

	NWCCOG Full Council, EDD Board, and NLF Board Meeting Agenda	
	Thursday, September 18, 2025 Morgridge Commons, 815 Cooper Ave., 2nd Floor Glenwood Springs, CO	
Video & Phone Conference Information Join Zoom Meeting: https://us06web.zoom.us/j/4343110995?pwd=rbIHmpYikShSFje2tpMbd1ODIEZrep.1&omn=8447140 Meeting ID: 434 311 0995 Passcode: 119033		NEXT NWCCOG Council Meeting Thursday, October 23, 2025 NWCCOG Silverthorne Conference Room 249 Warren Ave. Silverthorne, CO
NWCCOG Council Meeting		
9:00 AM	1. Call to Order	NWCCOG Council Chair - Alyssa Shenk
	2. Roll Call and Determination of Quorum	
	3. *ACTION:	Minutes of August 7, 2025 Council Meeting* Pgs. 3-4
	4. Update:	NLF Portfolio Summary and Risk Reserve September 2025 NWCCOG Website
9:15 AM	5. *ACTION:	Adjourn NWCCOG Council Meeting - Reconvene as NLF Board
	*ACTION:	Call to Order NLF Board
		NLF becoming a CDBO (Option Preferred for CDBG Funding)
		Board Resolution of having the NLF adjust Board, Bylaws and Loan Committee to become a CBDO and creating a new account for tracking Revolved Funds
	*ACTION:	Adjourn NLF Board
	*ACTION:	Reconvene NWCCOG Council Meeting
9:45 AM	6. Presentation:	Mike Conway, Colorado Insurance Commissioner NWCCOG Website
		Expiration of Enhanced Premium Tax Credits - and related impacts to Cost of Health Insurance
10:15 AM	7. Presentation:	Innovations in Mobility, Highlights from Across the Region from RTCC CDOT Website
		*Dana Wood, Mobility Director with Special Guests Sam Guarino and Mary Harlan
		*IMTPR Update: Draft STIP comments closed August 31, next steps, local projects
10:40 A.M	8. Presentation:	NWCCOG Member Budget Survey Results Posted to NWCCOG Website week of
		Discuss what Members are hearing about Budgets so far.
10:50 A.M.	9. Discussion:	Cost Estimates for CEDS update and EDD Restructure with Consultant
		Memo Rachel
11:00 AM	10 Discussion:	Around the Table Member Updates and Discussion
11:30 A.M.	11. Discussion:	Congresional Updates
11:45 AM	12. Update:	Executive Director Updates NWCCOG Website
		White Paper on Economic Development Program Options - Timing Reminder
		Articles:
		Social Security Office cut 94% - Government Executive
		CPR Expiring Subsidy - Polis warns Congressional Delegation
		Executive Order "Improving Oversight of Federal Grantmaking" both EO and NADO announcement attached
		Wildfire Risk models must account for built environment Headwaters Economics

Regular NWCCOG Business	
13. Update:	Congressional Updates from any Representatives Present
11:45 p.m. 14. Update:	Member Updates
12:00pm 15. *ACTION	Adjourn NWCCOG Council Meeting
*Requires Vote	
NWCCOG Officers	
NWCCOG Council Chair	Alyssa Shenk
NWCCOG Council Vice-Chair	Patti Clapper
NWCCOG Council Secretary/Treasurer Nina Waters	
NWCCOG Executive Committee	
Region XII County Members	Nina Waters, **Patti Clapper, Tim Redmond, Jeanne McQueeney, Randal George, Coby Corkle
Municipal Members	Alyssa Shenk* Geoff Grimmer Kristen Brownson Nina Waters
NWCCOG EDD Board Meeting Agenda	
Thursday, September 18, 2025	
Morgridge Commons, 815 Cooper Ave., 2nd Floor Glenwood Springs, CO	
Video & Phone Conference Information	
Join Zoom Meeting:	Next COG EDD Meeting
https://us06web.zoom.us/j/4343110995?pwd=rbIHmpYikShSFje2tpMbd1ODIEZrep.1&omn=84471408	Thursday, October 23, 2025
Meeting ID:	Location: NWCCOG Conference Room,
434 311 0995	Silverthorne
Passcode:	12:30pm - 2:30pm
119033	
NWCCOG Economic Development District (EDD) Board Meeting	
12:30pm 1.	Call to Order - EDD Board Chair, DiAnn Butler
2.	Roll Call and Determination of Quorum
3. *ACTION:	Minutes of August 2025 EDD Meeting
4. Discussion:	Next Steps for the EDD Program
5. Discussion:	CEDS 5-Year Update - Cost Estimates for Outsourcing
6. Information	Regional Talent Summit - Update and Next Steps for Northwest Region
7. Discussion:	Roundtable discussion of Economic Development News from Members
8. Discussion:	New Business
2:30pm 9.	* ACTION Adjourn NWCCOG EDD Meeting
*Requires Vote	
NWCCOG EDD Officers	
NWCCOG EDD Chair	DiAnn Butler
NWCCOG EDD Vice-Chair	Patti Clapper
NWCCOG EDD Secretary Nina Waters	



