase in 648 jobs over the last year. Other growth sectors in Routt County over the last decade include construction (+308 jobs; annual salary \$52,728), accommodations & food services (+273 jobs; annual salary \$37,960), and administrative & waste services (+260 jobs; annual salary \$61,464).

Routt County: 10-Year Job Growth by Industry



NWCCOG Regional Economic Update

September 2022

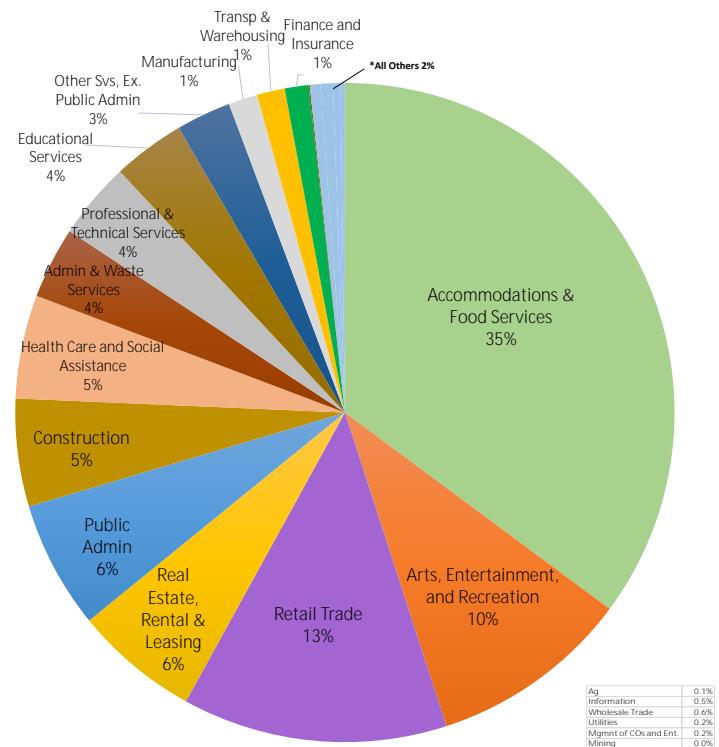
Prepared by the Northwest Colorado Council of Governments Economic Development District



SUMMIT COUNTY

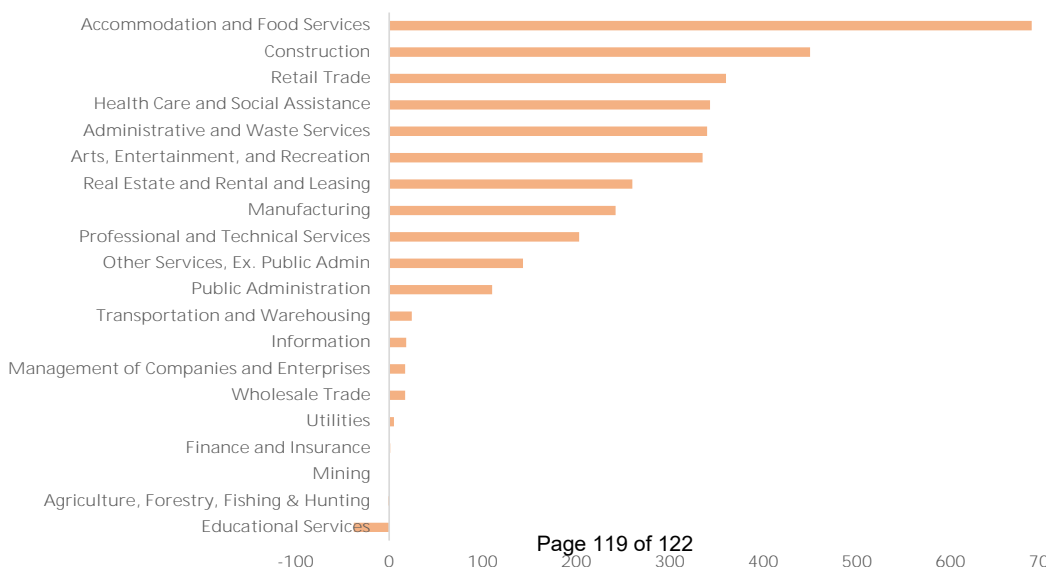
23,666	Total Employment (Q1 2022)
+802	1-Yr Chg: Employment
+3,603	10-Yr Chg: Employment
2,538	Total Establishments (Q1 2022)
+83	1-Yr Chg: Establishments
+473	10-Yr Chg: Establishments
\$50,440	Average Annual Wage (Q1 2022)
+13.7%	1-Yr Chg: Average Annual Wage
+67.2%	10-Yr Chg: Average Annual Wage
23,230	Total Labor Force (July 2022)
+747	1-Yr Chg: Labor Force
2.1%	Unemployment Rate (July 2022)
-1.9%	1 Yr Chg: UE Rate

