



AGENDA

Thursday, January 26, 2023

HYBRID NWCCOG SILVERTHORNE/ZOOM

NWCCOG (NLF) 10 a.m. – 12 p.m.

EDD 12:30 p.m. – 2:30 p.m.

VIDEO & PHONE CONFERENCE INFORMATION

Video: <https://us06web.zoom.us/j/88166216134?pwd=MFB0Z2VRVEpHSXhYZHRubVRXc3poZz09>

Phone: +1 669-900-6833

Meeting ID: 881 6621 6134

Passcode: 119033

NWCCOG NORTHWEST LOAN FUND ANNUAL BOARD MEETING

(The Northwest Loan Fund Board mirrors the NWCCOG Council)

10:00 a.m.	1.	Call to Order – NLF Board Chair, Alyssa Shenk - Reminder that all NWCCOG Member Representatives serve concurrent terms on the Northwest Loan Fund Board. This is the Annual Meeting.	
	2.	Determination of Quorum	
	*3.	ACTION NLF: Approve minutes - January 2022 NLF Board Meeting - October 2022 Joint Final 2021 Audit Meeting - December 2022 Budget approval	Pgs. 4-8
	*4.	ACTION NLF: 2022 Preliminary End of the Year Financials - Northwest Loan Fund – Balance Sheet - Northwest Loan Fund – Statement of Revenues and Expenditures	Pgs.9-10
	5.	UPDATE: NLF Reports - Documents are for review, not approval - Northwest Loan Fund – Risk Ratings - Northwest Loan Fund – Portfolio Summary - Loan Policy Excerpt as reference for Risk Ratings	Pgs. 11-18
	*10.	ACTION NLF: Adopt 2023 NLF Members - Adopt the members that are appointed as NWCCOG 2023 Members https://www.nwccog.org/about/people/our-council/	
	11.	ANNUAL UPDATE: Verbal Review of 2023 Activity and Q&A, Anita Cameron, NLF Director	Pg. 19
10:20 a.m.	*12.	Adjourn NLF Board Meeting	
10:20 a.m.		Re-Convene as NWCCOG Council	

NWCCOG COUNCIL MEETING

10:20 a.m.	1.	Call to Order – NWCCOG Council Chair, Alyssa Shenk	
	2.	Roll Call and Determination of Quorum	
	3.	Introduction of new members/representatives	Pgs. 20
	*4.	ACTION: Approve minutes of December	Pgs. 21-24
10:25 a.m.	*5.	ACTION: 2022 Preliminary End of the Year Financials - NWCCOG List of Payments - NWCCOG – Balance Sheet - NWCCOG – Statement of Revenues and Expenditures	Pgs. 25-37
	6.	DISCUSSION: Jackson County declines Membership to NWCCOG in 2023 and is remaining in the region to get program services. Question: Should Bylaws be amended to note this, or treat as a temporary matter, just don't appoint a member to the Executive Committee from Jackson County? https://www.nwccog.org/wp-content/uploads/2022/01/Approved-2022-Bylaws.pdf	Pg. 38
10:35 a.m.	*7.	ACTION: Election of Executive Committee municipal members for 2023 – Election of Chair, Vice-Chair and Secretary/Treasurer and NWCCOG Executive Committee	

		<ul style="list-style-type: none"> - Elect Muni Exec members (elected annually). - Current Muni Exec Commers are listed at bottom of the Agenda. 	
	*8.	ACTION COG: Designate County Health Pool (CHP) Representative for 2023 <ul style="list-style-type: none"> - CHP requires that we renew or elect our CHP Representative annually, which requires a vote of the council. - 2022 Jon Stavney and Talai Shirey - FYI: NWCCOG extends CHP benefits to member entities, Kremmling, HSS and Walden for their employees. 	
	9.	INTRODUCTION: Jonathan Godes NWCCOG Regional Grants Navigator <ul style="list-style-type: none"> - Contact info: jgodes@nwccog.org 	Pg. 39
10:40 a.m.	10.	ANNOUNCEMENT: Elected Official Training and Mental Health Project by Skippy Mesirow, Elected Officials Collective <ul style="list-style-type: none"> - Discussed at last meeting, concerns about NWCCOG Funding Event - Since – EOC group will not charge for their time - Proposing NWCCOG use budgeted funds to reserve event space and cover costs above what is charged to participants -- \$750 each 	Pg. 40-41
	11.	UPDATE: The Insights Collective project with NWCCOG <ul style="list-style-type: none"> - DOLA declined to fund until project is better defined and has written support from a handful of Members, COG left match in 2023 budget - Jon will be calling each Member Jurisdiction Manager in late January/early Feb with list of questions including some designed to inform this project and determine interest - Plan is to use that data to refine project and bring back to NWCCOG for approval to send again to DOLA in March cycle 	No Materials
11:00 a.m.	12.	PRESENTATION: Multi-Agency Energy Resilience Goal Collaborations, <ul style="list-style-type: none"> - Kara Silbernagel, Holy Cross Energy in Roaring Fork Valley and PitCO Team Member TBD (document included for reference) 	Pgs. 42-43
	13.	Congressional Updates: from any representatives in attendance	
11:30 am	14.	Member Updates: 3 minutes per jurisdiction if time permits <ul style="list-style-type: none"> - Most important thing happening in 2023 for you and your jurisdiction 	
		Other Business: <ul style="list-style-type: none"> - Elected Officials List – review for corrections, OK to send “intro” email to each person on the list? - QQ Infrastructure Funding Webinar Invite - Housing Colorado Summary of Summer 2022 Engagement Tour FYI - CARE feedback forms - Jon Panelist at Colorado Resiliency Summit today 1-3:30 	Pgs. 44-87
		Program Updates <ul style="list-style-type: none"> - Summary document in the packet. If you have any questions for our programs that may benefit the whole group, please ask for further detail at this time 	Pgs. 88-94
12:00 p.m.	*15.	Adjourn NWCCOG Meeting	
		Lunch for In-Person Attendees at NWCCOG Offices	
<u>NEXT NWCCOG MEETING:</u> Thursday, March 23, 2023 Hybrid from 10am – 12pm			
<u>NWCCOG Officers:</u> NWCCOG Council Chair – Alyssa Shenk, NWCCOG Council Vice-Chair – Patti Clapper NWCCOG Council Secretary-Treasurer – Carolyn Skowyra			
<u>NWCCOG Executive Committee:</u> Region XII county members –Josh Blanchard, Patti Clapper, Jeanne McQueeney, Kristen Manguso, Coby Corkle and Routt Representative. Municipal members – Alyssa Shenk, Andy Miller, Carolyn Skowyra, and Patty McKenny.			

* requires a vote

NWCCOG ECONOMIC DEVELOPMENT DISTRICT (EDD) BOARD

12:30 p.m.	1.	Call to Order – EDD Board Chair, DiAnn Butler	
	2.	Roll Call and Determination of Quorum	
	3.	Introduction of Members	
	*4.	ACTION: Minutes of October 2022 EDD Board Meeting (no quorum at Dec)	Pgs. 95-96
	*5.	ACTION: Minutes of December 2022 EDD Board Meeting	Pgs. 97-98
12:35 p.m.	*6.	ACTION: Election of Officers	
12:45 p.m.	*7.	ACTION: Bylaw Review	Pgs. 99-106
	8.	UPDATE: Workforce Update: CDLE	
1:50 p.m.	9.	New Business	
2:30 p.m.	*10.	Adjourn NWCCOG Meeting	
<p align="center"><u>NEXT EDD BOARD MEETING:</u> Thursday, March 23, 2023 Hybrid from 12:30pm – 2:30pm</p>			
<p><u>EDD Officers:</u> EDD Chair – DiAnn Butler, EDD Vice-Chair – Patti Clapper, EDD Secretary-Treasurer – Kristen Manguso</p>			

* requires a vote

Please notify office@nwccog.org 5 days in advance if you require any accommodations to attend this meeting.



**Northwest Colorado Council of Governments
Northwest Loan Fund (NLF) Board
Conference Call
January 27, 2022**

Board Members:

Alyssa Shenk, Town of Snowmass Village
Thomas Fridstein, Town of Snowmass Village
Carolyn Skowyra, Town of Dillon
Jeanne McQueeney, Eagle County
Jenn Ooton, City of Glenwood Springs
Matthew Langhorst, City of Glenwood Springs
Patty McKenny, Town of Vail
Skippy Mesirow, City of Aspen
Tim Redmond, Routt County
Josh Blanchard, Summit County
Coby Corkle, Jackson County
Kristen Brownson, Town of Breckenridge
Michelle Eddy, Town of Blue River
Toby Babich, Town of Blue River
John Crone, Town of Grand Lake
Kristen Manguso, Grand County
Sara Nadolny, Town of Basalt

Others Present:

Carolyn Tucker, Northwest Colorado Work
Christina Oxley, CDLE
Greg Winkler, DOLA
Matt Kireker, Sen. Bennet's Office
Janeth Stangle, Sen. Bennet's Office

NWCCOG Staff:

Jon Stavney
Anita Cameron
Becky Walter
Doug Jones
Rachel Tuyn
Talai Shirey

Call to Order:

Alyssa Shenk called the Northwest Loan Fund (NLF) Board meeting to order at 10:02a.m. Round table introductions were conducted, and a quorum was present.

Approval of August 2021 NLF Board Meeting Minutes:

M/S: Thomas Fridstein/Carolyn Skowyra to approve the August 2021 NLF Board Meeting Minutes as presented.

Passed: Yes

NLF 2021 Preliminary End of Year Financials:

Anita clarified that the 2021 COVID loans will show up on balance sheet including COVID Funding CBDG loan 2630. The income statement COVID funding is still low as the funds have not yet been received. ***M/S: Patty McKenny/Jeanne McQueeney*** to approve the NLF 2021 preliminary end of the year financials as presented.

Passed: Yes

Verbal Review of 2021 Activity and Q&A, Anita Cameron

- In 2021 NLF approved \$1,467,000 in loans which do not show on the Profit and Loss statement as they have not yet been reimbursed. \$150k of these loans have not yet closed. Additional funds of over \$500k have been approved and reimbursements requests have been made. As funds are received, they will show up on the Profit and Loss statement. The COVID funds are not required to create jobs and therefore have been used first.
- Three Energize loans of \$20k each at 1.4% interest have been made however business have not been as interested; several rounds of request for applications were sent out. Per the contract, \$113k was returned to the State of Colorado.
- Scott left as an employee in October however he is now a contractor as a Financial Analysis which is working great. Posting of payments has been handed off to Becky Walter as a contractor to NLF.
- Inquiries for 2022 are very strong.

NLF Update: NLF Reports

Anita explained the NLF Memo to Board regarding the Loan Risk Ratings which proposes two new risk ratings due to a loan secured with a commercial property. These two new categories will better identify the possible losses.

Approval NLF Amend Loan Policy:

M/S: Alyssa Shenk/Tim Redmond to approve adding the new Risk Ratings to NLF Loan Policy as presented.

Passed: Yes

NLF Update: Energize Colorado Loan Fund

The State has added 3.5 million for start-up loans which Region 9 has agreed to manage. Due to high insurance requirements, the loan is currently cost prohibited. Region 9 is attempting to negotiate these requirements with the State.

NLF Request NLF Director authority:

Anita requested authority to sign sub-recipient documents for Colorado Start-up Loan Funding. Full Colorado Start-up Loan Funding packet available at:

<https://www.nwccog.org/about/people/our-council/council-resources/>

M/S: Alyssa Shenk/Patty McKenny providing authority for Anita to sign sub-recipient documents for Colorado Start-up Loan Funding

Passed: Yes

NLF Request NLF Director authority:

Request that the NLF Officers (Chair, Vice Chair and Secretary-Treasurer) combined may, by email, give Anita Cameron, Director authority to sign required documents for other funding sources as they become available.

M/S: Alyssa Shenk/Carolyn Skowrya Officers of NLF to give authority to Anita to sign required documents for other funding sources as they become available

Passed: Yes

Adopt 2022 NLF Board Members to mirror the NWCCOG Members as elected in the NWCCOG Council meeting:

M/S: Alyssa Shenk/Carolyn Skowyra to adopt the 2022 NWCCOG Council members as the 2022 NLF Board members.

Passed: Yes

NLF New Business:

Anita introduced new clients, Antidotum is a skin care company out of Snowmass which has expanded to Amazon and will soon have a new storefront in Snowmass.

There is also a new brewery loan closing for Capital Creek Brewery which has been successful with events and beer, including Made Here beer being sold at Costco and Total Wine stores.

Bar-u-eat is company out of Hayden that produces natural food bars with compostable packaging.

Financing for this company includes Region 9 EDA funds.

Adjournment:

M/S: Jeanne McQueeney/Josh Blanchard to adjourn the NLF Board Meeting at 10:30 a.m.

Passed: Yes

Alyssa Shenk, Northwest Loan Fund Board Chair

Date



Northwest Colorado Council of Governments

NWCCOG 2021 Final Audit Report Meeting

October 7, 2022

Conference Call Only ("Present" means on the call")

Council Board Members Present:

Alyssa Shenk, Town of Snowmass Village

Carolyn Skowrya, Town of Dillon

Others Present:

Sam Hellwege, CLA

NWCCOG Staff:

Jon Stavney

Becky Walter

Anita Cameron

Talai Shirey

Call to Order

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) and Northwest Loan Fund joint meeting to order at 10:00 am.

2021 Audit

Jon introduced Sam Hellwege with CLA. The NWCCOG Council delegated approval of the 2021 Final Audit to the NWCCOG Officers. Patti Clapper was unable to attend and agreed to delegate all authority to Alyssa Shenk and Carolyn Skowrya.

Sam reviewed the Independent Auditors' Report, the 2021 Standards has made a small change to the formatting requirements but does not have an impact on the financials. The Opinion is now listed first on the report; The Financial Highlights offer a quick synopsis of the year's financials; the Financial Statements provide an all-encompassing view of NWCCOG financials; the Note section spells out more details about the entity. The two compliance reports are Internal Control Report where any material finding, or significant deficiency is spelled out; the Compliance for Major Federal Program Report which audits expenditures of \$750K or more.

- NWCCOG received a "Clean Opinion" for all financial respects in 2021.
- 2021-001: The only significant deficiency found during audit was regarding an NLF loan from CHFA that was reported incorrectly on the financials. The funds were correctly adjusted from Liabilities to Other Financing Resources. The funds were not misused.
- 2021-002: A Weatherization employee pay raise was not correctly coded and the employee and grant were undercharged for a total of \$20.67, which was correct.
- Accounted no significant difficulties working with management.
- No significant corrected mis-statements other than the NLF loan adjustment and Weatherization pay.
- GASB Statement No. 87, *Leases* - NWCCOG has two leases which are now considered "right to use" lease and need to be coded under Lease Liability.

There were no questions or concerns.

M/S: Carolyn Skowrya /Alyssa Shenk move to approve the final 2021 NWCCOG Audit.

Passed: Yes

Adjourn

Alyssa Shenk, NWCCOG Council Chair, adjourned the Northwest Colorado Council of Governments (NWCCOG) and Northwest Loan Fund joint meeting to order at 10:33 am.

Alyssa Shenk, NWCCOG Council Chair

Date

Patti Clapper had a question regarding the Letters of Support which Alyssa and Jon confirmed specific LOS require Chair approval will be vetted through Council for approval.

Tamra Nottingham Underwood recommended that we add information on website how to submit CORA request. Per request, information on how to submit CORA request was added to footer of NWCCOG website.

M/S: Patti Clapper/ Tamra Nottingham Underwood to approve Letters of Support, Job Posting, Background Check Investigation, CORA, Record Retention policies as presented

Passed: Yes

Executive Director Performance Review

Alyssa provided highlights from the Executive Director Performance Review which included how Jon is a great asset to the organization, he represents well- taking lead on important issues and does an excellent job at addressing community needs, Jon is skilled as an external communicator and brought forth great reports and workbooks. The Executive Committee is grateful to have Jon as the head of NWCCOG. Feedback from Directors show that he provides great support for all NWCCOG programs.

Approval of NWCCOG Bill Schedule

Patti Clapper had a question about the regional news subscriptions, Jon confirmed he uses the newspapers for research information.

M/S: Patti Clapper/ Kristen Brownson to approve the NWCCOG Bill Schedule as presented

Passed: Yes

NLF Report Documents for review only

No questions were asked.

Approval of proposed 2023 Budget

Jon discussed highlights from the 2023 Budget Memo created from the October Budget Workshop:

- Adjusted the EIP revenue sending \$87k to reserves
- IT security had additional expenses
- Note: 45% of ED wages are from indirect opposed to member dues
- Closed on the FirstBank loan for the Gypsum warehouse on November 8th putting the funds back into NWCCOG reserves
- Tracking Energy Department inventory will be pulled from reserves and paid back by the department
- We did not receive the DOLA grant for Insight, that was pulled from the budget
- Requesting funds for Elected Officials Training and Mental Health Project
- Northwest Loan Fund projections were increased, \$400k will be shown in next years revised budget
- Wage range was bumped up 5.5% this year

Patti Clapper had a question regarding the Mental Health Project, Alyssa confirmed that approving the budget with the project funds is not the same as approving the project as is. There was a discussion on how the COLA percentage was determined and Jon confirmed that it was compared to the Denver COLA which was recommended at the Budget Workshop in October.

M/S: Patti Clapper/ Jeannie McQueeney to approve the NWCCOG 2023 Budget as presented

Approval of 2023 NWCCOG Employee Handbook

Jon reviewed the revised 2023 NWCCOG Employee Handbook, no questions were asked.

M/S: Kristen Brownson/Skippy Mesiorow to approve the NWCCOG 2023 Employee Handbook as presented

Passed: Yes

Approval of Employee Bonus Policy

The Employee Bonus Policy was updated per the request of Council at the October meeting.

M/S: Tamra Underwood/Patti Clapper to approve the Employee Bonus Policy as presented

Passed: Yes

Elected Officials Training and Mental Health Project

Northwest Colorado Council of Governments
Balance Sheet by Class -8800- Northwest Loan Fund
As of December 31, 2022

	TOTAL
ASSETS	
Current Assets	
Checking/Savings	
1015 · 1st Bank NLF Operating	933,021.98
1070 · NLF Alpine Bank	250,373.55
1072 · NLF Mountain Valley Bank	253,986.72
1074 · NLF Yampa Valley Bank	256,722.02
1075 · 1st Bank NLF- Liquid Asset.	150,449.27
Total Checking/Savings	1,844,553.54
Other Current Assets	
1090 · Undeposited Funds	12,430.98
1315 · NLF - Allowance for Loan Loss	-339,510.99
Total Other Current Assets	-327,080.01
Total Current Assets	1,517,473.53
Other Assets	
1615 · NLF Loans Receivable	
CDBG-20-630-Covid	825,353.84
Energize Loans	32,191.07
1615a · CDBG-13-589	5,077.62
1615b · CDBG-16-602	747,726.55
1615c · CDBG-20-630	558,857.74
1615o · OEDIT-2017	17,452.07
1615r · Revolved	932,759.98
1615 · NLF Loans Receivable - Other	50,000.00
Total 1615 · NLF Loans Receivable	3,169,418.87
Total Other Assets	3,169,418.87
TOTAL ASSETS	4,686,892.40
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	39,703.95
Credit Cards	538.40
Total Current Liabilities	40,242.35
Long Term Liabilities	
Loan Funds	
Energize Loans	60,000.00
Total Loan Funds	60,000.00
Total Long Term Liabilities	60,000.00
Total Liabilities	100,242.35
Equity	
3000 · Fund Balance	3,216,770.88
3900 · Retained Earnings	68,760.14
Net Income	1,301,119.03
Total Equity	4,586,650.05
TOTAL LIABILITIES & EQUITY	4,686,892.40

Northwest Colorado Council of Governments
Budget vs Actual - 8800 - Northwest Loan Fund
January through December 2022

	Jan - Dec 22	Revised Budget
Ordinary Income/Expense		
Income		
4000 · Grant Income		
4100 · Federal Grant Income	1,068,898.00	1,069,000.00
4250 · Administration	189,063.50	187,100.00
Total 4000 · Grant Income	1,257,961.50	1,256,100.00
4510 · Local Funding		
4520 · Other Local Funding	133,505.25	133,504.00
Total 4510 · Local Funding	133,505.25	133,504.00
4530 · Direct Charges Income		
4535 · Meeting Registration	1,464.00	
Total 4530 · Direct Charges Income	1,464.00	
4720 · Loan Interest Income		
Revolved Interest	42,751.47	
4720 · Loan Interest Income - Other	91,607.20	110,000.00
Total 4720 · Loan Interest Income	134,358.67	110,000.00
4730 · Fee Income	18,627.11	13,800.00
4820 · Interest Income	4,610.04	2,000.00
Total Income	1,550,526.57	1,515,404.00
Expense		
6100 · Payroll Expenses		
6112 · Program Director	100,999.92	101,000.00
6121 · Gen Program Staff	0.00	0.00
6210 · Taxes & Benefits	20,217.25	20,286.00
Total 6100 · Payroll Expenses	121,217.17	121,286.00
6130 · Meeting Expense	3,373.16	700.00
6410 · Contract Staff	2,117.25	4,000.00
6520 · Outside Contract		
6420 · Fiscal Officer Expense	930.00	930.00
6510 · Contractor	1,675.00	
6520 · Outside Contract - Other	0.00	9,300.00
Total 6520 · Outside Contract	2,605.00	10,230.00
6610 · Office Supplies	601.75	500.00
6615 · Loan Loss Reserve	66,909.92	82,839.00
6620 · Bank Charges	167.00	120.00
6640 · Postage	374.03	270.00
6655 · Program Expense	1,360.52	4,000.00
6660 · Advertising Expense	1,744.39	0.00
6680 · Dues & Subscriptions	3,839.57	5,193.00
6720 · Rent & Utilities	2,856.72	2,857.00
6730 · Telephone Expense	1,233.67	1,250.00
6811 · Vehicle Gas/Oil/Supplies	989.42	500.00
6930 · Bad Debts - written off	17,692.05	
7110 · Program Supplies	740.36	1,000.00
7130 · Travel & Meeting	6,435.56	12,000.00
7910 · Indirect Cost Allocation	15,150.00	13,516.00
Total Expense	249,407.54	260,261.00
Ordinary Income	1,301,119.03	1,255,143.00
Total Income	1,301,119.03	1,255,143.00
Less Amount Loaned Out	1,222,650.00	1,222,650.00
Total Net Income	78,469.03	32,493.00

Risk Ratings Report through 12/31/2022
By Funding Source, For All Funds
Grouped by Fund > Subfund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Fund: CDBG, Subfund: CDBG-13-589																
2014-0313		CDBG	CDBG-13-589	20,000.00	5,077.62								B. Watch	03/31/2020	10.00%	507.76
CDBG - CDBG-13-589: 1 loans				20,000.00	5,077.62											507.76
Fund: CDBG, Subfund: CDBG-16-602																
2017-0914		CDBG	CDBG-16-602	250,000.00	171,015.51	2,818.00							B. Watch	03/31/2020	10.00%	17,101.55
2018-0305		CDBG	CDBG-16-602	280,000.00	193,878.05	4,400.00							B. Watch	03/31/2020	10.00%	19,387.81
2018-0510		CDBG	CDBG-16-602	25,000.00	13,246.66								B. Watch	03/31/2020	10.00%	1,324.67
2018-0913		CDBG	CDBG-16-602	98,000.00	21,018.41								B. Watch	03/31/2020	10.00%	2,101.84
2019-0516-1		CDBG	CDBG-16-602	95,000.00	80,401.42	1,130.00	1,130.00	1,130.00					B. Watch	03/31/2020	10.00%	8,040.14
2019-0516-2		CDBG	CDBG-16-602	50,000.00	20,146.20								B. Watch	03/31/2020	10.00%	2,014.62
2019-1010		CDBG	CDBG-16-602	100,000.00	95,554.66								B. Watch	08/04/2022	10.00%	9,555.47
2020-0213		CDBG	CDBG-16-602	100,000.00	66,256.58								B. Watch	03/31/2020	10.00%	6,625.66
2020-0326		CDBG	CDBG-16-602	51,000.00	26,209.06								B. Watch	03/31/2020	10.00%	2,620.91
2020-0331		CDBG	CDBG-16-602	60,000.00	60,000.00	606.00	606.00	606.00	606.00	606.00	606.00	9,090.00	L. Probable Loss	01/10/2022	100.00%	60,000.00
CDBG - CDBG-16-602: 10 loans				1,109,000.00	747,726.55											128,772.67
Fund: CDBG, Subfund: CDBG-20-630																