Northwest Colorado Council of Governments

NWCCOG Council Meeting Minutes

June 5, 2025

Executive Board Members

Alyssa Shenk – Town of Snowmass
Patti Clapper – Pitkin County
Nina Waters – Summit County

NWCCOG Staff:

Jon Stavney
Becky Walter
Moira Vander Meer
Rachel Tuyn – EDD
Erin Fisher – Vintage
Dana Wood – RTCC Mobility

Others Present

DiAnn Butler – Grand County
Jon Bristol – Routt County
Tim Redmond – Routt County
Tom Boyd – Eagle County
Erin McCuskey – Eagle County
Carolyn Tucker – SBDC
Michael Buccino – Steamboat Springs
Britta Gustafson – Town of Snowmass Village
Melissa Matthews – Town of Red Cliff
Gary Brooks – Town of Avon
Randy George – Grand County
Diane McBride – Town of Frisco
Riley Scott – Office of Senator Hurd
Dan Sullivan – Town of Keystone
Kris Mattera – Basalt Chamber of Commerce
Corry Mihm – Project Works
Jacob Zook – City of Glenwood Springs

ACTION Call to Order NWCCOG Council Meeting

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) meeting to order at 9:06 am. Quorum was confirmed with introductions of attendees.

ACTION Approval of June 2025 Council Minutes

M/S: Alyssa Shenk made a motion to approve the June 2025 NWCCOG Minutes as presented. The motion was seconded by Patti Clapper.

Passed: Yes

ACTION Schedule of Bills Paid

M/S: Alyssa Shenk made a motion to approve NWCCOG Q2 Financials as presented. Patti Clapper seconded the motion.

Passed: Yes

Announcement – Rachel Tuyn, Economic Development Director is “Moving On”

Rachel Tuyn announced she is changing careers into social work. Rachel will be staying part-time with NWCCOG through mid-November

ACTION 2026 Dues Proposal and Approval

M/S: Alyssa Shenk made a motion to approve the results of the NWCCOG Dues as presented. Tom Boyd seconded the motion.

Passed: Yes

Presentation – Steamboat Health and Human Services Building Tour

The meeting was paused while the attendees in person were given a tour of the Steamboat Health and Human Services building. The building was designed in collaboration with the creative district, with art integration being a pivotal design element.

Update – Congressional Update from Riley Scott/Senator Hurd’s office

Riley Scott from Senator Hurd’s Office outlined Congressman Hurd’s advocacy for Medicaid changes aimed at protecting vulnerable populations, including a \$50 billion fund for rural health care. Riley noted the Senate’s more generous phase-out of clean energy tax credits, which supports solar and other renewable energy projects in Western Colorado. Additionally, the bill includes provisions for hydrogen, geothermal, and nuclear energy, which could create high-paying jobs in the region. Riley also provided an update on the appropriations process, indicating that while some bills have passed, the future remains uncertain. Riley emphasized the significance of the hospital preparedness program, which facilitates regional healthcare coordination and mentioned that the District Director is a key contact for healthcare policy. Riley also provided an update on the public land sale issue, noting Congressman Hurd’s significant role in opposing a last-minute amendment to sell land in Utah and Nevada. Also noted were the Shred Act and its impact on funding for local forests, staffing issues within the Forest Service and their effect on local projects, and the Wetlands Conservation and Access Improvement Act and its progress through Congress.

