



AGENDA

Thursday, June 4th, 2026

249 Warren Avenue, Silverthorne, CO 80498

9:00 a.m. – 2:00 p.m.

MEETING INFORMATION

Zoom Meeting Information

- Link to Join Meeting:
<https://us06web.zoom.us/j/4343110995?pwd=rblHmpYikShSFje2tpMbd1ODIEZrep.1&omn=88255295310>
- **Meeting Code:** 434 311 0995
- **Passcode:** 119033

Lunch Information

- Soup and Salad bar – Black Diamond Gourmet
- Assorted Cookies for dessert

NWCCOG COUNCIL MEETING

	1.	NWCCOG Representatives, Alternates, Staff and Attorneys will be permitted into the meeting from the Waiting Room. Others should plan to be let in by 9:30 AM.	
9:00 am	2.	Call to Order, Determination of Quorum	
	3.	Approval of March 19, 2026, NWCCOG Council Meeting Minutes	p. 6 - 14
9:10 am	4.	ACTION: NWCCOG Council – Executive Session <i>Pursuant to C.R.S. 24-6-402 (4)(b) and (4)(e), I move that NWCCOG Council enter into Executive Session to receive Legal Advice to determine positions relative to matters that may be subject to negotiations, developing strategy for negotiations, and instructing negotiators to review draft language for the Grand Lake Clarity MOU with Northern Water, Bureau of Rec, CRWCD MOU Expires at the end of 2026.</i>	
9:30 am	5.	UPDATE: Chair or QQ Attorney provide short summary of purpose and of Executive Session, confirming that no other items were discussed.	
	6.	ACTION: NWCCOG Council to delegate signing approval for the Grand Lake Clarity MOU to the NWCCOG Council Officers.	
	7.	ACTION: Temporarily adjourn NWCCOG Council Meeting	
NWCCOG Northwest Loan Fund Board			
	8.	ACTION: Convene Northwest Loan Fund Board	
	9.	UPDATE: Anita Cameron, NLF Director, Introduce Blaine Rhoden	
	10.	ACTION: Approve NLF Q1 Balance Sheet and NLF Q1 Revenues and Expenditures Sheet	p. 15 - 21
	11.	ACTION: Approval of January 22, 2026, and March 19, 2026, NLF Board Meeting Minutes	p. 22 - 25
	12.	NLF UPDATE: See Program Updates, Questions for Anita Cameron?	

	13.	ACTION: Adjourn NLF Loan Fund Board	
NWCCOG Foundation			
9:40 am	14.	ACTION: Convene NWCCOG Foundation Board	
	15.	DISCUSSION: Foundation Bylaws, Jon Stavney Executive Director (Memo)	p. 26
	16.	ACTION: Under existing NWCCOG Foundation practices, NWCCOG Council acting as NWCCOG Foundation Board, Approve Resolution 2026-01 adopting the NWCCOG Foundation Bylaws	Link in Council Materials Page on NWCCOG Website
	17.	ACTION: Foundation Board Chair, Vice-Chair and Secretary-Treasurer accept nominations for up to 4 additional NWCCOG Foundation Board directors and hold a vote.	
	18.	UPDATE: NWCCOG attorneys created a donor agreement (not attached) which was utilized to finalize negotiations between Executive Director, Jon Stavney and a Donor who shall remain anonymous. The agreement establishes the Eagle County Aging Well Road Map Fund signed by the donor on April 9 th , 2026. First payment was accepted in May 2026. This second situation in recent years involving an Eagle County program underscored the need for Foundation bylaws. Carly Rietmann, Healthy Aging Manager for Eagle County Public Health and Environment invited to share uses of the funding. She will accept the check virtually.	
	19.	ACTION: Foundation Board Approve updated 2026 Foundation Budget which includes a donor agreement establishing the Eagle County Aging Well Road Map Fund from which a donation of \$100,000 from an anonymous individual was accepted in May 2026, making a disbursement of \$100,000 from the Foundation to Eagle County Aging Well. (Budget Document, Becky Walters, Finance Director)	p. 27 - 28
	20.	ACTION: Adjourn Foundation Meeting	
NWCCOG Council			
10:00 am	21.	ACTION: Reconvene NWCCOG Council	
	22.	UPDATE: Chair Alyssa Shenk: Executive Committee items: Council Retreat planning, Executive Director Mid-Year, pause on Digital CEDS until EDA funding comes through, pause on Succession Planning	
	23.	ACTION: Review and Approve the 2025 Audit, Presented by Alli from Clifton Larson Allen	Materials will be posted following meeting
10:15 am	24.	Presentation: Brian London, Managing Director for Insights Collective. (Presenting Virtually) Summary results of Regional Statistical Analysis Project. *Report to be completed June 1, ready for publication from Design Team by Mid-June.	Link in Council Materials Page on NWCCOG Website

10:45 am	25.	Presentation: Jon Stavney, CU Denver MPA Capstone Project <i>What Regulating Trucks Through Glenwood Canyon Achieves and Does Not</i>	Link to materials on Website
11:15 am	26.	Program Updates – Questions?	p. 29 - 34
		Break if requested	
11:30 am	27.	DISCUSSION: Council Retreat August 4 th , Hoffman Hotel in Basalt a. Room Block, contact Trent b. Presentation, Happy Hour and Dinner night before c. Meeting Spaces d. Exec Committee to contact “missing” reps with questions e. Survey, what do you want to discuss at Retreat	
	28.	Executive Director Updates <ul style="list-style-type: none"> • Will receive both the Behavioral Health Report and the Insights Collective report in early June and will work with Design Consultant that I have utilized for all reports to date. This will be paid from the Special Projects budget. • Trent, Kristylee and Jon are brushing up and loading new content into the Council Clipboard on Website. We want to reintroduce it. • BASICS Act – In <i>Council Clipboard</i>, brought forward by Patti Clapper. • Assisting Town of Fraser with Town Manager Search Currently • Graduated with MPA May 16th, Thank you to NWCCOG. • Currently, we have three employees who have used Education Fund • Nate and Jon are participating in CBO Middle Mile Stakeholder process, providing docs, attending planning meetings with consultants. • DOLA Director of Local Affairs called to share that our grant funding for the Regional Broadband Director was denied, ending a 12 year partnership. 	p. 35 - 43
	29.	Articles <ul style="list-style-type: none"> • See which jobs are most threatened by AI and who may be able to adapt – <i>Kevin Schaul and Shira Ovide</i> • AI policy group makes recommendations on tweaks to Colorado’s first-of-its-kind artificial intelligence law – <i>Bente Birkeland</i> • Census data shows population losses in Colorado resort counties amid housing, cost pressures – <i>Andrea Teres-Martinez</i> • Portland has a wonky secret to building cheaper houses. Other cities are copying. – <i>Julie Z. Weil</i> • More people are going hungry now than at the height of the pandemic – <i>Scott Horsley</i> • New technology helps first responders overcome digital dead zones in San Luis Valley – <i>Olivia Prentzel</i> 	Link in Council Materials Page on NWCCOG Website

		<ul style="list-style-type: none"> • Can this Texas law crack America’s housing problem? – <i>Julia R. Cartwright</i> • Why 90% of local governments could be disqualified from proposition 123 funding – <i>Brian Eason, Taylor Dolven, and Jesse Paul</i> • Tourism slowdown, rising inflation and steady consumer spending shape Breckenridge financial outlook, economist says – <i>Allison Moore</i> • Who is Boulder for? – <i>Jill Adler Grano</i> • Working group reaches consensus on fixes to Colorado AI regulations – <i>Ed Sealover</i> 	
If Time	30.	Legislative Updates	
If Time	31.	Open Discussion	
	32.	Adjourn NWCCOG Meeting	
<p><u>NEXT NWCCOG MEETING:</u></p> <p>2026 NWCCOG Council Retreat August 5-6, 2026 – The Hoffmann Hotel 30 Kodiak Drive, Basalt, CO 81621</p> <p><i>Links to booking a room and more retreat information will be sent out closer to event</i></p>			
<u>NWCCOG Officers:</u>			
NWCCOG Council Chair Alyssa Shenk - NWCCOG Council Vice-Chair Patti Clapper - NWCCOG Council Sec/Treasurer Nina Waters			
<u>NWCCOG Executive Committee:</u>			
Region XII County Members: Nina Waters – Patti Clapper – Tim Redmond – Tom Boyd – Randal George – Coby Corkle			
Municipal Members: Alyssa Shenk – Dan Sullivan – Kristen Brownson			

ECONOMIC DEVELOPMENT DISTRICT BOARD MEETING

1	<p>ACTION: Call to Order, Determination of Quorum</p> <p><i>Note: Chair DiAnn Butler is running Grand County Economic Summit today and cannot attend.</i></p>	
2	<p>UPDATE: Trent Hillier, <i>Admin Assistant</i>, present summarized feedback from Regional Economic Summit</p>	
3	<p>DISCUSSION: Takeaways from the Summit</p>	
4	<p>UPDATEs and DISCUSSION:</p> <ul style="list-style-type: none"> a. Closeout of “current” PPG grant due July 29th, completed by Jon Stavney acting as EDD Director b. As of 6/1/2026 no EDA Funding, c. Current thoughts on next steps for completing CEDS by Sept 1. More engagement or just use AI Workshop product, add in data component (hopefully with Digital CEDS from consultant, circulate draft and submit. d. Thoughts on EDD Director or EDD Coordinator, Jon’s current thinking, input on plusses and minuses so far. 	
6	<p>DISCUSSION: Speaker /Presenter Ideas for future EDD Meetings?</p>	
7	<p>OPEN DISCUSSION</p>	
<p><u>NEXT EDD MEETING:</u></p> <p>2026 NWCCOG Council Retreat August 5-6, 2026 – The Hoffmann Hotel 30 Kodiak Drive, Basalt, CO 81621</p> <p><i>Links to booking a room and more retreat information will be sent out closer to event</i></p>		
<p>NWCCOG EDD Officers:</p> <p>NWCCOG EDD Chair DiAnn Butler – NWCCOG Vice-Chair Patti Clapper – NWCCOG EDD Secretary (Vacant)</p>		