Risk Ratings Report through 12/31/2022
By Funding Source, For All Funds
Grouped by Fund > Subfund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2020-0514 CDBG		CDBG	CDBG-20-630	60,000.00	52,202.14	525.00	78.75						B. Watch	07/28/2021	10.00%	5,220.21
2020-0910a		CDBG	CDBG-20-630	60,000.00	34,903.69	1,144.67							A. Satisfactory	10/15/2020	1.00%	349.04
2021-0408-2		CDBG	CDBG-20-630	200,000.00	178,222.81								A. Satisfactory	07/19/2021	1.00%	1,782.23
2022-0113-2		CDBG	CDBG-20-630	250,000.00	235,273.90								B. Watch	02/16/2022	10.00%	23,527.39
2022-0714 CDBG		CDBG	CDBG-20-630	60,000.00	58,255.20								B. Watch	08/04/2022	10.00%	5,825.52
CDBG - CDBG-20-630: 5 loans				630,000.00	558,857.74											36,704.39
Fund: CDBG, Subfund: CDBG-20-630-Covid																
2021-0311		CDBG	CDBG-20-630-Covid	40,000.00	18,184.35								A. Satisfactory	04/21/2021	1.00%	181.84
2021-0610-1		CDBG	CDBG-20-630-Covid	93,000.00	82,867.32	975.08							A. Satisfactory	06/24/2021	1.00%	828.67
2021-0610-3		CDBG	CDBG-20-630-Covid	75,000.00	46,035.80	2,256.25	338.43						B. Watch	07/28/2021	10.00%	4,603.58
2021-0708-1		CDBG	CDBG-20-630-Covid	210,000.00	184,883.41								B. Watch	01/31/2022	10.00%	18,488.34
2021-0708-2		CDBG	CDBG-20-630-Covid	80,000.00	72,902.77	858.33							B. Watch	08/10/2021	10.00%	7,290.28
2022-0113		CDBG	CDBG-20-630-Covid	80,000.00	70,480.19								B. Watch	03/01/2022	10.00%	7,048.02
2022-0811-1		CDBG	CDBG-20-630-Covid	400,000.00	400,000.00								A. Satisfactory	09/02/2022	1.00%	4,000.00
CDBG - CDBG-20-630-Covid: 7 loans				978,000.00	875,353.84											42,440.73

Risk Ratings Report through 12/31/2022
By Funding Source, For All Funds
Grouped by Fund > Subfund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount			
CDBG: 23 loans				2,737,000.00	2,187,015.75														208,425.55
Fund: Energize Loans, Subfund: Energize Loans																			
2021-0311-E		Energize Loans	Energize Loans	20,000.00	10,545.55								B. Watch	06/02/2021	10.00%	1,054.56			
2021-0311-E2		Energize Loans	Energize Loans	20,000.00	11,164.48								B. Watch	06/02/2021	10.00%	1,116.45			
2021-0408E		Energize Loans	Energize Loans	20,000.00	10,481.04	0.94							B. Watch	05/10/2021	10.00%	1,048.10			
Energize Loans - Energize Loans: 3 loans				60,000.00	32,191.07														3,219.11
Energize Loans: 3 loans				60,000.00	32,191.07														3,219.11
Fund: Forest Service Loan Fund, Subfund: Forest Service Loan Fund																			
2022-0714 FSLF		Forest Service Loan Fund	Forest Service Loan Fund	132,650.00	128,759.34								B. Watch	08/04/2022	10.00%	12,875.93			
Forest Service Loan Fund - Forest Service Loan Fund: 1 loans				132,650.00	128,759.34														12,875.93
Forest Service Loan Fund: 1 loans				132,650.00	128,759.34														12,875.93
Fund: Revolved, Subfund: Revolved																			
2019-0516-1R		Revolved	Revolved	295,000.00	250,698.59	3,618.00	3,618.00	3,618.00					B. Watch	03/31/2020	10.00%	25,069.86			
2019-0910		Revolved	Revolved	79,500.00	71,098.27	855.00	855.00	855.00	855.00	855.00			F. Foreclosure	01/10/2022	80.00%	56,878.62			
2019-0925		Revolved	Revolved	13,580.00	3,300.89	333.00							B. Watch	03/31/2020	10.00%	330.09			
2019-1216		Revolved	Revolved	50,000.00	39,071.85	570.00							B. Watch	03/31/2020	10.00%	3,907.19			
2020-0213R		Revolved	Revolved	100,000.00	3,085.39								B. Watch	03/31/2020	10.00%	308.54			
2020-0330		Revolved	Revolved	100,000.00	39,158.22	502.00							B. Watch	03/31/2020	10.00%	3,915.82			

Risk Ratings Report through 12/31/2022
By Funding Source, For All Funds
Grouped by Fund > Subfund

LoanID	Borrower	Fund	Subfund	Loan Amount	Principal Balance	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2020-0514 R		Revolved	Revolved	110,000.00	95,310.92	975.00	146.25						B. Watch	07/28/2021	10.00%	9,531.09
2021-0610-2		Revolved	Revolved	54,000.00	30,939.19	1,025.24	153.78						B. Watch	01/10/2022	10.00%	3,093.92
2021-1014-1		Revolved	Revolved	243,000.00	229,511.30	2,608.00	2,608.00	900.80					A. Satisfactory	11/09/2021	1.00%	2,295.11
2021-1014-2		Revolved	Revolved	56,000.00	52,744.33	603.00	603.00						B. Watch	11/08/2021	10.00%	5,274.43
2021-1116		Revolved	Revolved	40,000.00	32,852.94								A. Satisfactory	01/10/2022	1.00%	328.53
2022-0113-R9		Revolved	Revolved	50,000.00	46,161.34								Unassigned			
2022-0714 R		Revolved	Revolved	40,000.00	38,826.75								B. Watch	08/04/2022	10.00%	3,882.68
Revolved - Revolved: 13 loans				1,231,080.00	932,759.98											114,815.88
Revolved: 13 loans				1,231,080.00	932,759.98											114,815.88
Fund: State OEDIT, Subfund: OEDIT-2017																
2020-0910b		State OEDIT	OEDIT-2017	30,000.00	17,452.07	572.33							A. Satisfactory	10/15/2020	1.00%	174.52
State OEDIT - OEDIT-2017: 1 loans				30,000.00	17,452.07											174.52
State OEDIT: 1 loans				30,000.00	17,452.07											174.52
Report total: 41 loans				4,190,730.00	3,298,178.21											339,510.99

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
By Funding Source
(All transactions)

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					Cumulative Pmts		Latest Pmts		Periods Past Due							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
Fund: CDBG, Subfund: CDBG-13-589																
2014-0313		05/05/2014	20,000 00	5,077 62	14,922 38	5,534 96	215 34	12/19/2022								< 30
CDBG - CDBG-13-589: 1 loans			20,000 00	5,077 62	14,922 38	5,534 96	215 34									
Fund: CDBG, Subfund: CDBG-16-602																
2020-0331		04/04/2020	60,000 00	60,000 00				05/15/2021	606 00	606 00	606 00	606 00	606 00	606 00	9,090 00	180 +
2018-0510		03/20/2020	25,000 00	13,246 66	11,753 34	1,609 66	483 00	12/05/2022								< 30
2018-0305		06/18/2018	280,000 00	193,878 05	86,121 95	46,578 05	4,400 00	10/07/2022	4,400 00	4,400 00						30 +
2019-0516-1		05/20/2019	95,000 00	80,401.42	14,598 58	12,521.42	1,130 00	06/05/2022	1,130 00	1,130 00	1,130 00					60 +
2017-0914		08/04/2018	250,000 00	171,015 51	78,984 27	42,189.73	2,818 00	11/02/2022	2,818 00							< 30
2018-0913		09/24/2018	98,000 00	21,018.41	76,981 59	13,454.41	1,966 00	12/05/2022								< 30
2019-0516-2		05/29/2019	50,000 00	20,146 20	29,853 80	6,146 20	1,000 00	11/20/2022								< 30
2020-0326		03/30/2020	51,000 00	26,209 06	24,790 94	3,209 06	1,000 00	11/20/2022								< 30
2019-1010		11/07/2019	100,000 00	95,554 66	4,445 34	8,550 66	500 00	01/03/2023								< 30
2020-0213		02/20/2020	100,000 00	65,102 93	34,897 07	9,157 85	1,501 50	01/03/2023								< 30
CDBG - CDBG-16-602: 10 loans			1,109,000 00	746,572 90	362,426 88	143,417 04	14,798 50		8,954 00	6,136 00	1,736 00	606 00	606 00	606 00	9,090 00	
Fund: CDBG, Subfund: CDBG-20-630																
2022-0113-2		02/16/2022	250,000 00	235,273 90	14,726.10	11,085 90	2,868 00	12/28/2022								< 30
2022-0714 CDBG		07/28/2022	60,000 00	57,628 04	2,371 96	1,688 04	1,015 00	01/03/2023								< 30
2020-0514 CDBG		05/18/2020	60,000 00	51,197.19	8,802 81	7,695 89	1,050 00	01/03/2023	78.75							< 30
2021-0408-2		07/19/2021	200,000 00	178,222 81	21,777.19	11,002 81	2,048.75	12/05/2022								< 30
2020-0910a		10/15/2020	60,000 00	34,903 69	25,096 31	4,700.49	1,333 34	10/25/2022	1,144 67							< 30
CDBG - CDBG-20-630: 5 loans			630,000 00	557,225 63	72,774 37	36,173.13	8,315 09		1,223.42							
Fund: CDBG, Subfund: CDBG-20-630-Covid																
2022-0113		01/20/2022	80,000 00	70,480.19	9,519 81	2,640.19	1,520 00	12/12/2022								< 30
2021-0708-1		01/31/2022	210,000 00	183,160 97	26,839 03	9,560 97	2,600 00	01/04/2023								< 30
2022-0811-1		09/02/2022	400,000 00	400,000 00		6,660 00	3,330 00	01/03/2023								< 30

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					Cumulative Pmts		Latest Pmts		Periods Past Due							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
2021-0708-2		08/10/2021	80,000 00	72,789 92	7,210 08	5,621 95	858 33	01/03/2023	858 33	42 92						30 +
2021-0610-3		07/28/2021	75,000 00	41,563 03	33,436 97	4,580 85	4,512 50	01/03/2023	338.43							< 30
2021-0610-1		06/24/2021	93,000 00	82,867 32	10,132 68	5,619 04	1,000 00	10/25/2022	975 08	975 08						30 +
2021-0311		04/21/2021	40,000 00	18,184 35	21,815 65	2,674 61	1,600 00	12/05/2022								< 30
CDBG - CDBG-20-630-Covid: 7 loans			978,000 00	869,045.78	108,954 22	37,357 61	15,420 83		2,171 84	1,018 00						
CDBG: 23 loans			2,737,000 00	2,177,921 93	559,077 85	222,482.74	38,749.76		12,349 26	7,154 00	1,736 00	606 00	606 00	606 00	9,090 00	
Fund: Energize Loans, Subfund: Energize Loans																
2021-0311-E2		06/02/2021	20,000 00	11,164.48	8,835 52	344 98	704 00	12/05/2022								< 30
2021-0408E		05/10/2021	20,000 00	10,481 04	9,518 96	367.14	617 00	12/12/2022	0 94							< 30
2021-0311-E		06/02/2021	20,000 00	10,545 55	9,454.45	346 50	700 00	12/05/2022								< 30
Energize Loans - Energize Loans: 3 loans			60,000 00	32,191 07	27,808 93	1,058 62	2,021 00		0 94							
Energize Loans: 3 loans			60,000 00	32,191 07	27,808 93	1,058 62	2,021 00		0 94							
Fund: Forest Service Loan Fund, Subfund: Forest Service Loan Fund																
2022-0714 FSLF		07/28/2022	132,650 00	127,361 56	5,288.44	3,731 56	2,255 00	01/03/2023								< 30
Forest Service Loan Fund - Forest Service Loan Fund: 1 loans			132,650 00	127,361 56	5,288.44	3,731 56	2,255 00									
Forest Service Loan Fund: 1 loans			132,650 00	127,361 56	5,288.44	3,731 56	2,255 00									
Fund: Revolved, Subfund: Revolved																
2019-0910		10/09/2019	79,500 00	71,098 27	8,401.73	10,159 27	4,275 00	09/06/2022	855 00	855 00	855 00	855 00	855 00			120 +
2021-1116		11/18/2021	40,000 00	32,852 94	7,147 06	1,972 94	760 00	11/28/2022	760 00							< 30
2019-0516-1R		05/20/2019	295,000 00	250,698 59	44,301.41	38,912 59	3,618 00	06/05/2022	3,618 00	3,618 00	3,618 00					60 +
2019-1216		12/19/2019	50,000 00	39,071 85	10,928.15	5,031 85	570 00	11/02/2022	570 00							< 30
2020-0330		04/02/2020	100,000 00	39,158 22	10,841.78	3,208 22	502 00	11/02/2022	502 00							< 30
2021-1014-2		11/08/2021	56,000 00	52,744 33	3,255 67	2,774 33	603 00	10/31/2022	603 00	603 00	603 00					60 +
2021-1014-1		11/09/2021	243,000 00	226,838 02	16,161 98	14,232.42	5,476 00	01/06/2023	2,608 00	901 60						30 +
2022-0714 R		07/28/2022	40,000 00	38,405 24	1,594.76	1,125 24	680 00	01/03/2023								< 30

Portfolio Summary Report for All Funds -- ACTIVE ACCOUNTS
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					Cumulative Pmts		Latest Pmts		Periods Past Due							
LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Principal	Interest	Amount	Date	ONE	ONE+	TWO+	THREE+	FOUR+	FIVE+	SIX+	Days Past
2022-0113-R9	██████	01/25/2022	50,000 00	46,161 34	3,838 66	1,940.10	2,889 66	11/12/2022								< 30
2020-0514 R	██████	05/18/2020	110,000 00	93,443.17	16,556 83	14,083 60	1,950 00	01/03/2023	146 25							< 30
2021-0610-2	██████	06/21/2021	54,000 00	28,915.41	11,798 39	2,401.19	2,050.48	01/03/2023	153.78							< 30
2020-0213R	██████	02/20/2020	100,000 00	1,599 87	38,937 63	2,114 30	1,501 50	01/03/2023								< 30
2019-0925	██████	10/15/2019	13,580 00	3,300 89	10,279.11	875 24	383 00	11/12/2022	333 00							< 30
Revolved - Revolved: 13 loans			1,231,080 00	924,288.14	184,043.16	98,831 29	25,258 64		10,149 03	5,977 60	5,076 00	855 00	855 00			
Revolved: 13 loans			1,231,080 00	924,288.14	184,043.16	98,831 29	25,258 64		10,149 03	5,977 60	5,076 00	855 00	855 00			
Fund: State OEDIT, Subfund: OEDIT-2017																
2020-0910b	██████	10/15/2020	30,000 00	17,452 07	12,547 93	2,350 27	666 66	10/25/2022	572 33							< 30
State OEDIT - OEDIT-2017: 1 loans			30,000 00	17,452 07	12,547 93	2,350 27	666 66		572 33							
State OEDIT: 1 loans			30,000 00	17,452 07	12,547 93	2,350 27	666 66		572 33							
Report total: 41 loans			4,190,730 00	3,279,214.77	788,766 31	328,454.48	68,951 06		23,071 56	13,131 60	6,812 00	1,461 00	1,461 00	606 00	9,090 00	



2022 Risk Ratings – Northwest Loan Fund

Loan Grades and percentage of loan balance in Allowance for Loan Loss

LOAN GRADE	GUIDING DESCRIPTION	% OF LOAN BALANCE IN ALLOWANCE FOR LOAN LOSS
Satisfactory	Performing As Agreed and well secured	1%
Watch	New Loans - Non Real Estate secured	10%
Substandard	Issue with performance	30%
Doubtful	Concern for full collection	60%
Foreclosure	Foreclosure	80%
Probable Loss	Probable Loss-keep on reports until Charge-Off	100%



MEMBER JURISDICTIONS

City of Glenwood Springs

ROUTT COUNTY

City of Steamboat Springs
Town of Hayden

EAGLE COUNTY

Avon
Basalt
Eagle
Gypsum
Minturn
Red Cliff
Vail

GRAND COUNTY

Fraser
Granby
Grand Lake
Hot Sulphur Springs
Kremmling
Winter Park

JACKSON COUNTY

Walden

PITKIN COUNTY

Aspen
Snowmass Village

SUMMIT COUNTY

Breckenridge
Blue River
Dillon
Frisco
Montezuma
Silverthorne

January 19, 2023

2023 January Annual NLF Board Meeting

In 2022 we caught up with reimbursements for 2021 but now we're behind for 2022 because:

1. The DOLA Portal has errors in the NLF numbers and I cannot submit requests for Reimbursement until DOLA has this corrected (requested correction in September 2022 and regularly since)

2. On September 8, Eagle County requested additional Covid (CV) Funds. It took 2 months to get a quorum for an FRC (Federal Review Committee) Meeting. On November 7, \$812k* was approved. Now, we wait for signatures to fully execute the Amendment to the Open/Active CDBG Contract. The last amendment took 6 months for signatures.

Loans Closed	\$1,150,650.00
Loans reimbursed	\$ 690,650.00
Waiting Reimbursement	\$ 460,000.00 *
Funded with Revolved Funds	\$ 90,000.00

*\$60,000 awaiting Portal corrections. \$400,000 awaiting the fully executed Amendment.

WE published the NLF Brochure (first in over 15 years). Thanks to Judi LaPoint.

NLF was featured at the NWCCOG Economic Summit

NLF is the largest user of CDBG Covid (CV) funds in the State

Anita continues to do outreach by speaking at events, doing online informative sessions and in-person roundtable facilitations

In October, thanks to Talai, the NLF hosted State Business Loan Fund Managers. Unlike any other, it was a traveling Conference. We begin at Eagle Climbing on October 26; after a tour, lunch and climbing, we were on the road to Steamboat Springs. There we had

- meetings at the Bud Werner Memorial Library
- a Welcome by Jay Harrington, Routt County Manager
- sharing sessions over meals
- tours of Curbside Commercial Laundry and BarUEat in Hayden
- Guest speakers Routt County Commissioner Tim Redmond gave updates on Hayden Economic Development and Coal Transition, and, Samantha Albert of the Colorado Outdoor Industry Office spoke on the Statewide promotion of the outdoors.

Rising interest rates may be the reason for the slowdown in applications in the last quarter but calls and encouragement of applications has picked up again.

DRAFT 2023 NWCCOG COUNCIL

Representatives to the Council shall be designated by each Member Jurisdiction annually prior to the regular Council meeting in January. Each representative shall serve from the January meeting to the following January unless sooner replaced by the Member Jurisdiction. The NWCCOG Council is made up of one voting representative from each member jurisdiction. The governing body of the Member Jurisdiction may also appoint an alternate who shall meet the same qualifications as the representative.

<u>COUNTIES</u>	<u>REPRESENTATIVES</u>	<u>ALTERNATE</u>
Eagle	Jeanne McQueeney	Kathy Chandler-Henry
Grand	Randal George	
Pitkin	Patti Clapper	Francie Jacober
Routt	Tim Redmond	Tim Corrigan
Summit	Josh Blanchard	Tamara Pogue
<u>MUNICIPALITIES</u>	<u>REPRESENTATIVES</u>	<u>ALTERNATE</u>
Aspen	Skippy Mesirov	Sara Ott
Avon	Chico Thuon	Tamra Underwood
Basalt	Glen Drummond	Sara Nadolny
Blue River	Toby Balbich	Michelle Eddy
Breckenridge	Kristen Brownson	Eric Mamula
Dillon	Carolyn Skowrya	Nathan Johnson
Eagle	Geoff Grimmer	Ellen Bodenhemier
Fraser	Lewis Gregory	Ed Cannon
Frisco	Lisa Holenko	Jessica Burley
Glenwood Springs	Ingrid Wussow	Matt Langhorst
Granby	Joshua Hardy	Ted Cherry
Grand Lake	Ernie Bjorkman	Baxter Strachan
Gypsum	Jeremy Rietmann	Lana Bryce
Hayden	Matthew Mendisco	Ryan Banks
Hot Sulphur Springs	Ray Tinkum	Christine Lee
Kremmling	Ashley Macdonald	Teagen Serres
Minturn	George Brodin	Gusty Kanakis
Montezuma	Lesley Davis	Levi Corrigan
Red Cliff	Ben Kliemer	Melissa Mathews
Silverthorne	Ryan Hyland	Ann-Marie Sandquist
Snowmass Village	Britta Gustafson	Alyssa Shenk
Steamboat Springs	Michael Buccino	Ginger Scott
Vail		
Walden	James Dustin	Sherry Cure
Winter Park	Keith Riesberg	Alisha Janes



Northwest Colorado Council of Governments

NWCCOG Council Meeting

December 01, 2022

Conference Call Only ("Present" means on the call")

Council Board Members Present:

Alyssa Shenk, Town of Snowmass Village
Tamra Nottingham Underwood, Town of Avon
Skippy Mesirow, City of Aspen
Patti Clapper, Pitkin County
Kristen Brownson, Town of Breckenridge
Sara Nadolny, Town of Basalt
Geoffrey Grimmer, Town of Eagle
Josh Blanchard, Summit County
Carolyn Skowrya, Town of Dillon
Matt Langhorst, City of Glenwood Springs
Coby Corkle, Jackson County
Tim Redmond, Routt County
Ernie Bjorkman, Town of Grand Lake
Jeannie McQueeney, Eagle County
Sara Nadolny, Town of Basalt

Others Present:

Carolyn Tucker, CDLE
Christina Oxley, CDLE

NWCCOG Staff:

Becky Walter
Talai Shirey
Nate Speerstra
Nate Walowitz
Rachel Tuyn
Claire Carrol

Call to Order

Alyssa Shenk, NWCCOG Council Chair, called the NWCCOG Foundation Board meeting to order at 10:00am. Roundtable introductions were completed, and a quorum was present for the group.

Approval of December 2021 Foundation Board Meeting Minutes

M/S: Kristen Brownson/Tamra Nottingham Underwood to approve the December 2, 2021, Foundation Board Meeting Minutes as presented

Passed: Yes

Approval of 2022 Revised NWCCOG Foundation Budget and 2023 Foundation Budget

Jon presented the Foundation budget; Eco Trails will be moving to a different fiscal agent in 2023 due to changing needs. There were not any questions.

M/S: Josh Blanchard/Tim Redmond to approve the December 2022 Revised and 2023 Foundation Budget as presented

Passed: Yes

Adjournment of NWCCOG Foundation Board Meeting

M/S: Tim Redmond/Kristen Brownson adjourned the NWCCOG Foundation Board meeting at 10:04 p.m.

Passed: Yes

Reconvene as NWCCOG Council Meeting

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) meeting to order at 10:04am.

Approval of October 2022 Council Meeting Minutes

M/S: Patti Clapper/Tim Redmond to approve the October 2022 Council Meeting Minutes as presented

Passed: Yes

Re-Approval of NWCCOG Policies with Minor Changes: Letters of Support, Job Posting, Background Check Investigation, CORA, Record Retention

Patti Clapper had a question regarding the Letters of Support which Alyssa and Jon confirmed specific LOS require Chair approval will be vetted through Council for approval.

Tamra Nottingham Underwood recommended that we add information on website how to submit CORA request. Per request, information on how to submit CORA request was added to footer of NWCCOG website.

M/S: Patti Clapper/ Tamra Nottingham Underwood to approve Letters of Support, Job Posting, Background Check Investigation, CORA, Record Retention policies as presented

Passed: Yes

Executive Director Performance Review

Alyssa provided highlights from the Executive Director Performance Review which included how Jon is a great asset to the organization, he represents well- taking lead on important issues and does an excellent job at addressing community needs, Jon is skilled as an external communicator and brought forth great reports and workbooks. The Executive Committee is grateful to have Jon as the head of NWCCOG. Feedback from Directors show that he provides great support for all NWCCOG programs.

Approval of NWCCOG Bill Schedule

Patti Clapper had a question about the regional news subscriptions, Jon confirmed he uses the newspapers for research information.

M/S: Patti Clapper/ Kristen Brownson to approve the NWCCOG Bill Schedule as presented

Passed: Yes

NLF Report Documents for review only

No questions were asked.

Approval of proposed 2023 Budget

Jon discussed highlights from the 2023 Budget Memo created from the October Budget Workshop:

- Adjusted the EIP revenue sending \$87k to reserves
- IT security had additional expenses
- Note: 45% of ED wages are from indirect opposed to member dues
- Closed on the FirstBank loan for the Gypsum warehouse on November 8th putting the funds back into NWCCOG reserves
- Tracking Energy Department inventory will be pulled from reserves and paid back by the department
- We did not receive the DOLA grant for Insight, that was pulled from the budget
- Requesting funds for Elected Officials Training and Mental Health Project
- Northwest Loan Fund projections were increased, \$400k will be shown in next years revised budget
- Wage range was bumped up 5.5% this year

Patti Clapper had a question regarding the Mental Health Project, Alyssa confirmed that approving the budget with the project funds is not the same as approving the project as is. There was a discussion on how the COLA percentage was determined and Jon confirmed that it was compared to the Denver COLA which was recommended at the Budget Workshop in October.