Update – Member Updates

A Stage 2 Fire Ban was announced, effective at midnight, with an emphasis on the importance of fire safety in the Roaring Fork Valley. Concerns were raised regarding newspaper record licensing, and proposed legislative changes were discussed to address the challenges faced by municipalities in determining their newspaper records. Additionally, planes were mentioned to ensure agricultural voices are heard, and the potential for a lodging tax to address housing and childcare issues. Additional discussions were had on various local initiatives, including housing needs assessments and the implementation of a curbside compost program, highlighting the importance of community engagement and collaboration in addressing regional challenges. Discussion on E-Bikes and Community Safety included the increasing use of e-bikes among children. It was suggested that future conversations should focus on e-bike safety and infrastructure, advocating for a positive approach rather than demonizing e-bikes. Summit County is considering a mandates letter to address unfunded needs as they prepare for a special session. Discussions include potential ballot measures and the future of strong futures funding, which supports housing, wildfire, recycling, childcare, and capital projects. A recent groundbreaking for a middle-income housing program in Frisco was highlighted, along with a significant contribution to the Frisco Backyard Project. Also highlighted was the progress of the curbside compost program, noting a significant increase in the diversion rate from 6% to 26% in Eagle. The initiative has not only delayed the need for landfill reinvestment but has also fostered community engagement through events that return compost to residents. Additionally, the program is part of a broader strategy to reduce greenhouse gas emissions as outlined in the net zero 2030 plan. Randy George reported on a wildfire in Grand County that is currently not contained but is being addressed through local collaboration. Jacob Zook highlighted the expansion of Glenwood Springs’ Urban Renewal Authority and the positive performance of the farmers market. Gary Brooks detailed Avon’s affordable housing project and plans for redeveloping key parcels in the town, including a potential Whole Foods and luxury condos. Gary Brooks highlighted the recent completion of a housing needs assessment, which is essential for seeking Prop 123 funding. He noted the importance of a regional housing authority to unify efforts across municipalities in Eagle River Valley, although there is some resistance to the concept. There are parallel efforts, including a partnership between Habitat for Humanity and Civic Canopy, to explore housing issues in the community. Also reported was Snowmass Village’s transportation improvements, including the replacement of traditional bikes with e-bikes and the introduction of on-demand transit vans. The pilot program has been successful, and there are discussions about future presentations to share insights from Snowmass, Basalt, and RAFTA. Additionally, it was mentioned that upcoming projects, including a new roundabout and a preschool building, are facing funding challenges.

ACTION – Adjournment of the NWCCOG Council Meeting

Alyssa Shenk made the motion to adjourn the NWCCOG Council Meeting. Patti Clapper seconded the motion. The NWCCOG Council meeting was adjourned at 12:23pm.

Alyssa Shenk, NWCCOG Council Chair

Date



Northwest Colorado Council of Governments

NWCCOG EDD Meeting

Meeting Minutes: August 7, 2025

**Location: Routt County Health & Human Services Building,
Steamboat Springs, Colorado**

Board Members Present:

Tom Boyd, Eagle County Commissioner
Patti Clapper, Pitkin County Commissioner
Jacob Zook, City of Glenwood Springs
Dan Sullivan, Town of Keystone
Corry Mihm, Summit Chamber of Commerce
Erin McCuskey, SBDC
Geoff Grimmer, Town of Eagle
Alyssa Shenk, Town of Snowmass Village
Kris Mattera, Basalt Chamber of Commerce
Michael Boccino, City of Steamboat Springs
Carolyn Tucker, CDLE

Guests:

Nicholas Sly, VP & Economist, Federal Reserve Bank of Kansas City Denver Branch
Liz Tran, Public Affairs Specialist, Federal Reserve Bank of Kansas City Denver Branch

NWCCOG Staff

Jon Stavney, NWCCOG
Becky Walter, NWCCOG
Moirra Vander-Meer, NWCCOG
Rachel Tuyn, NWCCOG

Call to Order

DiAnn Butler, NWCCOG EDD Chair, called the NWCCOG Economic Development District board meeting to order at 12:30 p.m. Quorum was confirmed with introductions of attendees.

Approval of Minutes

M/S/P Corry Mihm, Patti Clapper, to approve the minutes from June 5, 2025 NWCCOG Economic Development District Board of Directors' meeting.

EDD Director Program Update

Rachel Tuyn will be moving on from NWCCOG. She will stay on until November 15, 2025 in a part-time manner to assist with the transition of the program.