Northwest Colorado Council of Governments

NWCCOG Council Meeting Minutes

ZOOM ONLY MEETING

Thursday, March 19, 2026

Executive Board Members

Alyssa Shenk – Town of Snowmass Village
Patti Clapper – Pitkin County
Nina Waters – Summit County

NWCCOG Staff

Doug Jones – Energy Program Director
Dana Wood – Mobility Director
David Harris – EIP Director
Erin Fisher – Vintage Program Director
Anita Cameron – NLF Director
Nate Walowitz – Broadband Director
Becky Baugh – HR Generalist
Nate Speerstra – Energy Program Manager
Emily Hoskins – Energy Outreach
Manager
Greg Ocieпка – Accountant
Trent Hillier – Admin Assistant

Members Present (On Zoom)

Tim Redmond – Routt County
Jeffrey Woodruff – Pitkin County
Tom Boyd – Eagle County
Randy George – Grand County

Erin McCuskey – Eagle County
Gary Brooks - Town of Avon
Sam Guarino – Town of Snowmass Village
Chad Hull – Town of Blue River
Gloria Kaasch-Buerger – Town of Basalt
Scott Schreiner – Town of Eagle
Jonnah Glassman – Town of Silverthorne
Diane McBride – Town of Frisco
Sarah Nadolny – Town of Basalt
Melissa Matthews – Town of Red Cliff
Dan Sullivan – Town of Keystone
Kristen Brownson – Town of Breckenridge
Jacob Zook – City of Glenwood Springs
Janeth Stancle – Sen. John Hickenlooper
Corry Mihm – Summit Chamber
Jonathan Godes – I-70 Coalition
Riley Scott – Rep. Jeff Hurd
Carolyn Tucker - CDLE
Rep. Julie McCluskie – State of Colorado
Delaney Deskin – Sen. Michael Bennet
John Bristol – RCEDP
Mary Harlan – RFTA

ACTION: Call to Order NWCCOG Council Meeting

Alyssa Shenk, NWCCOG Council Chair, called the Northwest Colorado Council of Governments (NWCCOG) Meeting to order at 9:00 AM. Quorum was confirmed by Trent Hillier.

ACTION: Motion to Approve January 22, 2026, NWCCOG Council Meeting Minutes

Alyssa Shenk made a motion to approve the January 22, 2026, NWCCOG Council Meeting Minutes. (Boyd motion/Sullivan second)

Passed: Yes

ACTION: Motion to Convene the Northwest Loan Fund Board

Alyssa Shenk made a motion to convene the Northwest Loan Fund Board; Patti Clapper seconded the motion.

Passed: Yes

Northwest Loan Fund Board Discussion

Anita Cameron reviewed 2025 year-end financials, noting that about \$1.8 million in new loans were made during the year. However, none of those loans were reimbursed through CDBG funds because reimbursement was delayed until the previous grant was closed out and the required audit was completed. As the audit did not occur until December 4, the organization went the entirety of 2025 not receiving CDBG reimbursement, which impacted 2025 finances. 2026 is also expected to be challenging, with clients requesting loan deferrals.

Patti Clapper noted that the Pitkin County Airport would be closed for nine months beginning Spring of 2027 and suggested that local small business owners contact Anita Cameron for short-term business loans should they face any significant hardship during the closure.

It was noted finally that a strong summer tourist season could help to get clients “back on track” with their loans after the difficulties caused by a low-snow winter. With the threat of a significant wildfire season, summer could pose low tourist visits as well.

ACTION: Motion to Approve the Northwest Loan Fund Financials

Alyssa Shenk made a motion to approve the 2025 Northwest Loan Fund financials; Tim Redmond seconded the motion.

Passed: Yes

ACTION: Motion to Adjourn the Northwest Loan Fund Board

Nina Waters made a motion to adjourn the Northwest Loan Fund Board; Patti Clapper seconded the motion.

Passed: Yes

ACTION: Motion to Approve Bill Schedules for 2025 and January 2026

Distribution of Bill Lists to the entire council was unintentionally missed during 2025 and have now been compiled and shared for the full year. The expenses have been and are reviewed monthly by Treasurer Nina Waters, and no major issues were identified during 2025. Recent expenses, particularly in office supplies, are slightly over budget on the January 2026 List of Bills but were expected and tied to onboarding a high number of new staff. Nina Waters made a motion to approve the NWCCOG Bill Schedules for 2025 and January 2026; Patti Clapper seconded the motion.

Passed: Yes

Energy Program Updates

Doug Jones reviewed the energy program's transition from solely weatherization assistance to the addition of fee-for-service work that diversified revenue. The program has grown steadily over the last 7–8 years, now employing 35 staff, and in 2025, weatherized 303 homes and brought in \$3.1 million, making up 47% of the overall NWCCOG budget. An energy program reserve fund, now over \$900,000, supports cash flow for reimbursement-based programs, with funds split between reserves and employee support. This success has strengthened the broader organization, expanding the administration and finance team from one to five staff and enabling the hire of the first HR generalist.

Vintage Program Announcements

Erin Fisher presented that the program has issued an RFP for contracts starting July 1, with a proposers' conference completed on March 16, with a March 30 deadline. The state communicated to the Vintage Program that it expects flat funding, leading to growing concern about potential cuts. In coordination with C4A, advocacy efforts are focused on preventing cuts rather than requesting increases, while emphasizing the program's role in saving state money and helping seniors stay at home.

HR Generalist Introduction

New HR Generalist Becky Baugh introduced herself, sharing that she started on March 3 and brings experience from both local government and the private sector. She highlighted her focus areas, including managing Paycom, supporting recruiting and onboarding, and connecting with program directors across all NWCCOG locations and programs.

PRESENTATION: Wellness and Culture Survey Results

Erin Fisher presented on The Culture and Wellness Committee's February 2026 survey results. The Wellness and Culture Committee reviewed a previous staff survey (September 2024) that showed high satisfaction but consistent concerns about formal recognition and feeling appreciated. The committee was originally formed after recognizing challenges in

building a cohesive culture across a geographically dispersed and partially remote workforce. The committee launched several initiatives over 2025, including a quarterly newsletter, staff events, educational presentations, and an end-of-year celebration. A follow-up survey in February 2026 showed continued high satisfaction, with recognition still identified as an area for improvement. Looking forward, the Committee is eager to build on this momentum, especially with new HR Generalist Becky Baugh's support, while continuing to expand inclusive opportunities for staff across all NWCCOG locations.

ACTION: Motion to Allow Officers to Approve Digital CEDS Proposal After Deliberation

Alyssa Shenk summarized Jon Stavney's Digital CEDS proposal requesting \$35,000 and a two- to three-year agreement and noted the proposed May 7, 2026, Economic Summit launch date. Council Members requested EDD Board input and agreed that the executive committee and Council officers could make an interim approval after EDD feedback and Q&A with Jon. A motion was made to approve giving the Executive Committee and NWCCOG officers the ability to approve the Digital CEDS proposal once they can speak with Jon Stavney about it. (Patti Clapper motion/Nina Waters second)

Passed: Yes

Economic Development District (EDD) Updates

Jon Stavney, currently leading the Economic Development District (EDD), submitted a three-year \$210,000 grant application on February 3 and is still awaiting a response, which he expects to come soon. He plans to delay posting a coordinator/assistant position until after the May summit and is leaning toward a coordinator role to allow funding flexibility for other EDD needs. Broader decisions about EDD's future structure and staffing will be postponed until funding is confirmed.

Executive Director Updates

- **New NWCCOG Positions** – The NLF Deputy Director position will be filled by Blaine Rhoden on 3/23/2026, with the HR Generalist Position having been filled on 3/3/2026 by Becky Baugh. Trent Hillier started on 2/9/2026 as the new Administrative Assistant. An Energy Program trainer position, two Elevator Inspector positions, and 2-3 Energy Efficiency Tech positions are looking to be filled.
- **Vail Valley Theatre Company work session** – A work session with the Vail Valley Theatre Company happened on March 7, 2026. This was requested by Jenna Skinner with the Town of Avon.
- **June COG meeting moved from Gypsum to Silverthorne** – The June 4, 2026 NWCCOG Council Meeting will be moved from the Gypsum Energy Warehouse to the Silverthorne Office to better accommodate a Council Retreat. The Council

meeting would begin at 9 am. with one hour of business, followed by a council retreat from 10 am to 3 pm, including a lunch break at noon. There are options for attendees to come to Silverthorne the night before for a combined dinner or activities or speakers the day-of.

Mobility Program Updates

Dana Wood shared that the Mobility Program and the RTCC have been invited to a regional Transportation Management Organization (TMO) convening on April 15, 2026, led by a Roaring Fork Valley nonprofit, CLEER. Dana Wood, Sam Guarino, and Jon Stavney will attend. The meeting will bring together regional stakeholders to address congestion, infrastructure, and broader transportation coordination, while also identifying a new organization to potentially lead the TMO effort.

NWCCOG plans to put itself forward for this role, emphasizing its regional reach and ability to coordinate key partners and move from planning to implementation—especially with increasing congestion and the upcoming airport closure. If selected, the Mobility Program would explore expanding TMO efforts across the region, including Summit County and potentially northern areas like Steamboat Springs.