M/S: Patti Clapper/ Jeannie McQueeney to approve the NWCCOG 2023 Budget as presented

Approval of 2023 NWCCOG Employee Handbook

Jon reviewed the revised 2023 NWCCOG Employee Handbook, no questions were asked.

M/S: Kristen Brownson/Skippy Mesirov to approve the NWCCOG 2023 Employee Handbook as presented

Passed: Yes

Approval of Employee Bonus Policy

The Employee Bonus Policy was updated per the request of Council at the October meeting.

M/S: Tamra Underwood/Patti Clapper to approve the Employee Bonus Policy as presented

Passed: Yes

Elected Officials Training and Mental Health Project

Jon recently presented the Elected Officials Training Workbook and proposed providing a retreat combined with the Mental Health Project created by Skippy Mesirow. Per Skippy, 81% of elected officials have experienced some type of threat with little training offered on how to handle these challenging moments. Skippy and Jon started brainstorming how to create a meaningful retreat unlike any other. CMC provides similar training that includes the nuts and bolts however it doesn't include the necessary details for elected officials or mental health training. Skippy partnered with Jamie Butemeyer, who has been through ICM training, to create the Elected Official Mental Health Project. The \$20k funding request from NWCCOG would cover the cost for two separate retreats: location reservation, food, hotel, and the service. It was clarified that Skippy and Jamie's Mental Health Project is a "for-profit" business; the cost per participant would be \$750.

There was a discussion on level of interest from members; many confirmed that they find this enriching, valuable and more modern than other training provided. Most jurisdictions will require an internal discussion regarding participation interest for new elected officials. It was confirmed that training may be appropriate for some key staff positions as well as elected officials however best practice would be to keep staff and elected official training separate unless training is organization specific.

It was agreed to leave the funds in the budget and aim for a training date later in 2023; providing members time to take this information to their jurisdiction and provide feedback at the March Council meeting. It was requested that a packet be sent out to members that included Skippy's website as well as testimonials from those who have already participated. Skippy will provide free one-on-one meetings to anyone interested provided the following link which includes testimonials: <https://www.electedleaderscollective.com/home#Testimonials>.

Update on FAMLI

Talai provided an update on FAMLI with questions from the previous Council Meeting. Staff was notified of the Council approved decision for NWCCOG to opt out of the employer participation.

New Business

- NWCCOG 2023 Council Member Representative form sent out, please provide a warm handoff to any member changes
- Prepare to elect three Officers and appoint Executive Committee at the January Council Meeting
- DOLA requested the COG's hire for Regional Grants Navigator; NWCCOG just posted for this position
- QQ will be holding a webinar in January regarding Infrastructure Funds
- Town of Fraser is hiring for a town manager
- Updated 2023 Auditors List is available upon request

Congressional Updates

Janeth Stangle, Sen. Hickenlooper – Senator spoke last night on the shooting in Colorado Springs, we are all mourning with this community. Watching the pending Railroad Strike; Hickenlooper is advocating for the requested 7 days off. We are celebrating same sex marriage has been legalized. Some of the infrastructure funds are starting to trickle down, reach out to Janeth with any questions.

Member Update

- Matt Langhorst, City of Glenwood Springs - City Manager search going well, Jen Ooton moved to City of Aspen, Affordable Housing Tax approved.
- Sara Nadolny, Town of Basalt – Sustainability regulations adopted, as well as path to net zero, IUCC plan underway, looking for childcare center operator for a newly developed facility, solar project with RA1 School Dist., Riverpark project is near completion, Mid. Skate Park project and town is starting process of logo and branding process.
- Ernie Bjorkman, Grand Lake - \$6M approved for creatives building, DOLA grant won for consultation on the Mary Drive land, focusing on affordable housing, STR taxes/permits will be discussed, voters lifted moratorium on marijuana dispensaries allowing Grand Lake to have a dispensary.
- Tamra Nottingham Underwood, Avon – Net-Zero Housing Expo was successful and expecting to make this an annual event every November, welcoming two newly elected officials, 7 of 8 jurisdictions approved in favor of regional transportation, Birds of Prey men's downhill ski event this weekend.
- Patti Clapper, Pitkin County – Ambulance District Funding passed, Patti was reelected but stepping down as Chairman of the Board, working on childcare initiatives and wishing everyone a happy holiday.

- Kristen Brownson, Town of Breckenridge – Lots of housing projects underway, Ullr Fest coming up next week.
- Josh Blanchard, Summit County – Interim County Manager position filled, 2% Lodging Tax passed allowing funding for projects including Silverthorne early childhood center.
- Skippy Mesriow, City of Aspen – Affordable housing strategic plan completed a full year/planning, STR tax approved, childcare funds prioritizing teacher and provider training, talking about the entrance to Aspen/Castle Creek Bridge.
- Geoffrey Grimmer, Town of Eagle – Closing trails December 1 for elk migration and working on other trail policies.
- Jeanne McQueeney, Eagle County – Regional Transport and Lodging Tax passed, spirits are good in Eagle County.
- Tim Redmond, Routt County – 9% STR tax passed in Steamboat Spring, annexation process bringing Brown Ranch into Steamboat Springs, in talks with CDOT to use some CDOT space for childcare, huge success working together with Rio Blanca and Moffat counties as a region.
- Coby Corkle, Jackson County – New addition for courthouse going to voters, pushing for private developers to provide employee housing on rezoned land from ranching to allow for more growth.

Program Updates

Program updates are provided in each packet for review. Instead of reading through each update, members can review and contact Jon with questions.

Adjournment

M/S: Sara Nadolny /Tamara Nottingham Underwood adjourned the NWCCOG Council meeting at 12:00 p.m.

Passed: Yes

Alyssa Shenk, NWCCOG Council Chair

Date

Northwest Colorado Council of Governments
List of Bills by Class
December 2022

	Type	Date	Name	Amount
* COG PROGRAM FUNDS				
4022 - WX 22/23				
46022 - HB1105				
	Bill	12/21/2022	Quill Corporation	210.41
	Bill	12/22/2022	Quill Corporation	16.99
	Bill	12/23/2022	Quill Corporation	5.07
Total 46022 - HB1105				232.47
41622 - BIL OP				
	Bill	12/21/2022	Goodway Auto Repair LLC	2,010.08
	Bill	12/08/2022	The Home Depot Pro	1,073.46
	Bill	12/06/2022	Black Hills Energy	692.04
	Bill	12/14/2022	Goodway Auto Repair LLC	537.20
	Bill	12/15/2022	Grainger	487.28
	Bill	12/22/2022	Wright, William {v}	366.88
	Bill	12/14/2022	Goodway Auto Repair LLC	275.68
	Bill	12/15/2022	Grainger	191.64
	Bill	12/20/2022	Comcast	166.42
	Bill	12/01/2022	Comcast	160.36
	Credit Card Charge	12/13/2022	Amazon.com	120.39
	Bill	12/13/2022	Xcel Energy (vendor)	98.90
	Bill	12/20/2022	Laser Graphics(scorp)	86.00
	Bill	12/15/2022	FedEx(vendor)	40.42
	Credit Card Charge	12/08/2022	Amazon.com	17.99
Total 41622 - BIL OP				6,324.74
45022 - STX SOLAR OP				
	Bill	12/09/2022	Active Energies Solar, LLC	8,484.00
Total 45022 - STX SOLAR OP				8,484.00
43522 - LEAP BE OP				
	Credit Card Charge	12/21/2022	Walmart	54.97
Total 43522 - LEAP BE OP				54.97
43122 - LEAP OP				
	Bill	12/01/2022	BHW Associates	2,881.03
	Bill	12/04/2022	Verizon Wireless Services	1,603.59
	Bill	12/21/2022	Four Sprys Investments, LLC{s-corp}	1,425.64
	Liability Check	12/01/2022	County Health Pool	1,322.15
	Liability Check	12/01/2022	County Health Pool	1,322.15
	Liability Check	12/01/2022	County Health Pool	1,076.65
	Liability Check	12/01/2022	County Health Pool	1,076.65
	Liability Check	12/01/2022	County Health Pool	1,076.65
	Liability Check	12/01/2022	County Health Pool	1,076.65
	Liability Check	12/01/2022	County Health Pool	1,076.65
	Liability Check	12/01/2022	County Health Pool	1,071.59
	Credit Card Charge	12/12/2022	LOWES	1,029.00
	Liability Check	12/01/2022	County Health Pool	1,027.54
	Bill	12/09/2022	LOWES	797.05
	Liability Check	12/01/2022	County Health Pool	580.42
	Liability Check	12/01/2022	County Health Pool	580.42
	Liability Check	12/01/2022	County Health Pool	580.42
	Liability Check	12/01/2022	County Health Pool	580.42
	Liability Check	12/01/2022	County Health Pool	580.42
	Liability Check	12/01/2022	County Health Pool	580.42
	Liability Check	12/01/2022	County Health Pool	580.42
	Liability Check	12/01/2022	County Health Pool	580.11
	Liability Check	12/01/2022	County Health Pool	579.79
	Check	12/03/2022	Enterprise Fleet Management	539.98
	Credit Card Charge	12/14/2022	LOWES	411.21
	Bill	12/01/2022	Phoenix Commercial Center Association	366.66
	Credit Card Charge	12/02/2022	Circle K	103.95
	Bill	12/20/2022	UNUM Life Insurance CO of America	65.32
	Bill	12/20/2022	UNUM Life Insurance CO of America	61.74
	Liability Check	12/01/2022	County Health Pool	60.93
	Liability Check	12/01/2022	County Health Pool	54.24
	Bill	12/20/2022	UNUM Life Insurance CO of America	51.21
	Bill	12/20/2022	UNUM Life Insurance CO of America	48.34
	Bill	12/20/2022	UNUM Life Insurance CO of America	43.80
	Bill	12/20/2022	UNUM Life Insurance CO of America	43.66
	Bill	12/20/2022	UNUM Life Insurance CO of America	40.77
	Bill	12/20/2022	UNUM Life Insurance CO of America	39.28
	Bill	12/20/2022	UNUM Life Insurance CO of America	39.19
	Bill	12/20/2022	UNUM Life Insurance CO of America	35.70
	Bill	12/20/2022	UNUM Life Insurance CO of America	34.90
	Bill	12/20/2022	UNUM Life Insurance CO of America	34.06

	Type	Date	Name	Amount
	Bill	12/20/2022	UNUM Life Insurance CO of America	34.01
	Bill	12/20/2022	UNUM Life Insurance CO of America	33.80
	Bill	12/20/2022	UNUM Life Insurance CO of America	33.80
	Bill	12/20/2022	UNUM Life Insurance CO of America	33.11
	Bill	12/20/2022	UNUM Life Insurance CO of America	31.91
	Bill	12/20/2022	UNUM Life Insurance CO of America	31.62
	Bill	12/20/2022	UNUM Life Insurance CO of America	30.02
	Bill	12/20/2022	UNUM Life Insurance CO of America	29.37
	Bill	12/20/2022	UNUM Life Insurance CO of America	29.12
	Credit Card Charge	12/05/2022	US Postal Service	4.60
	Credit Card Charge	12/09/2022	Apple Store	0.99
	Liability Check	12/01/2022	County Health Pool	0.02
	Bill	12/20/2022	UNUM Life Insurance CO of America	0.00
	Credit Card Credit	12/12/2022	LOWES	-177.27
Total 43122 - LEAP OP				25,275.87
42822 - DOE H&S				
	Credit Card Charge	12/08/2022	LOWES	119.93
	Credit Card Charge	12/13/2022	LOWES	73.84
	Credit Card Charge	12/12/2022	LOWES	70.56
	Credit Card Charge	12/06/2022	LOWES	28.56
Total 42822 - DOE H&S				292.89
42722 - DOE T&TA				
	Credit Card Charge	12/13/2022	Alpine Party Rentals	408.99
	Credit Card Charge	12/15/2022	City Market	128.60
Total 42722 - DOE T&TA				537.59
42622 - DOE OP				
	Bill	12/02/2022	Westland Distributing Inc	3,072.99
	Bill	12/02/2022	Westland Distributing Inc	3,008.59
	Bill	12/02/2022	Westland Distributing Inc	3,007.42
	Bill	12/31/2022	Wex Bank	2,926.62
	Bill	12/09/2022	Westland Distributing Inc	2,882.50
	Bill	12/05/2022	Charles D Jones Co	2,473.34
	Bill	12/12/2022	Eagle Rock Supply Co	1,646.25
	Bill	12/12/2022	Eagle Rock Supply Co	739.28
	Bill	12/12/2022	Eagle Rock Supply Co	739.28
	Bill	12/01/2022	LOWES	702.05
	Bill	12/08/2022	LOWES	683.05
	Credit Card Charge	12/16/2022	Indeed	504.00
	Credit Card Charge	12/22/2022	Indeed	504.00
	Credit Card Charge	12/27/2022	Indeed	504.00
	Bill	12/01/2022	LMR Consulting LLC(ind)	400.00
	Credit Card Charge	12/19/2022	LOWES	352.62
	Credit Card Charge	12/21/2022	LOWES	336.49
	Credit Card Charge	12/28/2022	Summit embroidery	255.00
	Credit Card Charge	12/31/2022	Office Depot	249.00
	Credit Card Charge	12/14/2022	Comfort Inn {vendor}	246.98
	Credit Card Charge	12/14/2022	Comfort Inn {vendor}	246.98
	Credit Card Charge	12/21/2022	Charles D Jones Co	223.85
	Bill	12/12/2022	Energy IQ Colorado	200.00
	Credit Card Charge	12/18/2022	Courtyard Marriot	189.24
	Credit Card Charge	12/19/2022	WINSUPPLY	168.93
	Credit Card Charge	12/12/2022	Ace Hardware	160.54
	Credit Card Charge	12/01/2022	Indeed	156.00
	Credit Card Charge	12/27/2022	Ace Hardware	139.99
	Credit Card Charge	12/14/2022	Comfort Inn {vendor}	123.49
	Credit Card Charge	12/06/2022	Hampton Inn {vendor}	123.00
	Credit Card Charge	12/21/2022	Lake County Building Dept	117.00
	Credit Card Charge	12/08/2022	Conoco	100.83
	Credit Card Charge	12/06/2022	Kum & Go	88.48
	Credit Card Charge	12/07/2022	Kum & Go	86.49
	Credit Card Charge	12/06/2022	Kum & Go	77.11
	Credit Card Charge	12/14/2022	Ace Hardware	75.38
	Credit Card Charge	12/05/2022	LOWES	71.94
	Credit Card Charge	12/06/2022	Kum & Go	66.21
	Credit Card Charge	12/06/2022	Amazon.com	63.94
	Credit Card Charge	12/19/2022	Northwest Ranch Supply	62.14
	Credit Card Charge	12/05/2022	LOWES	61.84
	Bill	12/01/2022	Rocky Mountain Drinking Water	53.76
	Credit Card Charge	12/07/2022	CO SUMMIT CO SVS	51.51
	Credit Card Charge	12/07/2022	CO SUMMIT CO SVS	51.51
	Credit Card Charge	12/02/2022	Amazon.com	43.75
	Credit Card Charge	12/13/2022	Amazon.com	39.99
	Credit Card Charge	12/19/2022	Alpine Lumber Co	37.39
	Credit Card Charge	12/13/2022	Ace Hardware	36.87
	Credit Card Charge	12/16/2022	CTS LanguageLink	35.97
	Credit Card Charge	12/21/2022	LOWES	35.41

	Type	Date	Name	Amount
	Credit Card Charge	12/13/2022	Ace Hardware	28.98
	Bill	12/02/2022	Westland Distributing Inc	27.75
	Credit Card Charge	12/05/2022	LOWES	27.48
	Credit Card Charge	12/06/2022	LOWES	24.96
	Credit Card Charge	12/06/2022	LOWES	19.98
	Credit Card Charge	12/13/2022	Ace Hardware	18.94
	Credit Card Charge	12/15/2022	MAUKA POKE BAR	17.35
	Credit Card Charge	12/06/2022	City Market	8.99
	Credit Card Charge	12/22/2022	Kum & Go	6.49
	Credit Card Charge	12/08/2022	NAPA Auto	3.05
Total 42622 - DOE OP				28,406.97
42522 - DOE ADMIN				
	Credit Card Charge	12/02/2022	Costco	60.00
	Credit Card Charge	12/06/2022	CBI Records Ck-Net	5.00
	Credit Card Charge	12/12/2022	CBI Records Ck-Net	5.00
	Credit Card Charge	12/14/2022	CBI Records Ck-Net	5.00
	Credit Card Credit	12/16/2022	Color Coffee	-16.33
Total 42522 - DOE ADMIN				58.67
Total 4022 - WX 22/23				69,668.17
30123 - VINTAGE 22/23				
37001 - SB-290				
	Bill	12/31/2022	A Little Help {non-profit}	45,906.73
	Bill	12/31/2022	Summit County Community & Senior Center	41,897.74
Total 37001 - SB-290				87,804.47
35123 - NSIP - C1				
	Bill	12/30/2022	Eagle County Public Health	2,690.15
	Bill	12/30/2022	Routt County Council on Aging	2,252.22
	Bill	12/30/2022	Pitkin County Senior Services	1,313.80
Total 35123 - NSIP - C1				6,256.17
33223 - State Services				
	Bill	12/31/2022	Jackson County Council on Aging	5,581.59
	Bill	12/31/2022	Eagle County Public Health	4,796.08
	Bill	12/31/2022	Grand County Rural Health Network	4,583.33
	Bill	12/31/2022	Mountain Family Center	3,044.00
	Bill	12/31/2022	Mountain Family Center	2,852.00
	Liability Check	12/01/2022	County Health Pool	2,034.08
	Bill	12/31/2022	Summit County Community & Senior Center	1,916.67
	Bill	12/31/2022	Jackson County Council on Aging	1,827.32
	Bill	12/31/2022	Jackson County Council on Aging	1,788.96
	Liability Check	12/01/2022	County Health Pool	1,656.38
	Credit Card Charge	12/28/2022	JCP Fiberglass	1,137.50
	Bill	12/01/2022	LMR Consulting LLC(ind)	1,000.00
	Bill	12/31/2022	LMR Consulting LLC(ind)	1,000.00
	Liability Check	12/01/2022	County Health Pool	892.95
	Liability Check	12/01/2022	County Health Pool	892.95
	Bill	12/31/2022	The Coffee Pot Inn, Inc.	862.20
	Liability Check	12/01/2022	County Health Pool	861.25
	Bill	12/31/2022	Pitkin County Adult & Family Services	733.69
	Bill	12/31/2022	Grand County Rural Health Network	708.33
	Bill	12/31/2022	Summit County Community & Senior Center	708.33
	Bill	12/31/2022	Summit County Community & Senior Center	708.33
	Bill	12/31/2022	Mountain Family Center	625.00
	Bill	12/31/2022	Jackson County Council on Aging	545.36
	Bill	12/02/2022	Glassman, Jonnah {v}	468.75
	Bill	12/31/2022	Holy Grounds Coffee	465.00
	Bill	12/31/2022	Castle Peak Dental LLC{s-corp}	277.00
	Credit Card Charge	12/15/2022	HUMAN SERVICES NETWORK CO	115.00
	Credit Card Charge	12/12/2022	Goodway Auto Repair LLC	100.00
	Bill	12/20/2022	UNUM Life Insurance CO of America	88.37
	Credit Card Charge	12/17/2022	Comcast	87.00
	Bill	12/31/2022	A Little Help {non-profit}	85.00
	Bill	12/20/2022	UNUM Life Insurance CO of America	62.63
	Credit Card Charge	12/01/2022	Five Wishes	61.00
	Credit Card Charge	12/18/2022	Hostgator.com	59.97
	Bill	12/20/2022	UNUM Life Insurance CO of America	58.25
	Bill	12/20/2022	UNUM Life Insurance CO of America	56.88
	Bill	12/20/2022	UNUM Life Insurance CO of America	55.41
	Credit Card Charge	12/11/2022	ZOOM.US	54.99
	Credit Card Charge	12/19/2022	Hostgator.com	44.85
	Credit Card Charge	12/01/2022	Phillips 66	35.89
	Credit Card Charge	12/20/2022	FiveRR	28.38
	Credit Card Charge	12/22/2022	Xfinity Mobile	27.99
	Bill	12/31/2022	A Little Help {non-profit}	20.00
	Credit Card Charge	12/03/2022	MailChimp	17.00
	Credit Card Charge	12/09/2022	Copy Copy INC	15.88
	Credit Card Charge	12/20/2022	CANVA	12.95

	Type	Date	Name	Amount
	Credit Card Charge	12/19/2022	Wholefoods	10.75
	Credit Card Charge	12/21/2022	ZOOM.US	10.64
	Credit Card Charge	12/06/2022	US Postal Service	9.55
Total 33223 - State Services				43,085.43
33123 - State Admin				
	Bill	12/01/2022	Chocolate Software, LLC(scorp)	3,000.00
Total 33123 - State Admin				3,000.00
32623 - Homestead Admin				
	Bill	12/04/2022	Verizon Wireless Services	148.07
	Bill	12/04/2022	Verizon Wireless Services	74.04
	Bill	12/02/2022	Peterson, Maria Cecilia	46.00
	Credit Card Charge	12/19/2022	Comcast	15.99
Total 32623 - Homestead Admin				284.10
32523 - Homestead Exemption				
	Bill	12/31/2022		593.75
	Bill	12/31/2022		520.00
	Bill	12/31/2022		481.25
	Bill	12/31/2022		426.88
	Bill	12/31/2022		400.00
	Bill	12/31/2022		388.75
	Bill	12/31/2022		375.50
	Bill	12/31/2022		297.50
	Bill	12/31/2022		275.00
	Bill	12/31/2022		200.00
	Bill	12/31/2022		195.62
	Bill	12/31/2022		160.00
	Bill	12/31/2022		160.00
	Bill	12/31/2022		158.75
	Bill	12/31/2022		150.00
	Bill	12/31/2022		150.00
	Bill	12/31/2022		150.00
	Bill	12/31/2022		150.00
	Bill	12/31/2022		125.00
	Bill	12/31/2022		105.00
	Bill	12/31/2022		100.00
	Bill	12/31/2022		97.50
	Bill	12/31/2022		84.38
	Bill	12/31/2022		84.25
	Bill	12/30/2022		75.00
	Bill	12/31/2022		75.00
	Bill	12/31/2022		50.00
	Bill	12/31/2022		41.25
	Check	12/14/2022		30.00
	Check	12/28/2022		30.00
Total 32523 - Homestead Exemption				6,130.38
31623 - Part E				
	Bill	12/31/2022	Summit County Community & Senior Center	833.33
	Bill	12/31/2022		426.87
	Bill	12/31/2022	Jackson County Council on Aging	416.67
	Bill	12/31/2022		333.26
	Bill	12/31/2022		317.50
	Bill	12/31/2022		200.00
	Bill	12/31/2022		200.00
	Bill	12/31/2022		150.00
	Bill	12/31/2022		132.50
	Bill	12/31/2022		100.00
	Bill	12/31/2022		43.26
	Bill	12/31/2022		
Total 31623 - Part E				3,153.39
31523 - Part D				
	Bill	12/31/2022	Routt County Council on Aging	907.00
	Bill	12/30/2022	Routt County Council on Aging	
Total 31523 - Part D				907.00
31423 - Part C-2				
	Bill	12/31/2022	Routt County Council on Aging	21,593.31
	Bill	12/31/2022	Eagle County Public Health	3,940.48
	Bill	12/31/2022		1,886.75
	Bill	12/30/2022	Eagle County Public Health	
Total 31423 - Part C-2				27,420.54
31323 - Part C-1				
	Bill	12/31/2022	Eagle County Public Health	17,556.12
	Bill	12/31/2022		400.00
Total 31323 - Part C-1				17,956.12
31123 - Part B				
	Bill	12/31/2022		1,220.00