Industry Mix



Summit County gained over 800 jobs year over year, and over 3,600 jobs in the last 10 years. While the county still continues to be dominated by tourism-driven sectors (accommodations and food services; arts, entertainment, recreation, retail) in terms of overall percentage of jobs in that industry as well as job growth, higher paying sectors are showing growth. Specifically, the construction sector, paying an annual average salary of \$69,628, gained 450 jobs over the last 10 years; the healthcare sector, paying \$59,176 gained 343 jobs; and the professional and technical sector, paying \$130,936, gained 203 jobs. Overall for all industries, the annual average wage continues to increase, reported at \$50,440 for Q1 2022, which is a 13.7% increase year over year, and a 67.2% increase over 10 years..

Summit County: 10-Year Job Growth by Industry





MEMORANDUM

To: NWCCOG Economic Development District Board of Directors
From: Rachel Tuyn, EDD Director
Date: October 17, 2022
Re: **Short-Term Rental Taxes and Regulations**

Short-term rentals are a topic affecting communities across and adjacent to the NWCCOG region. It was requested at the August 22 EDD board meeting to have a summary of STR taxes in place now, and proposed taxes on individual community ballots for this upcoming election on November 8, 2022. Sources for the information below come from the following sources: CAST STR survey (April 2022), lodging tax survey (Jan. 2022); CML reports on upcoming ballot questions; other research by EDD Director.

On the ballot on Nov. 8, 2022:

Short-term rental taxes will be considered in:

- ◆ **Aspen** —would impose an additional 5% or 10% in taxes on STRs, depending on whether the unit is owner-occupied. Funds from this tax will be used to fund affordable housing, infrastructure maintenance and environmental initiatives.
- ◆ **Carbondale** —6% excise tax to fund affordable and attainable housing programs and projects.
- ◆ **Dillon** — 5% excise tax to fund community projects and services addressing visitor impacts.
- ◆ **Grand Junction** — to fund affordable housing programs.
- ◆ **Steamboat Springs** — up to 9% to fund affordable and attainable housing projects and associated infrastructure Improvements
- ◆ **Summit County** — 2% excise tax on STRs - The tax would put 2% on the rental fee, price, or other consideration paid or charged for the leasing, rental, sale or furnishing of a room or accommodation for a short-term period, defined as a period of less than 30 days
- ◆ **Glenwood Springs** — 2% lodging tax (not just on STRs)

On Ballot on November 2, 2021:

The following with respect to STR taxes and other taxes to fund housing passed in last years' election:

- ◆ **Crested Butte** - voters approved \$8.985 million in debt authority, to be paid for with an increase of the excise tax on vacation rentals.
- ◆ **Telluride** - had three housing-related questions on the ballot. Two passed: a lodging tax to manage the effects of tourism on the community, including the acquisition of property for and construction of affordable or employee housing, as well as transportation improvements and wastewater treatment facility improvements; and an increase to the business license fees for short-term rental units and the imposition of a cap on the number of licenses to the number that have been issued as of Nov. 2, 2021.
- ◆ **Avon**: Excise tax on short-term rental units to fund community housing
- ◆ **Basalt**: \$18 million in debt authority to fund affordable housing, infrastructure improvements and green projects, to be paid for with the extension of previously approved property taxes