PRESENTATION: House Bill 1317

Representative Julie McCluskie presented on Colorado House Bill 1317. House Bill 1317 is aimed at overhauling how Colorado handles education, workforce training, and career pathways. Rep. McCluskie explained that the state currently has more than 110 workforce and training programs spread across five different agencies, which makes the system fragmented and hard to navigate. The bill recognizes that the traditional “high school to college” path is no longer the norm and builds on recent efforts to expand career and technical education and alternative pathways. The bill would create a 26-member Transition Advisory Committee made up of representatives from business, higher education, labor, and workforce centers. Their job would be to design a more unified system, by expanding or restructuring the Colorado Department of Higher Education into a centralized “one-stop shop” for all career and training programs. Over the remainder of 2026, this group would develop a strategic plan, which includes coordination with workforce centers and local governments. The goal is to make it easier for Coloradans to access training, gain credentials, and find careers that provide a living wage.

Member Updates

- **Town of Eagle Position on Class 1 E-Bikes** - Scott Schreiner from the Town of Eagle requested input on how other regional authorities are approaching the BLM scoping

process for Class 1 E-bikes. With a decision deadline approaching on March 24, 2026, He wanted to seek input on whether others plan to take an official position (support, oppose, or neutral) or choose not to engage at all.

- **Colorado Rural Workforce Consortium** - Carolyn Tucker with the CRWC provided some updates, including providing clarification on roles, coordination, and how workforce centers support economic development efforts and the EDD, a request for feedback on preferred workforce data, and Ongoing implementation of state “Opportunity Now” workforce plans, led regionally with a focus on key industries (tourism, healthcare, construction) and alignment across education, training, and employers. Carolyn referenced reduced state and grant funding (including for apprenticeships) is limiting program capacity, requiring more strategic use of resources. Next steps included continued updates on workforce initiatives and tactical plans, with future coordination and stakeholder engagement to support regional workforce development.
- **City of Glenwood Springs** – Jacob Zook with the City of Glenwood Springs gave input that Glenwood is experiencing a busy start to the upcoming summer season, due to low snowpack driving more visitors to Glenwood Springs rather than to ski resort areas. A concern is the upcoming airport closure in Pitkin County, not for tourism demand, but for where incoming contractors will stay. There are concerns that limited workforce housing could push contractors into hotels, reducing availability for visitors. Additionally, the Southbridge project is progressing, with hopes of beginning construction by the end of 2026 to avoid losing funding.
- **Pitkin County** – Patti Clapper with Pitkin County provided updates. The Pitkin County airport project is progressing, with construction expected to begin soon and some preliminary work already underway. The larger terminal project is in the design phase and likely won’t be completed until around 2029–2030, while runway work is expected to move faster. There are ongoing concerns about the regional impacts of the airport closure, and efforts are being made to mitigate those effects. Pitkin county is close to officially appointing Kara Silbernagel as the permanent county manager, following the previous manager’s departure.
- **Town of Breckenridge** – Kristin Brownson reported that Breckenridge is experiencing unusually warm conditions, with early access to biking and outdoor activities. E-bikes are an ongoing controversial topic, as the town debates whether to allow them on dirt trails, reflecting a broader statewide divide. Breckenridge is planning a major \$50 million redesign of the Gary Roberts Water Treatment Plant and seeking grant funding. At the same time, there’s increased focus on wildfire preparedness for both residents and town operations.

- **Eagle County** - Tom Boyd provided updates on Eagle County. Eagle County recently completed a detailed, asset-level analysis of what it will take to meet its 2030 and 2050 climate goals, estimating an additional cost of about \$24 million for county operations. No funding decision has been made yet, and current grant opportunities are limited, though the analysis provides a roadmap to needs. The county is in the process of rewriting its land use regulations, with completion expected later in 2026. A newly implemented lodging tax is also being collected, with \$725,000 allocated to wildfire mitigation efforts, supplementing an existing \$1.6 million annual investment. Regional collaboration on wildfire preparedness continues to be a priority, with a focus on planning to minimize damage and improve response in the upcoming fire season.
- **Town of Basalt** – Sarah Nadolny with the Town of Basalt provided updates. Basalt is advancing several planning and community initiatives, including a land use code rewrite and exploring expanded ADU opportunities. The town is preparing for a busy summer with events like its concert series, Sunday market, and sustainability programs. Public art efforts are growing, with increased local interest in grants, expanded installations, and a goal of having a state-designated arts district. Additionally, Basalt is investing in infrastructure improvements to support walking and biking, including upgrades to Willets Lane and key connecting bridges.
- **Summit County** – Nina Waters gave an outlook on Summit County going into the summer season. Summit County is managing several major infrastructure priorities, including a closure and resurfacing of Swan Mountain Road alongside an upgrade project at Exit 203 to improve congestion issues. Wildfire preparedness is a focus, with early cross-agency coordination due to dry conditions. Low snowpack is impacting water resources, with Dillon Reservoir not expected to fill. Summit County is addressing costly new methane regulations for landfills by working with the legislature to secure additional time and funding for compliance.
- **Town of Frisco** – Diane McBride gave insight into recent happenings in Frisco. Low water levels at Dillon Reservoir are impacting marina operations, with no boat ramp access and reduced slip usage for summer 2026, resulting in a significant revenue loss, though limited services will continue. Frisco is advancing a large open space project, following federal approval, with wildfire mitigation and trail development work included. Additional priorities include supporting e-bike connectivity, addressing declining sales tax revenue through cost-saving measures, and progressing key developments such as new workforce housing and a downtown hotel project.
- **Town of Avon** – Gary Brooks with the Town of Avon gave updates including that Avon is pursuing a few large housing and childcare initiatives. The Town is partnering with Eagle County to build a large daycare facility, while also looking at rezoning within

the Traer Creek PUD to allow for workforce housing, including a project to support daycare staff. Avon is taking a more proactive role in redevelopment by acquiring key properties for future mixed-use and housing projects and has approved a 184-unit rental development in the Sun Road area with hope for future public benefit.

- **Town of Snowmass** – Alyssa Shenk provided updates on the Town of Snowmass. Snowmass is moving forward with several infrastructure initiatives, including construction of a new roundabout to improve safety and a rebuild of its schoolhouse that will double its current capacity. Redevelopment plans are also being reviewed for the previous Silver Tree hotel site and advancing wildfire preparedness through a grant-funded modeling study to guide mitigation and evacuation planning. Snowmass has also formed a Thrive Committee to support community well-being, and help residents Thrive, not just survive in the local communities.

Congressional Updates

- **Senator Michael Bennet's Office** - Delaney Deskin presented updates from the office of Senator Michael Bennet (CO). Sen. Bennet is working with the Colorado delegation to urge Tom Schultz and the United States Forest Service to prioritize proactive mitigation across the West due to low snowpack, with a focus on staffing and resource allocation. He's also working on the introduction of the Rural Hospital Revitalization Act with Kansas Senator Jerry Moran, enabling the United States Department of Agriculture to provide zero-interest loans for hospital construction and renovation.
- **Representative Jeff Hurd** - Riley Scott presented updates from the office of Rep. Jeff Hurd (CO). Rep. Jeff Hurd is following the Farm Bill closely, as it advanced out of the House Agriculture Committee with bipartisan support, pending further action in the Senate. Rep. Jeff Hurd has introduced 17 bills, with four passed by the House, including the enacted Wetlands Conservation and Access Improvement Act and the Doug LaMalfa-Don Young Indian Buffalo Management Act. The Doug LaMalfa-Don Young Indian Buffalo Management Act was introduced to congress on March 18, 2026, and establishes a program within the Bureau of Indian Affairs to support tribal buffalo management, including grants for maintaining existing herds and reintroducing buffalo to historic ranges.

ACTION: Adjournment

Tom Boyd made a motion to adjourn the meeting at 11:57 am; Scott Schreiner seconded the motion. All in attendance were in favor.

Alyssa Shenk, NWCCOG Council Chair

Date

Northwest Colorado Council of Governments
Statement of Revenue & Expenditures - Northwest Loan Fund
January through March 2026

	Jan - Mar 26	% of Budget	Annual Budget
Ordinary Income/Expense			
Income			
4000 · Grant Income			
4100 · Federal Grant Income	0.00	0.0%	500,000.00
4200 · State Grant Income	0.00	0.0%	200,000.00
4250 · Admin - State Funds	0.00	0.0%	8,000.00
4251 · Admin - Federal Funds	0.00	0.0%	82,500.00
Total 4000 · Grant Income	0.00	0.0%	790,500.00
4510 · Local Funding			
4520 · Other Local Funding	0.00	0.0%	100,000.00
Total 4510 · Local Funding	0.00	0.0%	100,000.00
4720 · Loan Interest Income			
Revolved Interest	37,526.61		
4720 · Loan Interest Income - Other	29,464.14	11.89%	247,914.00
Total 4720 · Loan Interest Income	66,990.75	27.02%	247,914.00
4730 · Fee Income	728.41	1.41%	51,799.00
4820 · Interest Income	6,275.29	21.64%	29,000.00
Total Income	73,994.45	6.07%	1,219,213.00
Expense			
6100 · Payroll Expenses			
6112 · Program Director	30,287.14	23.8%	127,235.00
6121 · Program Staff	3,958.33	3.96%	100,000.00
6210 · Taxes & Benefits	6,680.63	12.0%	55,656.00
Total 6100 · Payroll Expenses	40,926.10	14.47%	282,891.00
6410 · Contract Staff	6,907.50	23.03%	30,000.00
6520 · Outside Contract			
6510 · Contractor	0.00	0.0%	10,000.00
6515 · Loan Administrator	225.00	7.5%	3,000.00
Total 6520 · Outside Contract	225.00	1.73%	13,000.00
6610 · Office Supplies	5,655.93	141.4%	4,000.00
6615 · Loan Loss Reserve	-5,543.65		
6620 · Bank Charges	94.74	189.48%	50.00
6640 · Postage	149.70	29.94%	500.00
6655 · Program Expense	223.93	4.48%	5,000.00
6660 · Advertising Expense	200.00	25.0%	800.00
6665 · Meeting Expense	2,958.06	147.9%	2,000.00
6680 · Dues & Subscriptions	4,457.67	63.68%	7,000.00
6720 · Rent & Utilities	900.45	25.0%	3,602.00
6730 · Telephone Expense	930.06	25.84%	3,600.00
6811 · Vehicle Gas/Oil/Supplies	332.01	11.07%	3,000.00
6830 · Equipment Lease-Long Term	1,031.46	41.26%	2,500.00
6840 · Tools & Equipment	200.71		
7110 · Program Supplies	36.80	1.23%	3,000.00
7130 · Travel & Meeting	1,831.70	9.16%	20,000.00
7320 · Pass-Through Funds	0.00	0.0%	110,810.00
7910 · Indirect Cost Allocation	5,650.50	15.07%	37,494.00
Total Expense	67,168.67	12.69%	529,247.00
Net Ordinary Income	6,825.78	-6.2%	689,966.00
Net Income	6,825.78	-6.2%	689,966.00
Less Loan Disbursements	102,208.38	12.78%	800,000.00
Total Net Income	-95,382.60		-110,034.00