	Type	Date	Name	Amount
	Bill	12/31/2022	BackCountry Family Dental, PC	625.00
	Bill	12/31/2022	Altitude Family Dental PLLC(partner)	500.00
	Bill	12/31/2022	██████████	408.00
	Bill	12/31/2022	Castle Peak Dental LLC(s-corp)	363.00
	Bill	12/01/2022	██████████	341.00
	Bill	12/31/2022	Colorado Legal Services (v){501(c)3	310.00
	Bill	12/31/2022	Kremmling Dental PLLC(scorp)	222.00
	Credit Card Charge	12/27/2022	Alliance of Information	205.00
	Credit Card Charge	12/08/2022	Steamboat Vision	189.00
	Credit Card Charge	12/28/2022	HUMAN SERVICES NETWORK CO	150.00
	Bill	12/31/2022	MidValley Family Practice	150.00
	Credit Card Charge	12/15/2022	HUMAN SERVICES NETWORK CO	115.00
	Bill	12/31/2022	Comfort Dental Avon(LLC-P)	28.62
	Bill	12/30/2022	Eagle County Public Health	
	Bill	12/31/2022	Summit County Community & Senior Center	
	Bill	12/31/2022	Summit County Community & Senior Center	
Total 31123 - Part B				4,826.62
31023 - Federal Admin				
	Bill	12/31/2022	Wex Bank	91.05
Total 31023 - Federal Admin				91.05
Total 30123 - VINTAGE 22/23				200,915.27
1100- Regional Business				
	Bill	12/22/2022	Cornerstone Geospatial Consulting	8,287.50
	Liability Check	12/01/2022	County Health Pool	2,034.08
	Bill	12/01/2022	North Star Consulting Group	690.00
	Check	12/03/2022	Enterprise Fleet Management	539.98
	Bill	12/01/2022	Stavney, Jon (vendor)	429.51
	Bill	12/01/2022	Stavney, Jon (vendor)	375.60
	Bill	12/31/2022	Wex Bank	134.46
	Credit Card Charge	12/05/2022	Amazon.com	84.91
	Credit Card Charge	12/02/2022	Amazon.com	57.34
	Bill	12/01/2022	Stavney, Jon (vendor)	48.75
	Bill	12/01/2022	Stavney, Jon (vendor)	48.75
	Credit Card Charge	12/02/2022	Wall Street Journal	38.99
	Credit Card Charge	12/29/2022	Chipotle	34.08
	Check	12/29/2022	1st Bank Checking	29.02
	Credit Card Charge	12/06/2022	Amazon.com	22.86
	Credit Card Charge	12/06/2022	Chipotle	20.92
	Credit Card Charge	12/01/2022	Red Canyon Cafe	17.12
	Credit Card Charge	12/11/2022	Washington Post	17.00
	Credit Card Charge	12/18/2022	New York Times Digital	15.00
	Credit Card Charge	12/29/2022	Circle K	11.01
	Credit Card Charge	12/02/2022	Adobe Photoshop	9.99
Total 1100- Regional Business				12,946.87
1200- Broadband				
	Bill	12/20/2022	Walowitz, Nate (vendor)	643.06
	Check	12/03/2022	Enterprise Fleet Management	546.34
	Credit Card Charge	12/16/2022	Element Basalt	230.02
	Credit Card Charge	12/07/2022	Bourbon	151.50
	Bill	12/20/2022	UNUM Life Insurance CO of America	93.32
	Credit Card Charge	12/09/2022	DIA Parking	81.00
	Bill	12/04/2022	Verizon Wireless Services	80.73
	Credit Card Charge	12/14/2022	Capitol Creek Brewery (v)	79.91
	Credit Card Charge	12/19/2022	FedEx(vendor)	66.10
	Bill	12/31/2022	Wex Bank	36.98
	Credit Card Charge	12/06/2022	Stinker	36.87
	Credit Card Charge	12/03/2022	Empark	20.00
	Credit Card Charge	12/09/2022	Chill's	17.27
	Credit Card Charge	12/15/2022	Hilltop Car Wash Evergreen	12.00
	Credit Card Charge	12/15/2022	THE DAILY GRIND COFFE	11.24
	Credit Card Charge	12/07/2022	Caribou Coffee	8.83
	Credit Card Charge	12/08/2022	Shell Oil	5.00
	Credit Card Charge	12/09/2022	Parking	4.00
	Credit Card Charge	12/04/2022	Hilltop Car Wash Evergreen	3.75
Total 1200- Broadband				2,127.92
1300 - Project THOR				
	Bill	12/20/2022	Zayo Group, LLC	356,700.00
	Bill	12/01/2022	Mammoth Networks	35,200.00
	Bill	12/31/2022	Hye Tech LLC	7,500.00
	Bill	12/01/2022	Century Link	3,869.02
	Bill	12/05/2022	Rolka Loube	2,807.90
	Bill	12/16/2022	Lumen	2,619.50
	Bill	12/01/2022	DGEB Meet Me Room, LLC	2,590.00
	Bill	12/01/2022	Century Link	2,425.43
	Bill	12/22/2022	Century Link	2,128.56
	Liability Check	12/01/2022	County Health Pool	2,034.08

	Type	Date	Name	Amount
	Bill	12/01/2022	Century Link	1,810.50
	Bill	12/31/2022	iconectiv, LLC	386.06
	Bill	12/15/2022	DGEB Meet Me Room, LLC	150.00
	Bill	12/06/2022	Zayo Group, LLC	0.00
Total 1300 - Project THOR				420,221.05
2100- Elevator Inspection				
	Bill	12/01/2022	GoliathTech LLC {Ind}	3,830.00
	Liability Check	12/01/2022	County Health Pool	2,034.08
	Liability Check	12/01/2022	County Health Pool	2,031.19
	Liability Check	12/01/2022	County Health Pool	1,656.39
	Liability Check	12/01/2022	County Health Pool	1,656.38
	Liability Check	12/01/2022	County Health Pool	1,656.38
	Liability Check	12/01/2022	County Health Pool	1,656.38
	Liability Check	12/01/2022	County Health Pool	1,460.03
	Credit Card Charge	12/16/2022	Hilton Hotel	986.84
	Liability Check	12/01/2022	County Health Pool	892.95
	Bill	12/04/2022	Verizon Wireless Services	888.03
	Credit Card Charge	12/09/2022	Hampton Inn (vendor)	789.00
	Bill	12/31/2022	Wex Bank	651.45
	Check	12/03/2022	Enterprise Fleet Management	583.64
	Check	12/03/2022	Enterprise Fleet Management	575.29
	Credit Card Charge	12/09/2022	Hampton Inn (vendor)	560.52
	Credit Card Charge	12/09/2022	Hampton Inn (vendor)	557.52
	Check	12/03/2022	Enterprise Fleet Management	546.34
	Check	12/03/2022	Enterprise Fleet Management	546.34
	Check	12/03/2022	Enterprise Fleet Management	546.34
	Check	12/03/2022	Enterprise Fleet Management	546.34
	Bill	12/31/2022	Town of Snowmass Village {v}	438.00
	Credit Card Charge	12/15/2022	Hilton Hotel	420.62
	Bill	12/20/2022	Firstnet AT&T Mobility	372.79
	Credit Card Charge	12/18/2022	GIFTTREE	246.87
	Credit Card Charge	12/18/2022	GIFTTREE	182.93
	Credit Card Charge	12/25/2022	NAESAI International	175.00
	Credit Card Charge	12/02/2022	Grease Monkey	149.81
	Credit Card Charge	12/08/2022	Mountain Lyon Cafe	149.56
	Credit Card Charge	12/01/2022	Holiday Inn (vendor)	124.69
	Credit Card Charge	12/20/2022	Murdochs Ranch Supply	119.99
	Credit Card Charge	12/18/2022	GIFTTREE	107.82
	Credit Card Charge	12/05/2022	Target	103.96
	Bill	12/20/2022	UNUM Life Insurance CO of America	93.32
	Bill	12/20/2022	UNUM Life Insurance CO of America	83.31
	Bill	12/20/2022	UNUM Life Insurance CO of America	78.91
	Bill	12/20/2022	UNUM Life Insurance CO of America	77.84
	Bill	12/20/2022	UNUM Life Insurance CO of America	74.28
	Credit Card Charge	12/02/2022	Southwest Airlines	73.96
	Bill	12/20/2022	UNUM Life Insurance CO of America	69.97
	Bill	12/20/2022	UNUM Life Insurance CO of America	59.94
	Credit Card Charge	12/18/2022	Amazon.com	57.55
	Credit Card Charge	12/05/2022	Performance Automotive	55.00
	Bill	12/20/2022	UNUM Life Insurance CO of America	50.70
	Credit Card Charge	12/16/2022	Showtime Sign & Shirt Co	48.00
	Bill	12/20/2022	UNUM Life Insurance CO of America	47.43
	Credit Card Charge	12/14/2022	La Fiesta Mexican Grill	46.76
	Credit Card Charge	12/08/2022	Conoco	46.36
	Credit Card Charge	12/02/2022	Circle K	46.00
	Credit Card Charge	12/05/2022	Shell Oil	45.14
	Credit Card Charge	12/01/2022	Kum & Go	44.82
	Credit Card Charge	12/01/2022	Shop & hop	43.66
	Credit Card Charge	12/05/2022	HICKORY HOUSE ASPEN	43.29
	Credit Card Charge	12/09/2022	Constant Contact	42.75
	Credit Card Charge	12/07/2022	Circle K	32.68
	Credit Card Charge	12/05/2022	Tequila's	31.62
	Credit Card Charge	12/06/2022	Kum & Go	31.00
	Credit Card Charge	12/02/2022	LOWES	29.24
	Credit Card Charge	12/07/2022	Kum & Go	28.00
	Credit Card Charge	12/07/2022	The Italian Underground	25.72
	Credit Card Charge	12/22/2022	Eagle Liquor Mart	25.04
	Credit Card Charge	12/20/2022	JILBERTITOS MEXICAN	24.44
	Liability Check	12/01/2022	County Health Pool	24.00
	Credit Card Charge	12/16/2022	Aspen Parking	23.67
	Credit Card Charge	12/07/2022	Aspen Parking	23.00
	Credit Card Charge	12/15/2022	Aspen Parking	22.74
	Credit Card Charge	12/05/2022	Kum & Go	22.15
	Credit Card Charge	12/05/2022	Aspen Parking	22.00
	Credit Card Charge	12/22/2022	STEVINSON TOYOTA WEST	17.94
	Credit Card Charge	12/07/2022	Qdoba Mexican Grill	17.21

	Type	Date	Name	Amount
	Credit Card Charge	12/05/2022	Beaver Creek Parking	15.00
	Credit Card Charge	12/12/2022	Beaver Creek Parking	15.00
	Credit Card Charge	12/08/2022	Subway	13.54
	Credit Card Charge	12/01/2022	VELOCITY CAR WASH-STEAMBO	12.00
	Credit Card Charge	12/19/2022	Gypsum Car Wash	12.00
	Credit Card Charge	12/21/2022	Apple Store	10.19
	Credit Card Charge	12/06/2022	Aspen Parking	8.00
	Credit Card Charge	12/06/2022	Southwest Airlines	7.56
Total 2100- Elevator Inspection				28,966.20
2925 - SHIP				
	Bill	12/01/2022	Pilot Light, LLC	600.00
	Credit Card Charge	12/16/2022	HUMAN SERVICES NETWORK CO	115.00
	Credit Card Charge	12/09/2022	ZOOM.US	14.99
Total 2925 - SHIP				729.99
30122 - VINTAGE 21/22				
32522 - Homestead Exemption				
	Bill	12/31/2022	Minnick, Nancy {reimburse}	36.87
Total 32522 - Homestead Exemption				36.87
Total 30122 - VINTAGE 21/22				36.87
3700 - WaterShed Services				
3710 - 208 Planning				
	Bill	12/02/2022	Alpine Environmental Consultants {s-corp}	2,029.00
	Bill	12/05/2022	Sullivan Green Seavy, LLC	1,800.90
	Bill	12/02/2022	Alpine Environmental Consultants {s-corp}	1,506.81
	Bill	12/07/2022	Dynamic Planning + Science{s-corp}	1,350.00
	Bill	12/05/2022	Sullivan Green Seavy, LLC	563.00
Total 3710 - 208 Planning				7,249.71
Total 3700 - WaterShed Services				7,249.71
3800- Econ Develop District				
	Liability Check	12/01/2022	County Health Pool	2,034.08
	Bill	12/20/2022	UNUM Life Insurance CO of America	70.03
	Credit Card Charge	12/06/2022	The Colorado Sun	10.00
Total 3800- Econ Develop District				2,114.11
4001-WX-Non Grant				
4020 - ReEnergize				
	Credit Card Charge	12/20/2022	LOWES	41.94
Total 4020 - ReEnergize				41.94
4005 - CARE				
	Bill	12/30/2022	Energy IQ Colorado	38,000.00
	Bill	12/02/2022	Westland Distributing Inc	2,919.35
	Bill	12/15/2022	LOWES	1,478.24
	Bill	12/01/2022	BHW Associates	1,152.41
	Bill	12/15/2022	Positive Energy Conservation{s-corp}	1,062.60
	Bill	12/08/2022	LOWES	892.05
	Bill	12/09/2022	LOWES	892.05
	Bill	12/01/2022	LOWES	806.55
	Bill	12/05/2022	LOWES	797.05
	Bill	12/06/2022	LOWES	797.05
	Bill	12/08/2022	LOWES	797.05
	Bill	12/04/2022	Verizon Wireless Services	789.45
	Liability Check	12/01/2022	County Health Pool	650.91
	Liability Check	12/01/2022	County Health Pool	650.91
	Bill	12/21/2022	Four Sprys Investments, LLC{s-corp}	570.26
	Bill	12/02/2022	Westland Distributing Inc	555.00
	Liability Check	12/01/2022	County Health Pool	530.04
	Liability Check	12/01/2022	County Health Pool	530.04
	Liability Check	12/01/2022	County Health Pool	530.04
	Liability Check	12/01/2022	County Health Pool	530.04
	Liability Check	12/01/2022	County Health Pool	530.04
	Liability Check	12/01/2022	County Health Pool	527.55
	Liability Check	12/01/2022	County Health Pool	505.87
	Credit Card Charge	12/12/2022	Indeed	504.00
	Credit Card Charge	12/05/2022	Home Depot	443.16
	Credit Card Charge	12/01/2022	Best Western	337.47
	Credit Card Charge	12/06/2022	LOWES	319.38
	Liability Check	12/01/2022	County Health Pool	285.74
	Liability Check	12/01/2022	County Health Pool	285.74
	Liability Check	12/01/2022	County Health Pool	285.74
	Liability Check	12/01/2022	County Health Pool	285.74
	Liability Check	12/01/2022	County Health Pool	285.74
	Liability Check	12/01/2022	County Health Pool	285.74
	Liability Check	12/01/2022	County Health Pool	285.74
	Liability Check	12/01/2022	County Health Pool	285.59
	Liability Check	12/01/2022	County Health Pool	285.44
	Bill	12/02/2022	Westland Distributing Inc	283.87

Type	Date	Name	Amount
Credit Card Charge	12/08/2022	EyeTech Optometry	268.50
Bill	12/02/2022	Westland Distributing Inc	256.50
Credit Card Charge	12/17/2022	Murdochs Ranch Supply	250.00
Credit Card Charge	12/13/2022	Home Depot	160.98
Credit Card Charge	12/02/2022	Home Depot	152.00
Credit Card Charge	12/19/2022	MOORE LUMBER HARDWARE	140.76
Bill	12/02/2022	Westland Distributing Inc	128.90
Credit Card Charge	12/30/2022	Lucky Brand	121.09
Credit Card Charge	12/15/2022	Costco	119.40
Credit Card Charge	12/14/2022	LOWES	116.80
Credit Card Charge	12/01/2022	LOWES	112.58
Credit Card Charge	12/06/2022	LOWES	100.17
Credit Card Charge	12/07/2022	Ace Hardware	99.97
Credit Card Charge	12/15/2022	Color Coffee	97.94
Credit Card Charge	12/07/2022	LOWES	89.21
Credit Card Charge	12/20/2022	CO County Services	77.45
Bill	12/15/2022	Positive Energy Conservation{scorp}	73.32
Credit Card Charge	12/05/2022	Kum & Go	71.28
Credit Card Charge	12/01/2022	LOWES	63.02
Credit Card Charge	12/06/2022	Kum & Go	52.10
Credit Card Charge	12/02/2022	LOWES	49.83
Credit Card Charge	12/02/2022	LOWES	49.83
Credit Card Charge	12/01/2022	LOWES	48.29
Credit Card Charge	12/21/2022	LOWES	44.81
Credit Card Charge	12/08/2022	Kum & Go	41.97
Credit Card Charge	12/05/2022	Ace Hardware	41.76
Credit Card Charge	12/08/2022	Ace Hardware	38.58
Bill	12/01/2022	LOWES	38.00
Credit Card Charge	12/07/2022	Sinclair	36.64
Bill	12/21/2022	Holy Cross Energy (v)	34.17
Credit Card Charge	12/05/2022	LOWES	33.66
Credit Card Charge	12/08/2022	LOWES	32.98
Liability Check	12/01/2022	County Health Pool	30.00
Liability Check	12/01/2022	County Health Pool	26.70
Bill	12/20/2022	UNUM Life Insurance CO of America	26.13
Bill	12/20/2022	UNUM Life Insurance CO of America	24.70
Credit Card Charge	12/22/2022	LOWES	24.13
Credit Card Charge	12/23/2022	LOWES	23.65
Credit Card Charge	12/22/2022	LOWES	23.28
Credit Card Charge	12/30/2022	Gap Outlet	22.75
Credit Card Charge	12/21/2022	CO Motor Parts	21.99
Bill	12/20/2022	UNUM Life Insurance CO of America	20.48
Bill	12/20/2022	UNUM Life Insurance CO of America	19.33
Credit Card Charge	12/12/2022	LOWES	18.84
Bill	12/20/2022	UNUM Life Insurance CO of America	17.52
Bill	12/20/2022	UNUM Life Insurance CO of America	17.46
Credit Card Charge	12/21/2022	George T Sanders	17.40
Credit Card Charge	12/05/2022	LOWES	16.68
Bill	12/20/2022	UNUM Life Insurance CO of America	16.31
Bill	12/20/2022	UNUM Life Insurance CO of America	15.71
Bill	12/20/2022	UNUM Life Insurance CO of America	15.67
Bill	12/20/2022	UNUM Life Insurance CO of America	14.28
Credit Card Charge	12/01/2022	Charles D Jones Co	14.00
Bill	12/20/2022	UNUM Life Insurance CO of America	13.96
Bill	12/20/2022	UNUM Life Insurance CO of America	13.62
Bill	12/20/2022	UNUM Life Insurance CO of America	13.60
Bill	12/20/2022	UNUM Life Insurance CO of America	13.52
Bill	12/20/2022	UNUM Life Insurance CO of America	13.52
Bill	12/20/2022	UNUM Life Insurance CO of America	13.24
Bill	12/20/2022	UNUM Life Insurance CO of America	12.77
Bill	12/20/2022	UNUM Life Insurance CO of America	12.65
Credit Card Charge	12/01/2022	LOWES	12.63
Bill	12/20/2022	UNUM Life Insurance CO of America	12.01
Bill	12/20/2022	UNUM Life Insurance CO of America	11.75
Bill	12/20/2022	UNUM Life Insurance CO of America	11.65
Credit Card Charge	12/19/2022	CBI Records Ck-Net	5.00
Credit Card Charge	12/22/2022	CBI Records Ck-Net	5.00
Credit Card Charge	12/14/2022	LOWES	2.40
Credit Card Charge	12/12/2022	Idaho Springs parking	2.00
Credit Card Charge	12/02/2022	Apple Store	0.99
Credit Card Credit	12/20/2022	LOWES	-199.83
Total 4005 - CARE			64,393.62
4010 - CIP			
Bill	12/22/2022	Energy IQ Colorado	9,147.66
Bill	12/22/2022	Energy IQ Colorado	9,127.66
Bill	12/22/2022	Energy IQ Colorado	8,927.66

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	Type	Date	Name	Amount
6600-HCC Health Care Coalition				
6622 - HCC 2022-2023				
	Bill	12/31/2022	C Flores Consulting LLC	8,320.00
	Bill	12/01/2022	Steve Hilley R.N.	4,160.00
	Bill	12/01/2022	Steve Hilley R.N.	2,131.06
	Bill	12/02/2022	Bornholdt, Chris	1,971.51
	Bill	12/20/2022	Van Slyke, Scott	1,587.12
	Bill	12/20/2022	Alvarado, Serena	178.00
	Bill	12/31/2022	C Flores Consulting LLC	94.00
	Bill	12/31/2022	C Flores Consulting LLC	0.00
	Bill	12/31/2022	C Flores Consulting LLC	0.00
Total 6622 - HCC 2022-2023				18,441.69
Total 6600-HCC Health Care Coalition				18,441.69
RTCC Group				
5410 - Mobility Manager				
	Liability Check	12/01/2022	County Health Pool	888.11
	Credit Card Charge	12/08/2022	Cellular Plus	103.39
	Bill	12/20/2022	UNUM Life Insurance CO of America	48.22
	Credit Card Charge	12/08/2022	T-MOBILE STORE	43.54
	Credit Card Charge	12/15/2022	FiveRR	23.10
Total 5410 - Mobility Manager				1,106.36
Total RTCC Group				1,106.36
Total * COG PROGRAM FUNDS				1,003,755.31
5000- EXTERNAL PROGRAMS				
5100- QQ				
	Bill	12/05/2022	Sullivan Green Seavy, LLC	9,118.89
	Bill	12/05/2022	Sullivan Green Seavy, LLC	1,849.50
	Bill	12/02/2022	Alpine Environmental Consultants (s-corp)	1,406.25
	Bill	12/07/2022	Dynamic Planning + Science(scorp)	300.00
Total 5100- QQ				12,674.64
Total 5000- EXTERNAL PROGRAMS				12,674.64
8800- Northwest Loan Fund				
	Liability Check	12/01/2022	County Health Pool	880.95
	Credit Card Charge	12/09/2022	VOILE EQUIPMENT	393.77
	Bill	12/04/2022	Verizon Wireless Services	205.72
	Credit Card Charge	12/30/2022	STEVINSON TOYOTA WEST	198.58
	Bill	12/20/2022	McGill, Collin	125.00
	Bill	12/20/2022	UNUM Life Insurance CO of America	88.53
	Credit Card Charge	12/08/2022	Circle K	36.86
	Credit Card Charge	12/01/2022	Google LLC	24.00
	Bill	12/15/2022	FedEx{vendor}	15.70
	Credit Card Charge	12/16/2022	UPS	7.99
	Credit Card Charge	12/03/2022	Apple Store	0.99
	Bill	12/31/2022	Wex Bank	0.00
Total 8800- Northwest Loan Fund				1,978.09
9000- Internal Service Funds				
9100 - Indirect				
	Bill	12/29/2022	Axiom Group	5,585.00
	Bill	12/01/2022	Axiom Group	4,985.00
	Liability Check	12/01/2022	County Health Pool	1,662.38
	Liability Check	12/01/2022	County Health Pool	1,413.58
	Bill	12/05/2022	Sullivan Green Seavy, LLC	1,220.00
	Liability Check	12/01/2022	County Health Pool	892.95
	Liability Check	12/01/2022	County Health Pool	787.55
	Bill	12/01/2022	8x8	675.56
	Bill	12/20/2022	Laser Graphics(scorp)	611.00
	Bill	12/29/2022	Axiom Group	600.00
	Bill	12/05/2022	Xcel Energy (vendor)	584.17
	Credit Card Charge	12/17/2022	ELEVATION BOWL	451.07
	Bill	12/19/2022	Xerox	440.39
	Bill	12/01/2022	Emburse	397.25
	Bill	12/21/2022	Axiom Group	359.60
	Bill	12/04/2022	Verizon Wireless Services	340.65
	Credit Card Charge	12/01/2022	Google LLC	336.00
	Liability Check	12/01/2022	County Health Pool	295.75
	Credit Card Charge	12/05/2022	ROBERT MANN ORIENTAL	250.00
	Bill	12/01/2022	Summit County Govt	192.00
	Credit Card Charge	12/08/2022	MOOSEJAW	161.48
	Credit Card Charge	12/16/2022	Target	140.76
	Credit Card Charge	12/12/2022	Steamboat Coffee Roasters-v	129.47
	Credit Card Charge	12/27/2022	ZOOM.US	116.26
	Credit Card Charge	12/12/2022	Enza's Delicatessen	100.00
	Bill	12/20/2022	UNUM Life Insurance CO of America	93.32
	Bill	12/01/2022	Rocky Mountain Drinking Water	91.52
	Credit Card Charge	12/30/2022	LUE OUTDOORS	89.75

	Type	Date	Name	Amount
	Credit Card Charge	12/14/2022	True Blue Coffee & Gelato	86.82
	Bill	12/20/2022	UNUM Life Insurance CO of America	74.51
	Bill	12/01/2022	Shirey, Talai (v)	67.88
	Credit Card Charge	12/12/2022	Target	67.69
	Bill	12/31/2022	Rocky Mountain Drinking Water	67.52
	Credit Card Charge	12/23/2022	Southwest Airlines	65.00
	Credit Card Charge	12/22/2022	Southwest Airlines	62.48
	Bill	12/20/2022	UNUM Life Insurance CO of America	57.53
	Check	12/30/2022	Employee Benefits Corporation	54.50
	Bill	12/20/2022	UNUM Life Insurance CO of America	49.43
	Bill	12/20/2022	UNUM Life Insurance CO of America	46.96
	Bill	12/01/2022	Connected Solutions Group, LLC	46.80
	Credit Card Charge	12/10/2022	Southwest Airlines	37.98
	Check	12/31/2022	1st Bank Checking	30.00
	Bill	12/19/2022	Quill Corporation	28.63
	Credit Card Charge	12/17/2022	Stinker	25.07
	Credit Card Charge	12/20/2022	Dunkin Donuts	22.75
	Credit Card Credit	12/09/2022	MOOSEJAW	-12.48
	Bill	12/31/2022	Wex Bank	-52.34
	Liability Check	12/01/2022	County Health Pool	-65.40
Total 9100 - Indirect				23,763.79
9200 - Office Condo				
	Bill	12/01/2022	Enterprise Commercial Center Condo Assoc	1,390.57
	Credit Card Charge	12/02/2022	LOWES	49.53
Total 9200 - Office Condo				1,440.10
9400 - Motor Pool				
	Check	12/03/2022	Enterprise Fleet Management	96.31
Total 9400 - Motor Pool				96.31
Total 9000- Internal Service Funds				25,300.20
Unclassified				
	Bill	12/31/2022	A Little Help (non-profit)	0.00
	Bill	12/31/2022	A Little Help (non-profit)	0.00
Total unclassified				0.00
TOTAL				1,043,708.24