Discussion on white paper

Jon walked the board through the White Paper which outlines different scenarios for restructuring the EDD program. Staff conducted interviews with various board members to solicit input on how best to restructure the program. Overall these interviews showed support for continuing the program in some capacity. After much discussion, it was the consensus of the group to have staff reach out to all EDD board members, encourage them to review the white paper and provide feedback to Rachel to be compiled and again reviewed at the September 18 EDD board meeting. It was also recommended that staff get cost estimates for outsourcing the CEDS 5-year update, and add what it would cost to add a strategic planning effort around future direction of the program to that cost estimate, to be discussed at September 18 EDD board meeting. Patti Clapper recommended that after this discussion on September 18, the EDD board would make a recommendation to the NWCCOG Council on how the EDD program should be restructured, whether or not to outsource the CEDS update, and whether or not to add on a strategic planning effort around the future of the EDD program as part of the CEDS update process.

It was also decided that a smaller group made up of Jon, Diann, and Patti meet by September 15 to discuss the feedback received from the board on the white paper.

Presentation:

Nicholas Sly, VP, Economist, and Denver Branch Executive | Federal Reserve Bank of Kansas City
Nick will speak on national and regional economic trends, monetary policy, economic risks, insights on employment, housing, inflation, GDP, and other emerging economic conditions.

Link to presentation: https://www.nwccog.org/wp-content/uploads/2021/09/Sly_Aug2025.pdf

New Business

We will have a discussion on follow up from the Regional Talent Summit including next steps and define what the role of the EDD board is in carrying out those next steps held on June 3 at the September 18 EDD board meeting.

Adjournment

M/S/P Patti Clapper, Tom Boyd to adjourn the meeting at 2:25 pm.

DiAnn Butler, NWCCOG EDD Board Chair

Date



MEMORANDUM

To: NWCCOG Economic Development District Board of Directors
From: Rachel Tuyn, EDD Director
Date: September 9, 2025
Re: Future of EDD Discussion / White Paper

With staff moving on, NWCCOG is taking this opportunity to explore the possibility of restructuring the EDD program. A white paper has been prepared which explores various different scenarios.

Link to White Paper: <https://www.nwccog.org/wp-content/uploads/2021/09/DRAFT2-White-Paper-Future-of-NWCCOG-EDD.pdf>

The topic was raised at the August 7th EDD board meeting, and it was decided to have a more robust discussion at the September 18th EDD meeting giving all board members a chance to review the white paper in depth. After this discussion on September 18, a recommendation will be made by the EDD board of directors to the NWCCOG Council on how to restructure the EDD program.

Staff reached out to the EDD board asking for input on the white paper. There was only one response to this request, from one board member as follows:

*My feedback is that **scenario C or D makes the most sense**. Given the uncertainty regarding future funding, these feel the most appropriate both fiscally and from a flexibility standpoint. I think that in either of these, the current EDD board can be (should be?) evolved into a regional working committee that meets more regularly and maybe has task forces (or god forbid, committees) around various themes in the CEDS. This could allow the subject matter experts to work regionally, and could help engage other community stakeholders as needed (CMC?) to serve on these task forces where board service might not make sense. I think flexibility is key right now. And I certainly don't like scenario A as I think this regional work is important.*



MEMORANDUM

To: NWCCOG Economic Development District Board of Directors
From: Rachel Tuyn, EDD Director
Date: September 10, 2025
Re: CEDS 5-Year Update Cost Estimates

The Comprehensive Economic Development Plan (CEDS) 5-Year Update is due on September 30, 2026. The CEDS is the cornerstone of the Economic Development District Program, and it is requirement by the EDA that each district complete an update the CEDS every 5 years in order to maintain EDD status and to continue to receive annual funding.

Updating the CEDS has historically been the responsibility of the EDD director, and has been completed in-house since NWCCOG has been a federally-designated EDD since 2012. With the transition in staff, NWCCOG is exploring options for possible restructure of the EDD program, and therefore may consider outsourcing the CEDS update to a consultant rather than handling it in house.

Staff was asked to gather some ball-park cost estimates for outsourcing the CEDS 5-Year Update and to include as part of that update a component for strategic planning around EDD program restructure. Staff received estimates from 3 consultants who have experience with this type of work. We did not ask for each to bid on specifics, since this was not a formal RFP process, so this information is provided to give the board a ball-park idea of what outsourcing could cost.

It is important to note that all those that submitted estimates would be willing to work with NWCCOG depending on what elements they want them to handle, and that based on what NWCCOG wanted to spend, and how much staff time could be contributed to the project (by existing staff), they could tailor their work plan accordingly. Thus, cost estimates range from a high of \$120,000 which would be “turn key”, consultant handling all aspects of the project, to a low of \$8,000 which would still require significant NWCCOG staff time to assist in this project.