Northwest Colorado Council of Governments
Balance Sheet by Class - Northwest Loan Fund
As of March 31, 2026

	<u>TOTAL</u>
ASSETS	
Current Assets	
Checking/Savings	
1015 · 1st Bank NLF Checking	3,417.79
1065 · NLF Alpine Operating	24,356.80
1070 · NLF Alpine Money Market	260,386.86
1071 · NLF Alpine ICS	3,215,608.18
1073 · NLF Mountain Valley Bank	253,244.34
1075 · NLF Yampa Valley Bank	258,055.03
Total Checking/Savings	<u>4,015,069.00</u>
Other Current Assets	
1090 · Undeposited Funds	13,238.39
1315 · NLF - Allowance for Loan Loss	-427,619.15
Total Other Current Assets	<u>-414,380.76</u>
Total Current Assets	<u>3,600,688.24</u>
Other Assets	
1615 · NLF Loans Receivable	
CDBG-20-630-Covid	645,469.83
1615b · CDBG-16-602	240,179.51
1615c · CDBG-20-630	867,987.62
1615d · CDBG-25-700	200,763.99
1615f · Forest Service	279,368.31
1615o · OEDIT-2017	7,432.61
1615r · Revolved	1,596,903.90
1615s · CO Start-Up	140,189.48
Total 1615 · NLF Loans Receivable	<u>3,880,765.15</u>
Total Other Assets	<u>3,880,765.15</u>
TOTAL ASSETS	<u><u>7,481,453.39</u></u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	3,202.76
Credit Cards	-601.54
Other Current Liabilities	10,905.92
Total Current Liabilities	<u>13,507.14</u>
Total Liabilities	<u>13,507.14</u>
Equity	
3000 · Fund Balance	7,549,418.68
Net Income	16,057.67
Total Equity	<u>7,565,476.35</u>
TOTAL LIABILITIES & EQUITY	<u><u>7,578,983.49</u></u>

Portfolio Summary Report -- ACTIVE ACCOUNTS
By Master Loan
(All transactions)

06/03/2026 11 03 AM

Page 1 of 2

LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due							
					Principal	Interest	Amount	Date	30d	30d +	60d +	90d +	120d +	150d +	180d +	
2025-0814-1	[REDACTED]	08/23/2025	100,000.00	92,791.43	7,208.57	3,991.43	1,600.00	04/25/2026								
2022-0113-2	[REDACTED]	02/16/2022	250,000.00	162,186.69	87,813.31	46,982.69	2,868.00	05/26/2026								
2025-0612	[REDACTED]	06/19/2025	150,000.00	145,136.17	4,863.83	6,836.18	2,340.00	04/25/2026								
2025-1230	[REDACTED]	01/13/2026	250,000.00	87,709.69	9,820.41	1,504.59	3,775.00	05/05/2026								
2021-1116	[REDACTED]	11/18/2021	40,000.00	9,896.17	30,103.83	5,540.17	2,356.00	01/23/2026	760.00	76.00						
2019-0515-P	[REDACTED]	05/20/2019	213,571.80	205,388.44	8,183.36	1,312.65	4,748.01	12/24/2025								
2017-0914	[REDACTED]	08/04/2018	250,000.00	102,755.57	147,244.21	66,782.89	2,818.00	05/04/2026								
2019-1216	[REDACTED]	12/19/2019	50,000.00	26,161.08	23,838.92	10,902.58	570.00	05/04/2026								
2020-0330	[REDACTED]	04/02/2020	100,000.00	79,814.36	20,185.64	10,405.26	502.00	05/04/2026								
2023-0713	[REDACTED]	07/22/2023	61,800.00	53,565.22	8,234.78	6,200.22	335.00	09/09/2024	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	19,165.00	
2023-1011	[REDACTED]	10/31/2023	100,000.00	82,675.79	17,324.21	21,115.79	1,280.00	05/20/2026								
2024-1212	[REDACTED]	12/12/2024	100,000.00	89,451.87	10,548.13	10,641.87	1,250.00	05/20/2026								
2024-1114	[REDACTED]	11/29/2024	250,000.00	235,213.79	14,786.21	22,055.84	5,000.00	01/22/2026								
2026-0409-2	[REDACTED]	04/22/2026	100,000.00	100,000.00			2,000.00	04/22/2026								
2025-0710-1	[REDACTED]	07/10/2025	400,000.00		340,000.00	17,274.80	2,375.34	04/27/2026								
2025-0710-3R	[REDACTED]	12/12/2025	281,433.05	276,522.87	4,910.18	8,228.82	3,213.00	04/25/2026								
2025-1211	[REDACTED]	12/20/2025	105,000.00	102,713.69	2,286.31	2,810.69	1,199.00	04/25/2026								
2022-0714	[REDACTED]	07/28/2022	232,650.00	101,192.75	131,457.25	42,342.75	3,950.00	02/25/2026								
2023-511	[REDACTED]	05/16/2023	565,000.00	356,887.51	208,112.49	118,719.62	9,338.06	05/04/2026								
2021-0708-2	[REDACTED]	08/10/2021	80,000.00	49,793.64	30,206.36	16,057.62	901.25	03/25/2026	858.33	858.33	42.92					
2023-0608	[REDACTED]	06/08/2023	80,000.00	61,108.34	18,891.66	16,108.34	1,000.00	05/26/2026								
2025-0710-2	[REDACTED]	07/17/2025	60,000.00	53,940.62	6,059.38	3,940.62	1,000.00	05/26/2026								
2022-0113-R9	[REDACTED]	01/25/2022	50,000.00	40,636.23	9,363.77	3,143.38	3,837.92	08/04/2023								
2020-0514	[REDACTED]	05/18/2020	170,000.00	131,195.98	38,804.02	35,935.11	2,500.00	11/25/2025	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	29,125.00	

Portfolio Summary Report -- ACTIVE ACCOUNTS
By Master Loan
(All transactions)

06/03/2026 11 03 AM

Page 2 of 2

LoanID	Borrower	Close Date	Loan Amount	Principal Balance	Cumulative Pmts		Latest Pmts		Periods Past Due						
					Principal	Interest	Amount	Date	30d	30d +	60d +	90d +	120d +	150d +	180d +
2021-0610-2	[REDACTED]	06/21/2021	54,000.00	12,693.02	28,020.78	5,043.24	1,025.24	11/25/2025	54.77	56.60	51.12	56.60	74.85	749.00	11,944.02
2021-0610-3	[REDACTED]	07/28/2021	75,000.00	4,706.31	70,293.69	6,982.90	2,256.25	11/25/2025	20.31	20.98	18.95	20.98	27.75	16.82	4,689.49
2021-0408-2	[REDACTED]	07/19/2021	200,000.00	115,764.26	84,235.74	32,543.01	2,048.75	05/04/2026							
2023-0914	[REDACTED]	10/19/2023	300,000.00	242,332.57	57,667.43	54,514.27	3,739.39	05/26/2026							
2023-0209	[REDACTED]	02/16/2023	100,000.00	84,802.24	15,197.76	10,821.24	4,750.00	09/30/2025	1,636.00	1,636.00	1,636.00	1,636.00	1,636.00	1,636.00	13,246.00
2019-1010	[REDACTED]	11/07/2019	100,000.00	13,243.00	86,757.00	19,994.00	1,115.00	05/26/2026							
2021-0610-1	[REDACTED]	10/15/2020	162,665.38	-20.23	161,312.50	20,014.62	77,856.81	04/28/2026							
2023-0413-2 R	[REDACTED]	04/28/2023	46,428.00	32,139.41	14,288.59	11,337.53	800.79	05/18/2026							
2024-0314-2	[REDACTED]	04/15/2024	202,500.00	68,144.34	134,355.66	30,144.34	6,580.00	05/18/2026							
2025-0814-2	[REDACTED]	08/22/2025	400,000.00	381,352.15	18,647.85	20,411.45	4,853.10	05/11/2026							
2023-0413	[REDACTED]	05/05/2023	300,000.00	213,821.77	86,178.23	45,736.77	4,604.00	01/05/2026	4,604.00	4,604.00	4,604.00	4,604.00			
2024-0509	[REDACTED]	06/17/2024	25,000.00	15,237.77	9,762.23	3,340.57	516.00	03/30/2026							
2025-1009-1	[REDACTED]	11/24/2025	100,000.00	34,476.16	523.84	276.16	800.00	05/04/2026	425.00						
Report total: 37 loans			6,105,048.23	3,865,430.67	1,947,488.13	739,994.01	171,701.91		12,158.41	11,051.91	10,152.99	10,117.58	5,538.60	6,201.82	78,169.51