Northwest Colorado Council of Governments
Balance Sheet
As of December 31, 2022

	<u>Dec 31, 22</u>
ASSETS	
Current Assets	
Checking/Savings	4,569,736.65
Accounts Receivable	1,883,435.19
Other Current Assets	<u>1,312,081.36</u>
Total Current Assets	<u>7,765,253.20</u>
Fixed Assets	2,159,235.99
Other Assets	<u>3,298,178.21</u>
TOTAL ASSETS	<u><u>13,222,667.40</u></u>
 LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	866,265.95
Credit Cards	25,311.94
Other Current Liabilities	<u>2,806,708.52</u>
Total Current Liabilities	<u>3,698,286.41</u>
Long Term Liabilities	<u>1,492,264.02</u>
Total Liabilities	<u>5,190,550.43</u>
Equity	<u>8,032,116.97</u>
TOTAL LIABILITIES & EQUITY	<u><u>13,222,667.40</u></u>

NWCCOG

STATEMENT OF REVENUES AND EXPENDITURES

12/31/2022

100% of the year

	2022 REVISED REVENUE BUDGET	REVENUE YTD ACTUAL	REVENUE BUDGET TO ACTUAL	2022 REVISED EXPENSE BUDGET	EXPENSES YTD ACTUAL	EXPENSES BUDGET TO ACTUAL	2022 NET BUDGET	REVENUES OVER EXPENSES ACTUAL	ADVANCED / CARRY OVER FUNDS	Beginning of Year RESERVED PROGRAM FUNDS	End of Year RESERVED PROGRAM FUNDS	NET
COG PROGRAM FUNDS												
Internal Programs												
REGIONAL BUSINESS	437,727	431,042	98%	427,792	424,226	99%	9,935	6,816	13,491			6,816
BROADBAND	190,000	145,177	76%	242,557	244,588	101%	(52,557)	(99,411)				(99,411)
PROJECT THOR	1,487,063	2,075,675	140%	1,487,063	2,014,950	135%	0	60,725		116,619	177,344	60,725
ELEVATOR INSPECTION	1,471,867	1,556,400	106%	1,299,899	1,283,859	99%	171,968	272,541				272,541
ECONOMIC DEVELOPMENT DIST	333,349	339,428	102%	364,871	373,339	102%	(31,522)	(33,911)	13,365			(33,911)
REGIONAL TRANSPORTATION	89,085	279,033	313%	108,979	106,099	97%	(19,894)	172,934	204,566			172,934
Vintage - AAAA												
ADRC- CO HLTH FOUND		53,800			0		0	53,800	53,800			53,800
RSVP-VOLUNTEERS		24,268			16,178		0	8,090	8,090			8,090
SHIP- Insurance Consulting		33,606			7,966		0	25,639	19,846			25,639
SMP		9,282			0		0	9,282	9,282			9,282
AGE/NUTRITION (General)		29,350			0		0	29,350		47,066	76,415	29,350
AGE/NUTRITION (State FY 21-22)		1,129,176			1,142,045		0	(12,870)				(12,870)
AGE/NUTRITION (State FY 22-23)		977,065			1,057,347		0	(80,282)				(80,282)
AGE/NUTRITION TOTAL	1,697,936	2,256,546	133%	1,697,936	2,223,537	131%	0	33,009	91,018	17,143	76,415	33,009
Energy Management												
WEATHER BEECH		124,166			(5,944)			130,109		24,222	154,331	130,109
WEATHER CARE		1,241,608			959,199		0	282,409		104,381	386,790	282,409
WEATHER CIP		341,236			284,202		0	57,034		(28,820)	28,213	57,034
WEATHER RE-ENERGIZE		89,038			57,872		0	31,166				31,166
WEATHER (State FY21-22)		1,129,176			1,142,045		0	(12,870)			(12,869.67)	(12,870)
WEATHER (State FY22-23)		1,046,700			1,044,631		0	2,069			2,068.56	2,069
ENERGY MANAGEMENT TOTAL	2,820,280	3,971,923	141%	2,820,280	3,482,006	123%	0	489,917		117,996	96,958	489,917
Total COG Internal Programs	8,527,307	11,055,224		8,449,377	10,152,604		77,930	902,620	322,440	251,758	350,717	902,620
External Programs												
HOMELAND SECURITY	221,016	330,240	149%	221,016	330,240	149%	0	0				-
NWR HEALTH CARE COALITION	189,715	194,279	102%	189,715	194,279	102%	0	0				-
WATER QUALITY/QUANTITY	169,563	170,874	101%	169,563	130,488	77%	0	40,386	94,428		134,814	40,386
WATERSHED SERVICES	32,319	37,567	116%	32,319	40,795	126%	0	(3,229)	19,620			(3,229)
WILD & SCENIC	128,530	60,554	47%	128,531	89,247	69%	(1)	(28,693)				(28,693)
NWCCOG FOUNDATION	18,314	4,370	24%	17,121	4,218	25%	1,193	152				152
Total External Programs	759,457	797,883	105%	758,265	789,267	104%	1,192	8,616	14,360	114,048	134,814	8,616
Total Program Funds	9,286,764	11,853,107	128%	9,207,642	10,941,871	119%	79,122	911,236	336,800	365,806	485,532	911,236
NORTHWEST LOAN FUND												
	282,754	333,408	118%	260,261	249,408	96%	22,493	84,001		3,065,208	3,149,209	84,001
INTERNAL SERVICE FUNDS												
INDIRECT	458,043	473,703	103%	471,256	477,371	101%	(13,213)	(3,668)		(14,758)	(18,426)	(3,668)
BUILDING FUND	96,826	92,183	95%	66,291	63,901	96%	30,535	28,281		100,232	128,513	(15,279)
MOTOR POOL	0	0		19,901	15,279	77%	(19,901)	(15,279)		56,732	41,453	
Total Service Funds	554,869	565,886	102%	557,448	556,551	100%	(2,579)	9,334		142,206	151,540	9,334
COG FUNDS Subtotal	10,124,387	12,752,401	126%	10,025,351	11,747,830	116%	99,036	1,004,571	336,800	3,573,220	3,786,281	1,004,571



BOARD OF COUNTY COMMISSIONERS

DANIEL E. MANVILLE

COBY L. CORKLE, Chairman

JEFFREY A. BENSON

COUNTY OF JACKSON

WALDEN, COLORADO 80480

Date: Monday, January 16, 2023
To: Northwest Colorado Council of Governments
Subject: Jackson County membership

Northwest Colorado Council of Governments
249 Warren Ave.
Silverthorne, CO 80498
Attn: Jon Stavney, Executive Director

To whom it may concern,

Jackson County no longer wishes to be a participating member of Northwest Colorado Council of Governments. Please use this letter as Jackson County's official notice of withdrawal.

Sincerely,



Coby L. Corkle, Chairman



MEMORANDUM

To: NWCCOG Council
From: Jon Stavney
Date: January 19, 2023
Re: Introduce Jonathan Godes, NWCCOG Regional Grants Navigator

I would like to welcome our new Regional Grants Navigator to NWCCOG's, Jonathan Godes. This is a new position that will develop a thorough understanding of the grant funding opportunities in the Federal Infrastructure Investment and Jobs Act, as well as the Inflation Reduction Act, and assist our 32 member organizations across 6 counties to connect to funding opportunities from these acts. The State of Colorado through the Governor's office and Office of Economic Development and International Trade (OEDIT) has allocated funds through Senate Bill 22-15 to fund the regional grants navigator position and a cohort of parallel positions at each of the regions represented by Councils of Government across the state. Jonathan will collaborate with OEDIT and his peers across the state to help interested NWCCOG members understand what opportunities they may qualify for, and how and when to apply for those grant opportunities.

Jonathan has lived and worked in the mountain communities of the Western Slope building relationships, fostering collaborations, and working in, and with, local governments and the nonprofit community for the last 20 years. He founded the Boys & Girls Club of Craig and served as its Executive Director before moving to Glenwood Springs to work for the City of Aspen. He started and directed the nonprofit Early Childhood Network for seven years prior to his most recent work in private business finance. He was elected to the Glenwood Springs City Council in 2017 and has served as the mayor since 2019.

Jonathan is a strong believer in regionalism and is a long-serving board member of the largest rural transit system in the country (Roaring Fork Transportation Authority) and is the current board president of CAST (Colorado Association of Ski Towns). He is a federal appointee to the Small Community Advisory Subcommittee of the EPA, and has testified many times at the state legislature on issues impacting mountain communities. His recent areas of work have been in housing affordability, infrastructure resiliency, and ensuring that rural communities are not overlooked. His consensus-building approach will be a strong asset for this position and our member communities.

Jonathan is excited to speak with the member counties and municipalities to assess community needs, identify potential regional partnerships, and align the asks to the appropriate funding opportunities. This is a once-in-a-generation federal investment and it is important that our region is well-positioned to take advantage. Jonathan will be reaching out to you all shortly to arrange calls and meetings to see how he can best assist you. Please feel free to reach out to him at jgodes@nwccog.org in the meantime.

Elected Official's Mental Health & Well-Being Retreat

When we are newly elected, we have a deep sense of possibility. Often, our expectations are not aligned with the reality of the work. With a lack of alignment, we are more susceptible to the inevitabilities that await us in public office - public hate, being always on, feeling like everything is your responsibility, public and private disagreement, and conflict.

These are inevitable parts of a public role. Without preparation, they lead to stress, anxiety, overwhelm, ineffectiveness, or other presentations of mental health challenges, often ultimately resulting in dropout and burnout.

With training, preparation, and awareness, these challenges become tools for personal development, internal transformation, and effective leadership. These challenges can help you grow as a human, allowing you to thrive as a leader.

NWCCOGG, a long-time expert in elected leadership frameworks and best practices, has teamed up with the Elected Leaders Collective, experts in mental health and wholistic well-being for public leaders, to create the first comprehensive well-being and efficacy retreat to set you up for success in your new role.

Join us for a 1.5-day new-elected-leader "training for transformation" retreat. You will prepare for the inevitable challenges that await, build best practices to approach media, colleagues, staff, and the public, cultivate skills to turn roadblocks into building blocks, understand and shift unconscious internal patterns, remove the internal blocks that hold us back, and build a durable support network by connecting deeply in shared work with other leaders.

As we say, **"The Challenge IS the Way."**

Where

High Country Lodge
5064 Ski Hill Rd.
Breckenridge, CO 80424

When

Friday + Saturday
TBD May or June
(optional Sunday group activity)

Regional Discounted Cost

\$750 each/person

First Ten Cover Lodging, reimburse
NWCCOG for Lodging
Additional Revenues to NWCCOG
Foundation for Future Retreats

NWCCOG Subsidized Cost:

Pay to Reserve Lodging – repaid with
Fees
Food @\$150/guest, for up to 28 guest

Gifted Programming

Transformational Coaching
Workshops: vision + alignment,
holistic well being, mindset
work, internal blocks, conflict
patterns, accountability.
Guided Hikes
Yoga/Stretch
Fire, Sauna, Hot Tub
Music / Dance

Retreat Agenda

PRE WORK

Prior **Enneagram test**
The Effective Elected Official's Workbook P. 7-10

FRIDAY

12 pm **Nourishment** Lunch
1 pm **Workshop** Opening Ceremony
145 pm **Talk** What is mental health?
2 pm **Workshop** Self assessment and motivation
330 pm **Workshop** Listening + mirror perception checking
430 pm **Active Workshop** Hike, Nature + well-being
530 pm **Workshop** Visioning
630 pm **Nourishment + Active Workshop** Dinner,
Diet + well-being
8 pm **Active Workshop** Fire circle, Human connection
+ wellbeing
9 pm **Play** Options: dance, hot tub, sauna

SATURDAY

8 am **Nourishment + Active Workshop** Breakfast, Sleep +
well-being
830 am **Active Workshop** Stretch + Meditation
9 am **Workshop** The Challenge IS the Way
10 am **Workshop** Roadblocks to Building Blocks
11 am **Workshop** Workshop meeting skills
1230 pm **Active Workshop** Group HIIT or time off
1 pm **Nourishment** Lunch
2 pm **Workshop** Personal patterns in conflict
3 pm **Workshop** Mock meeting exercise
445 pm **Workshop** 90-day conscious goals
6 pm **Workshop** Closing Ceremony
Eve **Optional** FREE night stay

SUNDAY

10 am **Optional** Stay on property + mountain activity



AABC Integrated Clean Energy Micro-Grid

Executive Summary

[Read the full report here](#)

A Colorado Department of Local Affairs Project
Led by Holy Cross Energy,
The Roaring Fork Transportation Authority,
And Pitkin County.

September XX, 2021

Executive Summary:

With the ever-rising threat of Climate Change, actions need to be taken to mitigate contributions through the emissions of greenhouse gases and to adapt critical infrastructure to create resilient communities in the face of the already seen increase of catastrophic events. The implementation of micro-grid systems at vital public facilities is an action that does just this.

The AABC Integrated Clean Energy Project is an innovative implementation of the tried technology of micro-grids by integrating the key facilities of three distinct public entities: Holy Cross Energy (HCE), the Roaring Fork Transportation Authority (RFTA), and Pitkin County (which also oversees the Aspen/Pitkin County Airport). These facilities provide for regional transportation, the upkeep and maintenance of the community, staging points for emergency services, and the backbone of the regional electric grid. The completion of this project has the potential to take all the facilities to net-zero emissions by allowing optimized load distribution of renewable energy, provide a distribution point to the surrounding community for stored renewable energy, and significantly improve the resiliency of the regional grid and of the facilities themselves during catastrophic events. Furthermore, through the creation of an administrative and ownership structure, this project can serve as an example for replication in any community with more than one public entity providing public services.

To implement this project, four key components are required. The first is the installation of energy storage in the form of Mega-Watt (MW) scale batteries. These installations must be paired with load management software and once installed can be expanded in a modular fashion to meet any future growth of the system. The second is the installation of new, and integration of existing, renewable energy generation into the system to provide the generation aspect of the micro-grid. This allows for operations to continue when the regional grid goes down and for the optimal use of existing renewable energy being generated in the community. The third is the creation of an administrative and ownership framework for the micro-grid and its sub-components. With three distinct public entities involved, each with its own objectives and needs, it is essential that mutually agreed upon structure for use and maintenance of the system is in place. The final component is the optimization of energy efficiency in the interconnected facilities. To minimize required load, allow for peak performance of the micro-grid, and permit such a system to have broader community benefit, energy efficiency measures such as heating districts and full electrification will need to be pursued.

To achieve all four of these components, cooperation among the involved partners will be required within their own areas of expertise. Holy Cross Energy, with its engineering expertise and direct oversight of the regional grid, is best positioned to provide system design, load management, and a tariff system for micro-grid discharge into the regional grid. RFTA is best able to provide renewable energy generation, site location for energy storage, and provide emissions free regional transportation. Lastly, Pitkin County serves as the driver of the project, providing project management, site locations for energy storage, and serves as the arbiter of the administrative structure.

With each partner doing their role, and with a steadfast desire to mitigate and adapt to Climate Change, the pursuit and implementation of this project has the potential to provide for a more resilient community and a pathway for a regionally net-zero economy.

NWCCOG Elected Officials List as of 01/19/2023

Jurisdiction	Title	Name	Phone	Email	Next Election
Eagle County	Commissioner	Matt Scherr	970-376-4449	matt.scherr@eaglecounty.us	Nov-24
	Commissioner	Kathy Chandler-Henry	970-390-3104	kathy.chandlerhenry@eaglecounty.us	Nov-24
	Commissioner	Jeanne McQueeney	970-471-0635	jeanne.mcqueeney@eaglecounty.us	Nov-26
Town of Avon	Mayor	Amy Phillips	(970) 748-4010	aphillips@avon.org	Nov-24
	Mayor Pro Tem	Tamra Underwood		tunderwood@avon.org	Nov-26
	Town Council	Chico Thunon		cthunon@avon.org	Nov-26
	Town Council	Rich Carroll		rcarroll@avon.org	Nov-26
	Town Council	Lindsay Hardy		lhardy@avon.org	Nov-24
	Town Council	Russell Andrade		randrade@avon.org	Nov-26
	Town Council	Ruthie Stanley		rstanley@avon.org	Nov-26
Town of Eagle	Mayor	Scott Turnipseed	970-328-6354	scott.turnipseed@townofeagle.org	Nov-25
	Mayor Pro Tem	Mikel "Pappy" Kerst	970-328-6354	pappy.kerst@townofeagle.org	Nov-25
	Town Council	Ellen Bodenhemier	970-328-6354	ellen.bodenhemier@townofeagle.org	Nov-25
	Town Council	Janet Bartnik	970-328-6354	janet.bartnik@townofeagle.org	Nov-23
	Town Council	Geoffrey Grimmer	970-328-6354	geoffrey.grimmer@townofeagle.org	Nov-25
	Town Council	Sarah Parrish	970-328-6354	sarah.parrish@townofeagle.org	Nov-23
	Town Council	Nick Sunday	970-328-6354	nick.sunday@townofeagle.org	Nov-23
Town of Gypsum	Mayor	Steve Carver			Nov-26
	Mayor Pro Tem	Tom Edwards			Apr-24
	Town Council	Kathleen Brendza			Apr-24
	Town Council	Chris Huffman			Apr-24
	Town Council	Bill Baxter			Nov-26
	Town Council	Scott Green			Nov-26
	Town Council	Marisa Sato			Nov-26
Minturn	Mayor	Earle Bidez	(970) 827-5645		Apr-24
	Mayor Pro Term	Terry Armistead	(970) 827-5645		Apr-24
	Town Council	Lynn Feiger	(970) 827-5645		Apr-26
	Town Council	Tom Sullivan	(970) 827-5645		Apr-26
	Town Council	Katherine Schifani	(970) 827-5645		Apr-26
	Town Council	Gusty Kanakis	(970) 827-5645		Apr-24
	Town Council	George Brodin	(970) 827-5645		Apr-24
Redcliff	Mayor	Duke Gerber		mayor@townofredcliff.org	Apr-24
	Trustee	Mary Walker			Apr-24
	Trustee	Dana Beljacic			Apr-24
	Trustee	Ben Kleimer			Apr-26
	Trustee	Bob Hill			Apr-24
Vail	Mayor	Kim Langmaid			Nov-23
	Mayor Pro Tem	Travis Coggin			Nov-25
	Town Council	Barry Davis			Nov-25
	Town Council	Kevin Foley			Nov-23
	Town Council	Jen Mason			Nov-23
	Town Council	Pete Seibert			Nov-25
	Town Council	Jonathan Staufer			Nov-23
Grand County	Commissioner	Richard Cimino	970-725-3100	rcimino@co.grand.co.us	Nov-24
	Commissioner	Merrit Linke	970-531-4304	mlinke@co.grand.co.us	Nov-24
	Commissioner	Randy George	970-531-8264	rgeorge@co.grand.co.us	Nov-26
Fraser	Mayor	Philip Vandernail	970-726-5491	pvandernail@town.fraser.co.us	Apr-24
	Mayor Pro-Term	Eileen Waldow		ewaldow@town.fraser.co.us	Apr-24
	Trustee	Kaydee Fisher		kfisher@town.fraser.co.us	Apr-26
	Trustee	Brian Cerkvenik		bcerkvenik@town.fraser.co.us	Apr-24
	Trustee	Lewis Gregory		lgregory@town.fraser.co.us	Apr-26
	Trustee	Parnell Quinn		pquinn@town.fraser.co.us	Apr-24
	Trustee	Katie Soles		ksoles@town.fraser.co.us	Apr-26
Granby	Mayor	Joshua Hardy	970-887-2501		Nov-24

	Trustee	Rebecca Quesada	970-887-2501		Nov-24
	Trustee	Chris Michalowski	970-887-2501		Nov-24
	Trustee	Sharon Silva	970-887-2501		Nov-26
	Trustee	Michael Mahoney	970-887-2501		Nov-26
	Trustee	Deborah JK Shaw	970-887-2501		Nov-26
	Trustee	Jeffrey Sneddon	970-887-2501		Nov-24
Grand Lake	Mayor	Steve Kudron	(970) 627-3435	steve@toglco.com	Apr-24
	Mayor Pro-Tem	Ernie Bjorkman		ebjorkman@toglco.com	Apr-24
	Trustee	Mike Arntson		marntson@toglco.com	
	Trustee	Christina Bergquist		cbergquist@toglco.com	
	Trustee	Daryn Packer		dpacker@toglco.com	Apr-26
	Trustee	Michael Sobon		msobon@toglco.com	Apr-26
	Trustee	Baxter Strachan		bstrachan@toglco.com	Apr-24
Hot Sulphur Springs	Mayor	Ray Tinkum		crtikum@centurylink.net	Nov-26
	Mayor Pro-Tem	Chris Lee			Nov-24
	Trustee	Dan Nolan		dnolan829@gmail.com	Nov-26
	Trustee	Tim Harey			Nov-26
	Trustee	Meredith Howe		meredi_95@yahoo.com	Nov-24
	Trustee	Kathy Knight (open seat)			Nov-22
Kremmling	Mayor	Grover Pryor		grover@townofkremmling.org	Apr-26
	Trustee	Guy Bakke		guy@townofkremmling.org	Apr-26
	Trustee	Wes Howell		howell@townofkremmling.org	Apr-24
	Trustee	Jim Miller		jmillier@townofkremmling.org	Apr-24
	Trustee	Leo Pesch		lpesch@townofkremmling.org	Apr-26
Winter Park	Mayor	Nick Kutumbos		nkutumbos@wpgov.com	Apr-26
	Mayor Pro-Term	Jennifer Hughes		jhughes@wpgov.com	Apr-24
	Town Council	Mike Periolat		mperiolat@wpgov.com	Apr-24
	Town Council	Riley McDonough		rmcdonough@wpgov.com	Apr-26
	Town Council	Art Ferrari		aferrari@wpgov.com	Apr-24
	Town Council	Jeremy Henn		jhenn@wpgov.com	Apr-24
	Town Council	Rebecca Kaufman		rkaufman@wpgov.com	Apr-24
Jackson County	Commissioner	Coby Corkle	970-999-2143	ccorkle@jacksoncountycogov	
	Commissioner	Dan Manville	970-227-1760	dmanville@jacksoncountycogov	
	Commissioner	Jeff Benson	970-819-8732	jbenson@jacksoncountycogov	Nov-24
Walden	Mayor	Jim Dustin			
	Mayor Pro-Term	Tim Oberbroeckling			
	Trustee	Verna Harris			
	Trustee	Bill Willcox			
	Trustee	Sarah Wyatt			
	Trustee	Ed Downing Jr			
	Trustee	Monica Warren			
Pitkin County	Commissioner	Patti Clapper	970-379-3702	patti.clapper@pitkincounty.com	Nov-26
	Commissioner	Francie Jacober	970-379-9511	francie.jacober@pitkincounty.com	Nov-24
	Commissioner	Kelly McNicholas Kury	970-319-0219	kelly.mcnicholas@pitkincounty.com	Nov-26
	Commissioner	Steve Child	970-927-3008	steve.child@pitkincounty.com	Nov-24
	Commissioner	Greg Poschman	970-309-7997	greg.poschman@pitkincounty.com	Nov-24
Aspen	Mayor	Torre	970-948-2023	torre@aspen.gov	Mar-23
	Mayor Pro-Term	Ward Hauenstein	970-948-3858	ward.hauenstein@aspen.gov	Mar-25
	Town Council	Rachael Richards	970-710-1038	rachael.richards@aspen.gov	Mar-23
	Town Council	John Doyle	970-948-6251	john.doyle@aspen.gov	Mar-25
	Town Council	Skippy Mesirow	847-530-0811	skippy.mesirow@aspen.gov	Mar-23
Basalt	Mayor	Bill Kane	970-927-8232	Bill.Kane@basalt.net	Apr-24
	Town Council	Angela Anderson	970 279-3310	Angela.Anderson@basalt.net	Apr-26
	Town Council	Glenn Drummond	970-261-6120	Glenn.Drummond@basalt.net	Apr-24
	Town Council	Elyse Hottel	510-541-8239	Elyse.Hottel@basalt.net	Apr-24