NWCCOG could choose to have the consultant handle “menu items”, or these items could continue to be handled in-house w/ existing NWCOG Staff. Some of these items which would result in increased cost include: (costs for these items could be specified in a formal RFP process in order to compare apples to apples from each bidding consultant):

- Foundational work including gathering all existing economic development plans in the region and state, analyzing for common themes, summarizing
- SWOT Analysis with EDD board/NWCCOG Council

- Data collection and presentation
- Attend each EDD board and NWCCOG council meeting to give updates
- Stakeholder engagement meetings – either extensive (i.e. in person sessions in each county) or “lite” (virtual sessions and/or piggyback on other planning efforts already happening in the region)
- Select stakeholder interviews w/ key stakeholders in the region
- Graphic design of final plan
- Create web-based plan

Cost Estimates:

Strategic Plan for Restructuring EDD program – it is recommended that if the board wants to engage a consultant in a formal strategic planning process, this be done in tandem with the CEDS update to ensure NWCCOG is set up successfully to implement the CEDS.

Cost estimate range: \$8,000 - \$80,000

CEDS 5-Year Update with limited public/stakeholder engagement:

Cost estimate range: \$22,000 - \$75,000

CEDS 5-Year Update with extensive public/stakeholder engagement:

Cost estimate range: \$30,000 - \$120,000



MEMORANDUM

To: NWCCOG Economic Development District Board of Directors
From: Rachel Tuyn, EDD Director
Date: September 10, 2025
Re: Opportunity Now Regional Talent Summit - Northwest Region Update

Several EDD board members asked for an update to the Opportunity Now Regional Talent Summit Northwest Region that was held on June 3, 2025. At a minimum the regional workforce development goals resulting from this process will inform the NWCCOG CEDS 5-year update. The big question is what is the role of the EDD Board in moving these action items forward?

Related Documents:

- [Northwest Summit Outcomes Report](#)
- [Draft Northwest Region Goals](#)
- [Regional Action Committee Tactical Plan Development](#)

Background:

The Vail Valley Partnership was selected as the regional host for one of the seven Regional Talent Summits held across the state as part of the Opportunity Now Regional Talent Summit effort which was initiative by [House Bill 24-1365](#) to address workforce shortages in key industries. The Northwest Region summit was held on June 3 at Colorado Mountain College Edwards Campus. This summit convened regional stakeholders to discuss economic and workforce needs, as well as the programs and resources that can address those needs. The summit has resulted in two- and five-year tactical workforce plans designed to develop career pathways in fields facing regional workforce challenges.

Details on Opportunity Now Regional Talent Summit Effort:

<https://oedit.colorado.gov/programs-and-funding/conferences/workshops/opportunity-now-regional-talent-summits>

Next Steps: Regional Action Committee

The Regional Action Committee members for our region are Carolyn Tucker (CDLE/CWDC), Erin McKuskey (Eagle County), Chris Romer (Vail Valley Partnerhsip), and Sarah Leonard (Steamboat Chamber). Chris Romer provided details from RAC's first call:

https://docs.google.com/presentation/d/e/2PACX-1vRZ4DX33ryphH7FGBboD-WwYCwdvcYnxwyV7z9BCSOSfh_AbLm4Rak05ntnGj94MS8NZNM_E0bjBM1/pub?start=false&loop=false&delayms=3000#slide=id.g36e0405fba4_0_40

Update from RAC Member Carolyn Tucker on 9/8/25:

The NW RAC plan will receive the Draft Workforce Plan on September 15, 2025, with review and completion of the plan due on October 22.

It is my understanding there are several goals, the most important being robust industry review and recommendations. It has been the concern of OEDIT and CDLE that industry hasn't been as participatory as they would like. I think NWCCOG and other key regional stakeholders will be critical to getting enough feedback from industry.

Next Steps:

- The RAC will review the draft plan and make any suggestions/edits.
- The RAC will then send out the draft plan for review to Summit participants (using the Summit invite list) and other industry partners who may not have attended.
- Regional stakeholders and industry leaders will then have a chance to comment/suggest/etc. The RAC and NWCCOG can play a part in encouraging and soliciting industry feedback so we have that robust industry representation.
- The RAC will then compile the feedback and complete and submit the draft plan by the due date.
- The regional reports will then be rolled into the annual Talent Pipeline Report, which is usually released in mid-January 2026.
- The RAC will determine the best next steps once the group receives the plan.
- Be on the lookout for the draft plan for review the week of September 29.