Risk Ratings Report through 05/31/2026

By Master Loan

Grouped by Risk Rating > Loan ID

LoanID	Borrower	Loan Amount	Principal Balance	30d	30d +	60d +	90d +	120d +	150d +	180d +	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
Risk Rating: A. Satisfactory														
2021-0408-2	██████████	200,000.00	115,764.26								A. Satisfactory	07/19/2021	1.00%	1,157.64
2021-1116	██████████	40,000.00	9,896.17	760.00	76.00						A. Satisfactory	01/10/2022	1.00%	98.96
2023-0413	██████████	300,000.00	213,821.77	4,604.00	4,604.00	4,604.00	4,604.00				A. Satisfactory	05/05/2023	1.00%	2,138.22
2023-0608	██████████	80,000.00	61,108.34								A. Satisfactory	06/08/2023	1.00%	611.08
2023-0914	██████████	300,000.00	242,332.57								A. Satisfactory	10/31/2023	1.00%	2,423.33
2023-1011	██████████	100,000.00	82,675.79								A. Satisfactory	10/31/2023	1.00%	826.76
2024-1114	██████████	250,000.00	235,213.79								A. Satisfactory	11/29/2024	1.00%	2,352.14
2025-0710-1	██████████	400,000.00									A. Satisfactory	07/17/2025	1.00%	
2025-0814-2	██████████	400,000.00	381,352.15								A. Satisfactory	08/22/2025	1.00%	3,813.52
2025-1009-1	██████████	60,000.00	34,476.16	425.00							A. Satisfactory	02/12/2026	1.00%	344.76
2026-0409-2	██████████	100,000.00	100,000.00								A. Satisfactory	04/22/2026	1.00%	1,000.00
A. Satisfactory : 11 loans		2,230,000.00	1,476,641.00											14,766.41
Risk Rating: B. Watch														
2017-0914	██████████	250,000.00	102,755.57								B. Watch	03/31/2020	10.00%	10,275.56
2019-0515-P	██████████	213,571.80	205,388.44								B. Watch	04/01/2026	10.00%	20,538.84
2019-1010	██████████	100,000.00	13,243.00								B. Watch	08/04/2022	10.00%	1,324.30
2019-1216	██████████	50,000.00	26,161.08								B. Watch	03/31/2020	10.00%	2,616.11
2020-0330	██████████	100,000.00	79,814.36								B. Watch	03/31/2020	10.00%	7,981.44
2021-0708-2	██████████	80,000.00	49,793.64	858.33	858.33	42.92					B. Watch	08/10/2021	10.00%	4,979.36
2022-0113-2	██████████	250,000.00	162,186.69								B. Watch	02/16/2022	10.00%	16,218.67
2022-0714	██████████	232,650.00	101,192.75								B. Watch	08/04/2022	10.00%	10,119.28

Risk Ratings Report through 05/31/2026

By Master Loan

Grouped by Risk Rating > Loan ID

LoanID	Borrower	Loan Amount	Principal Balance	30d	30d +	60d +	90d +	120d +	150d +	180d +	Risk Rating	Rating Date	Reserve Percentage	Reserve Amount
2023-0413-2 R		46,428.00	32,139.41								B. Watch	04/28/2023	10.00%	3,213.94
2023-511		565,000.00	356,887.51								B. Watch	05/16/2023	10.00%	35,688.75
2024-0314-2		202,500.00	68,144.34								B. Watch	04/15/2024	10.00%	6,814.43
2024-0509		25,000.00	15,237.77								B. Watch	06/17/2024	10.00%	1,523.78
2024-1212		100,000.00	89,451.87								B. Watch	12/30/2024	10.00%	8,945.19
2025-0612		150,000.00	145,136.17								B. Watch	06/25/2025	10.00%	14,513.62
2025-0710-2		60,000.00	53,940.62								B. Watch	07/17/2025	10.00%	5,394.06
2025-0710-3R		281,433.05	276,522.87								B. Watch	12/12/2025	10.00%	27,652.29
2025-0814-1		100,000.00	92,791.43								B. Watch	08/23/2025	10.00%	9,279.14
2025-1211		105,000.00	102,713.69								B. Watch	04/01/2026	10.00%	10,271.37
2025-1230		250,000.00	87,709.69								B. Watch	01/14/2026	10.00%	8,770.97
B. Watch: 19 loans		3,161,582.85	2,061,210.90											206,121.10
Risk Rating: C. Substandard														
2021-0610-1		162,665.38	-20.23								C. Substandard	01/06/2025	30.00%	-6.06
2021-0610-2		54,000.00	12,693.02	54.77	56.60	51.12	56.60	74.85	749.00	11,944.02	C. Substandard	04/01/2026	30.00%	3,807.91
2021-0610-3		75,000.00	4,706.31	20.31	20.98	18.95	20.98	27.75	16.82	4,689.49	C. Substandard	04/01/2026	30.00%	1,411.89
C. Substandard: 3 loans		291,665.38	17,379.10											5,213.74
Risk Rating: D. Doubtful														
2020-0514		170,000.00	131,195.98	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	29,125.00	D. Doubtful	09/30/2025	60.00%	78,717.58
2023-0209		100,000.00	84,802.24	1,636.00	1,636.00	1,636.00	1,636.00	1,636.00	1,636.00	13,246.00	D. Doubtful	09/30/2025	60.00%	50,881.34
D. Doubtful: 2 loans		270,000.00	215,998.22											129,598.92
Risk Rating: F. Foreclosure														
2022-0113-R9		50,000.00	40,636.23								F. Foreclosure	11/01/2023	80.00%	32,508.98



Northwest Colorado Council of Governments

Northwest Loan Fund Board Meeting Minutes

Thursday, January 22, 2026

ACTION: Motion to Convene the Northwest Loan Fund Board

Patti Clapper made the motion to convene the Northwest Loan Fund Board at 10:19 AM; Alyssa Shenk seconded the motion.

Passed: Yes

Northwest Loan Fund Board Discussion

The annual Northwest Loan Fund board meeting included the approval of minutes from previous meetings on September 18th, 2025, December 4th, 2025, and the preliminary end-of-year financials were not yet ready to be published. Current loan status was explained, highlighting concerns about certain loans classified as special assets, which had increased risk ratings.

An overview of the activities in 2025 was provided, including the new CDBG grant application and the closeout of the 2020 grant, which involved an audit that led to changes in loan agreements. The designation as a community-based development organization was achieved, allowing continued access to CDBG funds. Additionally, it was reported that 101 loans have been issued since 2014, creating 128 jobs across various communities.

ACTION: Motion to Approve Minutes from Previous Year's NLF Board Meeting

Approval of minutes from September 18th, 2025 and December 4th, 2025 NLF board meetings. Alyssa Shenk, motioned to approve; Tim Redmond seconded the motion.

Passed: Yes

ACTION: Motion to Appoint Officers to 2026 Northwest Loan Board

As per NLF By Laws, the NWCCOG Officers are appointed annually as the NLF Board Officers. Alyssa Shenk was appointed as Chair, Patti Clapper was appointed as Vice Chair, and Nina Waters was appointed as Secretary-Treasurer of the Northwest Loan Board for 2026. Alyssa Shenk made a motion to approve; Patti Clapper seconded the motion.

Passed: Yes

ACTION: Motion to Adjourn Northwest Loan Board

A motion to adjourn the Northwest Loan Board was made at 10:48 AM. Alyssa Shenk made the motion; Patti Clapper seconded the motion.

Passed: Yes

Alyssa Shenk, NWCCOG Council Chair

Date



Northwest Colorado Council of Governments

Northwest Loan Fund Board Meeting Minutes

ZOOM ONLY MEETING

Thursday, March 19, 2026

Executive Board Members

Alyssa Shenk – Town of Snowmass Village
Patti Clapper – Pitkin County
Nina Waters – Summit County

NWCCOG Staff

Doug Jones – Energy Program Director
Dana Wood – Mobility Director
David Harris – EIP Director
Erin Fisher – Vintage Program Director
Anita Cameron – NLF Director
Nate Walowitz – Broadband Director
Becky Baugh – HR Generalist
Nate Speerstra – Energy Program Manager
Emily Hoskins – Energy Outreach
Manager
Greg Ocieпка – Accountant
Trent Hillier – Admin Assistant

Members Present (On Zoom)

Tim Redmond – Routt County
Jeffrey Woodruff – Pitkin County
Tom Boyd – Eagle County
Randy George – Grand County
Erin McCuskey – Eagle County
Gary Brooks - Town of Avon
Sam Guarino – Town of Snowmass Village
Chad Hull – Town of Blue River
Gloria Kaasch-Buerger – Town of Basalt
Scott Schreiner – Town of Eagle
Jonah Glassman – Town of Silverthorne
Diane McBride – Town of Frisco

Sarah Nadolny – Town of Basalt
Melissa Matthews – Town of Red Cliff
Dan Sullivan – Town of Keystone
Kristen Brownson – Town of Breckenridge
Jacob Zook – City of Glenwood Springs
Janeth Stangle – Sen. John Hickenlooper
Corry Mihm – Summit Chamber
Jonathan Godes – I-70 Coalition
Riley Scott – Rep. Jeff Hurd
Carolyn Tucker - CDLE
Rep. Julie McCluskie – State of Colorado
Delaney Deskin – Sen. Michael Bennet
John Bristol – RCEDP
Mary Harlan – RFT

ACTION: Motion to Convene the Northwest Loan Fund Board

Alyssa Shenk made a motion to convene the Northwest Loan Fund Board at 9:24 AM; Patti Clapper seconded the motion.

Passed: Yes

Northwest Loan Fund Board Discussion

Anita Cameron reviewed 2025 year-end financials, noting that about \$1.8 million in new loans were made during the year. However, none of those loans were reimbursed through CDBG funds because reimbursement was delayed until the previous grant was closed out and the required audit was completed. As the audit did not occur until December 4, the organization went the entirety of 2025 not receiving CDBG reimbursement, which impacted 2025 finances. 2026 is also expected to be challenging, with clients requesting loan deferrals.