	Town Council	David Knight	970-924-0475	David.Knight@basalt.net	Apr-24
	Town Council	Dieter Schindler	773-578-7702	Dieter.Schindler@basalt.net	Apr-26
	Town Council	Ryan Slack	970 927-4701	ryan.slack@basalt.net	Apr-26
Snowmass Village	Mayor	Bill Madsen		bmadsen@tosv.com	Nov-24
	Town Council	Alyssa Shenk	: 970-544-3624	ashenk@tosv.com	Nov-24
	Town Council	Tom Fridstein		fridstein@tosv.com	Nov-24
	Town Council	Susan Marott		smarolt@tosv.com	Nov-26
	Town Council	Britta Gustafson		bgustafson@tosv.com	Nov-26
Routt County	Commissioner	Tim Redmond	(970) 879-0108	tredmond@co.routt.co.us	Nov-24
	Commissioner	Tim Corrigan	(970) 879-0108	tcorrigan@co.routt.co.us	Nov-24
	Commissioner	Sonja Macys	(970) 879-0108	smacys@co.routt.co.us	Nov-26
Hayden	Mayor	Ryan Banks		ryan.banks@haydencolorado.org	Nov-26
	Mayor Pro-Tem	Bob Reese		bob.reese@haydencolorado.org	Nov-26
	Town Council	Trevor Gann		trevor.gann@haydencolorado.org	Nov-26
	Town Council	Ed Corroveau		ed.corroveau@haydencolorado.org	Nov-26
	Town Council	Ryan Lucas		ryan.lucas@haydencolorado.org	Nov-26
	Town Council	Erin Wallace		erin.wallace@haydencolorado.org	Nov-26
	Town Council	Elaine Hicks		elaine.hicks@haydencolorado.org	Nov-26
Steamboat Springs	President	Robin Crossan	970.819.9144	rcrossan@steamboatsprings.net	23-Nov
	Pro Tem	Heather Sloop	970.846.4545	hsloop@steamboatsprings.net	23-Nov
	City Council	Gail Garey	970.846.9897	ggarey@steamboatsprings.net	25-Nov
	City Council	Ed Briones		ebriones@steamboatsprings.net	23-Nov
	City Council	Michael Buccino	970.846.3164	mbuccino@steamboatsprings.net	23-Nov
	City Council	Joella West		jwest@steamboatsprings.net	25-Nov
	City Council	Dakotah McGinlay		dmcginlay@steamboatsprings.net	25-Nov
Summit County	Commissioner	Elisabeth Lawrence	970-453-3411	elisabeth.lawrence@summitcountyco.gov	Nov-23
	Commissioner	Tamara Pogue	970-453-3412	Tamara.Pogue@summitcountyco.gov	24-Nov
	Commissioner	Joshua Blanchard	970-453-3413	Josh.Blanchard@summitcountyco.gov	24-Nov
Breckenridge	Mayor	Eric Mamula	970-453-2251	council@townofbreckenridge.com	Apr-24
	Pro Tem	Kelly Owens	970-453-2251	council@townofbreckenridge.com	Apr-24
	Town Council	Jeffrey Bergeron	970-453-2251	council@townofbreckenridge.com	Apr-24
	Town Council	Dick Carleton	970-453-2251	council@townofbreckenridge.com	Apr-24
	Town Council	Carol Saade	970-453-2251	council@townofbreckenridge.com	Apr-26
	Town Council	Jay Beckerman	970-453-2251	council@townofbreckenridge.com	Apr-26
	Town Council	Todd Rankin	970-453-2251	council@townofbreckenridge.com	Apr-26
Blue River	Mayor	Toby Babich		babich.blueriver@gmail.com	Apr-24
	Trustee	Joel Dixon		dixon.blueriver@gmail.com	Apr-24
	Trustee	Kelly Finley		finley.blueriver@gmail.com	Apr-24
	Trustee	Mark Fossett		fossett.blueriver@gmail.com	Apr-24
	Trustee	Noah Hopkins		hopkins.blueriver@gmail.com	Apr-24
	Trustee	Ted Pilling		pillling.blueriver@gmail.com	Apr-24
	Trustee	Ted Slaughter		slaughter.blueriver@gmail.com	Apr-24
Dillon	Mayor	Carolyn Skowrya		CSkowrya@townofdillon.com	Apr-26
	Mayor Pro Tem	Brad Bailey		BradB@townofdillon.com	Apr-24
	Town Council	Dana Christiansen	(970) 468-2403	DChristiansen@townofdillon.com	Apr-26
	Town Council	Kyle Hendricks		Khendricks@townofdillon.com	Apr-26
	Town Council	Renee Imamura		renee@townofdillon.com	Apr-26
	Town Council	Tony Scalise	(970) 468-2403	TScalise@townofdillon.com	Apr-26
	Town Council	John Woods	(970) 468-2403	JWoods@townofdillon.com	Apr-24
Frisco	Mayor	Hunter Mortensen	970-227-5163	HunterM@townoffrisco.com	Apr-24
	Pro Tem	Rick Ihnken	970-389-0530	RickI@townoffrisco.com	Apr-24
	Town Council	Jessica Burley	541-350-8089	JessicaB@townoffrisco.com	Apr-24
	Town Council	Andrew Aerenson	302-229-6464	AndrewA@townoffrisco.com	Apr-24
	Town Council	Andy Held	970-333-1972	AndyH@townoffrisco.com	Apr-26
	Town Council	Elizabeth J Skrzypczak-Adrian	970-389-5304	ElizabethS@townoffrisco.com	Apr-26

	Town Council	Lisa Holenko	973-452-3133	LisaH@townoffrisco.com	Apr-26
Montezuma	Mayor	Lesley Davis		mayorzuma@gmail.com	
Silverthorne	Mayor	Ann-Marie Sandquist	970-513-4900	asandquist@silverthorne.org	Apr-26
	Mayor Pro Tem	Amy Manka	970-513-4900	amanka@silverthorne.org	Apr-24
	Town Council	Tim Applegate	970-513-4900	tapplegate@silverthorne.org	Apr-24
	Town Council	Kelly Baldwin	970-513-4900	kbaldwin@silverthorne.org	Apr-26
	Town Council	Nina "Chris" Carran	970-513-4900	ccarran@silverthorne.org	Apr-26
	Town Council	Michael Spry	970-513-4900	mspry@silverthorne.org	Apr-24
	Town Council	Erin Young	970-513-4900	eyoung@silverthorne.org	Apr-24
Glenwood Springs	Mayor	Jonathan Godes	(970) 379-4248	jonathan.godes@cogs.us	Apr-25
	Mayor Pro Tem	Charlie Willman	(970) 930-1460	charlie.willman@cogs.us	Apr-23
	City Council	Marco Dehm		marco.dehm@cogs.us	Apr-23
	City Council	Tony Hershey	(970) 948-4981	tony.hershey@cogs.us	Apr-23
	City Council	Shelley Kaup	(970) 948-9018	shelley.kaup@cogs.us	Apr-25
	City Council	Paula Stepp	(970) 404-0162	paula.stepp@cogs.us	Apr-23
	City Council	Ingrid Wussow	(970) 404-5105	ingrid.wussow@cogs.us	Apr-25



INFRASTRUCTURE FUNDING WEBINAR

Monday, January 30, 2023

12:00 p.m. - 1:00 p.m.

QQ invites you to hear from water experts who will provide support and information on available infrastructure funding and application processes.

Alex Funk

Theodore Roosevelt
Conservation
Partnership Director
of Water Resources &
Senior Counsel

Amy Moyer

Colorado River
District Director of
Strategic
Partnerships

Nate Pearson

Colorado
Department of
Natural Resources
Recovery Officer



Notes from 2022 Housing Colorado Summer Engagement meetings:

Greetings in this New Year!

Thank you for your patience as we (CHFA, the Division of Housing, and Housing Colorado) spent time compiling a comprehensive report of the 2022 Statewide Engagement and Outreach events that occurred throughout the state. We visited six locations this year - Frisco, Denver, Grand Junction, Greeley, Durango, and Colorado Springs – between June 27th and August 9th. We met with over 500 individuals representing a myriad of organizations and interests statewide. We polled, we asked questions, we listened.

At these events, our agencies presented on the state of affordable housing in Colorado and we heard from participants about the unique circumstances and needs of local communities. These interactions have shaped the way in which policies have been written and rolled out as well as our perspective as we head into the 2023 legislative session.

Our state is uniquely positioned to address the affordability crisis we face. With new and existing resources ready to be allocated, we are confident that we can make headway in building and preserving housing that is affordable to all Coloradans, especially those who are most vulnerable.

Thank you for your participation in our Statewide Engagement and Outreach sessions last year. We look forward to maintaining our connections with you in the near future and beyond.

Best,

Colorado Housing and Finance Authority
Colorado Department of Local Affairs – Division of Housing
Housing Colorado

Housing Policy Debrief: Housing Colorado discussion

At every stop during our Statewide Engagement and Outreach tour, we led an open forum conversation that allowed participants to bring up ideas, issues, and insights from their experience working on the ground. We endeavored to capture those comments and will summarize what we heard below. Please note that this synopsis does not encapsulate everything that was brought up during these sections of the programming, but instead tries to draw out major themes that we heard across the six engagement sessions across the state.

Theme 1: Collaboration

Working together across sectors and regions was a major theme that emerged through all the tour stops. Participants were happy to be in the same room with others in the affordable housing world and found that there were a number of ways that they could be working together. There was a hope throughout the events that opportunities to connect and collaborate could continue. With individuals on the ground from each of the three organizations represented, there is a commitment to continue to foster connection and collaboration beyond once-off Statewide Engagement and Outreach events.

Theme 2: Tenant Rights, Protections, and Empowerment

A number of ideas and questions came up that related to tenant rights, protections, and empowerment. This area of conversation included topics such as:

- The need to eliminate onerous screening criteria by landlords that is circumventing source of income discrimination protections already afforded to renters by law.
- Educating tenants about the rights they already have and the outlets for enforcement of those protections should violations occur.
- Efforts to organize and mobilize mobile home park residents to 1) ensure that conditions in parks meet public health and safety standards and 2) ensure that residents know their rights and what resources might be available if their park goes up for sale.
- Regulating rental costs and increases.

Theme 3: Understanding the Unique Needs of Various Communities

In the context of DOH working to categorize counties according to the stipulations of HB22-1304 and SB22-159, the need to more deeply understand the unique characteristics and needs of local communities came up time and time again. The unique challenges facing urban, rural, and rural resort communities are different, and participants implored resourcing and legislating entities to consider those differences when trying to make decisions about funding needs. One size fits all solutions to our affordability crisis in Colorado will not work so it will be important to listen to local communities and respond accordingly.

Theme 4: New Funding

Between one-time federal dollars and the now-passed Proposition 123, hundreds of millions of dollars in new funding for affordable housing is in the pipeline. There were discussions about

how that money will be distributed and equity concerns were shared by participants. In addition, concern was expressed in general about how small local governments and small nonprofits can come to learn about and access resources as they become available.

Other Items of Discussion

A number of items that didn't fit neatly into the themes shared above were brought up during the outreach events. They are captured here in list form with as much context as possible:

- The need for neighborhood-scale interventions to address gentrification and displacement.
- Changing current Colorado statute prohibiting rent control to allow for caps to rent increases.
- The need for technical assistance and capacity building for smaller communities to access available resources at the state level.
- Homeless Management Information System
 - Reporting and capacity
 - Rural set aside?
- Address the construction defect law to open up possibilities for households to move from rent to homeownership.
- Address the effects that short term rentals have had on the housing market, especially in resort communities.
- Working to develop resources to address objections to affordable housing development.
- Create incentives for employers to build housing for workers.

Table Topic One: AFFORDABLE HOUSING TOOLKIT FOR LOCAL OFFICIALS

As part of HB21-1271, DOH was tasked with the creation of a toolkit for local governments and elected officials, which would include educational and training opportunities focused around policies that incentivize affordable housing as well as a competitive application for tailored technical assistance for communities struggling with affordable housing. On July 1st, Enterprise Community Partners was selected as the consultant to work with DOH on the creation of this toolkit. The timing worked out so that DOH and Enterprise could take advantage of the outreach events around the state. Having so many housing experts in the same room made for the perfect opportunity for DOH to ask for input from folks from different regions as to what they would like to see from the Affordable Housing Toolkit for Local Officials. There were many themes common to different regions, such as:

- Outdated zoning codes and overburdened planning departments can be a barrier to affordable housing. A lack of funding and capacity can present challenges to updating those codes and addressing the lack of affordable housing.
- The idea of regional housing consortiums, whether made up of smaller Front Range communities, rural agricultural communities, or mountain resort communities, to tackle similar affordable housing issues in collaboration.
- Participants provided examples of how the tailored technical assistance could be used in their respective communities, such as planning for attracting developers to more remote communities, the creation of discretionary housing funds, and revising zoning codes to be more conducive to the creation of affordable housing.

DOH and Enterprise were able to use the feedback received to craft the curriculum for an Affordable Housing Toolkit for Local Officials that will respond to the unique issues present in the different market types and regions around the state.

EMERGENCY RENTAL ASSISTANCE

In each outreach session stakeholders met with DOH, CHFA and Housing Colorado staff to discuss and provide feedback about the Emergency Rental Assistance Program (ERAP). Stakeholders were prompted with three questions. (Below is a summary of the discussion on each topic.)

1. Has ERAP supported clients of your organization? How impactful has ERAP been to your organization?
 - The ERA Program has been indispensable to communities throughout Colorado in a time of great need
 - The ERA Program prevented thousands of household from eviction during the pandemic
 - Great need for a long-term rental assistance program
 - Legal aid paired with rental assistance is most impactful
 - Need for more wrap-around services to ensure long-term stability
2. After ERAP funds run out, what local community resources do you have for eviction prevention?
 - Few local rent resources. Of the local resources, none will compare to ERAP
 - Some communities have limited Community Service Block Grant (CSBG) funding for rental assistance after ERA funding is exhausted

- Concerns that community resources will return to pre-pandemic levels, where most households in need were not able to access them
 - Community resource centers bracing for need after ERA funds are exhausted, but fear they will not be able to keep up with the demand
 - Cliff-effect concerns post-ERA without eviction moratoriums in place
3. If you could design your ideal eviction prevention program, what would that look like? How many months of assistance? Eligibility criteria? Other supportive services? This question prompted good discussion and feedback. Common themes included:
- Income eligibility
 - A combination of legal defense paired with rental assistance
 - Limited rental assistance to ensure the most reach throughout Colorado
 - 3-6 months of assistance
 - Sliding scale, based on income
 - Tapered assistance to support self-sufficiency (e.g. month 1 assisted at 100%, month 2 assisted at 75%, month 3 assisted at 50%, etc.)
 - One-time assistance every few years
 - Requirement of a substantial life event that caused the need for the assistance
 - Requirement of sustainability of the home in the future
 - Required legal representation for all tenants facing eviction
 - Adding additional review agencies throughout the state to ensure adequate community representation
 - In-person application access
 - Wrap-around case management
 - Appropriate marketing of the program to ensure all Coloradoans know of the program
 - Landlord training
 - Current tenant-landlord laws (source of income, late fees, habitability, discrimination, rent increases, illegal evictions)

HOMELESSNESS RESPONSE

Stakeholders were prompted with three questions:

1. How would you grade your regional homeless response system?
2. What do you see as the most effective means of supporting or incentivising collaborative action on homelessness?

3. How does racial equity inform the design of your community's homeless response system? (or should it)

Many of the table discussions went beyond answering these specific questions and more to homelessness response in general or questions/input regarding the new funding opportunities from the new bills. The following are the main themes/trends shared:

- Some rural/frontier areas of the state, such as Jackson County, have little to no homelessness response system, including no main providers or housing resources. Many do not know their homeless and housing needs, but Built for Zero (BfZ) is helping many with that and want to continue that. These communities want to expand what little they have; while others need help knowing even how to start and how to get local support.
- Resort communities have unique needs with seasonal workers, short term rentals, and higher AMLs still not livable.
- Any new homelessness response funding needs to include funding for supportive services and operating costs for any homeless and housing program across the homelessness response continuum [i.e. - outreach, shelter, prevention, Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH)].
- Need to build capacity for staff to engage, know, coordinate with other community resources/partners. Need to build capacity for applying for and administering gov't funding. Need capacity to coordinate across partners, communities, systems and reduce siloed and competitive localities/organizations.
- With that said, several communities did give examples of increased efforts in outreach, collaboration, data, increasing homelessness response systems, and look to new funding to help continue that work, not have to start over or have funding conflict with recent efforts.
- Hidden populations, particularly hidden Latinx, Native Americans, undocumented immigrants. Need to build trust, Spanish speaking, cultural competency, peers, more outreach.
- Cost of living in addition to the cost of housing is high, so rental assistance is not enough.
- Short to medium term assistance has limited effectiveness because more permanent housing options to transition to. Need more vouchers in general. Need more landlords and units willing to take vouchers. Need more single site supportive housing.
- Some feedback included not focusing on PSH or currently homelessness and instead focus on more upstream efforts to prevent inflow.
- Many attendees had questions regarding the application processes that will be coming. Main focus was on flexibility for the funding and simplicity of the application process.

- HMIS forms can be challenging to have individuals complete and is often not the only database/platform used by agencies so interoperability would be helpful.
- Accessible units and helping people get access to the housing was identified as a need.
- Multiple application dates and a variety of activities for a comprehensive project concept would be helpful.
- Many noted the challenges with landlords being able to ask for more money, having concerns about damages/behavior/etc.
- Staffing capacity in general is a stress for many organizations as staffing vacancies have increased while the need seems to as well.
- Some suggestions: Single-site PSH makes a difference for one provider's veteran participants. Trauma-informed care training should be provided to everyone.
- Is there a way to use work from HUD NOFOs for DOH NOFA applications so COCs and communities who worked on those feel they can use those efforts and stay consistent with those efforts.
- Several noted the importance of incorporating peers, lived experience, and participant input.
- Several immediate needs/challenges, such as encampments or shelters closing, were on top of mind for many stakeholders, making it challenging to focus on more macro system change with urgent issues needing immediate attention. Hard to focus on systems coordination and long term change with these current challenges.
- Some expressed that more basic needs assistance such as hygiene resources, shelter, or other capacity to manage homelessness would enable communities to focus on solving homelessness.
- Request flexibility on who is defined as homeless.

LOCALITY CLASSIFICATIONS

Stakeholders were asked the following questions:

1. What information about unique housing and economic circumstances should be considered in order to determine whether a locality is classified as urban, rural, or rural resort?
2. If a locality seeks to be reclassified, what information about unique housing and economic circumstances, if any, could the appellant be expected to submit to the Division of Housing?

3. What should be considered in terms of how the locality reclassification process is operationalized? For example: how can expediency be balanced with diligence, or flexibility balanced with structure?

The novelty of this policy and process resulted in lively and productive discussion, including:

- Administrative responsiveness
 - Housing, labor, and other markets change frequently, but the information used to measure economic needs and design affordable housing policy responses is often stale or imprecise. Accurate and timely information that most appropriately illustrates local needs should be used for policy development to allow for responsiveness to local needs.
 - The process through which the Division of Housing reviews and makes determinations on locality classifications should be intuitive and involve technical assistance, so that policies can be updated to meet the needs of localities, without placing stress on the capacity of localities.
- Policymaking flexibility
 - The method through which counties were initially classified, based upon the work of the Strategic Housing Working Group, was seen as an important starting point as it creates the conceptual framework through which all localities will be considered. However, participants shared that the policy may have to be changed for their localities in the future. Often because the challenges and needs of their municipality differ from those of their county. Or, because the unique conditions of their area were outside of the scope of the Strategic Housing Working Group.
 - Participants shared that this new policy and process would be a learning and growth experience on all sides, and generally agreed that open communication and close collaboration between DOH and customers would improve the effectiveness and efficiency of this shared responsibility.

REVOLVING LOAN FUND & MOBILE HOME PARK ACQUISITION

Stakeholders were prompted with two questions:

1. What types of loans are of greatest need and what flexible loan terms are of most importance?

- Acquisition, bridge and long term financing all needed.
 - High LTV (consider lending over appraised value but up to 100% of cost in areas where it is more expensive to construct than the appraised value of the new property)
 - Low rates and/or flexible (interest only, extended amort & cash flow based) repayment terms.
 - Loan guarantees and/or cash collateral support
 - Extended maturity dates to match senior debt
 - Quick turn around in the Division of Housing underwriting and contracting process. Speed to market.
2. When seeking to purchase a Mobile Home Park (MHP) what are the most important technical assistance (TA) needs of your community and in addition to the need for acquisition loans what other capital improvements are in need of financing for MHPs?
- TA is needed up front to help residents organize and take advantage of their right to purchase. Need to act quickly here!
 - Communication and TA needs to be in multiple languages to meet the needs of the community.
 - Post acquisition / long term TA will be a continuing need to help residents manage their Resident Co-Op and operate the MHP long term.
 - There is a need for nonprofits to step in when needed to purchase the park on behalf of the residents to ensure long term viability and property ownership/management expertise.
 - Need for individual unit repair and energy efficiency upgrade loans or grants.
 - Need for lot rent assistance grants to homeowners to prevent displacement.

General SLIDO Summary:

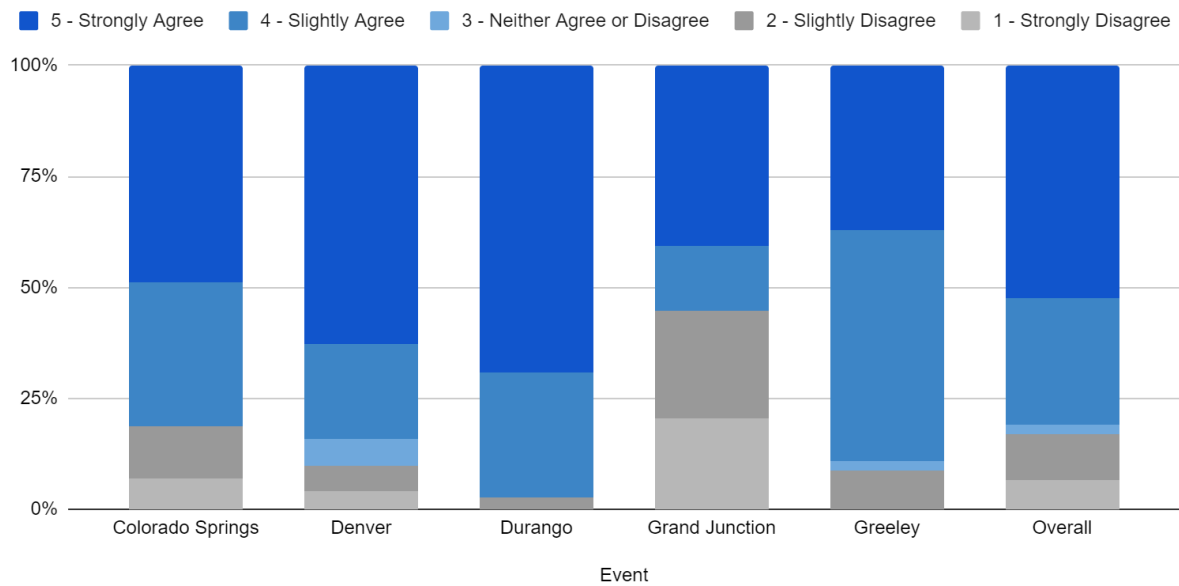
In each outreach session a series of interactive polls and word clouds were used to collect input and facilitate discussion amongst members of the audience using an interactive product called Slido. Participants read interactive prompts on the screen, and responded to them using their computers or phones, after which the results were discussed amongst the audience and facilitators. Stakeholders were asked the following questions as polls:

1. Does the initial classification of your community (and if it is Rural, Rural Resort, or Urban) reflect the housing market and economic factors present in your community?