- ◆ **Leadville:** Accommodations tax on the leasing of short-term rental units and short-term commercial public accommodations to fund affordable and community housing programs
- ◆ **Ouray:** Excise tax on the leasing of short-term rentals to fund housing programs, as well as to fund debt for the water and wastewater treatment plants
- ◆ **Vail:** Sales tax to fund housing initiatives, developments and programs

The following page provides a summary of some select communities' (both NWCCOG and CAST members) lodging and excise tax levied on STRs, as well as links to their STR regulations.

STR Taxes and Regulations					
	Lodging Tax	Excise Tax	Proposed Lodging Tax on 11/8/22 Ballot	Proposed Excise Tax on 11/8/22 Ballot	STR Regs
Aspen	2%			5% or 10%	https://aspen.gov/1407/Short-term-Rentals#:~:text=Property%20owners%20wishing%20to%20rent,considered%20short%2Dterm%20rental%20uses.
Avon	4%	2%			https://www.avon.org/692/Accommodations-Tax
Basalt	4%				
Blue River	3.4%				https://townofblueriver.colorado.gov/lodging/short-term-rental
Breckenridge	3.5%				https://www.townofbreckenridge.com/your-government/short-term-rental-licenses-and-regulations#!/
Carbondale	2.0%			6%	https://files4.1.revize.com/carbondaleco/6-15%20Short%20Term%20Rental%20License%20Application%20Packet.pdf
Crested Butte	4%	7.5%			https://crestedbuttenews.com/2022/08/crested-butte-tackling-new-vacation-rental-regulations/
Dillon	2%		inc of 4% for a total of 6%	5%	https://www.dillonco.gov/business/dillon-short-term-rental-str
Eagle					https://www.townofeagle.org/958/Short-Term-Rentals-Permits-Lodging-Tax
Eagle County			2%		
Estes Park	2%				https://estespark.colorado.gov/vacationhomelicensing
Fraser					https://www.frasercolorado.com/303/Short-Term-Rental
Frisco	2.35%	5%			https://www.frisco.gov/departments/finance/sales-and-lodging-tax/short-term-rental-license-application-process/
Glenwood Springs	2.5%		add'l 2% for a total of 4.5%		https://www.cogs.us/333/Vacation-Rentals
Granby					https://www.codepublishing.com/CO/Granby/html/Granby05/Granby0520.html
Grand County	1.8%				https://www.co.grand.co.us/943/Short-Term-Rentals
Grand Lake					https://www.townofgrandlake.com/administration/page/nightly-rental-licenses
Gypsum, CO			2%		
Leadville	4.92%				https://cityofleadville.colorado.gov/short-term-rental-licensing
Ouray	3.5%	15%			https://www.cityofouray.com/city_offices/community_development_vs3/short-term_rentals.php
Routt County					
Silverthorne	6%				https://www.silverthorne.org/town-government/finance-administrative-services/short-term-rental-licenses?locale=en
Snowmass Village	2.4%				https://www.tosv.com/531/Short-Term-Rentals
Steamboat Springs	1%			up to 9%	https://steamboatsprings.net/str
Summit County				2%	https://www.summitcountyco.gov/1221/Short-Term-Rentals
Telluride	2%	2% (excise) + 2.5% (aff hsng excise)			https://www.telluride-co.gov/DocumentCenter/View/260/Understanding-Short-Term-Rentals-Info?bidId=
Vail	4.5%				https://www.vailgov.com/government/departments/finance/short-term-rentals
Winter Park	7%				https://wpgov.com/good-neighbor/