Patti Clapper noted that the Pitkin County Airport would be closed for nine months beginning Spring of 2027 and suggested that local small business owners contact Anita Cameron for short-term business loans should they face any significant hardship during the closure.

It was noted finally that a strong summer tourist season could help to get clients “back on track” with their loans after the difficulties caused by a low-snow winter. With the threat of a significant wildfire season, summer could pose low tourist visits as well.

ACTION: Motion to Approve the Northwest Loan Fund Financials

Alyssa Shenk made a motion to approve the 2025 Northwest Loan Fund financials; Tim Redmond seconded the motion.

Passed: Yes

ACTION: Motion to Adjourn the Northwest Loan Fund Board

Nina Waters made a motion to adjourn the Northwest Loan Fund Board at 9:37 AM; Patti Clapper seconded the motion.

Passed: Yes

Alyssa Shenk, NWCCOG Council Chair

Date



MEMORANDUM

To: NWCCOG Foundation Board (Council acting as)
From: Jon Stavney, Executive Director
Date: June 4, 2026
Re: Adoption of Foundation Bylaws, other business

Housekeeping Item: The Foundation has operated since I began 10 years ago not knowing where the original bylaws went. We felt that moving forward it was crucial that we adopt new bylaws to comply with a variety of standards.

Background: With how little the Foundation has been used while I have been Executive Director, we have operated with established norms, keeping our NPO status current with the Secretary of State's office, having our auditors complete a 990 each year, maintaining funds in a separate account, tracking funds by project, having the Council convene as the NWCCOG Foundation Board for decisions, holding a "budget" meeting at the last meeting in December to approve the Foundation budget when we also approve the NWCCOG budget, then meeting in January for the "annual meeting." During that time, the relatively simple donations we received and processed through the Foundation were handled as I had been advised by Mike Kurth who was our bookkeeper for many years, and we issued a letter to donors confirming their donation for personal tax purposes.

We adopted a policy for the Foundation several years ago which is communicated on our Website regarding administrative fee, establishing our standard of 7.5% (with the ability to negotiate that depending on the level of difficulty managing donations and other circumstances). This was established the year that we were discussing with Eagle County ECO Trails to manage donations for the Core Trail Rec Path which we did for a while until they changed to having their consultant do that instead. Around this time, we began searching for the Foundation Bylaws in paper and electronic files, an on-and-off effort that bore no fruit.

Some questions have arisen this year such as what powers does the Executive Director have to accept donations that come in unexpectedly, decide on an admin fee, and disburse, vs what requires board approval. This most recent donation prompted us to call off the search for the original bylaws, and request that Sullivan Green draft a new set of bylaws which are before you today.



RECEIPT OF DONATIONS

PO Box 2308 ● 249 Warren Ave ● Silverthorne, CO 80498 ● 970-468-0295 ●
Fax 970-468-1208 ● www.nwccog.org

Date Adopted:	7/1/2025	Date Approved:	7/1/2025
Author:	NWCCOG		

PURPOSE:

To establish clear procedures for accepting, recording, and managing donations to ensure compliance with applicable laws and regulations, and to promote transparency, accountability, and donor confidence. These procedures apply to all employees, board members, volunteers, and programs involved in soliciting, accepting, processing, and reporting donations.

DEFINITIONS:

Donations include any voluntary contributions of cash, checks, electronic transfers, and in-kind goods or services provided to the organization without expectation of goods, services, or other benefits in return.

Donations may be:

- **Unrestricted:** No specific purpose designated by the donor.
- **Restricted:** Designated for specific programs, projects, or purposes.

ACCEPTABLE FORMS OF DONATIONS:

NWCCOG may accept the following types of donations:

- Cash, checks, or electronic funds transfers
- Credit card payments
- Tangible personal property or in-kind contributions, subject to prior review

PROCESS FOR RECEIVING DONATIONS:

1. Acknowledgment and Acceptance:
 - a. Recognized donations, regardless of value, will be acknowledged with a written receipt or letter within 15 business days of receipt. Anonymous donations will be recorded internally while maintaining donor anonymity.
 - b. The acknowledgment will include the donor's name, date of receipt, donation amount or description, and a statement confirming that no goods or services were provided in exchange for the donation, unless applicable.
2. Receipt and Recording:
 - a. Donations will be directed to the intended program for proper recording prior to submitting to Finance for bank deposit.

- b. **Cash and check donations:** All cash and check donations will be deposited into designated accounts within 10 business days of receipt.
 - c. **Electronic transfers or credit card donations:** Once the Finance Department receives notice of an electronic transfer or credit card donation, the Finance Department will send the information to the intended department for which the donation was made for coding and reconciliation.
3. Restricted donations will be recorded to ensure funds are used in accordance with the donor's intent.
4. In-Kind Donations:
 - a. Donors providing non-monetary gifts must give prior notice to NWCCOG with a description and estimated value, and the donation must be approved by the Program Director, Finance Director and Executive Director.

DONOR RESTRICTIONS:

- Restricted donations will only be accepted when the purpose aligns with NWCCOG's mission and operational capacity.
- Any use of restricted funds must be aligned with donor intent.
- If restrictions cannot be honored, the donation may be declined or renegotiated.

COMPLIANCE AND REPORTING:

NWCCOG will comply with all federal, state, and local reporting requirements, including IRS regulations for charitable contributions.

- Donations of \$250 or more will be acknowledged in writing.
- For non-cash donations valued at \$5,000 or more, NWCCOG will coordinate with the donor to meet any additional IRS documentation requirements, such as a qualified appraisal and Form 8283, if applicable.
- Donations not subject to special IRS documentation will be processed under standard donation acceptance procedures.

DONOR CONFIDENTIALITY:

Donor information will remain confidential unless disclosure is required by law, or the donor provides written consent for recognition.



PROGRAM UPDATES

To: NWCCOG Council
From: NWCCOG Staff
Date: June 4, 2026
Re: Program Updates

Administration and Regional Business – *Jon Stavney, Executive Director*

About **how valuable are these Program Updates (PU) to Council**, and how much the work put in is actually read is a topic of much discussion among our Leadership group (staff). Before I arrived, the practice was for all Directors to attend each Council meeting in person to provide verbal updates. This often took a quarter of a meeting plus travel time, and diverted increasingly busy staff from high-priority work and Council from precious meeting time. For a while, Program Updates were gathered for each of the 7 meetings per year. Some meetings are close together (Dec-Jan, Aug-Sept) without much to report, so, two years ago we removed PU from the agenda of three of the seven meetings. There was no feedback from Council about that. Meetings do not align well into four quarterly updates. This year we are planning a different approach after this meeting. We will request quarterly updates from Directors with similar detail as below for the files, to be available to Council upon request. From these, we will create a “two-pager” COG highlights document of which there is a draft at the end of this document for feedback.

Key Executive Director Activities since January:

- Completed Hiring Process for HR and NLF Deputy Director
- Applied for DOLA Grant for BB (Denied)
- Submitted EDA PPG Grant to fund the Economic Development District Staff position (Feb). Still no word on status.
- Planned and Executed Regional Economic Summit
- Co-Facilitated RTCC strategy session with Dana
- Met 6 times with CBO, 4 with Brandy about State Middle Mile Broadband RFP
- Continued training of Trent and Becky in respective positions
- Managed Insights Collective Regional Statistical Analysis project and Grant
- Managed GPS Consulting Behavioral Health Report project (bi-weekly)
- Appointed to Regional Planning Roundtable Commission by DOLA Director
- Worked with MPA student on their Fall Capstone
- Ordered Conference Room furniture (assembly by Trent)
- Facilitated records purge from Glass Shop and emptying unused Office Space
- Had Ankle Surgery March 19th, recovery and now just PT

- Developed Succession SOW with Consultant per Exec Committee
- Attended TMO Workshop for Dana in Glenwood, covered her vacation
- Sponsored Sun Fest in Denver and attended with Jonnah and Trent
- Completed Capstone on Glenwood Canyon Truck Restrictions and Graduated
- Now having bi-weekly meetings with Anita as well as Dana, Monthly with Erin

Finance – *Becky Walter, Finance Director*

What has the finance team been up to? I'm glad you asked!

- Wrapping up the FY25 audit and final financial statements.
- Preparing departmental updates to the job duties matrix, cross-training efforts, and COOP planning.
- Reviewing and updating finance policies and procedures.
- Rebuilding the Paycom GL structure ahead of the new federal fiscal year.
- Beginning state and federal grant closeouts ahead of the June 30 year-end.

Broadband Program – *Nate Walowitz, Regional Broadband Director*

- **Network Performance** — Project THOR's middle-mile network recorded zero service outages in Q1 2026, successfully weathering multiple external disruptions including third-party fiber cuts, CDOT/Lumen maintenance events, and Xcel Energy power outages. This resilience is credited directly to the redundancy infrastructure funded by the 2023 DOLA grant.
- **Full DOLA Grant Compliance** — All grant-funded assets (hardware, software, and fiber IRUs) remain fully operational and deployed as intended. The program is compliant across all key grant areas, with commercial revenue activity actively growing as new ISP and carrier sales opportunities are pursued.
- **Statewide Broadband Engagement** — NWCCOG is participating in the Colorado Broadband Office (CBO) Middle Mile Initiative, positioning Project THOR as a key regional contributor to statewide broadband coordination ahead of anticipated state and federal middle-mile grant cycles.
- **Western Slope Regional Coordination** — Preliminary discussions have begun with Region 9 and Region 10 partners to explore formalizing cross-regional broadband collaboration. Opportunities include consolidating network operations, coordinating future funding applications, and achieving long-term sustainability through shared governance. Council direction is requested to advance these talks in Q2 2026.
- **Rifle Corridor Expansion for 2027** — Early-stage conversations are underway with stakeholders including Holy Cross Energy, CDOT, Garfield County, Strata Networks, and Region 10 about extending Project THOR westward to the Rifle corridor. The expansion would connect dark fiber infrastructure and improve bandwidth routing between Glenwood Springs, Rifle, Meeker, and Craig — though no financial commitments have been made yet.