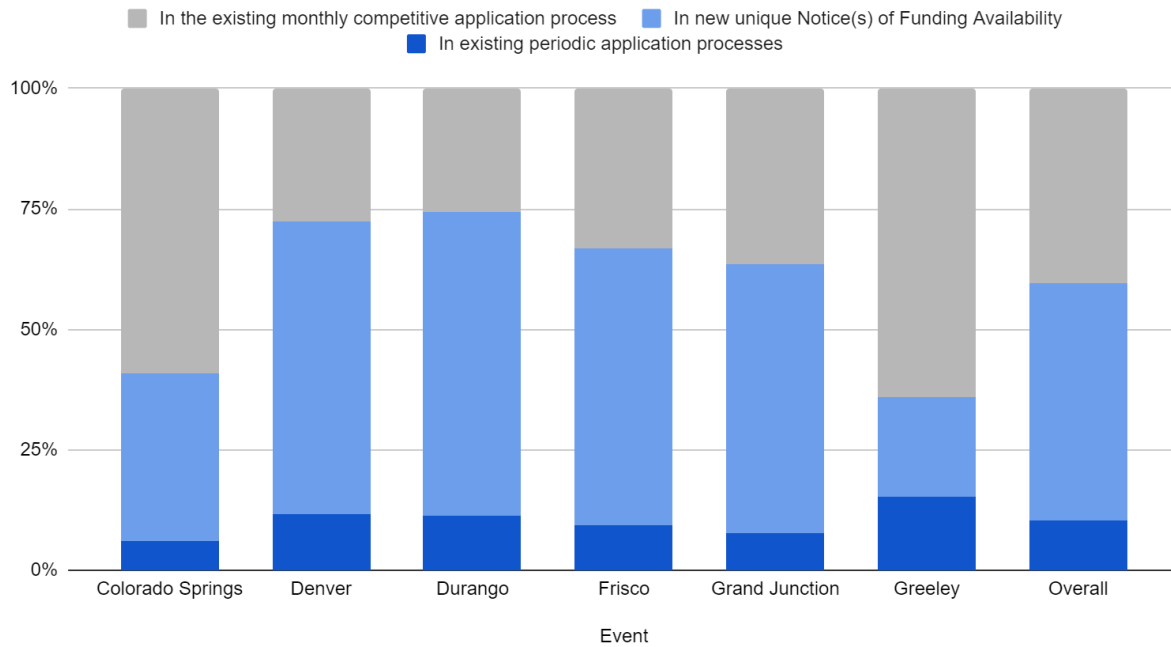
2. How should applications for funding be made available? (1 of 2, before the programs were discussed by DOH staff)
3. How should applications for funding be made available? (2 of 2, after the programs were discussed by DOH staff)

The responses to the polls are as follows:

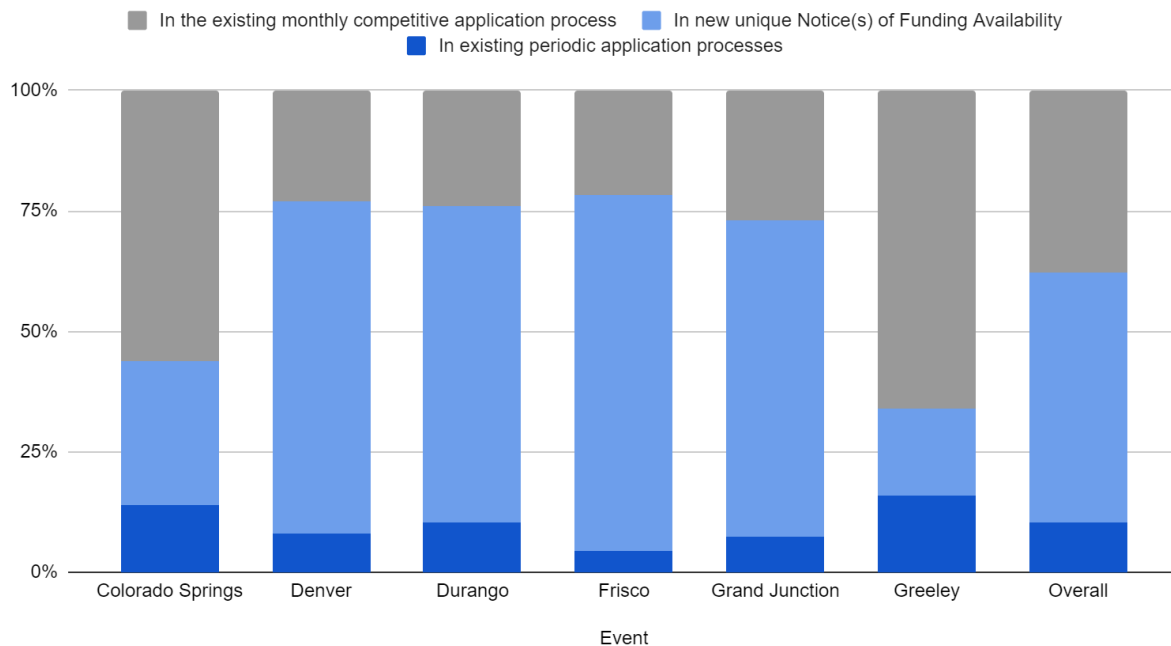
Does the initial classification of your community (and if it is Rural, Rural Resort, or Urban) reflect the housing market and economic factors present in your community?



How should applications for funding be made available? (1/2)



How should applications for funding be made available? (2/2)



TINY HOMES, MOBILE HOME PARKS & ENERGY CODES

DOH staff met with interested stakeholders across the state to solicit feedback in response to three bills from the 2022 session that DOH's Office of Regulatory Oversight is tasked with implementing or assisting another agency in its implementation. The three bills are as follows:

1. House Bill 22-1242 - Colorado law regulates the manufacturers, sellers, and installers of manufactured homes; on and after July 1, 2023, it will also include "tiny homes" as defined in the bill.
2. House Bill 22-1287 - Effective October 1, 2022, the "Mobile Home Park Act" and its "Dispute Resolution and Enforcement Program" were amended to add additional protections for mobile home park residents.
3. House Bill 22-1362 - On or before October 1, 2022, a "Energy Code Board" must be appointed and convened to develop both a model electric ready and solar ready code, and a model low energy and carbon code for adoption by counties, municipalities, and state agencies by deadlines established in the bill.

Participants in discussions concerning these bills provided some excellent insight and feedback. Overarching it is clear that more efforts need to be made in order to communicate these new requirements as well as any additional implementation efforts to local jurisdictions or mobile home parks and their residents to ensure they understand what is expected by the General Assembly in order to help DOH more effectively carry out these expectations. They also shared some specific questions or suggestions for consideration.

- HB 22-1242
 - Accounting for community living; allowing for the bathroom/kitchen to be separate in a communal area to limit costs, i.e. tap fees
 - Distinguishing a home owner building their own from a manufacturer producing several units
 - Determining what is acceptable coming in from other states or units being highly mobile in the state
 - Regulate by use to determine level of certification
 - Create a program for communities to utilize to help with homelessness, including a training program to develop skills to construct them
 - Make sure standards are not so strict where it makes the product unaffordable
 - Talk to the local communities about what they would like to see established for standards

- Need to clearly identify differences in types of homes and how they are regulated
 - Making sure more units are accessible for individuals with disabilities; universal design/trauma informed design
 - Allow for flexibility and evolution (ex. shipping container homes)
 - Possibility of having 10 pre-approved designs or some sort of pre-approval checklist to fasttrack getting houses for people who need them
 - Concerns that local jurisdiction zoning requirements preventing placement of tiny homes certified by the state
- HB 22-1287
 - Clarify triggering event for notice of a change of use of the land
 - Create a local government toolkit about mobile home parks
 - Address concerns regarding parks requiring residents to provide verification of income, proof of title, or other information each year when the park is registering with the state
 - Pausing the clock (tolling) on the timelines established in the opportunity to purchase the park provisions; concern with litigation and dragging these deals out and preventing them from closing
 - Aligning with technical assistance funds made available for mobile home park residents as identified in Senate Bill 22-160 to help with meeting the opportunity to purchase provisions of this bill
 - Dealing with mobile homes in parks that are no longer habitable or close to being so and creating funding to help rehabilitate or replace them
 - HB 22-1362
 - Account for lifetime cost; do not rely on upfront cost

JAN 05 2023



Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Kenneth Matejcek

Client Feedback Section:

Thank you for the new refrigerator - we love it!
Thank you for the water heater blanket, light bulbs,
air sealing + insulation and the boiler/furnace clean
+ tune. We appreciate everything. Your program is
wonderful + so helpful. Your employees are very
knowledgeable + professional
Happy Holidays

JAN 05 2023



Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Anna L Bekuhrs

Client Feedback Section:

I cannot thank you enough for all you have
done to make my home so comfortable this
winter. It was far more than I am able
to accomplish

Thank you, Anne

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

JAN 03 2023

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name:

Virginia FELC

Client Feedback Section:

GREAT TEAM - GREAT JOB!
THANKS !!

Happy Holidays!!

Vickroy CARE Work Summary Feedback

J Vickroy <jgv.home@gmail.com>

Sun 12/25/2022 11:31 AM

To: Dan Mayberry <dmayberry@nwccog.org>

Caution! This message was sent from outside your organization.

[Allow sender](#) | [Block sender](#)

Hello Dan,

I am writing regarding the request for feedback on the CARE work (efficient lighting, insulation, air sealing) performed on our home this past year.

In short, I could not be more pleased with the work performed by Tony and Angel. They were very thorough, conscientious, informative, and pleasant. They really cared about ensuring we got the best possible outcome. Angel, in particular, worked very hard, in the very hot attic, to ensure it was well insulated. I don't know how he did it!

Sincerely,

James Vickroy

720 Wood Nymph Lane

Glenwood Springs, CO 81601

Sent from [Mail](#) for Windows

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

JAN 03 2023

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Angela & Cliff Herrington

Client Feedback Section:

We are grateful & satisfied with the
help you have provided as well as the
workmanship & personal.

Thank You!

DEC 28 2022

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Thank you,
Patty & Bill

Client Name: Patricia Schweizer

Client Feedback Section:

Mr Dan Mayberry and his entire team were
professional and they worked so hard to
do their work in such a small, old cabin.
They did everything they could to make
life better here. My husband is a disabled
vet and used to do Everything. Being alone now
I Really appreciate THIS WHOLE Team & Program

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Janelle and Phil Kopp

Client Feedback Section:

We are so grateful for all the work and for the
excellent technicians and for the new refrigerator.
I do believe our house is more comfortably warm.
Our next utility bill should reveal a difference.
The success of this program hinges directly, in my opinion,
on the contact people: Dan, Clay and Ashley.
Thank you for this visionary program.

DEC 28 2022

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name:

Meghan Vickers

Client Feedback Section:

They were polite, efficient and patient. We were

very happy and appreciative of their work.

Thank you!

CARE Feedback

Steve Hockett <shockett2@yahoo.com>

Tue 12/20/2022 10:44 AM

To: Dan Mayberry <dmayberry@nwccog.org>

Caution! This message was sent from outside your organization.

[Allow sender](#) | [Block sender](#)

Hi Dan,

I just wanted to give you all a big thank you for the work done at my home on 12/12/22. Clay and Ashley (I think?) did a great job taking care of everything in a timely and professional manner. I'm so grateful to your program and all the work that you do for our community. Keep up the good work making our world a better place.!

Regards and happy holidays,
- Steve Hockett

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Kisa Wernsman

Client Feedback Section:

Tyler Treganza did such an amazing
job on my home! He was extremely
thorough and professional. My home is
much tighter, brighter, warmer, and
my utility bill has decreased. I appreciate
Tyler and your company, (programs)
so much!! Thank you!!

NOV 16 2022



Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Lindsey Anderson

Client Feedback Section:

I cannot express the gratitude I have
for the CARE program, and those who
came into my home and completed the work!
The crew was a true pleasure, and I
loved learning so many new things! I
am looking forward to a much warmer
winter! Couldn't have done it w/o you guys + gals!

Nov 12 2022



COLORADO'S
AFFORDABLE
RESIDENTIAL
ENERGY
PROGRAM

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: FAYE E NISSEN

Client Feedback Section:

THE CREW WENT OVER & ABOVE IN
CARE of my HOME WERE VERY PLEASANT
and outgoing & EFFICIENT. My HOME IS
MUCH WARMER THAN IT HAS BEEN IN A
LONG TIME.

THANK YOU VERY MUCH

Faye E Nissen

NOV 12 2022



COLORADO'S
AFFORDABLE
RESIDENTIAL
ENERGY
PROGRAM

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name:

Patricia Gimke

Client Feedback Section:

This was a very pleasant experience.
All of the staff were professional and courteous.
We were able to have some energy saving
additions done in our home, things we had
talked about but never carried thru.
Thank you for offering this program.
Pat Gimke

NOV 15 2022



COLORADO'S
AFFORDABLE
RESIDENTIAL
ENERGY
PROGRAM

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Denise Wilson

Client Feedback Section:

I am very pleased with the
results of the weatherizing, and
the LED light replacement. Also
the refurbishing of my heater. My
last 2 ^{electric} heating bills were significantly
lower. My heater is running better.
Give thanks to the team. They were excellent!

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: SARAH PAGNI

Client Feedback Section:

I was extremely pleased with the service provided to me through the CARE PROGRAM! The work crew was very thorough, professional, & efficient. They answered all my questions and appeared to have a genuine interest in properly sealing my home - thus saving me money. I noticed my house stayed cooler in the summer after they did the work. A bit too early to comment on heating efficiency as winter just started but I am confident my utility bill will be lower this winter.
THANK YOU!

Feedback

Linda Morrison <lindamorrison138@yahoo.com>

Fri 11/4/2022 1:35 PM

To: Dan Mayberry <dmayberry@nwccog.org>

Caution! This message was sent from outside your organization.

[Allow sender](#) | [Block sender](#)

I was very pleased with all the work that was done to my house. The furnace is fantastic it works perfectly. They filled my attic with insulation, sealed up my doors and cracks in my walls and changed out all my lightbulbs. I also received a new refrigerator that is also working perfectly. I am eternally grateful for everything that was provided for me. The men were super nice, very polite and did their jobs efficiently. I had a small problem with the furnace and they fixed it immediately. They all deserve a raise. Thank you again and if you ever need volunteers just contact me.

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: ANNALISA PRIMUS

Client Feedback Section:

The team was great! They are very professional,
caring, humorous. Nothing was too much trouble
for them.

I felt safe leaving them work in my home alone
while I went to work.

They are very clean also. THANK YOU SO MUCH
for all you did for me & my family!

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Johnny Glavinick.

Client Feedback Section:

Everyone was very nice. And did
a very good job and was very
helpful at Northwest Colorado
Energy Program.
Thank you very much.
Johnny Glavinick

OCT 10 2022

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Barbara Carr

Client Feedback Section:

Very Satisfied with the work. They were good
at the job. They were friendly and polite.

OCT 10 2022

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Matt + Emily Mulica (767 Deer Path)

Client Feedback Section:

The team came in and did two solid days
of work. They were great to work w/ and
we are seeing a big impact to our
energy bills. We really appreciate the piece
of mind of the furnace clean and tune as
we head into winter. Also, the storm
window + insulation really buttressed the

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name:

KEN MATEJCIK

Client Feedback Section:

GREAT JOB!

You are a Godsend!

Denee Schenck <deneeschenck@yahoo.com>

Mon 10/10/2022 10:21 AM

To: Dan Mayberry <dmayberry@nwccog.org>

Caution! This message was sent from outside your organization.

[Allow sender](#) | [Block sender](#)

Hi Dan,

Thank you so much for helping me this summer. You did go above and beyond by fixing my roof with shingles from your own garage!

My new fridge is working great, again I thank you. All tucked in for winter (I think).

Thanks,
Beverly (Denee) Schenck

[Sent from Yahoo Mail on Android](#)

OCT 13 2022



Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Lloyd Blake

Client Feedback Section:

yes we liked what you all did

I can feel my trailer staying warmer at night

Thanks for the new furnace N Lloyd Blake

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

OCT 17 2022

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: Boye Ruderman

Client Feedback Section:

DAN mayberry was very helpful - made
sure everything done right -
new Thermostat easy to use and
keeps room at steady Temp.
home less drafty with window
caulked - home brighter with the
LED bulbs - Thank you all so much!

OCT 17 2022

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name: ROBERT CHRISTIE

Client Feedback Section:

YOU GUYS ARE GREAT!

THANKS FOR YOUR HELP

OCT 17 2022



COLORADO'S
AFFORDABLE
RESIDENTIAL
ENERGY
PROGRAM

Hi there, CARE Client!

It was our pleasure to save you energy through the CARE Program.

We'd love to hear your feedback! Please let us know how we did by emailing the address below or write your comments in the section below.

Client feedback email: dmayberry@nwccog.org

Thank you for your interest in energy conservation!

Sincerely,

NWCCOG Energy Program



Client Name:

Joyce Gonzales

Client Feedback Section:

The people that did the work on my home were very nice and I sure appreciate all they did from replacing light bulbs to everything else they did. Especially the new refrigerator and the insulation. I wouldn't know how to do all they did so am very appreciating.



PROGRAM UPDATES

To: NWCCOG Council
From: NWCCOG Staff
Date: October 2022
Re: Program Updates

The following are events of note occurring since the August 2022 NWCCOG Council meeting.

Administration/Regional Business – *Jon Stavney, Executive Director*
Update to be provided during meeting.

Economic Development District (EDD) – *Rachel Lunney, Director Program*

EDA Planning Partnership Grant – NWCCOG has been invited to apply for the next three-year EDA Planning Partnership Grant. The grant amount is \$70,000/year, for three years, for a total grant of \$210,000. The main purpose of this grant is for overall administration costs for the district as well as developing, maintaining, and implementing the region's Comprehensive Economic Development Strategy (CEDs). This grant is matched 1:1 with NWCCOG member dues. EDD director is working on the grant which will be submitted to the EDA by January 31, 2023.

Data & Research – the December 2022 regional quarterly economic update is available on the EDD website here: <https://nwccog.org/edd/data-center/economic-data/economic-data-by-county/>. Staff will continue to develop and distribute bi-monthly EDD resources bulletins which provides information on funding sources including grant opportunities, access to capital for businesses, technical assistance, and training/professional development opportunities of interest to all stakeholders in the region including elected officials, town/county staff, non-profits, education, workforce, chambers, and businesses; these bulletins are archived on the EDD website here: <https://nwccog.org/edd/business-resources/resource-bulletins/>

Workforce Housing Report – work continues on the 2023 update to the Regional Workforce Housing Report. This is an update to the report completed and distributed January 2019. The report will include new programs, policies, initiatives, funding mechanisms, and programs that have been developed since the 2019 report, as well as 1-page summaries from towns and counties in the NWCCOG and CAST region. The report is planned for a June 30, 2023 completion date.

Elevator Inspection Program (EIP) – *David Harris – Director*
Update to be provided in an upcoming packet.

Energy Program – *Nate Speerstra, Manager*
Update to be provided in an upcoming packet.

Northwest All Hazards Emergency Management Region (NWAHEMR) – *Deborah Bogan, Coordinator*
Update to be provided in an upcoming packet.

Northwest Loan Fund (NLF) – *Anita Cameron, Director*
Provided during NLF Board Meeting

Northwest Region Healthcare Coalition (NWRHCC) – *Carmen Flores, Readiness and Response Coordinator*
Update to be provided in an upcoming packet.

Regional Transportation Coordinating Council (RTCC) – Charles McCarthy Mobility Manager

Update to be provided in an upcoming packet.

Water Quality & Quantity Committee (QQ) – Torie Jarvis, Director and **Watershed Services & Summit Water Quality Committee (SWQC)** –

Torie provides summaries after each QQ meeting. If you don't receive these but would like to, let Talai or Torie know so they can add you to the list.

Broadband Program – Nate Walowitz, Regional Broadband Coordinator

Nate Walowitz's local broadband efforts continue in communities across the NWCCOG region as well as statewide on behalf of DOLA to provide technical assistance in support of local broadband efforts.

We saw network traffic on the Project THOR network increase by 50% over the winter holidays. This can be attributed to both visitor and resident broadband usage during this period. This is first year that we have seen this significant uptick in traffic over the holidays. I believe we can expect to see this trend increase in the future as dependence on broadband continues to grow.

Community meetings of note:

Roaring Fork Broadband fiber project (Pitkin County) meetings and conversations with Holy Cross Energy to finalize fiber lease from Glenwood Springs to Aspen to support communities along the fiber path including Basalt, Snowmass Village, community anchor institutions, schools and City of Aspen.

Town of Eagle consulting on new Meet Me Center at public works. Assisting to bring in additional broadband providers and get them affordable connectivity.

Work with Red Cliff to discuss improved broadband, WiFi and fiber broadband service projects through Vero, who purchased their ISP, ForeThought.

Conversations with Eagle County about improving broadband in Dotsero and working with HR Green, their broadband consultant, about both area information, potential providers, and Project THOR availability. Conversation extended to discussions with ISPs who reached out to NWCCOG to inquire about the availability of Project THOR in Dotsero.

Work with Grand and other foothills counties and towns providing Broadband technical assistance for the DOLA Resilience and Recovery Project.

Clear Creek County meetings about their numerous fiber to the premise projects and support for wireless broadband in Idaho Springs, Georgetown, Evergreen, and St Mary's. This work includes program review, fiber, broadband services and wireless tower leasing advisory.

Finalizing IRU agreement between NWCCOG and Holy Cross Energy to support the Roaring Fork Broadband Fiber Project. The participating local governments needed NWCCOG to act as a coordination point for management and operation of this regional fiber project. The fiber project will serve communities between Glenwood Springs and Aspen and Snowmass Village. This project is awaiting final fiber work to complete final connectivity.

Outreach activities include ISPs who have expressed interest in Project THOR and coordination with local communities to access Project THOR to deliver Denver transport resilience and competitive pricing with Lumen.

Other Meetings:

Meetings with small ISPs in our region and making plans to come to our region to deliver affordable, reliable fiber to the premise broadband service.

Continued support of Grand County, Gilpin County, Boulder County, Larimer County, Estes Park, City of Trinidad, Jefferson County, Jefferson County Public Schools. These meetings were all conducted as part of the statewide DOLA technical advisory services.

Work with the Colorado Broadband Office interviewing and orienting some of their key new hire employees, advising on local efforts, regional needs, and implementation strategies.

The Colorado Broadband Office has issued their 5 year Broadband Roadmap. This provides details on strategies they have developed to achieve their goal of deploying broadband to 99% of Colorado households.

<https://drive.google.com/file/d/1dexRO7TJc3xQxTuxbmrRNjI9Do2TNNHJ/view>

Conversations with Estes Park's ISP, Trailblazer, related to backing up their front range transport connections to Denver leveraging Project THOR with reciprocal benefits to Project THOR through their network. March - October 2023 their forward connection will be down for replacement, so their connection to Project THOR will be pressed into service as needed.

Project THOR

DOLA Grant - NWCCOG continues to leverage our no-match DOLA grant, signing the first of 3 purchase orders for new network equipment with Ekinops. When complete, this equipment will replace our existing Ciena equipment resulting in a significant expansion of network capabilities by 200%, greater reliability, US based 24x7 support for 40% lower cost, and no need to replace equipment for 10 years. The CDOT (7 year) and Zayo (10 year) IRUs that were needed are now fully executed. This lowers costs to our network participants. The new network equipment will be delivered and installed in April 2023.

In July, Glenwood Springs chose to withdraw from Project THOR. This will be effective January 1, 2023. Because the City is currently hosting our equipment, we will need to move the network equipment to another location.

We are working with CDOT, CO Department of Homeland Security, Holy Cross Energy and Pitkin County, develop and relocate our equipment to the CDOT Yard in Glenwood Springs. Nate is working with CDOT and DOLA in coordination with Pitkin County to build and install cabinets in the CDOT yard in the mid-summer 2023 timeframe. Allowing NWCCOG to use this CDOT location is a testament to the closeness of our relationship with the CDOT ITS team. The costs for this relocation will be covered by Pitkin County and DOLA by repurposing one of their DOLA grant for the Roaring Fork Broadband Project.

The loss of Glenwood Springs has resulted in an adverse financial impact on the Project THOR program, however because Nate and Becky have worked hard with vendors and our Meet Me Center Hosts on cost reductions and improved budgeting to substantially reduce the future impact of Glenwood Springs departure from the program. Nate is also working on a stepped up ISP outreach strategy to bring additional revenues to the program.

Nate has begun conversation with Strata Networks to gain affordable access to a reliable network backup path to Salt Lake City. If the network loses Denver, all network traffic will still be able to connect to the internet in Salt Lake City. This is an item that is of growing importance to our Project THOR Stakeholders and ISPs.

Vintage – Erin Fisher, Director



Vintage Program Update

Additional SB290 Funding Awards

In early 2022, Vintage submitted proposals on behalf of three community partners for funding through Senate Bill 290, aimed at supporting older Coloradans. Vintage was awarded \$166,350 for those providers. An additional funding opportunity was released under SB290, and Vintage recently was awarded an additional \$140,700 for internal programs and for Routt County Council on Aging. Details regarding the proposals:

Routt County Council on Aging: RCCOA's Helping Hands program provides non-medical home care and chore assistance to Routt County adults age 60+. The suggested fee is \$15/hour, but many clients cannot afford to pay even this nominal fee. The goal of the service is to provide Routt County clients assistance with daily activities and chores, so they can remain independent and safe in their homes for as long as possible. Services provided include "activities of daily living" such as home safety inspection, monitoring for falls while bathing or showering, medication reminders, assistance with meal preparation, light housekeeping (laundry, dishes, trash removal, snow removal), errands, shopping, doctors' visits, and companionship. Services not provided are medication management/administration, medical equipment service and administration, physical assistance with bathing, dressing, and large home repairs. Funding from SB-290 will make it possible to take the program to the next level by assuring its continuance for the 2022-2023 state fiscal year.

Vintage – SHIP Medicare Tracking Software: Through Vintage's SHIP Medicare Coordinator and her twelve highly-trained certified SHIP volunteers, the program collects beneficiary data that is entered into two databases monthly. Currently, this client information is collected in paper form. The SHIP program will modernize the client intake process through a secure, online SHIP database software.

Vintage – DEI Consultants & Training

Vintage will take the buzz words "Diversity, Equity and Inclusion" (DEI) to the next level and hire DEI consultants to both audit Vintage and train and support their employees to build an innovative, future-ready culture that embraces diversity at every stage— both within the Area Agency on Aging and with their clients. Highlights include goal setting, creating an inclusive and affirming workplace and environment for clients, fostering equity, and building resilience.

Vintage – Hearing Aids

Vintage requested funding to diversify their current emergency material aid program to include hearing aids. The emergency material aid program is a contractual performance measure, and this grant grows the program to include financial assistance vouchers for hearing aids.

Vintage – Home Modification

Vintage requested funding to enhance their current Home Modification Pilot program. This program is a contractual performance measure and grows the program to serve more individuals in Grand County.

FY2023 Omnibus Appropriations Package

On Tuesday, December 20, 2022, Congress unveiled a highly anticipated \$1.7 trillion omnibus appropriations package to fund the Federal government for federal fiscal year 2023 (FY2023), which began on October 1, 2022, and ends September 30, 2023. Federal funding had previously been extended

by a series of continuing resolutions, or CRs, which level-funds the government at current amounts. The most recent CR was set to expire Friday December 23, 2022.

This chart focuses on the proposals contained within the FY2023 Final Budget deal. In the chart below, numbers in **green** indicate that enactment of these bills would increase funding compared to the FY2022 enacted levels.

Summary: The FY2023 omnibus package provides modest funding increases for aging & disability programs, includes a clear glidepath for Medicaid eligibility redeterminations, first-time funding for the aging network research center, and a substantial increase for OAA HDMs. However, the legislation also did not include other key priorities. The legislation did not reauthorize the EJA, provided only \$15 million for APS, and overall did not provide large increases in funding for OAA programs.

Program	FY21 Final	FY22 Final	FY23 President's Budget	FY23 Senate	FY23 House	FY23 Final
Administration for Community Living						
<i>Health and Independence</i>						
HCBS Supportive Services	392.574	398.57	500	430	450	410
Congregate Nutrition	515.342	515.342	762	550	700	540.342
Home-Delivered Nutrition	276.342	291.342	410.335	320	400	366.342
Nutrition Services Incentive Program	160	160	100	160	160	160
Preventive Health	24.8	24.8	26.339	26.339	27.5	26.339
Chronic Disease Self-Management	8	8	8	8	8	8
Elder Falls Prevention	5	5	5	5	10	5
<i>Caregiver Services</i>						
Family Caregiver Support Services	188.9	193.9	249.9	220	230	205

Program	FY21 Final	FY22 Final	FY23 President's Budget	FY23 Senate	FY23 House	FY23 Final
RAISE Family Care Act Advisory Council	0.4	0.4	0.4	0.4	Not mentioned	0.4
<i>Protection of Vulnerable Adults</i>						
Elder Rights Support Activities	17.87 ²	18.87	19.4	25	20	33.87
Protection of Vulnerable Older Americans ³	23.6	24.6	Included Below	40	41.94	26.6
Prevention of Elder Abuse & Neglect	Included Above	Included Above	5	Included Above	Included Above	Included above
Long-Term Care Ombudsman Program	Included Above	Included Above	36	Included Above	Included Above	Included above
Adult Protective Services ⁴	-	-	58	-	80	15
Senior Medicare Patrol Program	20	20	20	35	35	35



**Learn about benefits
and risks of common
financial tools used
to help older adults
age in place**

Financial Education Series

Every Session

3:00 pm to 4:00 pm

Feb 15 - Reverse Mortgages

Feb 22 - Refinancing

**March 1 - Home Equity Loans and
Home Equity Line of Credit**

Join Online or By Phone : <https://tinyurl.com/FinancialSeries>
+1 719-359-4580

Passcode: Vintage

Questions? cpeterson@nwccog.org





Nutrition Education Online Series

Join Registered Dietitian
Patti Murphy and learn:

Winter 2023

January 18: 1pm - 2pm
Inflammation

Fresh Conversations is a free opportunity to connect with other older adults for a friendly discussion focused on nutrition and physical activity education. Join us right from the comfort of your home for a fun conversation that will help you learn how to maintain your health and independence during one of these sessions this month.

February 15: 1pm - 2pm
Weight of Processed Food

March 15: 1pm - 2pm
Healthy Food,
Healthy Brain

Register for one or all topics in
the series through Zoom @:
<https://tinyurl.com/Winter23Fresh>

Or email Patti
pattimurphyrd@gmail.com for
more information/assistance

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Northwest Colorado Council of Governments

Economic Development District (EDD) Board Meeting

October 27, 2022

Hybrid Meeting ("Present" means on the call)

Council & EDD Board Members Present:

DiAnn Butler, Grand County Economic Development
Melanie Leaverton, Jackson County Tourism
Patti Clapper, Pitkin County
Thomas Fridstein, Town of Snowmass Village
John Bristol, Routt County
Geoff Grimmer, Town of Eagle
Cory Mihm, Summit County
Ashley Perl, Pitkin County

Other Present:

Christina Oxley, Colorado Workforce

NWCCOG Staff:

Rachel Tuyn
Jon Stavney
Becky Walter

Call to Order:

DiAnn Butler, EDD Chair, called the Economic Development District (EDD) Board meeting to order at 12:32 pm. Roundtable introductions were completed, and a quorum was present for the group.

Approval of July EDD Board Meeting Minutes

M/S: Corey Mihm/Patti Clapper to approve the August 2022 EDD Board Meeting Minutes as presented.

Passed: Yes

Planning Partnership Grant and CEDS Update

NWCCOG has applied for a new year of the EDD Planning Partnership grant. Rachel presented on details, including budget and scope of work. See packet for slides.

We are 1 year into 5 years CEDS. See packet for details of progress and accomplishments within the past year.

Quarterly Regional Economic Update

The Northwest Region has lower unemployment rate than the rest of the country. Average hourly earnings are still lower than both Colorado and the US, but there are several companies raising minimum wages within the region. Regional economies are still drive largely by accommodations and food service (26%). Healthcare, construction, administrative & waste services sector, professional & technical services sector have the highest wages. Construction, public administration, healthcare, and accommodation & food services are showing the largest growth across the region.

Macro-economic trends are downward: CCI, PSI, EI are all down, and inflation is high.

More information can be found in the packet or on the website.

Patti Clapper/Melanie Leaverton: Giving employees a raise or bonus can put them out of earnings brackets to qualify for food, housing, etc assistance program. Farm bill helps with this.

Regional Data Coordination:

Cory Mihm/Christina Oxley/DiAnn Butler: Suggested working group on data. It would be beneficial for region to unify data.

Jon Stavney: Would like to see analysis and report of working group data.

Workforce Update

Christina Oxley: Hosting presentation on 10/31: “Where are all the Workers?”. Focus will be on how to support employers in finding and retaining employees. She also noted that solving childcare and housing are also crucial to providing workforce.

Rachel Tuyn: Erin Young, CDLE “Employer Coach” will be presenting at the Dec 1 EDD meeting on this as well.

Christina Oxley: According to a study the “No one wants to work” has been a recurring theme since the late 1800’s. This indicates that there might be more to be examined here on the employer side.

New Business and Recommendations for Upcoming Meetings

Short term rentals: A complete study of STR policies in the region would be beneficial. Many STR policies in our region are contingent on the midterm elections. Currently there is not a comprehensive study to summarize and compare this data. Jon and Rachel would like to do a “point-in-time” report on this within the next year.

Other items for January:

Electing Officers

Reviewing bylaws

Member Updates

Patti Clapper: Vote! The only ballot question in Pitkin County is a mill levy question to support the ambulance district. She is running unopposed and is automatically re-elected for 4 more years.

Corry Mihm: Transitioning from the Summit Prosperity Initiative to the Summit Economic Partnership. It is now approved as a 501c6 and can now move forward with planning and projects.

DiAnn Butler: Just went under contract with consultants for an EDA project to develop a resiliency economic plan. This coincides with other responsible tourism plans. They also received \$3.1 to create a live-work space through the Polis Community Revitalization Plan.

Melanie Leaverton: Jackson recently had a meeting with the housing authority to move forward on workforce housing. Also preparing for Christmas celebration.

Adjournment:

M/S: Patti Clipper/Thomas Fridstein adjourned the EDD meeting at 1:48 pm.

Passed: Yes

DiAnn Butler, EDD Chair _____

Date _____



Northwest Colorado Council of Governments

Economic Development District (EDD) Board Meeting

December 01, 2022

Conference Call Only ("Present" means on the call")

Council & EDD Board Members Present:

Kristin Brownson, Town of Breckenridge
Patti Clapper, Pitkin County
Josh Blanchard, Summit County
Chris Romer, Vail Valley Partnership
Erin McCuskey, SBDC
Tim Redmond, Routt County
Geoff Grimmer, Town of Eagle
Christina Oxley, CDLE

Other Present:

Erin Young, CWDC
Carolyn Tucker, CDLE

NWCCOG Staff:

Talai Shirey
Rachel Tuyn
Jon Stavney
Becky Walter

Call to Order:

Patti Clapper called the Economic Development District (EDD) Board meeting to order at 12:30 pm. Roundtable introductions were completed, there was not enough EDD Board members for quorum.

Approval of October EDD Board Meeting Minutes

No quorum, October EDD Board Meeting Minutes will be added to the January agenda.

Workforce Update – CDLE Team

Carolyn Tucker and Christina Oxley, CDLE – Employment updates show that there is still a labor shortage for several reasons including declining birth rate, great mismatch, increased retirement, "shesession", and childcare shortage. Unemployment rates have decreased since October 2021 providing some stability to local businesses. CDLE provides workforce and economic development activities to assist businesses weather the labor shortage. Contact Carolyn Tucker or Christina Oxley for more information. There was a discussion on skilled trades development, several counties are collaborating with local school districts encouraging students to stay in the region post high school.

<https://www.vaildaily.com/news/eagle-valley/eagle-county-collaborative-for-career-pathways-awarded-just-shy-of-1-million/>

<https://www.vailvalleypartnership.com/vvw/careerwise-colorado/>

Erin Young, Employment Coach w/Colorado Workforce Development Council (CWDC)– Introduced her new role as Employment Coach and the Good Jobs Pilot working to improve job quality with measurable data including job quality, meaningful employment, upskilling/reskilling, including workers voice, safety, and inclusion. Contact Erin Young with questions, webinar registration below:

<https://us02web.zoom.us/meeting/register/tZUofuqtrDssG9OYBqzz0iB-XkleA9ZoazM>

New Business/Future Agenda Items

- Economic Summit will be at the Pavilion on May 4, 2023
- Talai will be sending out EDD Representative forms for the 2023/2024 EDD Board
- There will be an election at the January meeting for the EDD Board
- It was requested that a separate invite for the 2023 EDD Board be sent to the EDD members only. The NWCCOG invite will continue to include the EDD Board meeting for everyone on the NWCCOG Council.

Update: STR Taxes

STR taxes mostly passed with funding for housing and childcare indicating communities are more resident driven.

Member Updates

Josh Blanchard, Summit County – Competitive base pay and salary survey have increased the base pay at Summit County; open jobs have greatly decreased. BOCC instantiated 3-year 5013c nonprofit organization “Summit Economic Garden Project” focusing on resort towns; partnering with Better City pilot program to explore what specific community changes would look like.

Patti Clapper, Pitkin County – Happy holidays!

Erin McCuskey, Regional SBDC and Eagle County Economic Resiliency – Focusing on business and workforce retention, preparing business exit strategies for retiring businesses, building relationship with neighboring counties which support local business and workforce. The demand to support local businesses continues to grow, a new robust program model is being created for the NW Region.

Adjournment:

M/S: Josh Blanchard/Patti Clapper adjourned the EDD meeting at 1:47 p.m.

Passed: Yes

DiAnn Butler, EDD Chair _____

Date _____



MEMORANDUM

To: NWCCOG Economic Development District Board of Directors
From: Rachel Tuyn, EDD Director
Date: January 18, 2023
Re: **EDD Bylaw and Board Makeup Review**

At the January 26, 2023 EDD Board meeting we will take some time to review the EDD bylaws, specifically on the section on board makeup. The EDA allows economic development districts the freedom to develop their board as they see most relevant and effective to each region, so long as board members represent the key economic development interests in the region. The NWCCOG EDD board is currently made up of representatives in the following categories: Counties; Municipalities; Economic Development Organizations, Stakeholder Organizations. The purpose of this review is to ensure the NWCCOG EDD bylaws accurately reflect the membership of NWCCOG and key economic interests. Current EDD bylaws as written are attached, as well as current EDD board member roster.

Things to consider during this review/discussion:

- How to address NWCCOG member communities outside of the NWCCOG EDD Boundary, specifically Routt County, Steamboat Springs, Hayden, Glenwood Springs. Routt County recently joined the NWCCOG region, however was not in the region when NWCCOG became an EDD. Thus, it is in NWCCOG Region, but not in "official" EDD boundary. This also applies to NWCCOG-member communities of Glenwood Springs, Steamboat Springs, and Hayden. Currently, we do have municipal representatives from Glenwood Springs and Steamboat Springs, but not Hayden. Currently we do not have a representative from Routt County. All these communities pay NWCCOG dues, which supports the EDD with match, and nothing precludes them from having a seat at the EDD table.
- Does the EDD board effectively represent the key economic interests of the NWCCOG EDD region? Are we missing anyone who should be at the table?

The EDD board will have a discussion at the 1/26/23 meeting, make suggested changes, and those changes will be incorporated into the bylaws for adoption by the board at the 3/23/23 EDD board meeting.

Current EDD Board of Directors Roster (as of 1/18/23) d Members

County Representatives *(one from each county)*

Jeanne	McQuenney	Eagle County	County Commissioner	jeanne.mcqueeney@eaglecounty.us
Kathy	Chandler-Hen	Eagle County	County Commissioner	kathy.chandlerhenry@eaglecounty.us
Merrit	Linke	Grand County	County Commissioner	mlinke@co.grand.co.us
Patti	Clapper	Pitkin County	County Commissioner	patti.clapper@pitkincounty.com
Steve	Child	Pitkin County	County Commissioner	steve.child@pitkincounty.com
Josh	Blanchard	Summit County	County Commissioner	josh.blanchard@summitcountycogov

Town Representatives *(at least one from each county)*

Skippy	Mesirow	Aspen	Councilmember	skippy.mesirow@cityofaspen.com
Carolyn	SKowrya	Dillon	Mayor	cskowrya@townofdillon.com
Lewis	Gregory	Fraser	Trustee	lgregory@town.fraser.co.us
Ingrid	Wussow	Glenwood Springs	Councilmember	ingrid.wussow@cogs.us
Ernie	Bjorkman	Grand Lake	Mayor Pro Tem	gmanager@townofgrandlake.com
Jeremy	Rietmann	Gypsum	Town Manager	jeremy@townofgypsum.com
Alyssa	Shenk	Snowmass Village	Councilmember	ashenk@tosv.com
Micheal	Buccino	Steamboat Springs	Councilmember	hsloop@steamboatsprings.net
Mia	Vlaar	Vail	Economic Development Manager	mvlaar@vailgov.com
Sarah	Wyatt	Walden	Town Clerk	swyatt8581@aol.com

Economic Development Organizations Representatives *(one from each county)*

Chris	Romer	Vail Valley Partnership	President & CEO	cromer@visitvailvalley.com
DiAnn	Butler	Grand County Economic Development	Economic Development Director	dbutler@co.grand.co.us
Melanie	Leaverton	Jackson County Tourism	Member	northparkco.advocate@gmail.com
		Aspen Chamber Resort Association		
Kris	Mattera	Basalt Chamber of Commerce	Executive Director	kris@basaltchamber.org
John	Bristol	Steamboat Springs Chamber of Commerce	Economic Development Director	john@steamboatcchamber.com
Corry	Mihm	Summit Economic Partnership	Program Director	cmihm@q.com

Stakeholder Representatives *(workforce, education, other)*

Christina	Oxley	Colorado Dept. of Labor & Employment	Business Services Coordinator	christina.oxley@state.co.us
Carolyn	Tucker	Colorado Dept. of Labor & Employment	Business Services Coordinator	carolyn.tucker@state.co.us

NWCCOG Staff

Rachel	Lunney	NWCCOG	Director, Economic Development District	rachel@nwccog.org
Jon	Stavney	NWCCOG	Executive Director, NWCCOG	jstavney@nwccog.org

**BYLAWS OF THE
NORTHWEST COLORADO COUNCIL OF GOVERNMENTS
ECONOMIC DEVELOPMENT DISTRICT**

**ARTICLE I
Adoption and Effect**

These Bylaws shall become effective upon the adoption thereof by a majority of the voting representatives of the Northwest Colorado Council of Governments Economic Development District (hereinafter, the " District" or "EDD Board") at any regular meeting, and shall not be construed to operate in contravention of any provision of the Articles of Association, Northwest Colorado Council of Governments/Economic Development District ("Articles of Association"). Any provision herein determined to be contrary to or in violation of the Articles of Association shall be null, void, and of no effect.

**ARTICLE II
Representation and Voting**

1. Representation

The EDD Board shall consist of members that broadly represent the principal economic interests of the region.

A. The EDD Board shall comprise the following representation:

- One representative from each of NWCCOG's Member County Governments (Eagle, Grand, Jackson, Pitkin, Summit).
- At least one representative from a municipality in each of NWCCOG Member Counties.
- At least one representative from a municipality in one of NWCCOG's affiliated member municipalities outside Region 12 (i.e. Steamboat Springs, Carbondale, or Glenwood Springs).
- One Economic Development Organization (EDO) Representative from each of NWCCOG's Member Counties (could be a Chamber of Commerce, Business Association, Visitor's Bureau, DMO, etc.).
- One representative from Workforce.
- One representative from Education.

B. Each appointing authority may also appoint or elect one alternate for each representative it appoints or elects to the Board.

2. **EDD Board Officers.**

EDD Board officers shall be elected by majority vote of the representatives. Officers shall serve for a term of two (2) years from the date of their election.

- a. **Chairman.** The Chairman shall preside at all meetings of the EDD Board and shall be the chief officer of the EDD Board .
- b. **Vice Chairman.** The Vice Chairman shall exercise the functions of the Chairman in the Chairman's absence or incapacity.
- c. **Secretary-Treasurer.** The Secretary-Treasurer shall exercise the functions of the Vice Chairman in the absence or incapacity of the Vice Chairman and shall perform such other duties as may be consistent with the office of Secretary-Treasurer or as may be required by the Chairman.

3. **Term of Representation**

Each representative shall serve a two year term unless sooner replaced by the appointing authority. Representatives shall serve on the EDD Board at the will of the appointing authority. All representatives serving on the original EDD Board shall serve from the EDD Board's inception until the second January following the EDD Board's creation.

4. **Allocation of Voting Rights**

Each representative shall be entitled to vote on any matter that requires a vote by the Board. Each representative shall have a total of one vote. Only the representatives of those appointing authorities whose dues payments are current are entitled to cast a vote at a meeting of the EDD Board.

5. **Quorum**

A quorum shall consist of no less than seven representatives or their alternates. To pass a budget or set dues, the majority of the representatives comprising the quorum shall be government representatives.

6. **Telephone Polling**

In order to achieve a quorum, the EDD Board may poll by telephone, not more than two representatives, with respect to a specific matter before the EDD Board on motion or resolution. Such telephone polling shall constitute the equivalent of a physical presence at the meeting of the representative(s) so polled, shall be carried out by the Chairman, and the results of the poll reported to the EDD Board by the Chairman. The minutes for the meeting shall reflect that a telephone poll was taken, the results thereof, and the representative(s) polled by

telephone. Further, a memorandum of the telephone poll shall be approved and signed by the polled representative. If the representative(s) does not approve and sign the memorandum, the action upon which the vote, including the poll, was taken shall be null, void and of no effect.

7. **Electronic Voting**

With prior approval by the EDD Board, the representatives may vote via electronic means on subjects not related to the budget or the setting of dues.

ARTICLE III

Annual Dues Assessment Policies

1. **Dues Assessment and Payment**

- a. The EDD Board will receive a dues payment from the Council equal to 50% of the EDD's adopted budget minus other revenues received or budgeted to be received.
- b. By August 31st, the EDD Board shall send notices stating the amount of the next calendar year's annual dues assessment. Confirmation of intention to pay the assessment is due to the EDD Board by October 31st. Dues assessments are due and payable on an annual basis by February 28th.

2. **Required Withdrawal from EDD Board**

In the event of non-payment of dues the EDD Board may by majority vote require that the non-paying entity withdraw its representation on the EDD Board.

ARTICLE IV

Financial Management

1. **Annual Budget**

Each year between October 1 and October 15, the Chairman shall submit, by mail, to the EDD Board an estimate of the budget required for the operation of the EDD Board during the ensuing calendar year.

2. **Funding Sources**

The EDD Board is specifically empowered to contract or otherwise participate in and to accept grants, funds, gifts or services from any Federal, State or local government or its agencies or instrumentality thereof, and from private and civic sources, and to expend funds received therefrom, under provisions as may be required of and agreed to by the EDD Board, in connection with any program or purpose for which the EDD Board exists.

3. **Accounting**

The EDD Board shall arrange for a systematic and continuous record of its financial affairs and transactions and shall obtain an annual audit of its financial transactions and expenditures.

ARTICLE V
Executive Staff

1. **Hiring and Termination**

The NWCCOG Executive Committee shall appoint professional Executive Staff who shall serve at the pleasure of the EDD Board, and may be hired and/ or terminated only by a vote of the Council pursuant to Article II Section 3 of the Amended and Restated Bylaws of the Northwest Colorado Council of Governments.

2. **Duties**

The Executive Staff shall serve as the general administrators of the EDD Board and shall oversee the daily affairs in a manner that carries out the will of the EDD Board, including but not limited to the following authority:

- a. The Executive Staff shall implement personnel policies, and shall hire, supervise and terminate employment for the staff of the EDD Board.
- b. The Executive Staff shall have the authority to enter into contracts for services and materials on behalf of the EDD Board provided, however, that the EDD Board has previously approved budget items encompassing such services and materials, and the contracts implement items in the Work Program approved by the EDD Board. In no event may the Executive Staff enter into contracts in excess of \$20,000. The Executive Staff shall have the authority to dispose of, by sale or exchange, property and equipment of the EDD Board up to and including a value of \$1,000 per unit or market lot, as appropriate, without prior approval of the EDD Board. Upon approval of the EDD Board or Executive Committee, as appropriate, the Executive Staff may dispose of EDD Board property or equipment valued in excess of \$1,000.
- c. The Executive Staff shall have the authority to bind the EDD Board during the course of contract negotiations with present or future contractors with the EDD Board provided, however, that the specific contract under negotiation has previously been approved by the EDD Board. The Executive Staff shall have the authority to implement change orders and contract amendments consistent with the intent and purpose of previously approved contracts.

ARTICLE VI
Amendment

These Bylaws may be amended by resolution of the EDD Board, approved by majority vote of the EDD Board.

ARTICLE VII
Rules of Order

Except as otherwise provided in these Articles, Robert's Rules of Order shall prevail for the conduct of business of the EDD Board.

ARTICLE VIII
Meetings

The EDD Board shall hold meetings open to the public at least twice a year and shall also publish the date and agenda of such meetings sufficiently in advance to allow the public a reasonable time to prepare in order to participate effectively.

The EDD shall provide information sufficiently in advance of decisions to give the public adequate opportunity to review and react to proposals. The EDD shall communicate technical data and other material to the public so they may understand the impact of public programs, available options and alternative decisions.

The EDD shall make available to the public such audited statements, annual budgets and minutes of public meetings, as may be reasonably requested.

The EDD and its board of directors shall comply with all Federal and State financial assistance reporting requirements and the conflicts of interest provisions set forth in CFR § 302.17.

ARTICLE IX
Committees

The EDD Board may establish advisory committees as may be necessary from time to time.

ARTICLE X
Indemnification

The EDD Board shall indemnify, to the extent permitted by law, any person who is an officer, agent, fiduciary or employee of the EDD Board against any claim, liability or expense arising against or incurred by such person as a result of actions reasonably taken by him at the direction of the EDD Board. The EDD Board shall further have the authority to the full extent permitted by the law to indemnify its directors, officers, agents, fiduciaries and employees

against any claim, liability or expense arising against or incurred by them in all other circumstances and to maintain insurance providing such indemnification.