RTCC – Mobility Manger – *Dana Wood, Mobility Manager*

IMTPR:

- Tom Gosiorowski of the Town of Eagle was elected the new Chair of the IMTPR at the April 2026 meeting.
- CDOT and the Transportation Commission officially adopted their [10 Year Vision Plan](#) on May 21st.

RTCC:

-The SFY 2027 CDOT 5310 grant application for Mobility Management (\$151,052 requested) was submitted on 5/27. This grant primarily funds the Mobility Director's salary and benefits, as well as mobility coordination/collaboration across the program. The project description is as follows: *This project funds a regional mobility director position hosted by NWCCOG to coordinate transportation services across the Intermountain Transportation Planning Region and Regional Transit Coordinating Council region, with focused gap-filling efforts across jurisdiction lines and regionally in western Garfield County. The mobility director will serve as the liaison between existing transit providers, human services agencies, Transportation Management Organizations (TMOs), other transportation related groups, and community partners — sharing resources, aligning best practices, and building the institutional coordination infrastructure the region needs to move from independent agency operations toward true regional connectivity.*

The NWCCOG region spans seven counties and includes some of the most complex transit dynamics in rural Colorado — major ski resort tourism demand, cross-county workforce commute patterns, dispersed rural communities, and significant populations of older adults, people with disabilities, veterans, and low-income residents who depend on transit they currently cannot reliably access. While strong individual agencies like RFTA, Core Transit, and Summit Stage serve their respective corridors well, no coordinating function currently bridges the gaps between them, connects human services transportation providers to public transit networks, or links TMOs across county lines into a shared regional framework.

The mobility director will pursue this work in two parallel tracks. The first is regional coordination — convening transit providers, human services agencies, TMOs, medical providers, veterans organizations, employers, and NEMT programs across the region; identifying shared data collection approaches; aligning outreach and travel training across providers; and advancing the NWCCOG Regional Connectivity Strategy objectives, including positioning the region for joint CTE, FTA 5311, and other competitive grant applications. The second is exploring a regional pilot service design for western Garfield County, where communities including Parachute, Rifle, Battlement Mesa, and Silt currently lack reliable connection to RFTA's regional network at New Castle and Glenwood Springs — a gap explicitly named as a priority in both the IM Coordinated Transit Plan and the NWCCOG RTCC Goals and Strategies.

-NWCCOG, in partnership with the Colorado River Valley Economic Development Partnership (CRVEDP) and the Town of Parachute, are applying for a CDOT 5304 planning grant (due June 12) for \$100K. This would fund a transportation feasibility study for western Garfield County (Parachute-New Castle) and look at expansion options for the Parachute Area Transit Service. NWCCOG will be the applicant. The group will also work alongside RFTA as they work on their regional master plan, as well as CLEER, who is standing up a Transportation Management Organization (TMO) in the RFV and CRV areas.

-The Glenwood Springs Chamber, CRVEDP, NWCCOG, and CLEER are planning a larger employer convening breakfast for August 5th to discuss transportation challenges and gain insight from major employers in the area.

-The RTCC is exploring a [regional connectivity strategy](#) with transit providers across jurisdiction lines and is working on a final strategy document.

Economic Development District (EDD) – Jon Stavney, (Acting) Director

Noted Above

- *Submitted PPG Grant for next three years staffing*
- *Covered Content in meetings,*
- *Rachel continued with publications through May*
- *Sought input on Future of EDD*
- *Organized and Led Regional Economic Summit*
- *Regular calls with EDA*
- *Planned Digital CEDS to accompany Virtual CEDS Workshop Content*
- *Will be Closing out 3 year PPG Grant that ended March 15th.*
- *Charging significant time to EDD – helping Indirect and Regional Business*

Elevator Inspection Program (EIP) – David Harris, Director (Jon Reporting)

- *No Enforcement issued since January due to Transition of Database to tricked out version of Salesforce, cut over this week.*
- *Bryanne and Nichole passed their elevator inspector exams*
- *Managing the passing of a longtime, high productivity inspector*
- *Managing HR issues with another Inspector, recently Terminated*
- *Most annual training was this spring*
- *Expenditures are on track YTD, but Revenues are far behind projected due to the long cutover time and staffing shortage. Team is working very long hours still.*

Energy Program – Doug Jones, Director

- Stable WAP Program Funding for PY 26/27 (starting July 1, 2026.) The same level as in PY 25/26.
- New Tri-State agreement for 2026 including Energy Outreach Colorado CARE Program funding.
- New Partnership with YVEA for 2026.
- Impressive Fiscal and Admin Monitoring conducted by the Colorado Energy Office in May.
- Good Energy Program Single NWCCOG Audit
- CDPHE grant awarded to NWCCOG for 2 new All Electric Chevy Brightdrops that are AWD with a 270-mile range. These will be the first NWCCOG owned vehicles.
- Upgrades to the Gypsum office include a new solar powered gate for the back parking lot and 4 new EV charging stations.
- Building Performance Institute (BPI) training and certifications performed by NWCCOG proctors for our employees. We also conducted our first Energy Auditor training for regional partners.
- Energy Program hired Morgan Currie as our new Training Manager. Morgan is a nationally recognized trainer that we used to fly in for training and certifications. Now in house, Morgan will supercharge our training program for our employees, clients, and partners in the region.
- Yulianna Delgao is the new Outreach Coordinator for the Energy Program. Yulianna comes to us with prior experience from Eagle County's MIRA Bus (Mobil Intercultural Resource Alliance) and is a great fit.

Northwest Loan Fund (NLF) – Anita Cameron, Director

Blaine Rhoden has joined the NLF as Deputy Director. Blaine earned his Juris Doctor at the University of Denver. He comes with experience in private equity where he focused on financial analysis, underwriting and supporting businesses. Blaine and his wife Allyssa live in Keystone.

New Loans

Blaine has worked on a start-up loan from inquiry to loan closing and on a client with over a decade of history with the NLF.

The NLF closed one new loan in April. Hydronix Mechanical is a mechanical business specializing in hydronic heating systems (boilers and radiant heat), mechanical room installation, and snowmelt systems.

Events & Regional Engagement

- **Steamboat Springs -Entrepreneurs Bootcamp:** Ms. Cameron was invited to speak where she engaged with entrepreneurs and small business stakeholders from across the region. This was an opportunity for Blaine to meet Routt County strategic partners.
- **Granby - Forest Economy Summit:** Anita & Blaine also attended the Forest Economy Summit, which provided valuable discussion as to the effect of Forest Health on Colorado's economy, forest workforce challenges, and funding forest-related industries.
- **NWCCOG Economic Summit:** staff connected with community members and business leaders from throughout Northwest Colorado to better understand economic conditions across local communities.

Client & Community Outreach

- Anita and Blaine continue to conduct site visits with both existing and prior clients throughout the region. These visits provide valuable opportunities to strengthen relationships, better understand ongoing business needs, and remain engaged with the economic realities facing local businesses and communities.

Special Assets

- We have a very nice 27 passenger Shuttle Bus for sale
- The sports simulators (golf and 14 other sports) are still for sale

Inquiries & Pipeline Activity

- The NLF has seen a noticeable uptick in inquiries related to business acquisitions and commercial real estate acquisitions, signaling continued entrepreneurial investment activity throughout Northwest Colorado.

Water Quality & Quantity Committee (QQ) – Torie Jarvis, Director

- *Quarterly Meeting notes from March 15th available*
- *Ask to be on mailing list for more information*

Watershed Services & Summit Water Quality Committee (SWQC) – Torie Jarvis, Director

- Torie provides summaries after each QQ meeting. If you don't receive these, but would like to, reach out to Torie so you can be added to the list.



Vintage – *Erin Fisher, Director*

- Amanda Rens-Moon, Vintage Business Operations Manager, received her MS in Clinical Mental Health Counseling from Walden University. Be sure to congratulate her the next time you see her!
- The annual Caregiver Conference is in El Jebel on June 3rd. Join us for dynamic speakers, practical tools, and lunch! This free event is open to both family and professional caregivers. Learn more and RSVP at: <https://2026CareConference.eventbrite.com>
- Vintage invites the community to a public hearing to provide input on our request to continue directly providing certain aging services in the region. You have the opportunity to testify. June 17 @ 11:45am. Join virtually: <https://bit.ly/VintagePublicHearing>

COMMUNITY CONVERSATION

Area Agency on Aging of Northwest Colorado

Are you interested in the future of
your aging community?

Do you care what your community
has to offer as you age?

Join us for a conversation! Share
your vision of the future and offer
your opinions, concerns or
suggestions.

Your input will help shape the Area
Agency on Aging of Northwest
Colorado 4 Year Plan.



**AREA AGENCY ON AGING OF
NORTHWEST COLORADO**

For more information, call
970-248-2717, Option #4



Garfield County

Friday, May 29th

1 p.m. - 2:30 p.m.

Lucy Huntley Senior Center,
Colorado Mountain College

1402 Blake Ave., Glenwood Springs, CO

Thursday, June 18th

10 a.m. - 11:30 a.m.

Rifle Senior Center

50 Ute Ave., Rifle, CO

Vintage recently completed a Request for Proposals (RFP) for new contracts beginning July 1st. Vintage’s Regional Advisory Committee (RAC) is responsible for reviewing proposals and recommending awarding of funds. NWCCOG Council is given an opportunity to review subcontractors and contracted services. Please email Erin with any questions or concerns. efisher@nwccog.org

SFY 2027 & 2028 Funding Spreadsheet	
	Service
Alpine Legal Services	
Eagle & Pitkin (Roaring Fork)	Legal Services
Colorado Legal Services	
Region-wide	Legal Services
Eagle County Public Health & Environment	
Eagle County	Congregate Meals
	Home Delivered Meals
	Transportation
Mountain Family Center	
Grand County	Transportation
Grand County Rural Health Network	
	Case Management
Grand & Jackson	Info & Referral
Jackson County Council on Aging	
Jackson County	Transportation
	Material Aid - Food*
	Info and Referral
Pitkin County Senior Services	
Pitkin County	Congregate
	Home Delivered Meals
	Case Management
	Info & Referral
Serving Older Adults in Routt	
Routt County	Congregate Meals
	Home Delivered Meals
	Evidence Based Health
	Transportation
Summit County Senior Services	
Summit County	Case Management
	Caregiver I&A
Patricia Murphy, RD	
Region-wide	Counseling
	Education
Kaitlyn Johnson, RD	
Region-wide	Consultation

May 14, 2026

Oral Health International Foundation
11654 Plaza America Drive
Box 901
Reston, VA 20190

To Whom It May Concern,

On behalf of Vintage Area Agency on Aging, I am pleased to provide this letter of support for Elevated Community Health (ECH)'s application to the Oral Health International Foundation. We strongly support ECH's efforts to expand access to affordable, high-quality dental care for individuals and families across Summit, Lake, and Park Counties in rural Colorado.

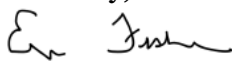
As a Federally Qualified Health Center, ECH provides critical oral healthcare services to patients regardless of insurance status or ability to pay through Medicaid acceptance, a Sliding Fee Scale program, and a commitment to never turn patients away due to financial hardship. In a rural mountain region where provider shortages, transportation barriers, and high costs of living limit access to care, ECH serves as an essential safety-net provider.

ECH's dental program provides preventive services, restorative care, patient education, and coordinated referrals that improve health outcomes for underserved populations, including uninsured, low-income, and Medicaid-enrolled patients. Through four dental offices and 12 School Based Health Center locations, ECH also helps connect children and families to necessary dental services earlier and more consistently.

In 2025, ECH preserved Summit County's only pediatric dental practice after the previous owner announced retirement, maintaining access to care for more than 1,200 children annually. ECH is now expanding these efforts through the development of an integrated pediatric clinic that will combine pediatric dental and primary care services to improve care coordination across service lines and access for local families.

We strongly support ECH's application and appreciate its ongoing commitment to improving oral health access and outcomes in rural Colorado communities.

Sincerely,



Erin Fisher
Director, Vintage
efisher@nwccog.org / 970-455-1067

March 23, 2026

The Honorable John Hickenlooper
The Honorable Michael Bennet
United States Senate
Washington, DC 20510

Dear Senators Hickenlooper and Bennet,

On behalf of Vintage, the Area Agency on Aging (AAA) within the Northwest Colorado Council of Governments, I am pleased to support Northwest Colorado Health's request for Congressionally Directed Spending to expand The Haven Assisted Living in Hayden, Colorado.

As the Area Agency on Aging serving Routt County, we see firsthand the growing need for affordable assisted living. There are few Medicaid-accepting assisted living facilities in our region, leaving older adults with limited options to remain in their communities as their care needs increase.

The Haven Assisted Living is the only residence in Routt County that accepts Medicaid, making it an essential resource for older adults with limited financial means. Without it, many would be forced to leave the area to access care.

This expansion will increase access to affordable assisted living and help meet the needs of a growing aging population. It represents a critical investment in maintaining local care options and supporting vulnerable older adults.

Vintage strongly supports this project and values our partnership with Northwest Colorado Health.

Sincerely,



Erin Fisher
Director
Vintage AAA Northwest Colorado Council of Governments



May 29, 2026

Audrey Dakan
Planning/Grants Contact, Division of Transit & Rail
Colorado Department of Transportation
2829 W. Howard Place
Denver, CO 80204
Email: audrey.dakan@state.co.us

RE: Letter of Support — Northwest Colorado Council of Governments, Colorado River Valley Transit Feasibility & Planning Study (FTA Section 5304)

Dear Ms. Dakan:

On behalf of the Intermountain Transportation Planning Region (IMTPR), managed through the Northwest Colorado Council of Governments (NWCCOG), I write in strong support of the NWCCOG's application to fund a feasibility and planning study for regional public transit in the Colorado River Valley. Our communities along the I-70 corridor — from Parachute through Glenwood Springs and the surrounding mesa and valley communities — face mobility challenges that no single jurisdiction can solve alone. A coordinated, rigorously planned regional transit network is essential to the economic, social, and civic future of this region.

Our jurisdiction sits in a region defined by long distances, constrained road capacity, and a workforce that increasingly crosses city and county lines to reach jobs, healthcare, and services. Local governments cannot solve regional mobility alone. A coordinated transit network — designed using data, community input, and lessons from comparable rural places — will help us deliver on the basic promise of access for our residents and protect the long-term livability of our community. Addressing congestion and transportation infrastructure along the I-70 corridor from Parachute to Glenwood Springs is also identified as a priority project on the [2050 Intermountain Regional Transportation Plan](#) and the [Intermountain Coordinated Public Transit and Human Services Transportation Plan](#).

NWCCOG and the IMTPR are committed to active participation in this planning process. We will contribute local knowledge, data, and stakeholder relationships; we will help convene the conversations that need to happen in our communities; and we will work alongside NWCCOG, the Colorado River Valley Economic Development

Partnership (CRVEDP), and other regional partners to ensure that any transit solution is grounded in the real needs of the people who live and work here. We respectfully urge full funding of this application.

Sincerely,

A handwritten signature in black ink that reads "Jon Stavney". The signature is written in a cursive, flowing style.

Jon Stavney

Executive Director

Northwest Colorado Council of Governments

970-471-9050 | jstavney@nwccog.org

NWCCOG 2026 Campaign Stats

Dates Ran	Channel	Impressions (Or Opens)	Clicks	Newsletter Sent to (Sent)	Average Open Rate	Notes
4/2/26	Outsider Newsletter	5,867	48	5,961	98.42%	
4/9/26	Outsider Newsletter	5,808	17	6,002	96.77%	
4/16/26	Outsider Newsletter	6,099	12	6,043	100.93%	
4/23/26	Outsider Newsletter	4,561	13	6,077	75.05%	
4/1/26	Headlines Newsletter	21,060	103	28,377	74.22%	Added Value
4/2/26	Sunriser Newsletter	34,483	6	66,398	51.93%	Added Value
4/3/26	Unaffiliated Newslette	2,051	2	1,795	114.26%	Added Value
Total		79,929	201	120,653		



COUNTY COMMISSIONERS

April 8th, 2026

Re: Pitkin County Board of County Commissioners Opposition to Proposition 175

On behalf of the Pitkin County Board of County Commissioners, I write to express strong opposition to Colorado's Proposition 175.

While the measure is framed as an effort to “restore our roads” without raising taxes, it does so by diverting substantial funding from the State's General Fund and other critical revenue sources. In reality, Proposition 175 does not eliminate costs—it shifts them, creating significant downstream impacts for essential services that communities like ours depend on.

According to the nonpartisan Colorado Legislative Council, Proposition 175 would redirect approximately \$538.9 million annually from the General Fund, along with potentially hundreds of millions more from transportation-related cash funds and enterprise revenues. This nearly \$1 billion annual reallocation would force difficult tradeoffs in a state budget where Medicaid, K–12 education, and higher education already comprise roughly 71 percent of General Fund expenditures.

For Pitkin County—a rural, high-cost community—these tradeoffs would be particularly acute.

Health Care Impacts:

Medicaid plays a critical role in supporting residents across our region, including seniors, working families, and individuals with disabilities. In rural communities like Pitkin County, where access to care is already constrained, reductions in Medicaid funding would exacerbate provider shortages, increase uncompensated care, and strain local health systems. Pitkin County is already experiencing negative fiscal impacts from the adoption of the federal budget reconciliation law H.R. 1, and proposition 175 would deepen these challenges by further limiting the state's ability to sustainably fund this essential program.

K–12 Education Impacts:

Our schools are foundational to the long-term vitality of our community and workforce. After years of underfunding under the Budget Stabilization Factor, Colorado has only recently begun to restore critical investments in public education. Proposition 175 risks reversing that progress and undermining the state's new school finance formula, which is designed to better support rural districts and students with greater needs. For communities like ours, this could translate into fewer resources, reduced programming, and increased pressure on local taxpayers.

Higher Education and Workforce Impacts:

Access to affordable higher education and technical training is essential for building and retaining a local workforce in a region with one of the highest costs of living in the state. Because higher education funding is often the first to be reduced during budget shortfalls, Proposition 175 would likely lead to tuition increases at Colorado's colleges and technical institutions. This creates additional barriers for local residents seeking to enter or remain in the workforce—further compounding existing workforce challenges in Pitkin County.

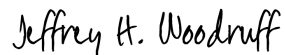
Impacts to Other Critical Services:

Proposition 175's narrow definition of "road transportation" would also divert funding from other important programs, including emergency medical services and law enforcement-related funds. In a geographically large, rural county, these services are not optional—they are essential to public safety and emergency response. Backfilling these losses would require additional state resources, placing even greater strain on an already constrained budget.

As a Board, we recognize the importance of investing in Colorado's transportation infrastructure. However, we also believe that such investments must be balanced and sustainable, and should not come at the expense of health care, education, public safety, and workforce development.

In a high-cost rural community like Pitkin County, these systems are deeply interconnected. Proposition 175 threatens to destabilize that balance, shifting costs onto the very residents and communities least able to absorb them.

Sincerely,



Jeffrey H. Woodruff

Pitkin County Board of County Commissioners, Board Chair